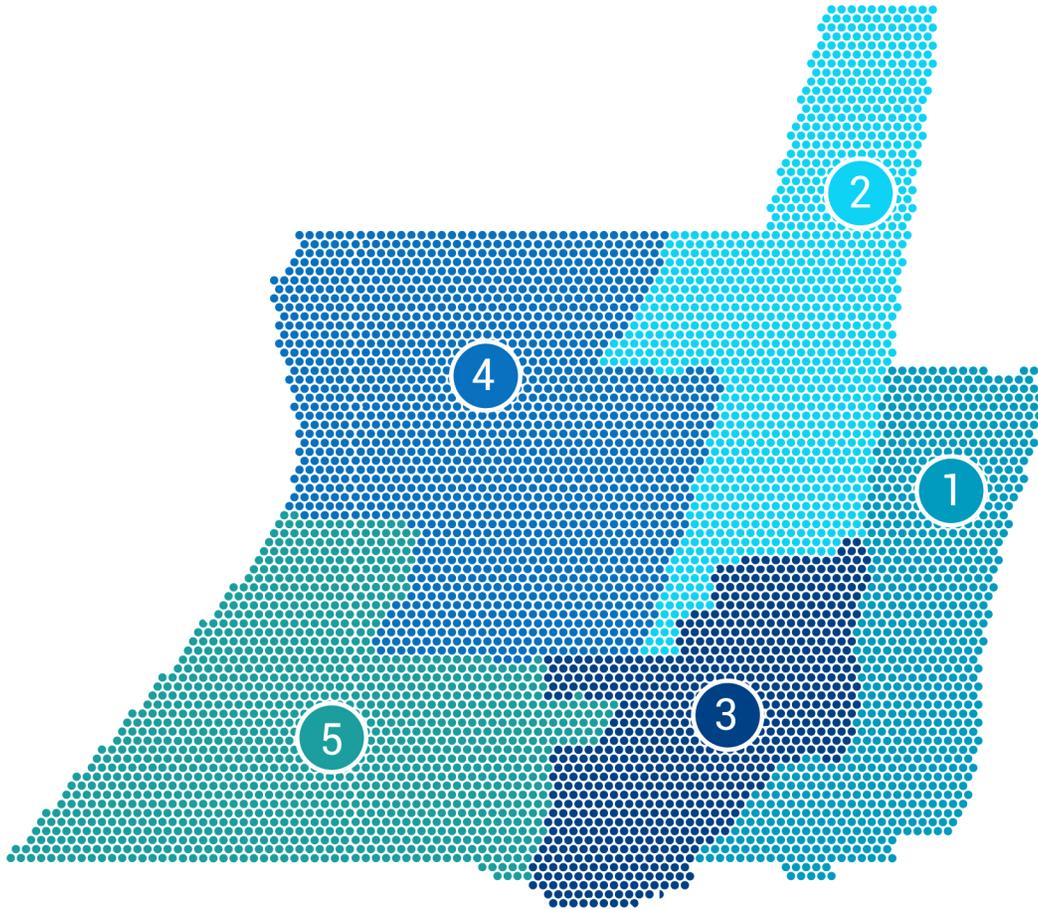






# CITY OF POMPANO BEACH COMMISSION DISTRICTS



**LAMAR FISHER**

Mayor - 954.786.4623



**CHARLOTTE BURRIE**

Vice Mayor - District 2  
954.786.4625



**MICHAEL SOBEL**

Commissioner - District 1  
954.786.4619



**REX HARDIN**

Commissioner - District 3  
954.786.4649



**BARRY MOSS**

Commissioner - District 5  
954.786.4618



**BEVERLY PERKINS**

Commissioner - District 4  
954.786.4624



Florida's Warmest Welcome



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Pompano Beach  
Florida**

For the Fiscal Year Beginning

**October 1, 2017**

*Christopher P. Morill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Pompano Beach, Florida** for its annual budget for the fiscal year beginning **October 1, 2017**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Florida's Warmest Welcome

## *Executive Team*

---

*Gregory P. Harrison*  
*City Manager*

*Miriam Carrillo*  
*OHUI Director*

*Brian Donovan*  
*Assistant City Manager*

*A. Randolph Brown*  
*Utilities Director*

*Suzette Sibble*  
*Assistant City Manager*

*Robert McCaughan*  
*Public Works Director*

*Earl Bosworth*  
*Assistant City Manager*

*Sandra King*  
*Public Communications Director*

*Mark E. Berman*  
*City Attorney*

*Gene Zamoski*  
*IT Director*

*Asceleta Hammond*  
*City Clerk*

*Otis Thomas*  
*General Services Director*

*Deusdedit Kiyemba*  
*Internal Auditor*

*David Recor*  
*Development Services Director*

*Phyllis A. Korab*  
*Cultural Affairs Director*

*John Sfiropoulos*  
*City Engineer*

*Andrew Jean-Pierre*  
*Finance Director*

*Mark Beaudreau*  
*Recreation Programs Administrator*

*John Jurgle*  
*Fire Chief*

*Major John Hale*  
*Broward County Sheriff's Office*

*Eddie Beecher*  
*Human Resources Director*

*Horacio Danovich*  
*Capital Improvement Project Manager*



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## *Budget Office*

---

Erjeta Diamanti  
Budget Manager

Brenda Joseph  
Budget Analyst



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Florida's Warmest Welcome

# Budget Overview

October 1<sup>st</sup>, 2018

**TO THE HONORABLE MAYOR AND THE CITY COMMISSION**

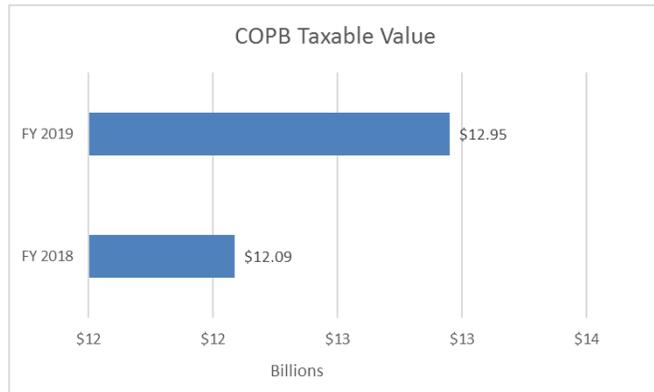
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I hereby respectfully submit the Annual Adopted Operating Budget for Fiscal Year 2018 - 2019, for the period of October 1, 2018 through September 30, 2019 in a sincere effort to continue moving the City closer to realizing its Strategic Vision:

*By 2033<sup>1</sup>, Pompano Beach is a superior place to live, visit and locate or expand a business along the Atlantic Coast of South Florida. POMPANO BEACH is distinguished by: Our Sense of Place and Family, Our Stable Neighborhoods, with a Range of Housing Options, Our Safe Community, Our Range of Leisure, Arts and Cultural Amenities, Our Award-winning Alive Beach and Beachfront, Our Growing Downtown and Innovation District, Our Distinctive Architecture, Our Strong, Diverse Economic Sectors with Ample Employment Opportunities, Our Location and Our Reputation for Sustainable Development and Redevelopment. Pompano Beach 2033 is a City of great places with even greater opportunities and offers residents and visitors Florida's Warmest Welcome!*

**TAX BASE**

The City's tax base for the upcoming fiscal year increased by almost \$865M. New construction totals \$146M. As the City continues to invest in its infrastructure, this will attract more private investment, which will increase the City's tax base. Business cycles aside, an increasing tax base allows the City to annually maintain the service levels while maintaining a competitive tax rate.



**TAX RATE**

The adopted millage rates for FY 2019 are as follows: General Fund operating millage (5.1361), Emergency Medical Services District millage rate (0.5000), and Debt Service millage rate (0.4663).

Compared to FY 2018 adopted operating millage rate of 4.9865, the adopted millage rate of 5.1361 represents an increase of .1496 mills, or 3%. The adopted millage rate is approximately .4513 mills above the rollback rate (4.6848). The rollback rate is the millage rate at which the City would raise the same amount of property taxes as in the previous fiscal year. The adopted operating millage rate is anticipated to levy approximately \$65M in property taxes to support and maintain service levels for the City's residents. Property taxes support about 45% of the total adopted General Fund budget of \$144M.

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<sup>1</sup> FY 2018 Adopted Strategic Plan Vision for the City of Pompano Beach.

## **CITYWIDE BUDGET SUMMARY**

The total City of Pompano Beach Adopted Budget for FY 2019 is \$363,619,793; this represents a 36.6% or a \$98M increase over the FY 2018 adopted budget of \$266,195,613.

The major reason for this increase is budgeting for four (4) different General Obligation Bond Funds (G.O. Bond), which account for 22% of the total adopted budget or \$78,721,014, for FY 2019.

The voters of Pompano Beach approved the G.O. Bond Debt Service in March, 2018. Staff has created an operating G.O. Bond Debt Service Fund to account for property taxes levied by the debt service millage rate in order to collect funds sufficient to cover annual principal and interest payments due on the G.O. bonds issued in the fall of 2018. The total amount budgeted for FY 2019 is \$5,741,429. For FY 2019, staff has also created three G.O Bond Capital Funds to account separately for the three major categories of G.O. Bond projects to be funded with the G.O. Bonds issued in the fall of 2018: G.O. Streets and Bridges Fund \$29,155,600; G.O. Parks and Recreation Fund \$31,744,615; and G.O. Public Safety Fund \$12,079,370. The list of G.O. bond projects can be found under the Five-Year Capital Improvement Plan Section (FY 2019-2023).

### **General Fund**

The General Fund accounts for about 40% of the total FY 2019 adopted budget. This is the fund where the majority of tax dollars are appropriated and it is where some of the most visible and vital services are funded; such as police, fire, parks, and public works. The FY 2019 Adopted General Fund budget is \$144,131,108; this is approximately \$12M or 9% higher than the FY 2018 Adopted General Fund budget of \$131,927,690.

The increases in the General Fund and overall budget for FY 2019 can primarily be attributed to police services (\$1.9M), maintenance (\$860K), recreation supplies (\$575K), service charges (for example: information technologies charges, risk charges) (\$876K), debt service for the annual capital/replacement plan (\$799K), TIF increment payments to the Community Redevelopment Agency (NW and East Districts) (\$719K), transfer to the General Capital Fund to fund current and future capital improvement projects (\$2.4M) and a transfer to Emergency Medical Fund (EMS) (\$602K) to support EMS services.

Additional increases can be attributed to new services and staff, such as the additions of the Cultural Facilities and related staff (the City assumed operations for the CRA's cultural facilities effective October, 1<sup>st</sup>); CRA staff (which is offset by the CRA reimbursement to the General Fund); additional fire personnel, which is supported by the Fire Assessment Fee; five (5) new full time Park Ranger Positions, which will address homelessness issues within our parks, as well as 3% merit for general employees, 4% merit for firefighters, 3% COLA and FICA benefits. Total salaries increases, including all the above mentioned benefits and additional personnel is \$2.7M; retirement contribution increased by \$532K.

## **PUBLIC SAFETY SERVICES**

### **Police Services**

Compared to FY 2018 adopted budget of \$43.9M for police services (contracted with Broward Sheriff's Office), the adopted budget for FY 2019 is \$45.8M, which represents an increase of \$1.9M or 4.22%. This increase is primarily due to the State of Florida mandating seven (7) additional School Resource Officers (\$1M) to ensure that every public and charter school has at least one (1) School Resource Officer and other annual increases of \$800K (mostly due to fringe benefits and capital replacement items).

### **Fire Assessment Fee**

In order to cover a larger share of eligible fire service costs, and maintain service levels, staff recommended an increase in Fire Assessment Fees for FY 2019. The FY 2019 adopted rates are as follows: Residential Rate \$210; Commercial Rate \$0.30 per square feet; Industrial Rate \$0.16 per square feet; and Institutional Rate \$0.37 per square feet. It is estimated that the new rates will assess approximately \$20.4M in gross fire assessment revenues or \$4.57M more than the FY 2018 adopted rates. These new rates will result in covering approximately 90% of eligible fire service costs for the City.

### **Code Compliance**

In addition to the annual increases based on the Consumer Price Index, the City's Code Compliance contract has been adjusted (\$90K) to accommodate one additional Code Compliance Inspector, who will be assigned to inspect rental housing, vacation homes and community residential facilities to ensure compliance with newly enacted City codes governing these areas.

### **Emergency Medical Services (EMS)**

The EMS Fund accounts for 5% of the total adopted budget for FY 2019 or \$18,241,146, which also represents a \$984K or 6% increase from the FY 2018 adopted budget of \$17,256,771. This increase is primarily associated with the increase in firefighter pension contributions of \$390K, fire insurance of \$109K, health benefits of \$150K, 4% merit and 3% COLA adjustments, two additional fire captain positions for \$200K and assignment pay of \$200K (per firefighter union negotiations). Property taxes levied by the EMS millage rate account for 34% of the total revenues, EMS Transport Fees 19%, General Fund subsidy 44% and other revenues 3%.

## **REPAIR AND MAINTENANCE**

The City is continuing to appropriate funds within its annual capital projects plan to address Road Resurfacing, Sidewalk Improvements, Seawall Rehabilitation, Court Resurfacing and General Government Building Improvements. For FY 2019, a total of \$2.4M has been committed for these purposes.

## **HEALTH**

One of the ways in which the City attracts and retains good employees is by offering a competitive health insurance plan. Maintaining such plans can be challenging, as health care costs have traditionally outpaced inflation. However, staff has worked hard to keep insurance increases below average by promoting wellness activities throughout the City. By taking a proactive approach with our employees' health, problems or issues can be prevented or identified early on, resulting in reduced health costs over time. The City's health insurance costs for FY 2019 increased by \$1M compared to FY 2018, attributable to normal inflationary increases and new personnel added to the budget.

## **ARTS AND CULTURE**

As in the previous fiscal year, the adopted budget includes programming associated with the City's new Cultural Center, which opened in April 2017. In addition, programming is budgeted for BaCa and Ali Centers, as well as for the Ely Museum.

## **PARKS AND RECREATION**

In addition to the annually budgeted expenditures for the maintenance of the parks and civic centers in the City, in FY 2019 dollars (\$98K) has been set aside to upgrade four volleyball courts and basketball goals, painting of the Pat Larkins Center, upgrading the Herb Skolnick Cultural Center's sounding system, and the installation of cameras in various City parks, in order to improve public safety.

## **NEW PERSONNEL**

I strongly believe that one of the greatest assets to best serve the City's residents is to continue to invest in human capital. As the City grows in population, constructs additional facilities and continues to invest in its infrastructure, it must increase its workforce in order to sustain its growth and continue to provide exceptional service to its residents. In addition, as the City is faced with unfunded statutory mandates, environmental, economic and social challenges and we look to explore and develop policy recommendations to address these issues, it becomes imperative that we arm ourselves with the resources necessary to research and analyze these proposed solutions. Ultimately, any new positions will serve to benefit the residents of Pompano Beach.

The adopted budget includes 31 new positions shown below. However, it is important to highlight that some of the positions were already approved by the City Commission in FY 2018.

### **General Fund**

Human Resources Department: HR Specialist (1 Position) – This position will assist the Department with the hiring process as the City's personnel base and related responsibilities of that Department have increased over past years.

NW and East CRA Divisions (4.5 Positions): **Capital Improvement and Innovation Director (0.5 Position)** - This position is budgeted between the General Fund/CRA divisions (0.5) and Administrative Capital Fund (0.5). This position will oversee the capital projects related to the Innovation District, as well as select special projects outside of the CRA District.

**Community Redevelopment Agency Director (1 Position)** – Created to oversee and manage the daily operations for the CRA Districts. Other positions charged with supporting CRA operations include: Redevelopment Project Manager (1 Position), Redevelopment Project Coordinator (1 Position), and Marketing Coordinator (1 Position).

Cultural Affairs Division (7 Positions): **Cultural Venues Programming Manager (1 Position)** - This position will curate the programming for the cultural facilities.

**Recreation Activities Supervisor (1 Position)** – This position will supervise the activities and programming of the Culture Center.

**Recreation Activities Leader (3 Positions)** – Each position will oversee one cultural facility: Cultural Center, BaCa and Ali Centers. Other supporting maintenance and administrative positions include: Service Worker I (1 Position) and Office Assistant II (1 Position).

Development Services Department/Planning and Zoning Division: **Planner (1 Position)** – This position will assist the Department in complete streets planning, public art, urban design, Geographic Information System (GIS), historic preservation, sustainability corridor planning and implementation, and continue improving the customer support provided.

Fire Department (6 Positions): **Battalion Chief (1 Position)** - This request addresses the current issue of having no coverage when an employee must take time off: (i.e. vacation, sick, on a Kelly day, or any other type of leave).

**Driver Engineer (2 Positions)** - The additional drivers are being requested to provide staffing for the fire truck at Fire Station 52 to serve as a dual-response unit with Squad-52.

**Emergency Management Coordinator (1 Position)** - This position will improve the City's emergency management capabilities and level of preparedness for emergency incidents of any type (natural and man-made). Citywide, emergency management integrates all activities related to building, sustaining and improving the preparation for, response to, and recovery from threatened or actual natural disasters and acts of terrorism. Currently, there is one person responsible for coordinating this effort.

**Logistics Analyst (1 Position)** – This position is offset by the reduction in the EMS division of one Office Assistant Position. The position is budgeted under the Logistics Division.

**Ocean Rescue Lifeguard (1 Position)** – An additional full time staff is needed to meet demand and reduce dependence on part time employees, which are limited in their availability.

Parks and Recreation Department: **Park Ranger (5 Positions)** - These positions were approved by the City Commission during FY 2018 and will expand the Park Rangers Program to primarily to address homelessness related issues in our parks.

CDBG Admin Division: **Housing and Social Services Manager (1 Position)** - This position will assist and coordinate the efforts to reduce homelessness within the City.

Public Works Department: Electrician (1 Position) - This position will assist with electrical service calls and repairs to all City facilities.

### **EMS Fund**

EMS Department: **Fire Captains (2 Positions)** - The additional fire captains are being requested to provide staffing for the fire truck at Fire Station 52 to serve as a dual-response unit with Squad-52.

### **Building Permit Fund**

Building Permit Department: **Permit Expeditor (1 Position)** - The purpose of this position is to improve both the department's performance and also the performance of the City's capital improvement process for City projects.

### **Central Stores Fund**

Central Stores Department: **Material Handling Specialist (1 Position)** – This position will assist the Central Stores Department in routine work of moderate complexity in the receiving, storing and issuing of a variety of materials, supplies and equipment and for maintaining accurate and up-to-date stock inventory records. This position is necessitated to accommodate the growth in City operations throughout the City.

### **Parking Fund**

Parking Operations: **Parking Operations Manager (1 Position)** - This position will oversee parking operations. As the City's parking operations expand it will become necessary to have dedicated full time staff assigned to oversee day to day parking operations.

## **STRATEGIC PLAN**

The City has completed a comprehensive update to its Five-Year Strategic Plan, initially adopted by the Mayor and Commission in September, 2013. The new and updated Strategic Plan was adopted by the City Commission in June, 2017. The Plan has since been revised and recently adopted by the City Commission in June, 2018. As it was reported in the last year, the Adopted Budget document that will be published in October, 2018 will include the complete section of the strategic plan and performance improvement and will link new enhancements for FY 2019 with the revised Plan.

The five year Strategic Plan 2019-2023 identifies six goals: 1) Preferred Place to Live, 2) Preferred Place to Do Business, 3) Preferred Place to Visit, 4) Superior Capacity for Growth Through Quality, Sustainable Development, 5) Quality and Affordable City Services, and 6) Building Confidence in City Government. Each Goal identifies several objectives, the value to residents, short and long-term challenges and opportunities, prioritized policy and management actions, management in progress issues, major projects, as well as issues on the horizon.

The updated plan includes a 1-year Action Agenda supplemented by specific Action Outlines to guide management and staff. The FY 2018-2019 Action Agenda is based on the priorities established by the Mayor and City Commission, as well as the City Manager's Office.

## ACHIEVEMENTS

### GENERAL OBLIGATION BONDS

G.O. Bonds are issued to raise funds for municipal projects that won't provide significant or any direct sources of revenue, but will benefit the entire community – such as public parks, fire stations, streets, bridges and related projects. G.O. Bonds are backed by the full faith and credit of the issuing municipality, through the imposition of new ad valorem property taxes. The Florida Constitution and Florida statutes limit the taxing powers of governmental agencies. However, the Constitution does allow a governing body – such as the City of Pompano Beach – to go directly to voters with a referendum to obtain approval for the issuance of G.O. Bonds to finance capital projects and for the assessment of new ad valorem taxes to repay the bonds.



The infusion of G.O. Bond proceeds to the City's capital improvement program will not only result in significant aesthetic improvements benefiting the quality of life of our residents, but it will also serve as an economic stimulus to the City's local economy. The infusion of substantial project funds will provide construction jobs, during the anticipated seven (7) years that it will take to complete all G.O. Bond projects, many of which may benefit the City's eligible local contractors, as the City continues to further its efforts to benefit its local businesses. In addition, these aesthetic improvements will increase property values in the City, as well as attract private investment, which will further

create permanent jobs and expand our tax base. The improvements will also serve to beautify the City, supporting our long-term vision of establishing Pompano Beach as a destination City for visitors. This will generate increases in various non-ad valorem revenues for the City, reducing our reliance on property taxes.

The City Commission approved the G.O. Bond Referendum in the fall of FY 2017, to finance a component of the City's unfunded general capital projects, with a Referendum date of March 13, 2018. Florida law required that the City group similar measures together into separate ballot questions. As such, voters were asked to consider three separate ballot questions to encompass

the following category of projects: (1) Streets, Sidewalks, Bridges and Streetscaping, (2) Parks, Recreation and Leisure Activities, and (3) Public Safety. The residents of Pompano Beach passed all three ballot questions by majority vote, authorizing funding for a total of twenty-five (25) capital improvement projects throughout the City.

On April 24, 2018, the City Commission approved a G.O. Bond project prioritization list, which can be found on our website: [http://pompanobeachfl.gov/index.php/pages/go\\_bond/go\\_bond](http://pompanobeachfl.gov/index.php/pages/go_bond/go_bond).

The City received a AA (positive outlook) credit rating on the bonds from Standard and Poor's and Aa2 from Moody's, nationally recognized rating agencies. These high credit ratings was instrumentally in the City receiving a 3.7% interest rate on the 2018 Series G.O. Bonds on September 11, 2018, when the City received bids to purchase the bonds.

The City will be selling G.O. Bonds in two phases: The first bonds were sold on October 2, 2018, to have the funds needed to design all 25 G.O. Bond projects, but to only pay for the "Phase I" projects. By the fall of 2021, the City will be selling the remaining G.O. Bonds, in order to raise the funds needed to pay the constructions costs for the projects labeled as "Phase II". The City anticipates that it may take up to three (3) years from the time that the City has G.O. Bond money in hand to complete G.O. Bond capital projects. As such, it is anticipated that all authorized bond projects should be completed over the next seven (7) years.

## **OPEN GOVERNMENT**

After thorough research and numerous demonstrations from six different cloud based software companies, City staff made the recommendation to extend the City's contract and cloud based services with OpenGov. The City Commission approved the contract in June, 2018.

The City and OpenGov have partnered since FY 2016 with the Financial Transparency Tool, which allows residents, businesses and visitors to visualize the City's annual budgets from FY 2010 to present: [http://pompanobeachfl.gov/pages/budget\\_opengov/opengov](http://pompanobeachfl.gov/pages/budget_opengov/opengov). Additional new services will include the following modules:

**Budgeting and Planning** - This module will drastically modernize and streamline the City's current process. The Budgeting and Planning tools will allow the City departments and budget staff to reduce manual and clerical efforts during the budgeting process, provide a central collaborative location to develop budget numbers and evaluate scenarios, project workforce and personnel costs, and ultimately provide for a more efficient budget development process.

**Citizen Engagement** - This module will allow the residents to actively participate in open polls and surveys to provide their feedback for various topics. It is an effective channel of communication between the City and its residents that serve to build trust in our City government.

**Performance Management and Strategic Planning** - This module ties together our financial and non-financial data from across the City's current systems and ties it together in a single source. It will provide internal efficiencies and streamline information sharing tied to the City's new

Strategic Plan, which will increase data-driven decision making.

Open Data Portal - This module will provide a catalog of open data for the City of Pompano Beach, free and easily accessible for all the residents. The OpenGov team supported the City's first Open Data Hackathon by providing a portal to enable the event, which was held at the Cultural Center in March, 2018.

It is anticipated that the implementation process of all the above mentioned modules will require up to nine (9) months. Modules will go live as soon as the data has been validated and staff has been trained.

## **LOOKING AHEAD**

Although the City's operating budget strives to maintain core service levels for our residents, we must not lose sight of the need to improve the aesthetics of our City facilities and our infrastructure, as these factors also serve to enhance the quality of life of our residents and allows the City to remain competitive with neighboring communities in attracting private investment and visitors. In addition, the City continues to remain susceptible to Federal budgetary constraints and State of Florida mandates, many of which are unfunded. What follows is a discussion of challenges we must address as we seek to move Pompano Beach forward.

### **Aging Infrastructure and Other Capital Projects Needs**

The City is charged with maintaining a number of infrastructure assets, inclusive of roads, sidewalks, bridges, fire stations and parks and recreation facilities. The deterioration of infrastructure assets nationwide has been well documented through national news articles and reports that a significant amount of public sector infrastructure is in dire need of improvement or replacement.

The passage of the G.O. Bonds will address many of the City's unfunded needs as it relates to aging infrastructure and the need for new projects. However, the City still has approximately \$220M in unfunded capital projects. The City has traditionally allocated funds annually to address its general capital improvement needs on "pay-as-you-go" basis. Besides continuing to fund programmatic annual capital improvement projects utilizing this mechanism, for FY 2019 the City will move forward with three new projects (\$826K): Repair NW 3rd Avenue, Racetrack Road, and Riverside Drive Improvements. The detailed list of all Capital Improvement Projects can be found under the Five-Year Capital Improvement Plan Section.

In addition, Broward County intends to include a sales Tax initiative on the November, 2018 ballot. If the sales tax passes by majority vote countywide, the County will potentially fund numerous Road and Traffic Capital projects (2019-2048) such as: intersection improvements, traffic signal video detection predictive maintenance program, fiber optic cable and drainage improvements along Copans Road, ten school zone safety improvements, bike lanes, as well as provide funding for 100% of the existing City of Pompano Beach Community Bus Program, installation of new or replacement bus shelters throughout the City, rapid bus service along US1, Sample Road and Dixie Hwy., new local bus routes east-west along McNab Road and

headway/schedule improvements to existing local bus routes.

### **Sea Level Rise**

Although we are proud of our golden beaches, we recognize that global warming and sea level rise will affect our City. Besides the annual capital Seawall Rehabilitation capital project, for FY 2018, the City Commission adopted a Sustainability Coordinator Position in the Building Inspection Department, which will focus mainly on the City's Floodplain Management program, as well as appropriating \$55K to participate in a Broward County study on the community flood maps, which will identify the potential effects that sea level rise has on the Florida Building Code, base floor elevation, and on the American Society of Civil Engineers (ASCE-24) Flood Resistant Regulations.

Within the next 1-2 years, the City anticipates preparing an amendment to our Comprehensive Plan to address sea level rise. In addition, staff is currently evaluating the current heights of the seawalls and will present an ordinance to the City Commission that will recommend to raise the minimum required height of seawalls after the completion of the Broward County study to incorporate sea level rise to FEMA flood maps.

### **Homeless**

The City staff is continuously working on addressing homelessness in our City. Three years ago, a Task Force was convened to address homelessness in the City of Pompano Beach. It includes staff from the Broward Sheriff's Office (BSO), City Manager's Office, Parks and Recreation, the Community Redevelopment Agency, the Office of Housing and Urban Improvement (OHUI), Emergency Medical Services, Planning and Zoning, and Code Compliance. One of the major issues identified is permanent housing.

The Continuum of Care (CoC) program was established by Broward County in accordance with HUD requirements. The CoC program is designed to promote community-wide planning and strategic use of resources to address homelessness. During FY 2018, the City of Pompano Beach and the Miami Rescue Mission entered into a service agreement which will provide 183 nights of overnight shelter to people experiencing homelessness in the Broward Outreach Pompano Center located at 1700 Blount Road. The 183 nights of overnights beds for 15 people at \$25 per night totals \$70,272, City of Pompano Beach's share. Additionally, the City has initiated a Rental Assistance Program through its Office of Housing and Urban Improvement, with \$100K in SHIP funds allocated for the period 2016-2018.

The chronically homeless person tends to rely more on emergency response and are typically incarcerated for minor offenses. To address this challenge, Pompano Beach BSO has a special Homeless Outreach Team (HOT). HOT's main objective is to provide direct outreach services to the homeless, informing them of the services that they are in need of. Broward County representatives have indicated that one of the goals for the CoC is to develop formal discharge policies for both the jails and hospitals for coordinated implementation. The Task Force reached out to area hospitals several times to have a representative attend the City meetings.

Included within the FY 2019 adopted budget is a new Housing and Social Services Manager position to coordinate efforts to reduce homelessness within the City. In addition, to further address this issue and provide more security in our parks, the City has expanded its Park Ranger Program for FY 2019 by adding five new full-time Park Rangers positions and additional part-time positions (\$355K), as well as installing security cameras in various parks (\$133K).

Currently, a study is being conducted to determine how the City could improve the homeless situation through a dedicated revenue streams as separate process from the adopted budget for FY 2019. The goal is to identify how new resources within the City of Pompano Beach can be best utilized to support households and individuals experiencing homelessness within the City. This scope will leverage what it learns from reviewing CoC-wide, system- level reports and information provided to support and inform recommendations for city-specific use of new resources.

Recommendations will be inclusive of appropriate interventions as identified by available materials and informed by National Best and Promising Practices, sample budgetary framework, and recommendations about effective implementation strategies and impact to the broader community. Once the study has been completed, it will be presented to the City Commission for direction, to include a recommendation to increase the City's Utility Tax Rate to fund the recommendations.

### **Homestead Tax Exemption**

During the 2017 State Legislative Session, three bills, Expanded Homestead Exemption (HJR 7105), Implementation of New Homestead Exemption (HB 7107), and Ad Valorem: Limitation on Property Tax Assessment (CS/HJR 21) were passed by the Florida Legislature and filed with the Secretary of State. If approved by 60 percent of voters at the November 2018 general election, these bills will take effect January 1<sup>st</sup>, 2019, and will impact the City's FY 2020 budget cycle. The impact of Expanded Homestead Exemption, if voters approve, is estimated to be approximately \$1.4M reduction in the City's taxable base.

### **CLOSING**

Over the past several years the City has made great strides in moving us closer to achieving the vision outlined in the Strategic Plan adopted by the City Commission. I am truly excited at the impact that the passage of the G.O. Bonds will have on the continued pursuit of this vision.

There are so many other exciting things happening within our City such as the opportunity to build a complete new Downtown in the Innovation District. We opened a new Library and Cultural Center in FY 2017; Old Pompano continues on a path of revitalization with new residential developments coming online. Additional planned streetscape improvements being carried out on Dr. Martin Luther King Jr. Boulevard will only serve to continue to revitalize this main thoroughfare. The City also has plans for a new community center (Burrie Community Center) to primarily better serve the needs of the residents in District 2.



The uniquely designed Pier Parking Garage opened in the summer of 2016 and now houses a fully staffed seven days a week Welcome Visitor Center on the ground floor, which opened in July 2018. The Pier Parking Garage supports planned private development around the new pier, known as “Pompano Fishing Village”, which will include a mixture of restaurants, retail and a hotel. The Beach House restaurant located just north of the Pier opened in March, 2018 and a second restaurant, to its’ south, is now under construction (Oceanic), with a planned opening in spring 2019. A

new 150-room, Hilton-brand hotel is also planned and will be located on the parcel to the south of the Pier Parking Garage. The City’s Pier Replacement capital project is also well underway, with a planned completion date of March, 2019.

Despite the excitement surrounding all of the progress happening in our City, we must all work together to take on all the challenges ahead. There is still much work to be done in continuing on the path to achieving the residents, staff and the City Commission’s collective vision for the future of our great City.

I wish to thank the Mayor and City Commission for sharing their guidance and leadership as we move the City closer to realizing its vision. I thank all staff who worked hard to be more proactive in addressing our citizens’ needs and for their diligent work and attention to detail in the preparation of this document. There are always anticipated and unanticipated challenges that may arise during the development of the budget, and we will continue to work with the residents, Mayor and City Commission to address these challenges and to continue to make Pompano Beach a great place to live, eat, play and work.

Respectfully,

A handwritten signature in blue ink that reads "Gregory P. Harrison". The signature is written in a cursive, flowing style.

Gregory P. Harrison  
City Manager

# The City of Pompano Beach

## History

The City of Pompano Beach was an important port and city by the 1820s. After the extension of the Florida East Coast Railway in 1896, farming communities were established as well.

Pompano Beach is the second oldest city in Broward County, and the fifth oldest in all of South Florida. Most of the earliest residents came from northern Florida, Georgia, the Carolinas, and Bahamas.



## Old Downtown and Pompano Beach Today



- It is named after the pompano fish found off the Atlantic coast.
- The first school opened in 1899.
- The first store opened in 1909 and soon the Pompano Board of Trade was established.
- John R. Mizell was elected to be the first mayor.
- In 1908, Pompano was incorporated within Dade County. In 1915, the City was incorporated with Broward County.
- In 1939, Farmers Market was opened and boasted a loading platform over 1000 feet long –supposedly the longest in the world.
- In 1947, the City of Pompano merged with the newly-formed municipality on the beach and became the City of Pompano Beach.
- Post-war economic growth led to the organization of the Pompano Beach Chamber of Commerce in 1948.
- In 1971, the Pompano Fashion Square opened as a state-of-the-art retail indoor shopping mall.

The Old Pompano Beach Downtown was a few blocks just northeast of today's intersection of Atlantic Dixie Highway. However, with rapid suburban-style development of Pompano beginning in the 1950s and 1960s, downtown was completely abandoned.

Although little remains from the Old Downtown, this area has opened a new Civic and Cultural Center including a new 25,000 square-foot Pompano Beach Library and Cultural Center. The new streetscape improvements along Flagler Avenue, NE 1st Avenue, NE 1st, 2nd, 3rd Street are now complete. The work included upgrading sidewalks and roadways, lush landscaping, new lighting, undergrounding of overhead utilities and upgrading water, wastewater and drainage mains.

## Old Downtown and Pompano Beach Innovation District (cont.)



Ali Cultural Arts



Bailey Contemporary Arts (BaCA)

The trend-setting cities around the globe are creating Innovation Districts transforming underutilized swaths of land into dynamic areas full of corporate sophistication, startup edginess, walkable communities, trendy restaurants, hip housing and cultural clusters. This model is one that the Pompano Beach Community Redevelopment Agency (CRA) has long embraced and now with the joint efforts of the City, Pompano Beach is creating its very own, "Innovation District". The residents of Pompano Beach will utilize the district as a hot spot to live, work and play. The creation of the Pompano Beach Innovation District began with the reinvention of the Bailey Hotel and the Historic Ali Building once the CRA fully transforms them into the acclaimed Bailey Contemporary Arts (BaCA) and Ali Cultural Arts.

The plans to improve the Atlantic Boulevard Bridge and the Fisherman's Pier are well underway and not far from completion. This last project was made possible by relocating the existing lift station, Fire Station 11, and the Beach Library, which was expanded to a new 5,400 square foot building, including a 1,000 square foot meeting room. In support of this partnership, the City designed and built the first public garage, an iconic structure with capacity for 609 cars inside and 54 on-street spaces. The structure features a sails-theme, a Guy Harvey-like mural, and a glass elevator. The garage has been open to the public since June 30, 2016. Pompano Beach is the third most important city in the Miami - Fort Lauderdale - Pompano Beach Metropolitan area. The City has a total of 25.3 square miles, of which 24.0 square miles is land and 1.3 square miles is water; it includes 3 miles of beachfront. The City of Pompano Beach is bounded by these municipalities: Hillsboro Beach and Lighthouse Point on its northeast, Deerfield Beach on its north, Margate and North Lauderdale on its southwest, Coconut Creek in west, Lauderdale-by-the-Sea in southwest, and Fort Lauderdale on its south. It is anticipated that its population for FY 2019 will be approximately 106,260.

Pompano Beach Historical Society: <http://pompanohistory.com/phc/>

Metro Atlantic, September 20, 2012: [http://metroatlantic.wordpress.com/2012/09/20downtown-pompano-beach-master-plan/Community Redevelopment Agency, City of Pompano Beach](http://metroatlantic.wordpress.com/2012/09/20downtown-pompano-beach-master-plan/Community%20Redevelopment%20Agency,%20City%20of%20Pompano%20Beach)

Source: <http://pompanobeachfl.gov/assets/docs/pages/cra/Innovation%20District%20ppt%20for%20website%20updated.pdf>

United States Census Bureau: <http://quickfacts.census.gov/qfd/states/12125805.htm>

## Economic Variables

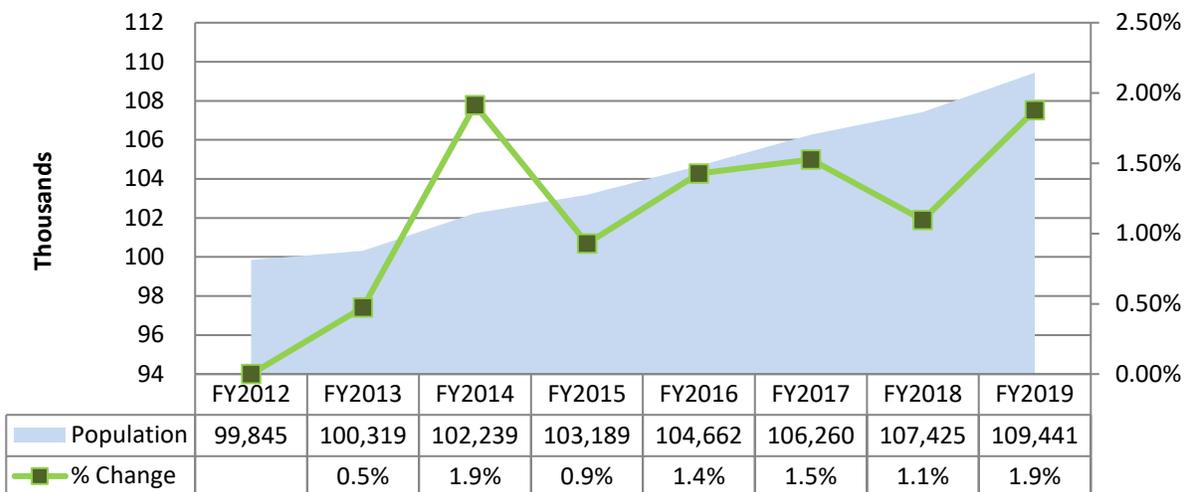


This section focuses on some key economic variables, such as population and economic growth, new construction and foreclosures, and tourism. Although it is important to highlight how these variables fluctuate and impact the City of Pompano Beach’s overall economy, it is important to understand Florida’s national economy as well.

### Population Growth

The City of Pompano Beach was first incorporated within Dade County in 1908 and then with Broward County in 1915. Following the First World War, Florida’s economy and population grew rapidly. However, the Great Depression followed soon after this rapid economic and demographic growth. Since FY 2012, the average increase in the City’s population, illustrated by the chart below, is 1.3%. For FY 2019, population increased by 1.9% as compared to last fiscal year’s population of 107,425. This increase is also associated with Florida’s population growth overall, which according to the Office of Economic and Demographic Research (EDR) (July, 2017), is expected to remain above 1.5% over the next few years. Most of Florida’s population growth through 2030 will be from net migration (92.9%).

City of Pompano Beach Population (Local Option Gas Tax)



<b>Census Data</b>		<b>Race</b>	
Population 2017	109,393	White	61.8%
Median age	41.7	Black/African-American	31.8%
Median household income	\$42,641	Hispanic or Latino	19.3%
Per capita income	\$24,508	Asian	1.5%
Persons below poverty level	21.2%		
<b>Sex</b>		<b>Household</b>	
Male	51.7%	Occupied Housing Unit	42,182
Female	48.3%	Owner-Occupied Housing Units	24,992
		Renter-Occupied Housing Units	17,190
<b>Age</b>		Family Households	22,557
18 years and over	81.7%	Non-Family Households	19,625
65 years and over	19.3%		

### **Economic Growth**

As one of the largest cities in the Miami-Fort Lauderdale-Pompano Beach Metropolitan area, the City of Pompano Beach has a significant impact on South Florida's economic growth. EDR (July, 2017) states that for calendar year 2016, the pace of Florida's economic growth slowed slightly to 3.0%; however, this was still well above the national average of 1.5% and ranked Florida 5<sup>th</sup> in the country. The Economic Estimating Conference for Florida projects that the growth will average 2.2% per year for the 2017-2020 fiscal years.

### **New Construction and Foreclosures**

Property values are one of the key economic factors that affect local government's finances. The City of Pompano Beach experienced a continuation in its assessed taxable value over 100 million. The assessment of increase in new construction for FY 2019 was \$146K compared to FY 2018 at \$133K.

While Florida's construction and real estate activity is continuing its path to recovery, realtytrac.com reported that there are currently 1,795 properties in Pompano Beach that are in some stage of foreclosure (pre-foreclosure, auction or bank owned). In August, the number of properties that received a foreclosure filing in Pompano Beach was 5% lower than the previous month and 17% lower than the same time last year.

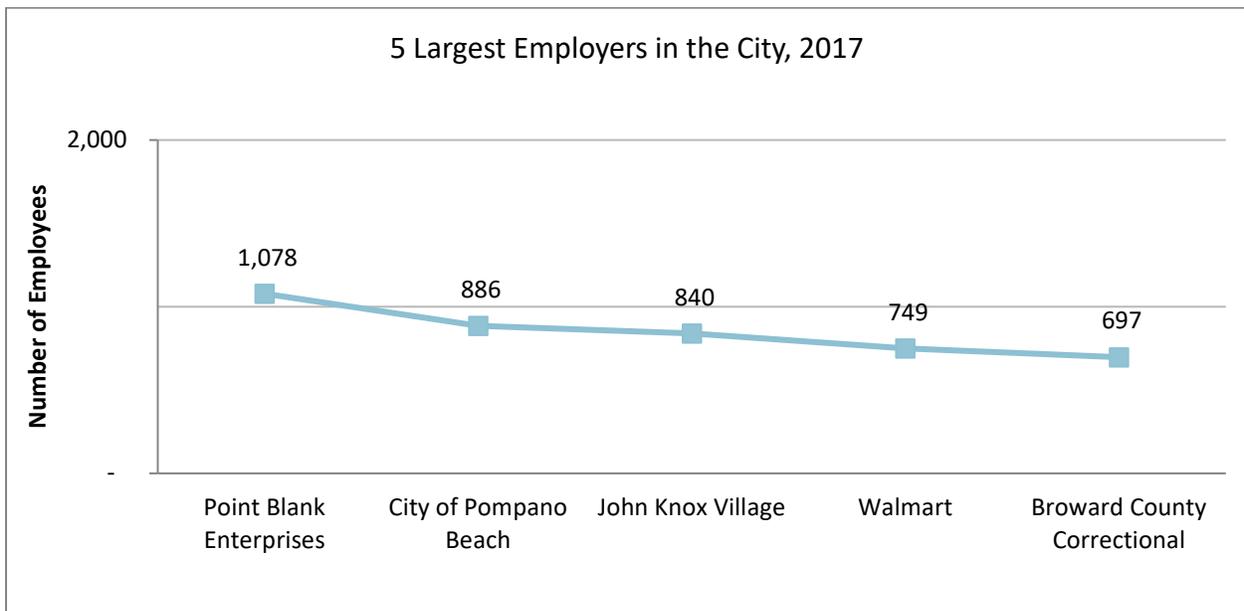
Home sales for July 2018 were down 23% compared with the previous month, and up 470% compared with a year ago. The median sales price of a non-distressed home was \$235,000.

They also reported that similar to Broward County and the State of Florida, the foreclosure rates for the City of Pompano Beach remain high. As of August 2018, 1 in every 931 housing units received foreclosure filings in Pompano Beach.

### Employment Growth

According to EDR (July, 2018), the unemployment rate in the State of Florida was 3.7%, while the labor force participation rate is at 59.4%. Furthermore, the preliminary data for Florida’s average annual wage, which has typically been below the US average, has showed a slight improvement to 87.5% of the US average in 2016; the posting in 2014 was 87.2%. Below you will find the employment status and the five largest employers for 2016 for the City of Pompano Beach:

Employment Status	16 years and over
In labor force	49,792
Civilian labor force	49,788
Employed	43,060
Unemployed	6,728
Armed forces	4
Not in labor force	35,967



Source: Census: American Community Survey: 2010-2014 American Community Survey 5-Year Profiles  
 Broward County Property Appraiser’s Office: <http://www.bcpa.net/homepage.asp>  
 City of Pompano Beach Development Services Department via: South Florida Business Journal 2014 Book Lists  
 Comprehensive Annual Financial Report 2017 (CAFR), City of Pompano Beach  
 Florida: An Economic Overview. (August, 2017). Office of Economic and Demographic Research (EDR)  
<http://edr.state.fl.us/Content/presentations/index.cfm#economic>  
[http://edr.state.fl.us/content/presentations/economic/FlEconomicOverview\\_8-17-18.pdf](http://edr.state.fl.us/content/presentations/economic/FlEconomicOverview_8-17-18.pdf)  
 Pompano Beach Real Estate and Market Info. (August, 2015). realtytrac.com  
<http://www.realtytrac.com/statsandrends/foreclosuretrends/fl/broward-county/pompano-beach>  
<https://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?src=bkml>

## Education System

The City of Pompano Beach offers a variety of public, private, charter and magnet educational opportunities and promotes academic excellence, creativity, and cultural diversity for all the residents. Public schools in Pompano Beach are administered by the School Board of Broward County, one of the largest employers in Broward County and in the State of Florida.

Unlike charter schools and private schools, magnet schools available at each level of education are equipped with a special curricular focus and provide additional funding for instructional staff and clerical personnel, as well as, for field trips, materials, and labs activities. A quality and dynamic learning environment are two of the most important factors when families and businesses decide to live in the City.

Examples of magnet schools include: Charles Drew Elementary offers a magnet program in Science, Mathematics and Technology; Pompano Beach Middle School features a Communication and Broadcasting Magnet Program for students interested in newspaper journalism, radio, television, public speaking and satellite communications; also, Blanche Ely High offers a Mathematics and Science Program that helps and prepares students to continue their education in the fields of engineering, science, mathematics, architecture, and/or technology. Pompano Beach High offers a magnet program in International Affairs with informational technology which provides students with essential skills, abilities and knowledge to enter the international field of global networking. Many of the magnet programs accept students via an application and review process and the students must maintain specific grade requirements.

The State of Florida now administers a statewide form of testing for the Florida Standard Assessments (FSA) to measure students' achievement of Florida's education standards. These areas include: language arts, math, algebra, geometry, biology, U.S. history, and civics. The FSA will aid students and educators by providing them with a clear understanding of their performance in the areas that require improvement. All the schools within Pompano Beach that completed the FSA for the 2017-2018 school have been released.

There are several of the schools within the City that have improved by an entire letter grade which is a significant improved in comparison to the previous school year. The schools that scored in the lower ranges will continue to work in conjunction with students, parents, and staff to target those areas through more hands-on learning and focusing on core classes.

In the past years the City Commissioners and staff has volunteered in reading to the elementary school students. The Budget Office has also held a financial literacy program at two local elementary schools to introduce the students to the fundamentals of money management. In addition, both IT and Fire departments have conducted tutoring and reading sessions at various elementary schools within the City. The schools in Pompano Beach will continue to enrich the students through cultural learning with the many events at the Pompano Beach Library and Cultural Center. Below, you will find a list of the public schools located in the City of Pompano Beach:

<b>Public Schools</b>	<b>Enrollment** 2017-2018</b>	<b>Grades*** 2017-2018</b>
<b>High Schools</b>		
Blanche Ely High	2,084	C
Flagler High	320	n/a*
Andrews High School (Mavericks High of N. Broward County)	266	n/a
Pompano Beach High	1,205	A
<b>Middle Schools</b>		
Crystal Lake Community Middle	1,340	C
Pompano Beach Middle	1,084	C
Somerset Academy Pompano Middle (6-8)	21	D
<b>Elementary Schools</b>		
Baby Boomers	n/a	n/a
C. Robert Markham Elementary	596	C
Charles Drew Elementary	529	C
Cresthaven Elementary	613	C
Cypress Elementary	759	C
Innovation Charter School	386	C
McNab Elementary	636	B
Norcrest Elementary	795	C
Palmview Elementary	633	C
Pompano Beach Elementary	492	C
Sanders Park Elementary	493	B
Somerset Academy Pompano (k-5)	160	C
Tedder Elementary	625	C
<b>Combination of Schools</b>		
Bright Horizons	144	n/a
Broward Children's Center North	60	n/a
Cross Creek	137	n/a
Cypress Run Alternative/Ese	128	n/a
Dave Thomas Education Center	714	n/a
Somerset Pines Academy	417	D

Note:

\*n/a – The information was not available at the time of the publication or it was not applicable.

\*\*Enrollment data is for school year 2017-2018.

\*\*\*Reported grades are for school year 2017-2018, based on the FSA testing criteria.

Source:

Broward County Public Schools: <http://www.browardschools.com/>

Broward County Public Schools, Demographics & Student Assignments, 2017-2018 Benchmark Day Enrollment Report:

<http://www.broward.k12.fl.us/dsa/counts/1718/benchmark/Appendix%20F%20HistoricEnrollment%201718.pdf>

Florida Department of Education: <http://schoolgrades.fldoe.org/>

<http://www.fldoe.org/accountability/accountability-reporting/school-grades/>

# Transportation

Mass transit service in the City of Pompano Beach is provided by Broward County Transit (BCT) and private carriers. The major provider of service is the Broward County Mass Transit Division which operates the countywide bus system. The county also contracts with private vendors for public school busing and Social Service Transportation (SST). Other service providers include private taxi service companies based in the Greater Pompano Beach area and the Greyhound/Trailways Bus Company.

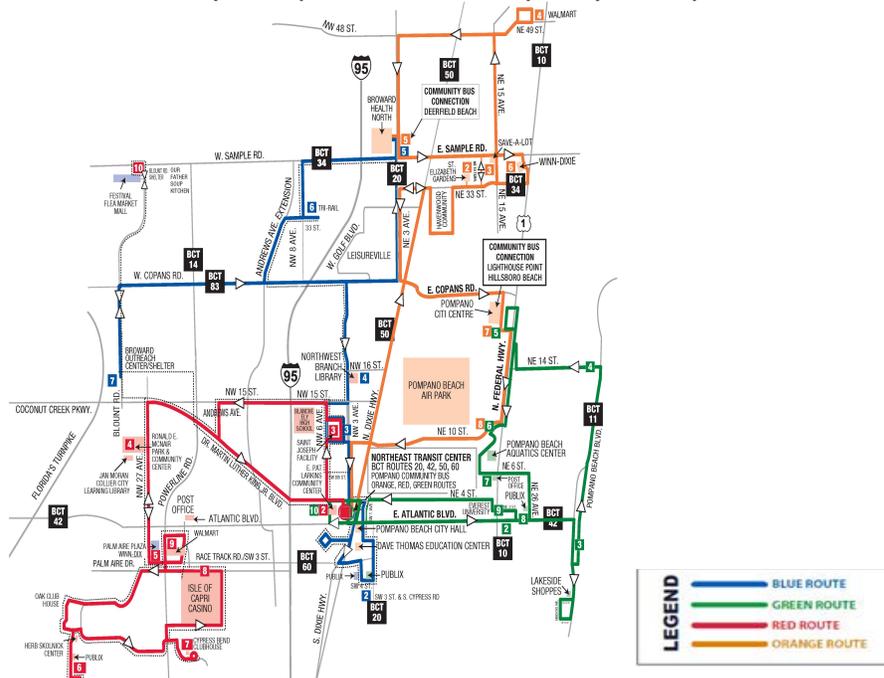
The City is also served by the South Florida Regional Transportation Authority (Tri-Rail) system. This commuter train service has eighteen (18) stations and six zones located throughout located in Palm Beach, Broward and Dade Counties. Tri-Rail is a seventy-two (72) mile at-grade commuter rail line serving Palm Beach, Broward and Dade Counties. Tri-Rail service connects to Metrorail in Dade County at the Tri-Rail/Metrorail Station and to Miami International Airport (MIA) via a shuttle bus service provided at the last stop.

Other transit providers include Broward County TOPS, which is a paratransit service providing specialized transportation services for the County's qualified elderly and handicapped population; the free school bus system that serves all of the public schools in Pompano Beach and is provided by a private company contracted by the Broward County School Board; regional, statewide and interstate travel is provided by the Greyhound/Trailways Bus-line; and a taxi company currently located in Pompano Beach; service by other companies is also provided from Coral Springs, Margate and Fort Lauderdale.

## Community Bus Program

The City of Pompano Beach and Broward County Transit (BCT) are providing this community bus transportation service to increase the number of destinations within the City limits that can be reached through public transit. This service is designated to work in conjunction with connections to BCT Routes 1, 10, 11, 14, 20, 34, 42, 50, 60 and 83. The Pompano Beach Community Bus Service is wheelchair accessible in accordance with the American Disabilities Act (ADA). The table on the next page, provides community bus ridership and passenger per hour data:

**City of Pompano Beach Community Bus System Map**



<u>Community Bus Monthly Ridership</u>	<u>June-18</u>	<u>June-17</u>	<u>% Change</u>	<u>FY18 YTD</u>	<u>FY17 YTD</u>	<u>% Change</u>
Pompano Beach-Blue	1,293	2,455	47%	14,350	23,236	-38.2%
Pompano Beach-Green	1,508	1,841	-18%	14,352	16,387	-12.4%
Pompano Beach-Red	2,041	2,621	-22%	22,307	24,546	-9.1%
Pompano Beach-Orange	1,356	1,667	-19%	12,432	17,150	-27.5%
<b>Total Average</b>	<b>1,550</b>	<b>2,146</b>	<b>0%</b>	<b>15,860</b>	<b>20,330</b>	<b>0%</b>
<u>Passenger per Hour</u>	<u>June-18</u>	<u>June-17</u>	<u>% Change</u>	<u>FY18 YTD</u>	<u>FY17 YTD</u>	<u>% Change</u>
Pompano Beach-Blue	7.7	14.0	-45%	9.4	15.3	-38.5%
Pompano Beach-Green	9.1	10.6	-14%	9.5	10.9	-12.8%
Pompano Beach-Red	12.2	15.0	-18%	14.7	16.2	-9.2%
Pompano Beach-Orange	8.1	9.5	-15%	8.2	11.3	-27.4%
<b>Total Average</b>	<b>9</b>	<b>12</b>	<b>0%</b>	<b>10</b>	<b>13</b>	<b>0%</b>

## Airpark

The Pompano Airpark is located in the north central section of Pompano Beach and it operates with three runways. The airport provides a multitude of general aviation services including: flight training, aircraft rental, air taxi/charter, scenic rides, air ambulance, aerial photography, mapping and surveying, search & rescue, storage hangers, aircraft sales, maintenance, avionics repairs and ramp services. Access to the main airpark facilities is provided by NE 10th Street where three ingress/egress points are located. Access to the Goodyear Blimp facility is provided from NE 5th Avenue which runs between Atlantic Boulevard and Copans Road.

Regional transportation network access is provided by Atlantic Boulevard and Copans Road which link the facility to US1, SR A1A, Dixie Highway and I-95. NE 10th Street and Martin Luther King Jr. Boulevard provide access to the Florida Turnpike. Roadway access from the Airpark to Port Everglades in (Fort Lauderdale/Hollywood) and Fort Lauderdale/Hollywood International Airport (south of Fort Lauderdale) is via I-95, I-595 or US1. Access to the Florida East Coast (FEC) and CSX Railroads is also provided via the local roadway network.

## Three Important Corridors

All three important corridors in the City of Pompano Beach: Dixie Highway, Federal Highway/US1 and Atlantic Boulevard not only provide linkages to regional and local destinations and serve as a gateway to the City and its neighborhoods, but they often function as focal points of a community's employment, retail, civic and recreational activities. In December 2013, the City conducted a study and elaborated a plan with the objective to elevate the visibility of the three corridors, provide strategies to ensure the corridors remain economically viable into the future, and help them achieve their full potential. The results will enrich the City, and the business and property owners along the corridors, ensuring long term sustainability and prosperity for the corridors, meanwhile, the residential areas surrounding the corridors will benefit from enhanced and varied access to goods and services, the stability of additions attention to the corridors, and rising property values that come with improved conditions.

## Public Safety

### Police Services

Since August 1, 1999, the City of Pompano Beach has contracted with Broward County Sheriff's Office to provide police services for residents and businesses, making it the largest City in Broward County to utilize the law enforcement services of the BSO.

### Emergency Medical Services (EMS)

Since its emergence in the early 60s, Emergency Medical Services has become an integral part of hundreds of fire departments in North America. In Pompano Beach, EMS has also been a key component of the fire department's daily activities since 1975. This service provides the residents and visitors of the City with comprehensive pre-hospital care 24 hours per day, 365 days per year. The EMS division was one of the original [if not the first] fire departments to provide Emergency Medical Services in the State of Florida.



### Emergency Management and Fire Rescue

In 2017 the City of Pompano Beach's Fire Rescue had the honor of earning an Insurance Services Office, Inc. (ISO) Class 1 rating. The rating demonstrates the department's superior property fire protection throughout the City. The department was able to display fire protection by increasing fire training, prevention and public education. The City also educates its residents through the Community Emergency Response Team (CERT) Program about disaster preparedness for hazards that may impact their area and trains them in basic disaster response skills, such as fire safety, light search and rescue, team organization, and disaster medical operations.

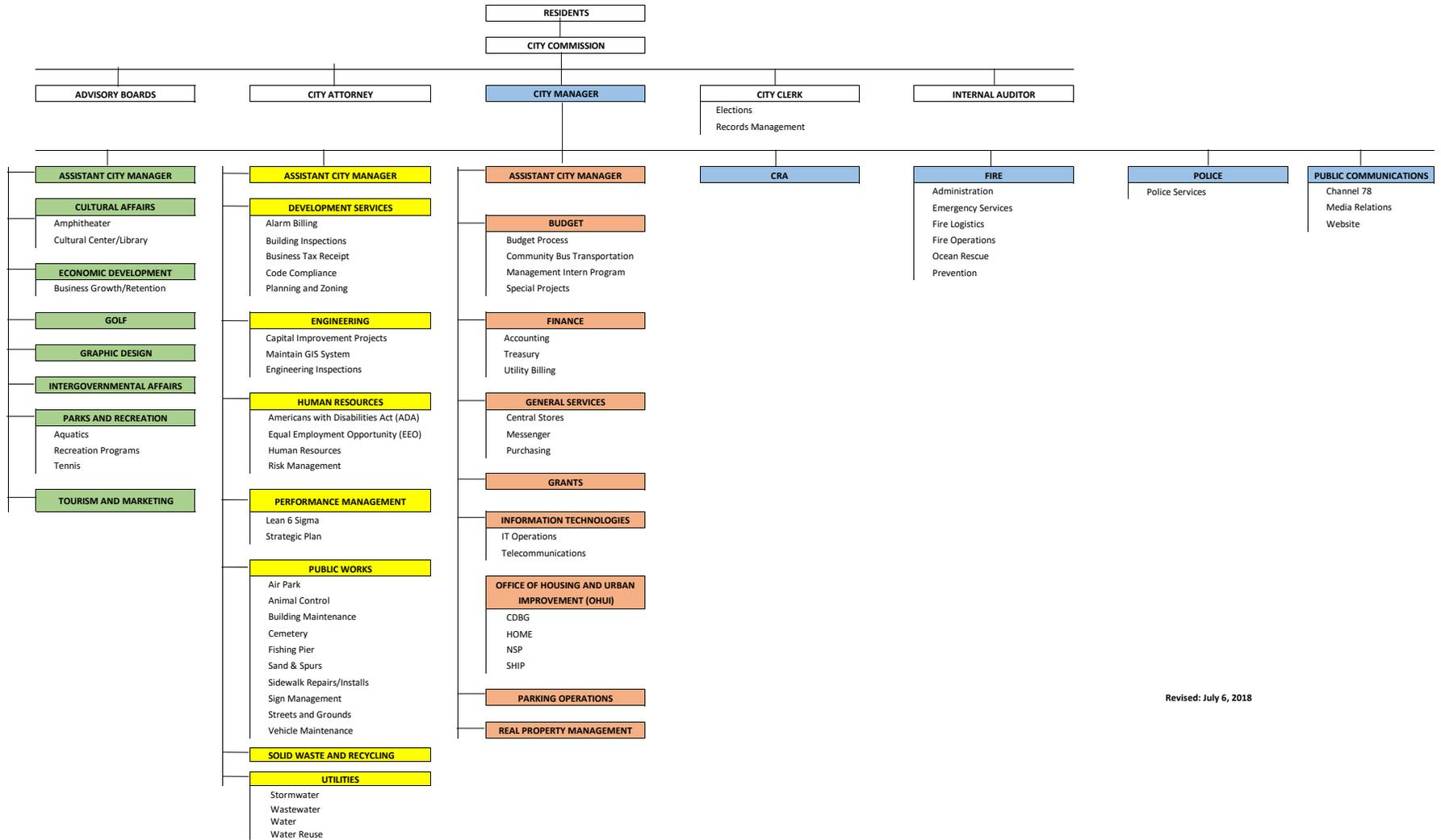
### Pompano Beach Ocean Rescue

Pompano Beach Ocean Rescue is a division of Pompano Beach Fire Rescue. The beach patrol consists of highly trained men and women who protect swimmers along 1,200 yards of beach. All of our ocean lifeguards are Certified First Responders or Emergency Medical Technicians who are trained to handle any emergency and are equipped with full basic life support equipment such as AED's and oxygen. Our agency's lifeguard certification is provided through the United States Lifesaving Association.

Source:

Broward County Sheriff's Office: [http://www.sheriff.org/about\\_bso/dledistricts/d11/index.cfm](http://www.sheriff.org/about_bso/dledistricts/d11/index.cfm)  
Fire Rescue Department, City of Pompano Beach: [http://pompanobeachfl.gov/pages/departments\\_directory/fire\\_department/fire\\_rescue/fire\\_rescue.html.php](http://pompanobeachfl.gov/pages/departments_directory/fire_department/fire_rescue/fire_rescue.html.php)  
<http://pompanobeachfl.gov/index.php/pages/pco/pco>

## Organizational Chart - City of Pompano Beach



Revised: July 6, 2018

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>GENERAL FUND (001):</b>				
<b>GENERAL GOVERNMENT</b>				
<b>City Commission (1010)</b>				
Mayor	1.0	1.0	1.0	1.0
Vice Mayor	1.0	1.0	1.0	1.0
Commissioner	4.0	4.0	4.0	4.0
<b>Total</b>	6.0	6.0	6.0	6.0
<b>City Manager (1030)</b>				
City Manager	1.0	1.0	1.0	1.0
Assistant City Manager	2.0	2.0	3.0	3.0
Executive Secretary	1.0	1.0	1.0	1.0
Administrative Specialist	-	-	1.0	1.0
Secretary II	1.0	1.0	1.0	1.0
<b>Total</b>	5.0	5.0	7.0	7.0
<b>Northwest CRA (1033)</b>				
Capital Improvement and Innovation Director	-	-	-	0.5
Community Redevelopment Agency Director	-	-	-	0.5
Redevelopment Project Manager	-	-	-	0.5
Redevelopment Project Coordinator	-	-	-	0.5
Marketing Coordinator	-	-	-	0.5
Real Property Manager	-	-	-	0.5
Service Worker IV	-	1.0	1.0	1.0
Service Worker II	-	2.0	2.0	2.0
Service Worker I	1.0	1.0	1.0	1.0
Department Head Secretary	0.5	0.5	0.5	0.5
<b>Total</b>	1.5	4.5	4.5	7.5
<b>East CRA (1034)</b>				
Community Redevelopment Agency Director	-	-	-	0.5
Redevelopment Project Manager	-	-	-	0.5
Redevelopment Project Coordinator	-	-	-	0.5
Marketing Coordinator	-	-	-	0.5
Department Head Secretary	0.5	0.5	0.5	0.5
<b>Total</b>	0.5	0.5	0.5	2.5
<b>Public Communications (1035)</b>				
Communications and Marketing Director	1.0	1.0	1.0	1.0
Public Communications Specialist II	1.0	1.0	1.0	1.0
Public Communications Specialist I	2.0	2.0	2.0	2.0
<b>Total</b>	4.0	4.0	4.0	4.0
<b>Economic Development (1036)</b>				
Economic Development Manager	1.0	1.0	1.0	1.0
<b>Total</b>	1.0	1.0	1.0	1.0

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>Tourism (1037)</b>				
Tourism Marketing Manager	1.0	1.0	1.0	1.0
Customer Service Representative	1.0	1.0	1.0	1.0
<b>Total</b>	2.0	2.0	2.0	2.0
<b>Performance Management (1038)</b>				
Strategic Performance Manager	0.0	0.0	1.0	1.0
<b>Total</b>	0.0	0.0	1.0	1.0
<b>Cultural Affairs (1039)</b>				
Cultural Affairs Director	0.0	0.0	0.0	1.0
Cultural Venues Programming Manager	0.0	0.0	1.0	1.0
Recreation Activities Supervisor	0.0	0.0	0.0	1.0
Recreation Activities Leader	0.0	0.0	0.0	3.0
Service Worker	0.0	0.0	0.0	1.0
Office Assistant II	0.0	0.0	0.0	1.0
<b>Total</b>	0.0	0.0	1.0	8.0
<b>City Attorney (1040)</b>				
City Attorney	1.0	1.0	1.0	1.0
Deputy City Attorney	0.0	0.0	1.0	1.0
Assistant City Attorney	3.0	3.0	2.0	2.0
Paralegal	1.0	1.0	1.0	1.0
Legal Assistant	1.0	1.0	1.0	1.0
<b>Total</b>	6.0	6.0	6.0	6.0
<b>City Clerk (1050)</b>				
City Clerk	1.0	1.0	1.0	1.0
Deputy City Clerk	1.0	1.0	1.0	1.0
Contract Manager	0.0	0.0	0.0	1.0
Records Technician	1.0	1.0	1.0	1.0
Secretary II	0.0	0.0	0.0	1.0
Office Assistant I	1.0	1.0	1.0	0.0
<b>Total</b>	4.0	4.0	4.0	5.0
<b>Human Resources (1070)</b>				
Human Resources Director	1.0	1.0	1.0	1.0
Senior Human Resources Analyst	1.0	1.0	1.0	1.0
Human Resources Analyst	1.0	1.0	1.0	1.0
Human Resources Specialist	1.0	1.0	1.0	2.0
Human Resources Clerk	1.0	1.0	1.0	1.0
<b>Total</b>	5.0	5.0	5.0	6.0

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>Internal Audit (1080)</b>				
Internal Auditor	1.0	1.0	1.0	1.0
Deputy Internal Auditor	1.0	1.0	1.0	1.0
Audit Assistant	1.0	1.0	1.0	1.0
<b>Total</b>	3.0	3.0	3.0	3.0
<b>FINANCE DEPARTMENT</b>				
<b>Administration and Accounting (1310)</b>				
Finance Director	1.0	1.0	1.0	1.0
Controller	1.0	1.0	1.0	1.0
Senior Accountant	-	-	2.0	2.0
Accounting Systems Analyst	1.0	1.0	0.0	0.0
Real Property Manager	-	-	1.0	0.5
Collections Specialist	1.0	1.0	1.0	1.0
Accounting Supervisor	1.0	1.0	1.0	1.0
Grant Coordinator	-	-	1.0	1.0
Accountant	1.0	1.0	1.0	0.0
Payroll Specialist II	1.0	1.0	1.0	1.0
Payroll Specialist I	1.0	1.0	1.0	1.0
Accounting Clerk III	1.0	1.0	1.0	1.0
Accounting Clerk II	3.0	3.0	3.0	3.0
Department Head Secretary	1.0	1.0	1.0	1.0
<b>Total</b>	13.0	13.0	16.0	14.5
<b>Treasury (1320)</b>				
Revenue Collections Manager	1.0	1.0	1.0	1.0
Accountant	1.0	1.0	1.0	2.0
Head Cashier	1.0	1.0	1.0	1.0
Cashier	3.0	3.0	3.0	3.0
Accounting Clerk III	1.0	1.0	1.0	1.0
<b>Total</b>	7.0	7.0	7.0	8.0
<b>BUDGET OFFICE (1360)</b>				
Deputy City Manager	-	1.0	0.0	0.0
Assistant to the City Manager	1.0	0.0	0.0	0.0
Strategic Performance Manager	1.0	1.0	0.0	0.0
Budget Manager	-	-	1.0	1.0
Budget Analyst	1.0	1.0	2.0	2.0
Department Head Secretary	1.0	1.0	0.0	0.0
<b>Total</b>	4.0	4.0	3.0	3.0

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>DEVELOPMENT SERVICES DEPARTMENT</b>				
<b><i>Planning &amp; Zoning (1510)</i></b>				
Development Services Director	1.0	1.0	1.0	1.0
Assistant Development Services Director	1.0	1.0	1.0	1.0
Principal Planner	2.0	2.0	2.0	2.0
Senior Planner	1.0	1.0	1.0	1.0
Grant Coordinator	1.0	1.0	0.0	0.0
Chief Business Tax Inspector	1.0	1.0	1.0	1.0
Planner	4.0	5.0	5.0	6.0
Urban Forester	1.0	1.0	1.0	1.0
Landscape Inspector	2.0	4.0	4.0	4.0
Business Tax Inspector	4.0	4.0	4.0	4.0
Assistant Planner	-	-	-	1.0
Zoning Technician	2.0	1.0	1.0	-
Department Head Secretary	1.0	1.0	1.0	1.0
Secretary II	1.0	1.0	1.0	1.0
Business Tax Technician	2.0	2.0	3.0	3.0
<b>Total</b>	24.0	26.0	26.0	27.0
<b><i>Advisory Board (1535)</i></b>				
Zoning Technician	1.0	1.0	1.0	1.0
<b>Total</b>	1.0	1.0	1.0	1.0
<b>FIRE DEPARTMENT</b>				
<b><i>Fire Administration (2205)</i></b>				
Fire Chief	1.0	1.0	1.0	1.0
Assistant Fire Chief	1.0	1.0	1.0	1.0
Fire Administrative Service Manager	1.0	1.0	1.0	1.0
Department Head Secretary	1.0	1.0	1.0	1.0
<b>Total</b>	4.0	4.0	4.0	4.0
<b><i>Fire Operations (2210)</i></b>				
Assistant Fire Chief	-	-	1.0	1.0
Division Chief	1.0	1.0	0.0	0.0
Emergency Manager	1.0	1.0	1.0	1.0
Emergency Management Coordinator	-	-	-	1.0
Battalion Chief	3.0	3.0	3.0	4.0
Fire Captain	15.0	15.0	15.0	15.0
Logistics Manager	1.0	1.0	0.0	0.0
Fire Training Commander	1.0	1.0	0.0	0.0
Fire Training Captain	2.0	2.0	0.0	0.0
Driver Engineer	18.0	18.0	18.0	20.0
Firefighter	57.0	57.0	57.0	57.0
<b>Total</b>	99.0	99.0	95.0	99.0

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>Fire Logistics (2220)</b>				
Logistics Manager	0.0	0.0	1.0	1.0
Logistics Analyst	-	-	-	1.0
Material Handling Specialist	-	-	-	1.0
<b>Total</b>	0.0	0.0	1.0	3.0
<b>Ocean Rescue (2250)</b>				
Ocean Rescue Captain	1.0	1.0	1.0	1.0
Ocean Rescue Lieutenant	2.0	2.0	2.0	2.0
Ocean Rescue Lifeguard	14.0	14.0	14.0	15.0
<b>Total</b>	17.0	17.0	17.0	18.0
<b>Fire Prevention (2260)</b>				
Fire Marshal	1.0	1.0	1.0	1.0
Secretary I	1.0	1.0	1.0	1.0
Fire Inspector	8.0	8.0	8.0	8.0
<b>Total</b>	10.0	10.0	10.0	10.0
<b>Fire Training (2270)</b>				
Fire Training Commander	0.0	0.0	1.0	1.0
Fire Training Captain	0.0	0.0	2.0	2.0
<b>Total</b>	0.0	0.0	3.0	3.0
<b><u>PUBLIC WORKS DEPARTMENT</u></b>				
<b>Public Works Administration (3005)</b>				
Public Works Director	1.0	1.0	1.0	1.0
Assistant Public Works Director	1.0	1.0	1.0	1.0
Grounds Maintenance Supervisor	1.0	1.0	1.0	1.0
Department Head Secretary	1.0	1.0	1.0	1.0
<b>Total</b>	4.0	4.0	4.0	4.0
<b>Engineering (3010)</b>				
City Engineer	1.0	1.0	1.0	1.0
Chief Engineering Inspector	-	-	1.0	1.0
Senior Engineering Inspector	1.0	1.0	-	-
Engineering Inspector (I,II,III)	3.0	3.0	3.0	3.0
GIS Coordinator	1.0	1.0	1.0	1.0
Engineering Technician	2.0	2.0	2.0	2.0
Secretary II	-	-	1.0	1.0
Secretary I	1.0	1.0	-	-
<b>Total</b>	9.0	9.0	9.0	9.0

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>Sanitation (3020)</b>				
Sanitation Supervisor	1.0	1.0	-	-
Service Worker IV	3.0	2.0	-	-
Service Worker II	2.0	2.0	-	-
Service Worker I	2.0	2.0	-	-
<b>Total</b>	8.0	7.0	0.0	0.0
<b>Streets (3030)</b>				
Streets Operations Manager	1.0	1.0	1.0	1.0
Streets Supervisor	1.0	1.0	1.0	1.0
Heavy Equipment Operator	2.0	2.0	2.0	2.0
Heavy Equipment Operator/Mechanic	1.0	1.0	1.0	1.0
Chief Traffic Sign Mechanic	1.0	1.0	1.0	1.0
Traffic Sign Technician	1.0	1.0	1.0	1.0
Service Worker IV	5.0	5.0	5.0	5.0
Service Worker III	4.0	4.0	4.0	4.0
Service Worker II	5.0	5.0	5.0	5.0
Service Worker I	2.0	2.0	2.0	2.0
Office Assistant II	2.0	2.0	2.0	2.0
<b>Total</b>	25.0	25.0	25.0	25.0
<b>Grounds and Park Maintenance (3040)</b>				
Grounds Operations Manager	1.0	1.0	1.0	1.0
Grounds Maintenance Supervisor	3.0	3.0	3.0	3.0
Athletic Facilities Maintenance Foreman	1.0	1.0	1.0	1.0
Irrigation Foreman	1.0	1.0	1.0	1.0
Pest Control Worker	2.0	2.0	2.0	2.0
Nursery Technician	1.0	1.0	1.0	1.0
Service Worker IV	14.0	14.0	14.0	14.0
Irrigation Technician	4.0	4.0	4.0	4.0
Service Worker III	7.0	7.0	7.0	7.0
Service Worker II	12.0	12.0	12.0	12.0
Service Worker I	25.0	25.0	25.0	25.0
<b>Total</b>	71.0	71.0	71.0	71.0
<b>Animal Control (3050)</b>				
Public Works Inspector	2.0	2.0	2.0	2.0
<b>Total</b>	2.0	2.0	2.0	2.0

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>Facilities Maintenance (3060)</b>				
Building Maintenance Operations Manager	1.0	1.0	1.0	1.0
Facilities Maintenance Supervisor	-	-	1.0	1.0
Facilities Maintenance Foreman	1.0	1.0	-	-
Senior Electrician	1.0	1.0	1.0	1.0
Electrician	-	-	-	1.0
Plumber	1.0	1.0	1.0	1.0
Carpenter	3.0	3.0	3.0	3.0
Welder	1.0	1.0	1.0	1.0
General Trades Mechanic	6.0	6.0	6.0	6.0
Custodian	3.0	3.0	3.0	3.0
Service Worker I	1.0	1.0	2.0	2.0
Office Assistant II	1.0	1.0	1.0	1.0
<b>Total</b>	<b>19.0</b>	<b>19.0</b>	<b>20.0</b>	<b>21.0</b>
<b>Cemetery (3070)</b>				
Cemetery Sexton	1.0	1.0	1.0	1.0
Service Worker II	2.0	2.0	2.0	2.0
<b>Total</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>
<b>Riding Stables (3080)</b>				
Sand and Spurs Attendant	1.0	1.0	1.0	1.0
<b>Total</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>
<b><u>PARKS AND RECREATION DEPARTMENT</u></b>				
<b>Aquatics (3910)</b>				
Recreation Activities Supervisor	2.0	2.0	2.0	2.0
Pool Lifeguard	4.0	4.0	4.0	4.0
Cashier	2.0	2.0	2.0	2.0
<b>Total</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>
<b>Recreation Activities (3920)</b>				
Recreation Program Administrator	1.0	1.0	1.0	1.0
Recreation Manager	3.0	3.0	3.0	3.0
Recreation Activities Supervisor	8.0	8.0	8.0	8.0
Department Head Secretary	1.0	1.0	1.0	1.0
Recreation Leader	8.0	8.0	8.0	8.0
Park Ranger	-	-	-	5.0
Bus Driver	1.0	1.0	1.0	1.0
General Trades Mechanic	1.0	1.0	1.0	1.0
Service Worker III	1.0	1.0	1.0	1.0
Service Worker II	1.0	1.0	1.0	1.0
Service Worker I	5.0	5.0	5.0	5.0
Cashier	7.0	7.0	7.0	7.0
Accounting Clerk III	1.0	1.0	1.0	1.0
Office Assistant II	2.0	2.0	2.0	2.0
<b>Total</b>	<b>40.0</b>	<b>40.0</b>	<b>40.0</b>	<b>45.0</b>

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b><i>Tennis Center (3950)</i></b>				
Recreation Supervisor	-	1.0	1.0	1.0
Recreation Leader	1.0	-	-	-
Service Worker I	1.0	1.0	1.0	1.0
<b>Total</b>	2.0	2.0	2.0	2.0
<b><i>Golf Operations (3960)</i></b>				
Golf Course Manager	-	1.0	1.0	1.0
Golf Cart Mechanic	-	1.0	1.0	1.0
Head Cashier	-	1.0	1.0	1.0
Golf Cart Attendant	-	2.0	2.0	2.0
Cashier	-	2.0	2.0	2.0
Custodian	-	1.0	1.0	1.0
Golf Starter	-	2.0	2.0	2.0
<b>Total</b>	0.0	10.0	10.0	10.0
<b><u>NON-DEPARTMENTAL (9910)</u></b>				
Program Compliance Manager	1.0	1.0	0.0	0.0
<b>Total</b>	1.0	1.0	0.0	0.0
<b><u>CDBG Admin (9940)</u></b>				
Program Compliance Manager	-	-	1.0	1.0
Accountant	-	-	1.0	1.0
Housing and Social Services Manager	-	-	-	1.0
<b>Total</b>	0.0	0.0	2.0	3.0
<b>GENERAL FUND TOTAL</b>				
	<b>410.0</b>	<b>424.0</b>	<b>425.0</b>	<b>453.5</b>

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b><u>SPECIAL REVENUE FUNDS:</u></b>				
<b><u>BUILDING PERMIT FUND (110):</u></b>				
<b><i>Building Inspections (1550)</i></b>				
Building Official	1.0	1.0	1.0	1.0
Chief Building Inspector	4.0	4.0	4.0	4.0
Building Plans Examiner	8.0	8.0	8.0	8.0
Building Code Compliance Supervisor	-	-	1.0	1.0
Building Field Inspector	19.0	20.0	19.0	19.0
Permit Services Supervisor	0.0	0.0	1.0	1.0
Plans Coordinator	1.0	1.0	0.0	0.0
E-Plan Administrator	-	-	1.0	1.0
Permit Technician Support	1.0	1.0	1.0	1.0
Sustainability Coordinator	-	-	1.0	1.0
Permit Expediter	5.0	5.0	5.0	6.0
Customer Service Representative	5.0	5.0	5.0	5.0
Research and Records Specialist	-	-	1.0	1.0
Office Assistant II	2.0	2.0	1.0	1.0
Office Assistant I	2.0	2.0	2.0	2.0
Secretary II	1.0	1.0	1.0	1.0
Secretary I	1.0	1.0	1.0	1.0
<b>Total</b>	50.0	51.0	53.0	54.0
<b><u>EMS SPECIAL DISTRICT FUND: (140)</u></b>				
<b><i>EMS (2231)</i></b>				
Assistant Fire Chief	-	-	1.0	1.0
EMS Division Chief	1.0	1.0	0.0	0.0
Battalion Chief	3.0	3.0	3.0	3.0
Fire Captain	14.0	14.0	14.0	16.0
Fire Lieutenant	30.0	30.0	35.0	35.0
Driver Engineer	12.0	12.0	12.0	12.0
Firefighter	24.0	39.0	34.0	34.0
Secretary I	1.0	1.0	1.0	1.0
Material Handling Specialist	1.0	1.0	1.0	0.0
Office Assistant II	1.0	1.0	1.0	0.0
<b>Total</b>	87.0	102.0	102.0	102.0
<b><u>OFFICE OF HOUSING &amp; URBAN IMPROVEMENT FUND: (304)</u></b>				
<b><i>Administration</i></b>				
Housing and Urban Improvement Director	1.0	1.0	1.0	1.0
Accountant	1.0	1.0	0.0	0.0
Administrative Coordinator	-	1.0	1.0	1.0
Construction Manager	-	1.0	1.0	1.0
Secretary II	-	1.0	1.0	1.0
Office Assistant II	-	1.0	1.0	1.0
Office Assistant I	-	0.0	1.0	1.0
<b>Total</b>	2.0	6.0	6.0	6.0

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>ADMINISTRATIVE CAPITAL FUND: (309)</b>				
<b><i>Project Administration (3011)</i></b>				
Capital Improvement and Innovation Director	-	-	-	0.5
Capital Improvement Project Manager	1.0	1.0	1.0	1.0
Engineering Project Manager (I,II,III)	2.0	2.0	3.0	3.0
Engineering Inspector (I,II,III)	2.0	2.0	1.0	1.0
<b>Total</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.5</b>
<b>SPECIAL REVENUE FUNDS TOTAL 144.0 164.0 166.0 167.5</b>				
<b>ENTERPRISE FUNDS:</b>				
<b>UTILITY FUND: (412)</b>				
<b><i>Water Administration (3305)</i></b>				
Utilities Director	0.5	0.5	0.5	0.5
Utility Compliance & Efficiency Manager	0.5	0.5	0.5	0.5
Engineering Project Manager (I, II, III)	-	-	0.5	0.5
Civil Engineer III	0.5	0.5	0.0	0.0
Asset Management/Projects Management Specialist	1.0	0.5	0.5	0.5
Department Head Secretary	0.5	0.5	0.5	0.5
Compliance Coordinator	0.0	0.0	1.0	1.0
Utilities Business Operations Analyst	0.0	0.0	0.0	1.0
Analytics Assistant	1.0	1.0	0.0	0.0
Utilities Program Coordinator	0.5	0.5	0.5	0.5
<b>Total</b>	<b>4.5</b>	<b>4.0</b>	<b>4.0</b>	<b>5.0</b>
<b><i>Utility Billing (3310)</i></b>				
Customer Service Manager	1.0	1.0	1.0	1.0
Assistant Customer Service Manager	1.0	1.0	1.0	1.0
Customer Service Foreman	1.0	1.0	1.0	1.0
Field Service Representative II	2.0	2.0	2.0	2.0
Field Service Representative I	1.0	1.0	2.0	2.0
Customer Service Representative	4.0	4.0	3.0	3.0
<b>Total</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>Water Treatment Plant (3320)</b>				
Utilities Treatment Plant Superintendent	1.0	1.0	1.0	1.0
Laboratory Manager	1.0	1.0	1.0	1.0
Utilities Maintenance Supervisor	0.5	0.5	0.5	0.5
Utilities Treatment Plant Operations Supervisor	1.0	1.0	1.0	1.0
Analytical/QA Specialist	1.0	1.0	1.0	1.0
Field Sampling Specialist	2.0	2.0	2.0	2.0
Utilities Electrician	0.5	1.0	1.0	1.0
Water Plant Mechanic	3.5	3.5	4.0	4.0
Instrumentation Technician	-	-	-	1.0
Utilities Treatment Plant Operator II	4.0	4.0	4.0	4.0
Utilities Treatment Plant Operator	10.0	10.0	10.0	10.0
General Trades Mechanics	-	-	4.0	4.0
Service Worker IV	4.0	4.0	-	-
Service Worker I	1.0	1.0	1.0	1.0
Office Assistant II	1.0	1.0	1.0	1.0
<b>Total</b>	30.5	31.0	31.5	32.5
<b>Water Distribution (3330)</b>				
Utilities Field Superintendent	1.0	1.0	1.0	1.0
Water Distribution Supervisor	1.5	1.5	1.5	1.5
Utility System Foreman	5.0	5.0	5.0	5.0
Accountant	0.0	-	1.0	0.0
Meter Technician	1.0	1.0	1.0	0.0
Heavy Equipment Operator	2.0	2.0	2.0	2.0
Backflow Technician	1.0	1.0	1.0	1.0
Utilities System Operator III	3.0	3.0	3.0	3.0
Utilities System Operator II	2.0	2.0	2.0	2.0
Utilities System Operator I	8.0	8.0	8.0	8.0
Secretary II	0.5	0.5	0.0	0.0
Office Assistant II	1.0	1.0	1.0	1.0
<b>Total</b>	26.0	26.0	26.5	24.5
<b>Reuse Water Treatment Plant (3340)</b>				
Utilities Treatment Plant Operator II	1.0	1.0	1.0	1.0
Utilities Treatment Plant Operator	1.0	1.0	1.0	1.0
Water Plant Mechanic	0.5	0.5	1.0	1.0
<b>Total</b>	2.5	2.5	3.0	3.0
<b>Reuse Administration (3350)</b>				
Reuse Outreach & Water Conservation Coordinator	1.0	1.0	1.0	1.0
Asset Management/Projects Management Specialist	-	0.5	0.5	0.5
<b>Total</b>	1.0	1.5	1.5	1.5

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>Reuse Distribution (3355)</b>				
Water Distribution Supervisor	0.5	0.5	0.5	0.5
Utility System Foreman	1.0	1.0	1.0	1.0
Heavy Equipment Operator	1.0	1.0	1.0	1.0
Utilities System Operator III	1.0	1.0	1.0	1.0
Utilities System Operator II	1.0	1.0	1.0	1.0
Utilities System Operator I	1.0	1.0	1.0	1.0
<b>Total</b>	<b>5.5</b>	<b>5.5</b>	<b>5.5</b>	<b>5.5</b>
<b>Wastewater Administration (3505)</b>				
Utilities Director	0.5	0.5	0.5	0.5
Utility Compliance & Efficiency Manager	0.5	0.5	0.5	0.5
Engineering Project Manager (I, II, III)	-	-	0.5	0.5
Civil Engineer III	0.5	0.5	-	-
Engineering Inspector (I,II,III)	1.0	1.0	1.0	1.0
Department Head Secretary	0.5	0.5	0.5	0.5
Utilities Program Coordinator	0.5	0.5	0.5	0.5
<b>Total</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>
<b>Wastewater Pumping (3510)</b>				
Wastewater Pumping Station Supervisor	1.0	1.0	1.0	1.0
Utilities Maintenance Supervisor	0.5	0.5	0.5	0.5
Utilities Mechanic	1.0	1.0	1.0	1.0
Utilities Electrician	0.5	1.0	1.0	1.0
Lift Station Operator II	4.0	4.0	4.0	4.0
Lift Station Operator I	4.0	4.0	4.0	4.0
Office Assistant II	1.0	1.0	1.0	1.0
<b>Total</b>	<b>12.0</b>	<b>12.5</b>	<b>12.5</b>	<b>12.5</b>
<b>Wastewater Transmission (3520)</b>				
Wastewater Collections Supervisor	1.0	1.0	1.0	1.0
Utility System Foreman	3.0	3.0	3.0	3.0
TV Equipment Operator	1.0	1.0	1.0	1.0
Utilities System Operator III	4.0	4.0	4.0	4.0
Utilities System Operator II	6.0	6.0	6.0	6.0
Utilities System Operator I	5.0	5.0	5.0	5.0
<b>Total</b>	<b>20.0</b>	<b>20.0</b>	<b>20.0</b>	<b>20.0</b>
<b>UTILITY FUND TOTAL</b>				
	<b>115.5</b>	<b>116.5</b>	<b>118.0</b>	<b>118.0</b>

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>STORMWATER FUND: (425)</b>				
<b>Administration/Operations (3805)</b>				
Utilities Stormwater Supervisor	1.0	1.0	1.0	1.0
Utility System Foreman	1.0	1.0	1.0	1.0
Utilities System Operator III	2.0	2.0	2.0	2.0
Utilities System Operator II	3.0	3.0	3.0	3.0
Utilities System Operator I	3.0	3.0	3.0	3.0
Secretary II	0.5	0.5	-	-
<b>Total</b>	10.5	10.5	10.0	10.0
<b>AIRPARK FUND: (462)</b>				
<b>Operations (4610)</b>				
Airpark Manager	1.0	1.0	1.0	1.0
Airpark Maintenance Foreman	1.0	1.0	1.0	1.0
Service Worker III	1.0	1.0	1.0	1.0
Service Worker II	1.0	1.0	1.0	1.0
Secretary I	1.0	1.0	1.0	1.0
<b>Total</b>	5.0	5.0	5.0	5.0
<b>PARKING FUND: (472)</b>				
<b>Operations (4710)</b>				
Parking Operations Manager	-	-	-	1.0
<b>Total</b>	0.0	0.0	0.0	1.0
<b>GOLF FUND: (482)</b>				
<b>Operations (3960)</b>				
Golf Course Manager	1.0	-	-	-
Golf Cart Mechanic	1.0	-	-	-
Head Cashier	1.0	-	-	-
Golf Cart Attendant	2.0	-	-	-
Cashier	2.0	-	-	-
Custodian	1.0	-	-	-
Golf Starter	2.0	-	-	-
<b>Total</b>	10.0	0.0	0.0	0.0
<b>SOLID WASTE FUND: (488)</b>				
<b>Operations (4910)</b>				
Solid Waste Operations Manager	1.0	1.0	1.0	1.0
Sanitation Supervisor	-	-	1.0	1.0
Service Worker IV	-	-	2.0	3.0
Service Worker III	1.0	1.0	1.0	1.0
Service Worker II	-	-	2.0	1.0
Service Worker I	-	-	2.0	2.0
Office Assistant II	1.0	1.0	1.0	1.0
<b>Total</b>	3.0	3.0	10.0	10.0

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>SOLID WASTE SPECIAL SERVICE FUND: (489)</b>				
<i>Solid Waste Commercial (4920)</i>				
Recycling Specialist	-	1.0	1.0	1.0
Service Worker IV	-	2.0	2.0	2.0
Service Worker III	-	2.0	2.0	2.0
Service Worker I	-	5.0	5.0	5.0
Customer Service Representative	-	1.0	1.0	1.0
<b>Total</b>	0.0	11.0	11.0	11.0
<b>ENTERPRISE FUNDS TOTAL 144.0 146.0 154.0 155.0</b>				
<b>INTERNAL SERVICE FUNDS:</b>				
<b>CENTRAL STORES FUND (501)</b>				
<i>IT Operations (5110)</i>				
Chief Material Handling Specialist	1.0	1.0	1.0	1.0
Material Handling Specialist	1.0	1.0	1.0	2.0
<b>Total</b>	2.0	2.0	2.0	3.0
<b>INFORMATION TECHNOLOGIES FUND (502)</b>				
<i>IT Operations (5210)</i>				
Chief Information Officer	1.0	1.0	1.0	1.0
Assistant Chief Information Officer	1.0	1.0	1.0	1.0
Senior Network Systems Analyst	2.0	2.0	1.0	1.0
Senior Business Applications Analyst	2.0	2.0	1.0	1.0
Network Systems Analyst	-	-	1.0	1.0
Business Applications Analyst	-	-	1.0	1.0
Web Design Developer	-	-	1.0	1.0
Business Communications Analyst	-	-	1.0	1.0
Information Technologies Analyst	2.0	2.0	2.0	2.0
Information Technologies Specialist II	1.0	1.0	-	-
Secretary II	1.0	1.0	-	-
<b>Total</b>	10.0	10.0	10.0	10.0
<b>CENTRAL SERVICES FUND (503)</b>				
<i>Purchasing (5310)</i>				
General Services Director	1.0	1.0	1.0	1.0
Purchasing Supervisor	1.0	1.0	1.0	1.0
Contract Manager	-	1.0	1.0	0.0
Business Specialist	1.0	1.0	-	-
Purchasing Agent	1.0	1.0	2.0	2.0
Buyer	1.0	1.0	1.0	1.0
Office Assistant II	1.0	1.0	1.0	1.0
<b>Total</b>	6.0	7.0	7.0	6.0

## Schedule of Personnel

	Adopted			Adopted
	FY 2016	FY 2017	FY 2018	FY 2019
<b>Graphics/Messenger Services (5330)</b>				
Messenger	1.0	1.0	1.0	1.0
<b>Total</b>	1.0	1.0	1.0	1.0
<b>RISK MANAGEMENT FUND (506)</b>				
<b>Risk Management (5520)</b>				
Risk Manager	1.0	1.0	1.0	1.0
Claims Adjuster II	1.0	1.0	1.0	1.0
Claims Adjuster I	1.0	1.0	1.0	1.0
Office Assistant II	1.0	1.0	1.0	1.0
<b>Total</b>	4.0	4.0	4.0	4.0
<b>VEHICLE SERVICES FUND (507)</b>				
<b>Vehicle Services Operations (5710)</b>				
Fleet Operations Manager	1.0	1.0	1.0	1.0
Fleet Operations Supervisor	1.0	1.0	1.0	1.0
Mechanic III	2.0	2.0	3.0	3.0
Mechanic II	2.0	2.0	3.0	3.0
Mechanic I	2.0	2.0	1.0	1.0
Office Assistant II	1.0	1.0	1.0	1.0
<b>Total</b>	9.0	9.0	10.0	10.0
<b>INTERNAL SERVICE FUNDS TOTAL</b>				
	<b>32.0</b>	<b>33.0</b>	<b>34.0</b>	<b>34.0</b>
<b>SUMMARY:</b>				
	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>
General Fund	410.0	424.0	425.0	453.5
Building Permit Fund	50.0	51.0	53.0	54.0
EMS Fund	87.0	102.0	102.0	102.0
Office of Housing & Urban Improvement	2.0	6.0	6.0	6.0
Administrative Capital Fund	5.0	5.0	5.0	5.5
Utility Fund	115.5	116.5	118.0	118.0
Stormwater Fund	10.5	10.5	10.0	10.0
Airpark Fund	5.0	5.0	5.0	5.0
Parking Fund	0.0	0.0	0.0	1.0
Golf Fund	10.0	0.0	0.0	0.0
Solid Waste Fund	3.0	3.0	10.0	10.0
Solid Waste Special Service Fund	-	11.0	11.0	11.0
Internal Service Funds	32.0	33.0	34.0	34.0
<b>ALL FUNDS TOTAL</b>	<b>730</b>	<b>767</b>	<b>779</b>	<b>810</b>

## FY 2018 - 2019 Budget Calendar

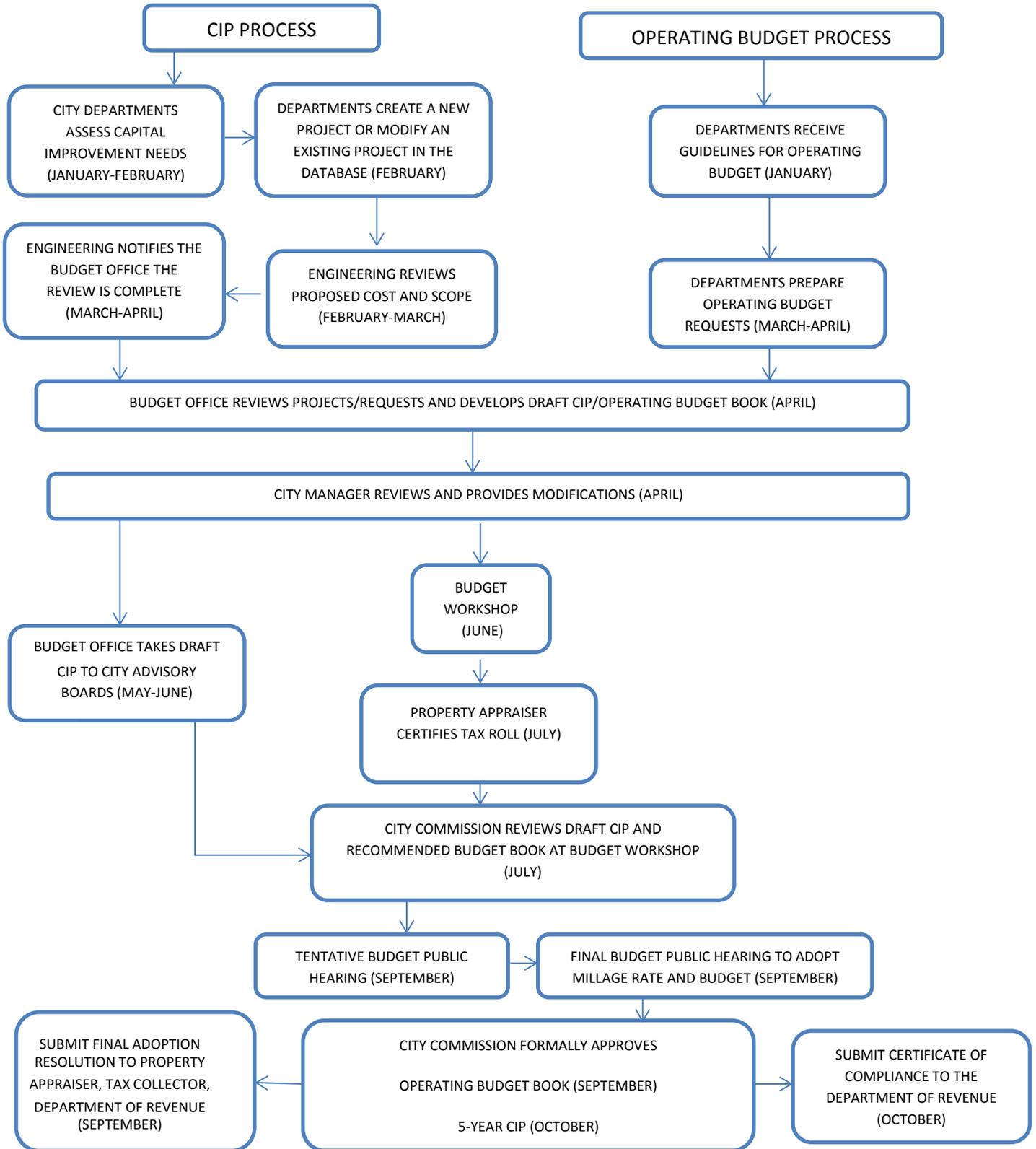
Budget Workshop	June 11, 2018	9:00 a.m.
Budget Overview and Summary Workshop/CIP	July 16, 2018	9:00 a.m.
Tentative Budget Public Hearing	September 14, 2018	5:15 p.m.
Final Budget Public Hearing	September 21, 2018	5:15 p.m.



Florida's Warmest Welcome

City of Pompano Beach  
100 West Atlantic Boulevard  
Pompano Beach, Florida 33060

# Budget Process Flowchart



## Budget Process Highlights

- In November 2017, staff began working on the development of the Fiscal Year 2019 Budget.
- A Public Workshop was held with the City Commission on June 11, 2018 to begin solidifying the policies through which the budget would be developed.
- The second workshop 'Budget Overview and Summary/CIP, was held on July 16, 2018.
- The Tentative Public Hearing was held on September 14, 2018 followed by the Final Public Hearing on September 21, 2018: Adoption of millage rate and budget for the City and the EMS and Voted Debt Service.
- After adoption, the City submits the Final Resolution to the Property Appraiser, Tax Collector and Department of Revenue; and Certificate of Compliance to the Department of Revenue.

## Budget Policy and Procedures

The budgeting process emphasizes a performance-based approach for allocating resources based on the City's Strategic Planning priorities. Our strategic planning and budgeting processes are linked to assure that the City's budget reflects the City's strategic priorities. The Strategic Plan enables the City to address strategic goals and initiatives as prioritized by the City Commission. It is driven by the City's vision; with priorities established at the strategic level based on public input. Through the annual budget process, resources are allocated in support of these strategic priorities, and performance monitoring is used to track progress and make adjustments for further improvement.

**The Basis of Budgeting** – The City of Pompano Beach's budget is on the same basis as the basis of accounting: modified accrual for governmental funds and full accrual for proprietary (enterprise and internal service) funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the City. Fiduciary funds are not reflected in the government-wide financial statements because the sources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds (CAFR, 2016 City of Pompano Beach).

**Personal Services** - Certain personal service line items (other than regular full-time salary accounts) will start out at the fiscal year 2016 budget level and should be input at the amount provided even though they are subject to adjustment based on the justification presented on the appropriate schedule(s).

**Operating Expenses** – In most cases, departments will begin with the same level of operating funding that was provided in Fiscal Year 2018 less one-time adjustments. The Budget Office will modify internal service and administrative service charges amounts based on approved internal services fund levels and applicable administrative service charge allocations. The "core" budget will show the total operating expenses available for financial system input by the division. At the discretion of the department director, divisions may make changes to specific line items or move funding between divisions to meet the needs of the department as long as the department's "core" budget total is not increased. The latter should be communicated to the Budget Office when submitting department folders.

**Capital Expenditures** - Because the capital needs of the City vary significantly from year to year, an annual reprioritization of operating capital funding is performed. Departments/Divisions will not automatically receive any operating capital funding.

Additionally, the City will continue to use its Employee Suggestion Program. This program is utilized as a way to encourage innovation through our employees. If a department and/or group of employees are able to identify a more innovative/efficient way of operating, then the actual measurable savings will be shared. Moreover, the savings will be shared over several years, not just one. But, please note that this will be for only those programs that provide material and substantial savings.

**Revenues** - Prior to estimating revenues for the next fiscal year, the departments should determine revenue estimates for the remainder of the current fiscal year while considering actual revenues from Fiscal Year 2017. In addition, departments and divisions are encouraged to review their current rate structures for user fees and service charges to determine if any fees or charges need to be adjusted for Fiscal Year 2018.

**One-Time Revenues** – One-time revenues can be used to build up the unassigned fund balance or be used for truly one-time expenses without impacting service levels.

**Structurally-Balanced Budget** - The total of the anticipated revenues shall equal the total of the proposed expenditures. According to Florida Statute, the amount available from taxation and other sources, including amounts carried over from prior fiscal years, must equal the total appropriations for expenditures and reserves. The FY 2018-2019 budget is balanced.

## Budget Amendments

After adoption at the fund and department level, any transfer between fund and department must be approved by the City Commission. To cover unexpected deviations in estimated revenues or expenses, the budget may have to be amended.

Budget adjustments are usually initiated by Department Heads, but may also be prepared by the Director of Finance from a Commission approved resolution. Departments must complete an original budget adjustment in its entirety when requesting an adjustment of funds. The department must forward the prepared budget adjustment to the Budget Officer for approval. The Budget Officer confirms the availability of funds and determines the course of approval the adjustment must follow; i.e., whether or not the City Commission must approve it. The budget adjustment is then forwarded to the Director of Finance for approval.

Certain budget adjustments, as listed below, must be approved by the City Commission:

- Adjustments which increase the overall spending authority of the department;
  - Appropriation from fund balance
- Adjustments that change the intent of the budget or increase the level of services of operations from that contemplated by the City Commission at the time the budget was adopted based upon the interpretation of the City Manager;
  - Transfer between capital projects
- Adjustments requiring a transfer between funds; AND
- Adjustments that involve acceptance and appropriation of grant funding.

**BUDGET SUMMARY**  
**CITY OF POMPANO BEACH - FISCAL YEAR 2018/2019**  
**THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE CITY OF POMPANO BEACH**  
**ARE 36.6 PERCENT MORE THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES.**

	GENERAL FUND	EMS FUND	DEBT SERVICE FUND	G.O BOND CAPITAL FUNDS	GENERAL CAPITAL FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	BUILDING PERMIT FUND	C.D.B.G. GRANT FUNDS	ADMINISTRATIVE CAPITAL FUND	CEMETERY TRUST FUND	TOTAL
<b>CASH BALANCE BROUGHT FORWARD</b>	-	-	\$465	-	-	\$4,859,014	\$1,225,553	\$2,045,161	-	-	\$342,504	\$8,472,697
<b>ESTIMATED REVENUES:</b>												
Taxes: Millage Per \$1,000 (GEN) 5.1361		(EMS) 0.5000	(Voted Debt) (2018) 0.4663									
AD VALOREM TAXES	\$63,634,328	\$6,248,870	\$5,740,964	-	-	-	-	-	-	-	-	\$75,624,162
Sales and Use Taxes	10,780,000	-	-	-	\$2,820,000	-	-	-	-	-	-	\$13,600,000
Franchise Taxes	8,203,000	-	-	-	-	-	-	-	-	-	-	\$8,203,000
Communications Tax	5,000,000	-	-	-	758,678	-	-	-	-	-	-	\$5,758,678
Business Taxes	2,183,600	-	-	-	-	-	-	-	-	-	-	\$2,183,600
Licenses and Permits	19,583,263	-	-	-	-	-	-	7,426,000	-	-	-	\$27,009,263
Intergovernmental Revenue	13,211,000	403,500	-	-	-	-	30,000	-	\$1,492,053	-	-	\$15,136,553
Charges for Services	6,054,076	3,500,000	-	-	-	58,818,019	5,000	20,000	-	-	-	\$68,397,095
Fines and Forfeitures	897,500	-	-	-	-	327,402	-	-	-	-	-	\$1,224,902
Miscellaneous Revenues	3,342,969	48,758	-	-	372,905	3,474,896	4,272,732	45,587	-	-	-	\$11,557,847
Other Financing Sources	11,241,372	8,040,018	-	72,979,585	2,402,892	7,920,584	22,431,498	-	-	\$1,436,047	-	\$126,451,996
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>\$144,131,108</b>	<b>\$18,241,146</b>	<b>\$5,740,964</b>	<b>\$72,979,585</b>	<b>\$6,354,475</b>	<b>\$70,540,901</b>	<b>\$26,739,230</b>	<b>\$7,491,587</b>	<b>\$1,492,053</b>	<b>\$1,436,047</b>	<b>\$0</b>	<b>\$355,147,096</b>
<b>TOTAL ESTIMATED REVENUES AND BALANCES</b>	<b>\$144,131,108</b>	<b>\$18,241,146</b>	<b>\$5,741,429</b>	<b>\$72,979,585</b>	<b>\$6,354,475</b>	<b>\$75,399,915</b>	<b>\$27,964,783</b>	<b>\$9,536,748</b>	<b>\$1,492,053</b>	<b>\$1,436,047</b>	<b>\$342,504</b>	<b>\$363,619,793</b>
<b>EXPENDITURES/EXPENSES</b>												
General Government Services	\$26,154,125	-	-	-	\$900,000	-	\$24,588,741	-	\$207,663	\$1,436,047	-	\$53,286,576
Public Safety	70,203,806	\$18,040,807	-	\$12,079,370	500,000	-	-	\$9,336,748	-	-	-	\$110,160,731
Physical Environment	16,932,266	-	-	-	922,157	\$56,102,527	-	-	1,084,390	-	\$317,504	\$75,358,844
Transportation	3,186,033	-	-	29,155,600	2,118,120	1,278,000	3,276,042	-	-	-	-	\$39,013,795
Human Services	642,884	-	-	-	-	-	-	-	-	-	-	\$642,884
Culture & Recreation	13,908,738	-	-	31,744,615	212,412	3,143,116	-	-	-	-	-	\$49,008,881
Debt Services	1,559,429	-	\$5,741,429	-	-	4,176,244	-	-	200,000	-	-	\$11,677,102
Other Financing Sources (Uses)	10,442,910	-	-	-	856,830	7,951,565	-	-	-	-	-	\$19,251,305
<b>TOTAL EXPENDITURES/EXPENSES</b>	<b>\$143,030,191</b>	<b>\$18,040,807</b>	<b>\$5,741,429</b>	<b>\$72,979,585</b>	<b>\$5,509,519</b>	<b>\$72,651,452</b>	<b>\$27,864,783</b>	<b>\$9,336,748</b>	<b>\$1,492,053</b>	<b>\$1,436,047</b>	<b>\$317,504</b>	<b>\$358,400,118</b>
Reserves	1,100,917	200,339	-	-	844,956	2,748,463	100,000	200,000	-	-	25,000	5,219,675
<b>TOTAL APPROPRIATED EXPENDITURES AND RESERVES</b>	<b>\$144,131,108</b>	<b>\$18,241,146</b>	<b>\$5,741,429</b>	<b>\$72,979,585</b>	<b>\$6,354,475</b>	<b>\$75,399,915</b>	<b>\$27,964,783</b>	<b>\$9,536,748</b>	<b>\$1,492,053</b>	<b>\$1,436,047</b>	<b>\$342,504</b>	<b>\$363,619,793</b>

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE BUDGET OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

## Property Tax Millage Summary

	City Millage	EMS Millage	Debt Service Millage	Total Millage
FY 2018 Adopted Millage	4.9865	0.5000	0.0000	5.4865
FY 2019 Adopted Millage	5.1361	0.5000	0.4663	6.1024
FY 2019 Rolled Back Millage Rate	5.1938			
% Increase over Rolled Back Rate	8.52%			

FY 2019 Value of 1 Mill			Property Taxes at 5.1361		
Mills	Gross Revenue	Net Revenue (95%)	Assessed Value of Home	With \$50,000 Homestead Exemption	No Homestead Exemption
1.00	\$12,311,740	\$11,696,153	\$200,000	\$770	\$1,027

Millage, Taxable Value, and Revenue History					
Fiscal Year	Tax Rate/Operating/EMS/Debt Service Millages	% Change in Millage Rate	Final Taxable Values*	Actual Property Tax Revenue**	% Change in Actual Revenue
2010	4.6663	18%	\$10,855,079,433	\$44,860,700	-1.58%
2011	4.9077	5%	\$9,170,445,898	\$41,018,698	-8.56%
2012	5.2027	6%	\$8,721,234,104	\$41,602,480	1.42%
2013	5.4700	5%	\$8,679,134,412	\$44,275,615	6.43%
2014	5.3712	-2%	\$8,952,472,327	\$45,122,198	1.91%
2015	5.2470	-2%	\$9,497,552,248	\$46,839,059	3.80%
2016	5.4865	5%	\$10,132,173,658	\$55,351,084	18.17%
2017	5.3252	-3%	\$11,067,918,907	\$56,286,288	1.69%
2018	5.4865	3%	\$11,986,631,485	\$63,038,681	12.00%
2019*	6.1024	11%	\$12,952,568,456	\$75,131,162	19.18%

\*2019 represents adopted taxable value prior to Value Adjustment Board adjustments

\*\* FY 2018 and 2019 represent the adopted ad valorem revenues

## Property Tax Millage Summary (cont.)

The Broward County Property Appraiser determined that as of January 1, 2018, the certified taxable value for real, personal, and centrally assessed property within the City of Pompano Beach is \$12,952,568,456. This amount includes net new additions to the tax roll of \$864.74 million.

The table below illustrates the tax values for the previous four years, as well as the Certification for FY 2018.

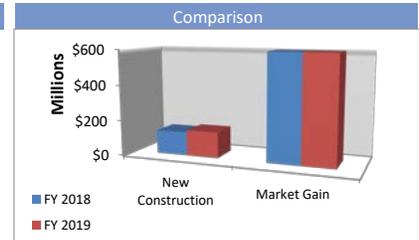
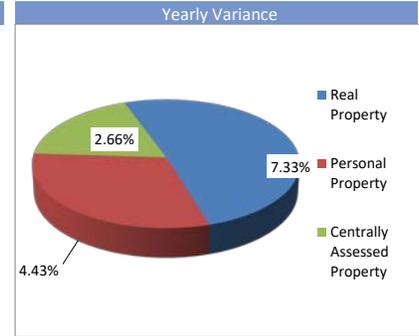
	FY 2015/16 Actual	FY 2016/17 Actual	FY 2017/18 Adopted	FY 2018/19 Adopted
<b><u>Initial Certified Taxable Values</u></b>				
Existing Values	\$ 10,153,663,894	\$ 10,966,283,135	\$ 11,953,959,381	\$ 12,806,549,016
New Construction	46,052,220	153,674,750	133,866,370	146,019,440
July 1st Certified Taxable Value	<u>10,199,716,114</u>	<u>11,119,957,885</u>	<u>12,087,825,751</u>	<u>12,952,568,456</u>
<b><u>Adopted Tax Rate</u></b>				
General Operating	4.9865	4.8252	4.9865	5.1361
Emergency Medical Services	0.5000	0.5000	0.5000	0.5000
Debt Service	0.0000	0.0000	0.0000	0.4663
Total Aggregate Millage	5.4865	5.3252	5.4865	6.1024
Tax Collection at 100%	<u>55,960,742</u>	<u>59,216,000</u>	<u>66,319,856</u>	<u>79,041,754</u>
<b>Budgeted 95% Value of 1 Mill</b>				
(See Note 1)	9,695,085	10,569,798	11,489,781	12,311,740
<b><u>Budgeted Tax Collection</u></b>				
General Operating	48,344,542	51,001,389	57,293,791	63,234,328
Emergency Medical Services	4,847,543	5,284,899	5,744,890	6,155,870
G.O. Bond 2018 Series				5,740,964
Total Budgeted Levy	<u>53,192,084</u>	<u>56,286,287</u>	<u>63,038,680</u>	<u>75,131,162</u>
Value Adjustment Board				
Deductions	(8,564,890)	(9,633,200)	(8,847,950)	
Other Deductions	(58,990,419)	(42,650,273)	(92,376,706)	
Certificates Adjustments	12,853	244,495	30,390	
Final Taxable Value	<u>10,132,173,658</u>	<u>11,067,918,907</u>	<u>11,986,631,485</u>	(See Note 2)
<b>Percentage Change From:</b>				
Initial to Revised Value	-0.7%	-0.5%	-0.8%	
Prior Year Revised Value	6.7%	9.2%	8.3%	
<b>Actual Tax Collection (See Note 3)</b>				
	<u>53,872,402</u>	<u>57,009,084</u>		
% of Original 100% Levy	1.26%	1.27%		

**Notes:**

- 1) The millage values have been discounted at 95% for early discounts, delinquencies, etc.
- 2) The final values for 2018 will be determined after Value Adjustment Board petitions.
- 3) Actual Tax collection includes delinquent property taxes and tax penalties.

## Change in Assessed Valuation

	FY 2018	FY 2019	\$ Gain/Loss	% Change
<b>Real Property</b>	<b>\$11,379,798,280</b>	<b>\$12,213,396,960</b>	<b>\$833,598,680</b>	<b>7.33%</b>
<b>Personal Property</b>	<b>\$694,777,072</b>	<b>\$725,568,188</b>	<b>\$30,791,116</b>	<b>4.43%</b>
<b>Centrally Assessed Property</b>	<b>\$13,250,399</b>	<b>\$13,603,308</b>	<b>\$352,909</b>	<b>2.66%</b>
<b>Net Taxable Value</b>	<b>\$12,087,825,751</b>	<b>\$12,952,568,456</b>	<b>\$864,742,705</b>	<b>7.15%</b>
<b>Breakdown:</b>				
<b>New Construction</b>	<b>\$133,866,370</b>	<b>\$146,019,440</b>	<b>\$12,153,070</b>	<b>9.08%</b>
<b>Market Gain</b>	<b>\$766,567,021</b>	<b>\$718,723,265</b>	<b>-\$47,843,756</b>	<b>-6.24%</b>
<b>Total</b>	<b>\$900,433,391</b>	<b>\$864,742,705</b>	<b>-\$35,690,686</b>	<b>-3.96%</b>



FY 2018 - 2019  
Adopted Capital Outlay

<u>Department</u>	<u>Amount</u>	<u>Lease</u>	<u>Count</u>	<u>Item</u>
<b>Public Communications Department</b>				
Public Communications - 1035		41,000	1	Ford
<b>Finance Department</b>				
Budget - 1360	2,000		1	Microsoft Surface iPad
<b>Development Services Department</b>				
Planning and Zoning - 1510		31,544	1	Ford Focus
		31,544	1	Dodge Dakota
<b>Police</b>		1,500,000		Radios
<b>Fire Department</b>				
Fire Administration - 2205	1,760		1	Laptop Computer
Fire Operations - 2210		20,700	-	Extrication Equipment
	200,000			Alert System
		32,085	1	ATV Cart
		517,500	-	SCBAs
	1,760		1	Laptop Computer
Fire Logistics - 2220	3,015		1	TV
Ocean Rescue - 2250		34,387	1	SUV
		24,840	1	UTV
		10,712	1	ATV
		14,490	1	PWC (waverunner)
	5,589		1	Trailer
		14,490	1	Jet Ski
	10,868		1	Vessel Exclusion Buoys
Fire Prevention - 2260		30,015	1	SUV
<b>Public Works Department</b>				
Streets - 3030	5,645		1	SSE Hotsy
	2,306		1	Wacker Tamp
	4,914		2	Husqvarna
		90,000	1	Ford F-750
		55,000	1	Ford Cab Crew F-450
		28,000	1	Ford F-150
		90,000	1	Ford F-750
Grounds and Park Maintenance - 3040		10,000	1	WANCO
		13,034	1	Lawn Mower SCAG 72'
	5,000		1	Bluebird Sod Cutter
		19,157	1	Toro Workman
		30,669	1	3505-D Toro
	2,917		1	Emerson Trailer
		110,000	2	Ford F-450 Super Duty
		55,000	1	Ford F-450 Crew Cab
Facilities Maintenance - 3060		33,827	1	Ford E-250 Van
		45,000	1	Ford EXT D
		10,000	1	AMIDA ODLSE15LA
Cemetery - 3070		11,500	1	SCAG Mower

FY 2018 - 2019  
Adopted Capital Outlay

<u>Department</u>	<u>Amount</u>	<u>Lease</u>	<u>Count</u>	<u>Item</u>
<b>Parks and Recreation Department</b>				
<b>Aquatics - 3910</b>		32,308	1	Pool Cover (Houston Sworn)
	20,559		6	Guard Stands
	3,507		1	Small Pool Lights
	3,914		1	Water Polo Goals
	9,839		1	Custom Pool Cover (AC) -small pool
	9,738		1	Small pool pump and motor
	11,940		1	Big pool pump and motor
	4,567		-	AquatTrek ADA 8 Step System
	28,515		1	Deck Drains
	6,149		-	Fencing (AC)
<b>Recreation Activities - 3920</b>	15,900		-	Furniture (Pat Larkins)
	38,169		1	Conc. Appliances (Stadium)
	18,000		-	Sand and Refinish Auditorium Floor - Civic Center
	5,543		-	Fencing
		30,000	1	Ford F-150
		54,560	1	Passenger Van
		11,000	1	Club Car
		52,000	2	Ford Ranger
		60,000	2	Digital Marquee
	15,091		-	Sound & Lighting
	132,461		-	Cameras
<b>Tennis - 3950</b>	3,709		1	Utility Vehicle
	23,185		1	Wind screen
	3,000		1	Storage Container
<b>Golf - 3960</b>	15,640		1	Pond Fountains
	13,628		1	Driving Range Picker with Cage
<b>TOTAL GENERAL FUND</b>	<b>\$ 628,828</b>	<b>\$ 3,144,362</b>		
<b>Building Inspections - 110-1550</b>	157,720		5	Ford Escapes
	31,544		1	Ford Taurus
<b>EMS - 140-2231</b>		368,978	1	Rescue Van
		72,450	2	12-Lead Defibrillators
		40,924	1	SUV
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 189,264</b>	<b>\$ 482,352</b>		

FY 2018 - 2019  
Adopted Capital Outlay

<u>Department</u>	<u>Amount</u>	<u>Lease</u>	<u>Count</u>	<u>Item</u>
<b>Utility - Water</b>				
<b>Utility Billing - 3310</b>				
	43,834		2	Ford Ranger
	7,681		1	Trimble Ranger
<b>Water Treatment Plant - 3320</b>	38,851		1	F-250
	38,015		1	Degasifier Blower/Motor #3
	100,000		2	Membrane Feed Pump VFD #4 & #5
	61,800		1	Sludge Return Pump-2
	41,321		1	Sequesterant Bulk Storage Tank
	16,528		1	Sequesterant Day Tank
	41,319		1	Sodium Hydroxide Bulk Storage Tank
	16,527		1	Sodium Hydroxide Day Tank
	84,890		5	Digital PSI Gauges for Skid #1 (9 per skid)
	11,037		1	Fluoride Metering Pump
	36,750		1	Air conditioner for EOC Membrane Bldg.
	7,379		1	Air conditioner Switchgear room Memo Bldg.
	20,159		1	Filter Building A/C
	38,245		1	Well Telemetry
	6,399		1	DI Water System (Operations)
	3,593		2	Laptop Computers (2)
<b>Water Distribution - 3330</b>	9,692		1	B101 Mueller Air Operator *
	3,536		1	B101 Pipe Tapping Machine
	105,105		1	Valve Truck 909
	2,418		1	Trailer
	109,685		1	Dump Truck
	105,200		1	Service Installations
	8,000		1	Monitor
	119,800		-	Water metes
<b>Reuse Water Treatment Plant - 3340</b>	49,584		3	Low Pressure Pump 1
	49,314		3	Low Pressure Pump Motor 1
	9,839		1	Low Pressure Pump Drive 3 VFD
	6,922		1	Motor Operated Valve, Cl2 Reject (24")
	9,302		1	Motor Operated Valve Splitter Box Flow (12")
	9,302		1	Motor Operated Valve Turbidity Reject
	9,302		1	Motor Operated Valve, GST Cont. Chamber Inlet
	2,295		1	2 Tablets for Asset Management
<b>Reuse Distribution - 3355</b>	9,692		1	B101 Mueller Air Operator
	3,536		1	B101 Pipe Tapping Machine
	64,129		1	Service Truck 986
	9,800		1	Service Installations
	65,200		-	Reuse meters
<b>Utility - Wastewater</b>				
<b>Wastewater Pumping - 3510</b>	152,165		-	Lift Station Pumps
	32,750		2	Auto Crane
	79,127		1	Generator KW 60
	44,544		-	Radio, modules, antenna etc.
	3,292		2	SCADA Laptop
	1,714		1	Sup. SCADA Laptop
<b>Wastewater Transmission - 3520</b>	5,537		1	Locators/Metal Detector (7)
	13,214		1	Tamper

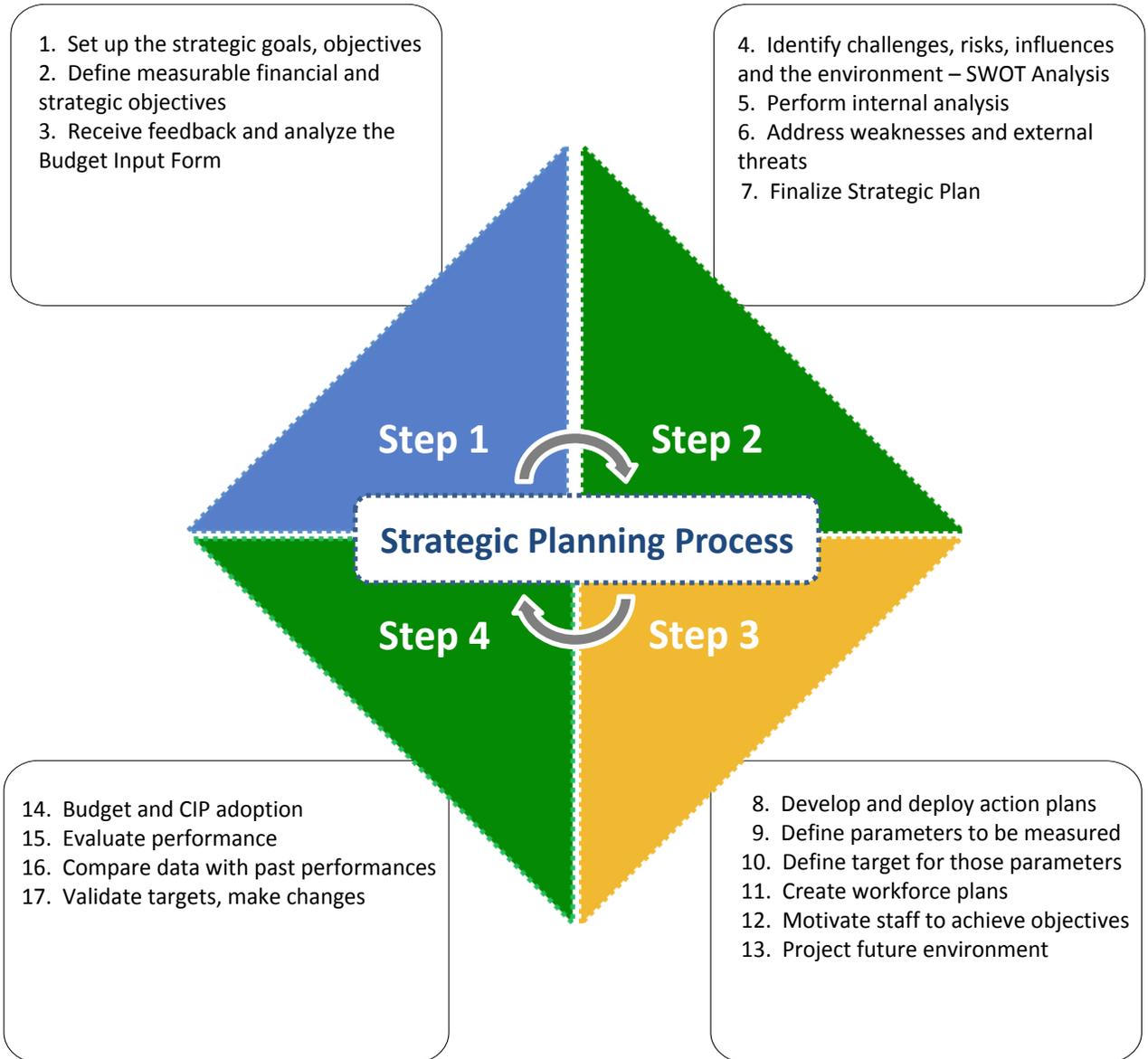
FY 2018 - 2019  
Adopted Capital Outlay

<u>Department</u>	<u>Amount</u>	<u>Lease</u>	<u>Count</u>	<u>Item</u>
	9,500		1	Light Tower
	117,430		1	CCTV Transporter/Camera/Electronics
	1,786		1	Laptop Computer
	8,000		1	Monitor
<b><u>Stormwater Utility</u></b>				
<b>Stormwater Distribution - 3805</b>	472,394		1	International Vac-Con
<b><u>Solid Waste</u></b>				
<b>Solid Waste - 4910</b>		130,000	1	Ford F-650
		140,000	1	Pacmac Sterling
		28,000	1	Ford F-150
<b><u>Airpark</u></b>				
<b>Airpark - 4610</b>	35,115		1	Ford Explorer
	44,622		2	Hali-Brite RCM-D
<b>TOTAL ENTERPRISE FUNDS</b>	<b>2,397,171</b>	<b>298,000</b>		
<b><u>Information Technologies</u></b>				
<b>Telecommunications - 5220</b>	300,000		-	Radios
	60,000		-	Computer
<b><u>Vehicle Services</u></b>				
<b>Maintenance Operations/Garage - 5710</b>	14,000		1	Club Car Carryall
	26,800		1	Ford Taurus GL
	3,000		2	Gray Air Stand
<b>Motor Pool Operations -5720</b>	75,000		-	Fuel Pumps
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>\$ 478,800</b>	<b>\$ -</b>		
<b>TOTAL ALL FUNDS</b>	<b>\$ 3,694,063</b>	<b>\$ 3,924,714</b>		

# **Strategic Plan**

# City of Pompano Beach

## Strategic Planning Roadmap Diagram



Note: The activities contained within the Strategic Planning Process have not all been implemented as of FY 2018.

## Strategic Plan and Performance Improvement

City Staff is grateful for the City Commission’s wisdom in establishing a shared vision and a set of priorities and goals for the City through a deliberative planning process that began back in 2013 with the development of a strategic plan. The Commission has annually adopted the revised the Strategic Plan in 2017 and then in 2018 in order to account for new realities. The revised plan’s focus remains virtually unchanged. Specifically, the plan supports the City’s Vision.

### City of Pompano Beach Vision

By 2033, Pompano Beach is a superior place to live, visit and locate or expand a business along the Atlantic Coast of South Florida. Pompano Beach is to be distinguished by:

Our Safe Community  
Our Sense of Place and Family  
Our Distinctive Architecture  
Our Award-winning, Alive Beach and Beachfront  
Our Range of Leisure, Arts and Cultural Amenities  
Our Growing Downtown and Innovation District  
Our Strong, Diverse Economic Sectors with Ample Employment Opportunities  
Our Location and Our Reputation for Sustainable Development and Redevelopment  
Our Stable Neighborhoods with a Range of Housing Options

POMPANO BEACH 2033 is a City of great places with even greater opportunities and offers residents and visitors Florida’s Warmest Welcome!

The planning tradition represents a critical adjustment in the City’s organizational cultural – ushering in a new era of partnerships development. Building on the expertise of two outside firms, the Strategic Plan was developed using an inclusive and integrated process that gathered input and feedback from City Staff, frontline employees, the City Commission, the business community, homeowners associations, and the public. Staff was able to work with stakeholders to include the needs of our community through a more integrated approach. Their suggestions were fundamental in the design, shaping, and content of the final document.

Staff continues to be grateful not just to the Commission leadership but to the public for their support throughout the planning process and the implementation phase in the last four years. This partnership is critical for the growth and development of a great Pompano Beach. The process has and will continue to serve to promote healthy dialogue across boundaries to address problems in our communities. Success will not be achieved unless we continue to nurture existing partnerships and forge new ones as we enter the fifth year of the implementation process.

**Implementation of the Strategic Plan** - As the results of our planning program begin to take form<sup>1</sup>, we want to use this momentum to carry us closer to our fiscal year 2019 goals. In a time with numerous challenges such as an aging population, rising healthcare cost, financial constraints and legislative

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<sup>1</sup> Like the construction of two fire stations in the last five years.

mandates, the City needs once again to be disciplined in its efforts to improve performance. To this end, for fiscal year 2019, the best methods and practices to-date will continue to be utilized. The implementation of the City’s Strategic Plan will continue, with the organization embarking on a journey to improve productivity in the City by reporting on eighteen service areas for the Florida Benchmarking Consortium<sup>2</sup> (FBC):

**Table 1. Service Areas**

Animal Services	Parks and Recreation
Building Development	Police Services
Civic Engagement	Purchasing
Code Enforcement	Risk Management
Fire Rescue	Road Repair
Fleet Management	Storm water Drainage Maintenance
Human Resources	Solid Waste (Collection)
General Services	Traffic Engineering
Information Technologies	Water and Wastewater

This is consistent with the strategic priorities and some of the operational goals identified in the plan.

**FY 2019 Budget**

Continuing with the tradition of the performance-based budget approach, this year once again, City Departments were asked to submit information pertaining to service outcomes and to provide feedback and options designed to address performance improvements consistent with the following Strategic Goals:

- *Preferred Place to Live ... to Do Business ... and to Visit*
- *Superior Capacity for Growth throughout Quality, Sustainable Development*
- *Quality and Affordable City Services*
- *Building Confidence in City Government*

This feedback has enabled the development of a budget that integrates expenditures with our strategic goals.

The Fiscal Year 2019 budget represents a tool for good governance in the face of numerous challenges such as additional seven School Resource Officers (\$1M), normal inflationary employee fringe benefits (health, COLA, merit, VEBA, pension etc.) – and an ever growing demand for services residents have come to expect.<sup>3</sup> Moreover, this budget provides an opportunity to continue to address infrastructure needs

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<sup>2</sup> Florida Benchmarking Consortium (FBC), established in 2004, facilitates the comparison of performance measurement data among Florida local governments. It is the largest intra-state local government benchmarking consortium within the United States. There currently more than 45 member local governments in the FBC. Each member local government participates across 20 local government performance management-focused service areas. <http://www.flbenchmark.org/>

<sup>3</sup> For instance, the Fire Department has seen a 10% jump in request for assistance in the last two years with call volume rising from 26,000 to over 29,000 annually.

and for investing in core service areas to improve quality of life while recalibrating our efforts to maintain fiscal stability.

During the long and productive planning process in developing the City's 2019 budget, several important themes emerged from discussions with City Departments and other stakeholders in the community. The section that follows elaborates on the linkage between approved budget enhancements and the Strategic Goals and priorities to demonstrate funding allocation related to each Goal.

### **PREFERRED PLACE TO LIVE ... TO DO BUSINESS ... AND TO VISIT**

Pompano Beach has also recovered and is bouncing back since the Great Recession, nine years ago: increased job creation activities can be seen in construction sites all over the city; there has been a decrease in the number of foreclosed homes in Pompano, and a healthy increase in the sales-tax receipts and the property tax revenue are all indicators of an expanding tax base. This phase of the recovery can only help put the City on stronger financial footing. Such statement was also reflected when the City received a AA (positive outlook) credit rating on the bonds from Standard and Poor's and Aa2 from Moody's, nationally recognized rating agencies. These high credit ratings was instrumentally in the City receiving a 3.7% interest rate on the 2018 Series G.O. Bonds on September 11, 2018, when the City received bids to purchase the bonds.

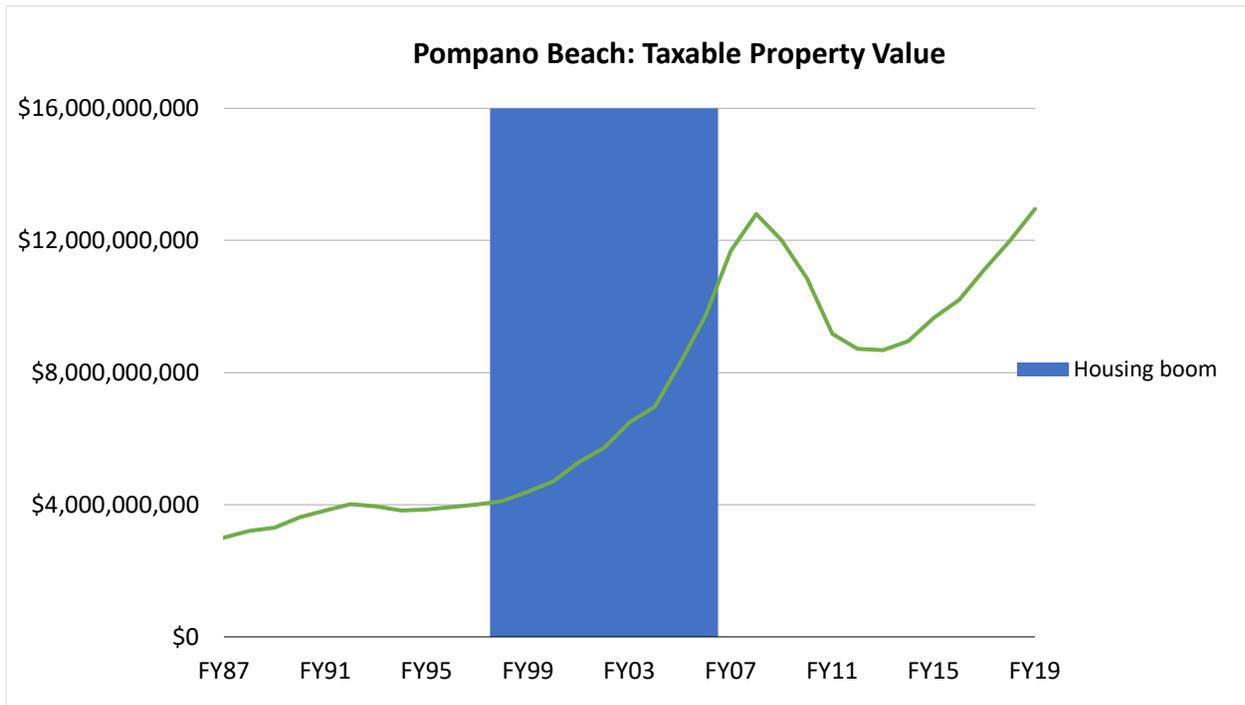
The City is continuing to build on the current momentum to make sure Pompano Beach residents remain confident that Pompano Beach is a peaceful place to call home and for tourists to find memorable and inviting. One major indicator is reflected by the passing of the General Obligation Bonds in March, 2018.

**G.O Bond Projects Implementation** - The City Commission approved the G.O. Bond Referendum in the fall of FY 2017, to finance a component of the City's unfunded general capital projects, with a Referendum date of March 13, 2018. The residents of Pompano Beach passed all three ballot questions by majority vote, authorizing funding for a total of twenty-five (25) capital improvement projects throughout the City for Streets, Sidewalks, Bridges and Streetscaping; Parks, Recreation and Leisure Activities; and Public Safety. On April 24, 2018, the City Commission approved a G.O. Bond project prioritization list, which can be found on our website: [http://pompanobeachfl.gov/index.php/pages/go\\_bond/go\\_bond](http://pompanobeachfl.gov/index.php/pages/go_bond/go_bond).

**Fiscal Impact:** G.O. Bond Debt Service Fund accounts for property taxes levied by the debt service millage rate in order to collect funds sufficient to cover annual principal and interest. The total amount budgeted for FY 2019 is \$5,741,429. Three G.O Bond Capital Funds to account separately for the three major categories: G.O. Streets and Bridges Fund \$29,155,600; G.O. Parks and Recreation Fund \$31,744,615; and G.O. Public Safety Fund \$12,079,370.

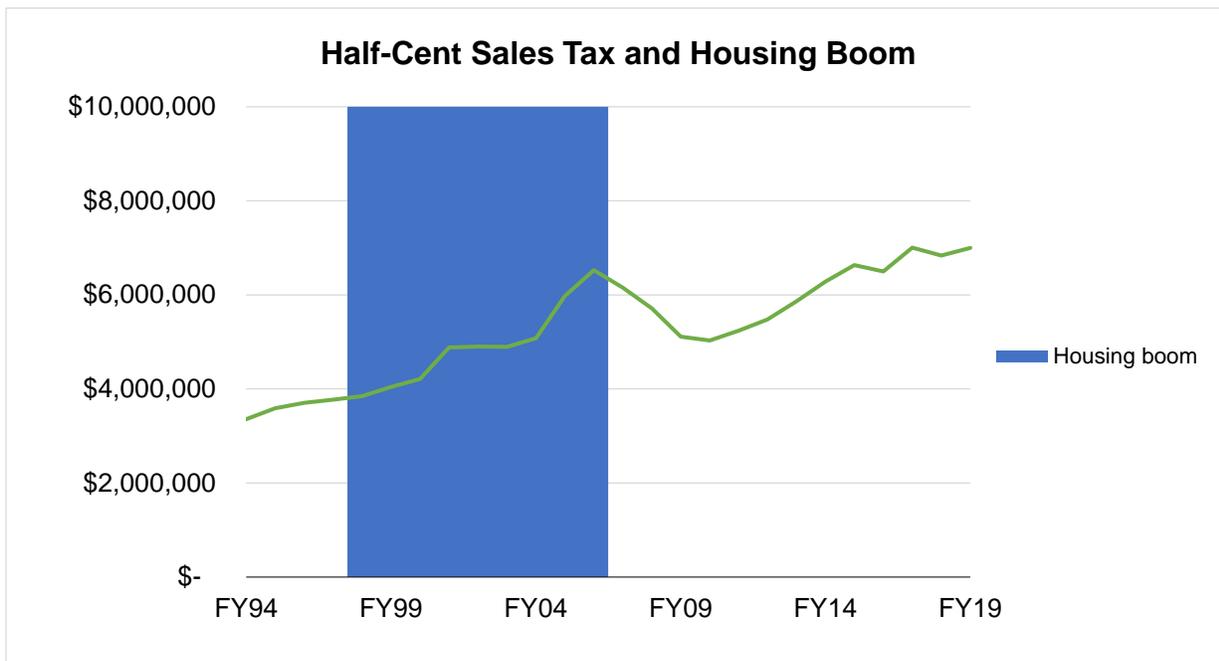
The FY 2019 budget builds on this trend by investing on arts and culture, tourism and attraction, and investment strategies that promote a growing economic atmosphere to enhance business creation locally.

**Chart 1.** Pompano Beach Taxable Property Value



**Note:** FY 2018 and FY 2019 are adopted values.

**Chart 2.** Pompano Beach Half-Cent Sales Tax



**Notes:** The direct correlation between sales tax and the swings in the business cycle has been validated by [Census](#) data.

**Cultural Center Programming and Staffing** - The Pompano Beach Cultural Center<sup>4</sup> (PBCC) is managed by the Cultural Arts Creatives, a 501 (c) (3), nonprofit cultural organization whose mission is to enhance Pompano Beach as a City of culture and innovation by showcasing acclaimed regional talent, empowering emerging artists and creating global collaborations.



The Center serves as a catalyst for economic growth, a cultural haven for artists and the destination for cutting-edge culture in Pompano Beach, utilizing the power of the arts to uplift, revitalize and build a stronger community.

The Center has three components: A theater/event space with 5,000 square feet and 400 retractable fixed seats; a 750 square feet art gallery with exhibitions that will feature a fusion of both international and regional

artists and a Multi-Media Digital Center that contains an audio and video recording studio with state-of-the-art equipment.

The Center features innovative art programs that include the visual arts, music, film, theater, dance, public art, history, and historic preservation for the enjoyment and enrichment of residents and visitors. The PBCC offers several programs, such as the alliance, energy and expression that cultivates the Cultural Arts initiative. The PBCC will also provide assistance to local artists and businesses through programs such as the Pompano Business for the Arts, South Florida Business Consortium and the volunteer program that will provide the continued growth and development of artists and cultural groups.

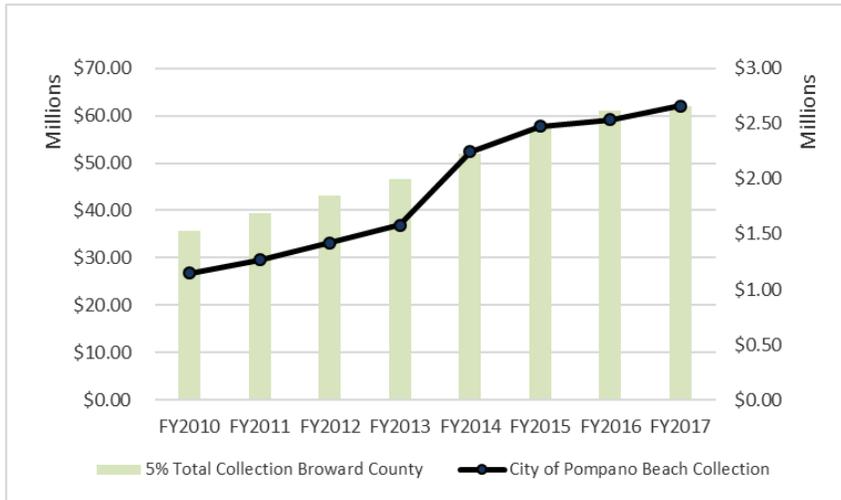
For FY 2019, BaCa, Ali and Ely Museum staff, programming and maintenance were included in the Cultural Affairs Division which will continue to oversee all cultural arts related programs in the City.

**Tourism** - The City of Pompano Beach offers a variety of accommodations to choose from, with 38 hotels with approximately 2,522 rooms; as well as a vast variety of wonderful restaurants. The beach with fine golden sand runs from Sunset Lane south of Atlantic Boulevard north to the Hillsboro Inlet offering all types of exciting watersports, sand volleyball, playgrounds and picnic areas; and it has some of the world's best sports fishing. Pompano Beach has magnificent natural coral reefs that you can swim to from the shore. Also, the City offers a redesigned Greg Norman Signature Pines Golf Course and re-opened the Pompano Beach Municipal Tennis Center in January 2013, which offers 16 professional clay courts for day and night play. Pompano Beach was ranked fifth in the top 10 up-and-coming cities in the United States by Trip Advisor in December of 2014.

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<sup>4</sup> For more information on Pompano Beach Cultural Center visit: <http://ccpompano.org/>

**Chart 3. Tourist Development Tax Collection**



The Tourist Development Tax is sometimes referred to as resort tax, bed tax, local option tourist tax or transient rental tax. The Broward County Tourist Development Tax Rate is 5%. The total rental charged every person who rents or leases any living quarters or accommodations such as a hotel/motel, apartment, rooming house, mobile home/RV park, condominiums, timeshare or single family

home rented for a period of six months or less is subject to the tourist development tax. The FY2010 - FY2016 Tourist Development Tax Collection chart illustrates the 5% tourist tax and the amount Broward County receives for the taxes collected within the City of Pompano Beach.<sup>5</sup> Out of \$61M in revenues collected by Broward County, \$2.7M is collected within the City of Pompano Beach.

**Shipwreck Park Development (Reef Project)<sup>6</sup>** - Pompano Beach is the “Wreck Capital” of Florida with Shipwreck Park, featuring the newest and biggest artificial reef system and one of the most easily accessible major five sites in the nation. The 324-foot tanker ship, Lady Luck<sup>7</sup>, sunk approximately one-mile off Pompano Beach. It is surrounded by 16 other wrecks covered with marine life, dating back to the 1800’s. Shipwreck Park is a unique underwater cultural arts park with rotating underwater art exhibits which will create and enhance diverse dive experiences for local and international tourists.



On August 19, 2017, just one year after the successful sinking of the 324-foot vessel, Shipwreck Park, Inc, a 501 (c) (3) organization, in conjunction with the City sank Okinawa between the City’s Pier and the Lady Luck. The Okinawa is a 107-foot long vessel built in New Orleans, Louisiana, for the U.S. Army in 1953, which retired in 2001.

<sup>5</sup> Source: Records, Taxes and Treasury Division, Tourist Development Tax Section, Broward County Public Communications Office, City of Pompano Beach:

[http://pompanobeachfl.gov/pages/misc\\_pages/tourist\\_info/tourist\\_info.html.php](http://pompanobeachfl.gov/pages/misc_pages/tourist_info/tourist_info.html.php)

<sup>6</sup> For more information on Ship Wreck Park visit: <http://shipwreckparkflorida.org/>

<sup>7</sup> You can watch the sinking of the Lady Luck: <https://youtu.be/as20fRLwaaU>

**Non-Profit Sponsorship Program and Homelessness** - The City is supporting non-profit organizations to help reduce homelessness, address domestic violence, and to serve the youth and senior needs in Pompano Beach (\$300K). The FY 2019 adopted budget includes a new Housing and Social Services Manager position to coordinate efforts to reduce homelessness within the City; five new full-time Park Rangers positions and additional part-time positions (\$355K) to further address homelessness and provide more security in our parks; as well as, installing security cameras in various parks (\$133K). In addition, \$479K is allocated within the Office of Housing and Urban Improvement (OHUI) budget to support nonprofit organizations that provide reading, afterschool and senior citizen programs, as well as to support the Ely High Scholarship program.

More than two years ago, a Task Force was convened to address homelessness in the City of Pompano Beach. It includes staff from the Broward Sheriff's Office (BSO), City Manager's Office, Parks and Recreation, the Community Redevelopment Agency, the Office of Housing and Urban Improvement, Emergency Medical Services, Planning and Zoning, and Code Compliance. One of the major issues identified is permanent housing. The Continuum of Care (CoC) program was established by Broward County in accordance with HUD requirements. The CoC program is designed to promote community-wide planning and strategic use of resources to address homelessness.

During FY 2018, the City of Pompano Beach and the Miami Rescue Mission entered into a service agreement which will provide 183 nights of overnight shelter to people experiencing homelessness in the Broward Outreach Pompano Center located at 1700 Blount Road. The 183 nights of overnights beds for 15 people at \$25 per night totals \$70,272, City of Pompano Beach's share.

In addition, The City has initiated a Rental Assistance Program<sup>8</sup> through its Office of Housing and Urban Improvement, with \$100K in SHIP funds allocated for the period 2016-2018.

**Housing Rehabilitation Programs** - Housing programs will continue to be available to low-income home owners in Pompano. OHUI Budget for FY 2019 is \$1.492M (\$453K HUD Home Grant and \$1M CDBG Grant).

**Major Projects** - For FY 2019, the City will continue to work on a variety of major projects under all strategic goals. Annual capital projects budgeted for FY 2019 include: Road Resurfacing (\$826K), Citywide Sidewalk Improvements (\$102K), Wayfinding Signage (\$102K), General Government Building Improvements (\$918K), Major Bridge Repair/Rehab (\$300K), City Parking Lots/ADA (\$102K), Aquatic Center- Pump Room Replacement and Classroom (\$198K), and Seawall Replacement (\$200K). New projects for FY 2029 include: Repair NW 3rd Avenue (\$422K), Racetrack Road Landscaping (\$153K), Riverside Drive Streetscape Improvements (\$250K), and SE 6th Terr. Bridge (\$200K). Other projects that

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<sup>8</sup> The Rental Assistance Program is funded by the State Housing Initiatives Partnership Program (SHIP), which provides funds to local governments to provide access to affordable housing for eligible community residents. It is administered in compliance with the Florida SHIP statute (F.S. 420.907-420.9079) and the 2015-2018 Pompano Beach Local Housing Assistance Plan (LHAP).

The Program provides up to \$5,000 financial assistance to very-low-income households that are homeless, or at imminent risk of homelessness, who need assistance paying security and/or utility deposits for a new qualified rental residence. Very-low-income families that are homeless, or at imminent risk of homelessness, and who have at least one person with special needs as defined in F.S. 420.0004 are particularly encouraged to seek rental assistance.

The period of rental assistance may not exceed 12 months for an eligible household. Households may only be awarded rental assistance for one period of rental assistance every five (5) years. The assistance will be provided in the form of a grant with no recapture provisions.

related to utilities capital improvement projects total \$4.9M, stormwater capital projects \$1.4M, airpark capital projects \$50K, cemetery capital project \$300K.

## **SUPERIOR CAPACITY FOR GROWTH THROUGH QUALITY, SUSTAINABLE DEVELOPMENT**

Building capacity is not an end in itself. But without a 21<sup>st</sup> Century infrastructure program and a commitment to upgrade the City's existing buildings, progress in the areas of tourism, education, and safety will come to a halt. Hence, the decision to continue to allocate funding in fiscal year 2019 in investment programs initiated many years ago to maintain and improve the City's road, bridges, and communication infrastructure network.

**Sea Level Rise** - Although we are proud of our golden beaches, we recognize that global warming and sea level rise will affect our City. Besides the annual capital Seawall Rehabilitation capital project, for FY 2018, the City Commission adopted a Sustainability Coordinator Position in the Building Inspection Department, which will focus mainly on the City's Floodplain Management program, as well as appropriating \$55K to participate in a Broward County study on the community flood maps, which will identify the potential effects that sea level rise has on the Florida Building Code, base floor elevation, and on the American Society of Civil Engineers (ASCE-24) Flood Resistant Regulations.

The City anticipates preparing an amendment to the Comprehensive Plan to address sea level rise as well as, evaluating the current heights of the seawalls in conjunction with the completion of the Broward County study to incorporate sea level rise to FEMA flood maps.

## **QUALITY AND AFFORDABLE CITY SERVICES**

Maintaining a safe community requires putting in place long-term preventive programs and the capacity to respond quickly to life threatening incidents like fire-rescue incidents, violent crimes, and other emergencies (e.g., hazardous spills) that are potentially damaging to the environment in general. In Fiscal Year 2019 the City will allocate \$110M (or 30% of the total operating budget, to include G.O bond capital improvement projects to public safety.

**Staffing of New Fire Station** - City Staff has been hard at work implementing the first phase of the G.O Bond venture, including several construction related to the Fire Department:

- a) Construction of a new Safety Complex to include an Administrative Center, Emergency Operations Center, and a Logistics Facility with storage space for emergency apparatus. This safety complex will have office space to accommodate all Department support staff;
- b) Reconstruction of Fire Station 52 and Fire Station 61;
- c) Renovation of interior space of the Public Safety Complex located at 100 SW 3rd Street and 120 SW 3rd Street. This building houses Station 63 and provides office space for Fire Administration;
- d) Reconstruction of the Ocean Rescue Headquarters building and replacement of eight lifeguard towers on the beach;
- e) Construction of a new fire station to be located at Palm Aire.

Operating expenses for the Palm Aire / SW fire station are estimated at \$5.0 million, including cost associated with the salary and benefit expenses of 30 personnel required to staff one fire engine and one rescue truck as well as the acquisition of supplies, vehicle purchase other rescue equipment. An additional \$600,000 (in the FY 2019 budget) has been approved to create one battalion chief position, two fire

captains, and two driver engineers. The City opted a couple of years to incrementally acquire those resources expenses in order to smooth out their fiscal impact.

**Beach Safety** - Ocean Rescue requires full staffing 7 days per week. With extended leave due to injuries and other matters it is difficult to staff positions on a daily basis, as well as during special events, therefore an additional lifeguard position has been added to the FY 2019 budget (\$83,000).

**Increase efficiency through process improvement and automation** - Like other agencies Pompano Beach Fire Rescue has turned to consolidation of services to realize increased efficiency and in the process paved the way for more transformative efforts that have led to positive return on investment. The Fire Department merger with Ocean Rescue has lowered administrative costs as redundant processes have been eliminated. Inter-local Agreement between Pompano Beach and the Village of Sea Ranch Lakes (FY 2009) is generating \$210,000 annually. In addition, \$19,000 has been approved in the 2019 budget to upgrade the inventory system Operative IQ and the capacity to interface with Naviline (finance system), the city's fleet tracking system, FIRERMS, and with the Central Store inventory system.; and \$52,000 has been approved in the FY 2019 budget to upgrade the Telestaff payroll software as the current version is no longer supported by Kronos and is now obsolete.

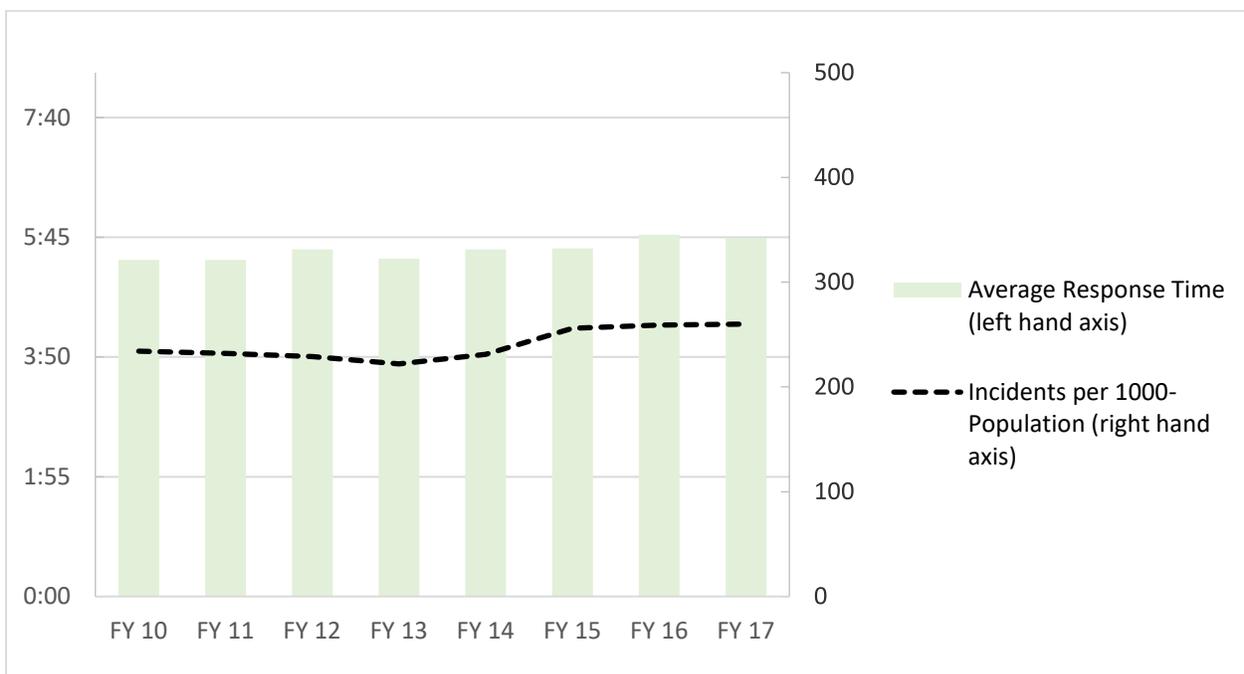
**Life Safety** – In the last twenty years significant steps have been taken to address a number of life-safety issues through code enforcement, better planning, and public education. The result is encouraging, as evidenced in the Fire Department ISO Classification rating, reaching Class One level in 2017. As progress continues in these areas, increased construction of high-rises and warehouses combined with road congestions are challenges that still need to be mitigated as city population grows.

- a) Station Alerting System – \$200,000 has been approved in the FY 2019 budget to purchase and install the new alerting systems at the fire stations. The ability of every fire engine and rescue ambulance to respond quickly cannot be compromised. The Department will begin to upgrade/replace its radio communications apparatus during fiscal year 2019.
- b) For the purpose of maintaining and implementing the County and City radio network, along with additional wireless communication systems, the City has been allocating \$300K annually since FY 2017.
- c) SCBA units - \$520,000 has been approved in the budget (funded over two years) to replace the current SCBA fleet. The current technology available on the SCBA units offers significant improvements in firefighter safety, including integrated thermal imaging cameras, improved personal alert safety system (PASS) devices, improved ergonomics, and Bluetooth technology that enhances radio communications. In addition, the current units are nearing their end-of-life cycle.
- d) Emergency Management Coordinator - \$107,000 has been approved to fund the addition of one Emergency Management Coordinator in the FY 2019 budget to help support emergency management responsibilities. Citywide, emergency management integrates all activities related to building, sustaining and improving the preparation for response to and recovery from threatened or actual natural disasters and acts of terrorism. Currently, there is one person responsible for this effort. While the department's emergency management program has evolved over the last decade, recent disasters have highlighted the need for more resources.
- e) \$1.2 million to replace several vehicles and rescue equipment in FY 2019, including Jet ski, (4) trailers, (1) wave runner, (2) ATV carts, (3) SUVs, and (1) UTV, (2) 12-lead defibrillators, (1) rescue ambulance, and extrication equipment.

Fire Rescue expects to respond to 30,000 incidents in 2018, at an average response time of 5 minutes 45 seconds. Of the estimated 12,000 buildings subject to fire safety inspection, 6,500 will be inspected. In addition to its core mission, the Fire Department offers a host of public education programs: CPR training, Child Car Seat Safety clinics, Community Emergency Response Team (CERT) course, and more. Approximately 80 residents will be trained in disaster preparedness. Six students at the Pompano Beach Elementary School will be mentored every week by Fire Department employees.

The City’s fire-safety program has made history when the fire department joined an elite group of municipalities in the industry by becoming a Class 1 rated agency in fiscal year 2017, while maintaining the per capita cost of the service at approximately \$1 per day.

**Chart 4.** Fire-Rescue Incidents and Average Response Time (M:SS)



**Notes**

*There are no established NFPA standards for average response time in [NFPA 1710](#). The standard states that “the department shall establish a performance objective of not less than 90 percent for the achievement of each turnout time and travel time objective” (NFPA 1710 4.1.2.4). In other words, responses to at least 90% of incidents should be at or below the target response time. This approach – whereby a certain percent of a population meets a given criterion - is called “fractile time” measurement.*

*Fire-rescue agencies use average response time, arguing that the average response approach is as effective as using fractile time – because, they contend, the average computation takes into account the outliers. NFPA recommends against using averages as a measure of response time however and instead promotes fractile measurement. They point out that in reality a few isolated extreme outliers can severely skew the average – giving therefore an inaccurate picture of the organization’s overall response time.*

**Fire Logistics** - The Fire Department logistics operations has steadily expanded over the last two decades to become an integral part of the organization, taking on the functions of purchasing, warehousing and distributing station supplies, equipment to support the work of 250 personnel. They maintain and track an inventory of 1,100 items worth an estimated \$93,000,000. Although the actual maintenance or repair of equipment is taken care of by an outside firm or City Department, it is the Fire Department Logistics responsibility to coordinate those activities to ensure that emergency vehicles and building facilities are properly managed through a comprehensive maintenance program.

- a) \$35,000 has been approved in the fiscal year 2019 budget for building maintenance. The facility maintenance program supports the Fire Department's efforts to meet legal requirements and well-established industry standards.
- b) \$107,000 to fund one Logistics Analyst position to assist staff with solving the Fire Department's most complex problems that come with developing the spine of a modern Fire Department logistics system that serves 250 full-time employees operating in a network of 10 facilities.

**Police Service** - The City of Pompano Beach since August 1999 has contracted with BSO to provide police services for its residents. Currently, 224 sworn personnel, 27 civilians, and 9 additional sworn personnel (school resource officers-funded through a grant) serve the City. The FY 2019 budget increased by \$1.8M, mostly due to a mandatory increase in School Resource Officers by seven additional positions. BSO will continue to support programs such as the City Youth Bicycle Safety Program, the Crime Mapping Program, and the Crime Reduction Program. \$1.2M worth in radio replacements for the Police Services are being accounted for via a financing mechanism for citywide capital replacement program.

**Repeat Violators and Chronic Problems** - Code Compliance is continuously working on the repeat violators issues and chronic problems. For FY 2019, one additional Code Compliance Inspector is added to inspect rental housing, vacation homes and community residential facilities to ensure compliance with newly enacted City codes governing these areas.

**Maintenance** – Approximately \$870K additional funds are allocated for FY 2019 for the maintenance of city facilities. In addition, an Electrician position has been added to the Public Works Department to assist with service calls and repairs to all City facilities (\$49K).

**Water, Wastewater, Reuse, and Stormwater Utility Rates** - New water and sewer utility rates were adopted by the City Commission in July 2017 and stormwater rates will increase October 1st, previously approved by the City Commission. The FY 2019 utilities and stormwater budget reflects the adopted rates.

For fiscal year 2019, the Utilities Department will continue to maintain and expand its service level by providing quality drinking water for ratepayers in parts of Pompano Beach, Lighthouse Point and Lauderdale by the Sea; managing and coordinating all reuse water and wastewater activities, rehabilitating lift stations, installing flow meters, training staff for safety measures; inspecting wastewater lines responding to wastewater main backups; and to continue to update the Water Supply Plan, Water Master Plan, and Reuse Master Plan.

**New Alternative Revenue Sources and City Fees Structure** – This policy action and is handled by the Finance Department and the human resources allocated within this department annually evaluate revenue sources and identify new alternative ones.

**Sponsorship Programs** - Alternate sources of revenues are being explored by the City Manager's Office via an agreement adopted by the City Commission with the Superlative Group.

**Five-year Financial Plan With Projections** – In addition to the Budget Analyst position created in FY 2018 (\$60K) to provide support to the Budget Manager Position, the Budget Office is implementing OpenGov Budget Book and Budget builder modules to facilitate the budget process and the publication of the annual operating budget book.

Moreover, staff yearly updates the MuniCast Forecasting and Trend Analysis model, which is an analytical tool for creating baseline and alternative annual forecasts of revenue, expenditures, and corresponding fund balances, projected out to FY 2040. The model provides the ability to test the fiscal impact of key variables versus the base scenario. The model also includes a variety of interactive statistical and trend analysis charts, graphs and data tables. Once the model is updated, staff will be able to use FY 2019 adopted budget as a baseline for five year projections of revenues and expenditures, as well as identify and incorporate key variables that will potentially have long range financial implications.

## **BUILDING CONFIDENCE IN GOVERNMENT**

We believe that we have an obligation to try to adopt the best available practices and methods. Increased awareness of and training in the use of more cost-effective techniques for community development, fleet management, facility maintenance, budgeting, and cost-benefit analysis are needed to improve both the quality and the success of decision-making in government. In other words, good governance adopts to change, makes room for new technology to streamline inefficient processes, leverages strategic partnerships to assist and expand service, and constantly revisits old assumptions.

In the last few years, the Human Resource Department has sponsored leadership development courses to give mid-level managers and department heads a firmer foundation in the governance skills needed to carry out their responsibilities. Staff will continue to look for opportunities in the months and in years to come in order to support the development and practice of this approach.

**Performance Management** - The City Manager's Office and Performance Management Division will continue to report on the Strategic Plan and also on the Florida Benchmarking Consortium (FBC) data for productivity enhancements.

**Public Engagement in the Government** - Throughout the year, residents may voice themselves at any of the 20 public City Commissions meetings or may contact the City Manager's Office, the Mayor or their District Commissioners with any questions or comments. They are encouraged and have the opportunity to serve in approximately 28 different advisory boards and/or attend all monthly or quarterly advisory board meetings. Each year, residents, non-profit agencies and businesses have the opportunity to participate in the June and July budget workshops and, two Public Budget Hearings in September.

**OpenGov Platform** - The City and OpenGov have partnered since FY 2016 with the Financial Transparency Tool, which allows residents, businesses and visitors to visualize the City's annual budgets from FY 2010

to present: [http://pompanobeachfl.gov/pages/budget\\_opengov/opengov](http://pompanobeachfl.gov/pages/budget_opengov/opengov). Additional new services<sup>9</sup> for FY 2019 will include the following modules:

**Budgeting and Planning** - This module will drastically modernize and streamline the City's current process. The Budgeting and Planning tools will allow the City departments and budget staff to reduce manual and clerical efforts during the budgeting process, provide a central collaborative location to develop budget numbers and evaluate scenarios, project workforce and personnel costs, and ultimately provide for a more efficient budget development process.

**Citizen Engagement** - This module will allow the residents to actively participate in open polls and surveys to provide their feedback for various topics. It is an effective channel of communication between the City and its residents that serve to build trust in our City government.

**Performance Management and Strategic Planning** - This module ties together our financial and non-financial data from across the City's current systems and ties it together in a single source. It will provide internal efficiencies and streamline information sharing tied to the City's new Strategic Plan, which will increase data-driven decision making.

**Open Data Portal** - This module will provide a catalog of open data for the City of Pompano Beach, free and easily accessible for all the residents. The OpenGov team supported the City's first Open Data Hackathon by providing a portal to enable the event, which was held at the Cultural Center in March, 2018.

It is anticipated that the implementation process of all the above mentioned modules will require up to nine (9) months. Modules will go live as soon as the data has been validated and staff has been trained. Fiscal impact for FY 2019 is \$144K.

Our success is the result of hard work, intelligent pursuit of opportunities to improve processes, important collaboration with diverse community stakeholders, and (of course) planning. Our Strategic Plan has helped Management to focus on immediate concerns. The Plan is a reliable roadmap to get things done, evidenced by the completion of several projects: the Pompano Beach Cultural Center and Library, the Ali Building, the Baily Contemporary Arts (BaCa)<sup>10</sup> Renovations, the Pier Parking Garage, the Old Pompano Undergrounding and Streetscape, the Dr. MLK Jr. Blvd. project, the construction of two fire stations, the rehabilitation of a lift station, reconstruction of Cypress Street roadway with bicycle lanes, and the replacement of 1,220 feet of water mains, annually.

Industry groups have also taken notice of our success:

- a) The City has been awarded the Achievement for Excellence in Financial Reporting<sup>11</sup>

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<sup>9</sup> The new modules have started to be implemented in FY 2018, with NaviLine integration System, Open Data Portal and Citizen Engagement.

<sup>10</sup> <http://www.baileyarts.org/>

<sup>11</sup> The Certificate of Achievement for Excellence in Financial Reporting Program (CAFR Program) in 1945 to encourage and assist state and local governments to go beyond the minimum requirements of generally accepted accounting principles to prepare comprehensive annual financial reports that evidence the spirit of transparency and full disclosure and then to recognize individual governments that succeed in achieving that goal.

- b) The Insurance Services Office (ISO) rating – which measures a community’s ability to respond adequately to fire emergencies in a reasonable time – has improved to a Class 1. The best possible rating! This rating places the Fire Department in the top 1% of over 47,000 rated fire departments in the United States.
- c) Distinguished Budget Presentation Award<sup>12</sup> for FY 2018 Operating Budget Book
- d) Utilities Department Awards
- e) 2016 Utility of the Year Award – Florida Water and Pollution Control Operators Association
- f) 2016 Davey Awards (Marketing) – Let Us Hook You Up –
- g) Communicator Award – Silver Excellence
- h) Hermes Gold Award – Association of Marketing & Communications Professionals

Our success has also brought higher expectations and other challenges. We will continue to plan for a better future, starting with a budget plan that prioritizes fiscal prudence and a set of actions designed to keep the City’s recurring revenues and expenditures into alignment – a budget that allocates smart investments based on our collective vision for Pompano Beach.

### Useful Links

- a) Residents, businesses and visitors can access the budget through OpenGov Financial Transparency, a tool that allows residents to visualize the City’s annual budgets from FY 2010 to present:  
[http://pompanobeachfl.gov/index.php/pages/budget\\_opengov/opengov](http://pompanobeachfl.gov/index.php/pages/budget_opengov/opengov)
- b) The Budget Office can provide a copy of the Operating and Line Item budget Books upon request.
- c) Both Operating and Line Item books are published online within 30 days after the final adoption on our webpage: <http://pompanobeachfl.gov/index.php/pages/budget/budget>.
- d) Five Year Capital Improvement Plan and monthly update reports:  
[http://pompanobeachfl.gov/index.php/pages/pw\\_cip/cip](http://pompanobeachfl.gov/index.php/pages/pw_cip/cip)
- e) EMS budget:  
[http://pompanobeachfl.gov/index.php/pages/fire\\_ems\\_taxing/ems\\_taxing](http://pompanobeachfl.gov/index.php/pages/fire_ems_taxing/ems_taxing)
- f) Comprehensive Annual Financial Reports (CAFR) (since 2008) and Compliance Reports (since 2006) can be found on the Finance Department webpage:  
<http://pompanobeachfl.gov/index.php/pages/finance/finance>

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<sup>12</sup> Distinguished Budget Presentation Award Program, established in 1984, encourages and assists state and local governments to prepare budget documents of the very highest quality that reflect both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA’s best practices on budgeting and then to recognize individual governments that succeed in achieving that goal <http://www.gfoa.org/budgetaward>.



# Financials

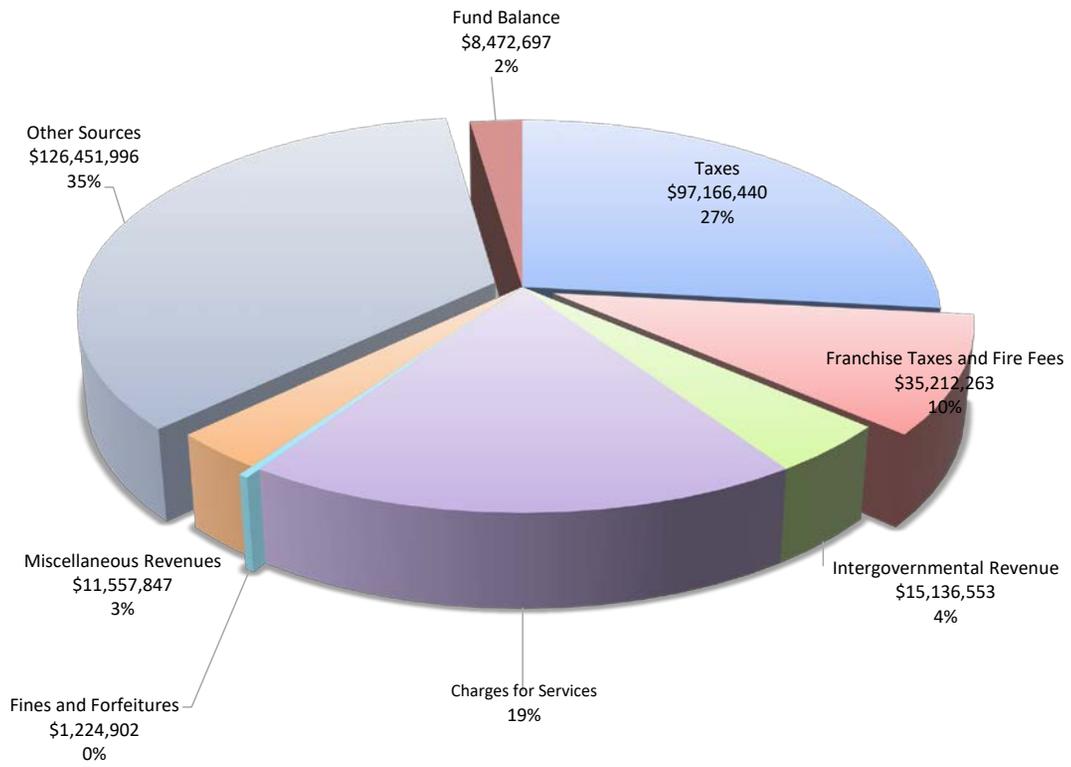
Department to Fund Relationship

Department/Division	FTE	General Fund	Special Revenue Funds	Internal Service Funds	Enterprise Funds	Capital Projects	G.O. Bond Capital Funds	Debt Service Fund	Grants/Contributions	Adopted FY 18/19 Total
<b>GENERAL / INTERNAL SERVICES</b>										
City Commission	6.0	458,271								458,271
City Manager	7.0	1,384,409								1,384,409
Public Communications	4.0	871,736								871,736
Economic Development	1.0	160,199								160,199
Tourism	2.0	351,393								351,393
Performance Management	1.0	225,057								225,057
Cultural Affairs	8.0	1,904,122								1,904,122
City Attorney	6.0	1,199,319								1,199,319
City Clerk	5.0	633,766								633,766
Elections		63,039								63,039
Human Resources	6.0	1,239,012								1,239,012
Internal Audit	3.0	440,852								440,852
Central Stores Operations	3.0			387,376						387,376
Information Technologies	10.0			2,395,257						2,395,257
Telecommunications				408,610						408,610
Purchasing	6.0			870,162						870,162
Graphic / Messenger Service	1.0			365,929						365,929
Health Insurance				14,862,715						14,862,715
Risk Management	4.0			5,398,692						5,398,692
<b>TOTAL</b>	<b>73.0</b>	<b>\$8,931,175</b>	<b>\$0</b>	<b>\$24,688,741</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$33,619,916</b>
<b>FINANCE SERVICES</b>										
Accounting & Administration	14.5	2,027,195								2,027,195
Parking Operations	1.0				3,149,431					3,149,431
Utility Billing	10.0				1,677,025					1,677,025
Treasury	8.0	844,421								844,421
Budget	3.0	512,190								512,190
<b>TOTAL</b>	<b>36.5</b>	<b>\$3,383,806</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,826,456</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,210,262</b>
<b>DEVELOPMENT SERVICES</b>										
Planning and Zoning	27.0	3,428,287								3,428,287
Code Compliance		1,456,165								1,456,165
Advisory Board Development Services	1.0	147,310								147,310
Building Inspections	54.0		9,536,748							9,536,748
<b>TOTAL</b>	<b>82.0</b>	<b>\$5,031,762</b>	<b>\$9,536,748</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,568,510</b>
<b>POLICE SERVICES</b>										
BSO - Contract		45,804,996								45,804,996
<b>TOTAL</b>	<b>\$0</b>	<b>\$45,804,996</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,804,996</b>
<b>FIRE / RESCUE SERVICES</b>										
Fire Administration	4.0	1,035,265								1,035,265
Fire Operations	99.0	16,762,201								16,762,201
Fire Logistics	3.0	566,087								566,087
Ocean Rescue	18.0	2,000,228								2,000,228
Fire Prevention	10.0	1,890,380								1,890,380
Fire Training	3.0	688,484								688,484
Emergency Medical Services	102.0		18,241,146							18,241,146
<b>TOTAL</b>	<b>239.0</b>	<b>\$22,942,645</b>	<b>\$18,241,146</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$41,183,791</b>
<b>MUNICIPAL SERVICES</b>										
Administrative Capital	5.5		1,436,047							1,436,047
Public Works Administration	4.0	495,940								495,940
Engineering Services	9.0	1,749,883								1,749,883
Streets	25.0	3,186,033								3,186,033
Grounds and Park Maintenance	71.0	7,605,795								7,605,795
Animal Control	2.0	297,445								297,445
Facilities Maintenance	21.0	8,674,840								8,674,840
Cemetery	3.0	354,186								354,186
Riding Stables	1.0	308,298								308,298
Pier Operations					160,394					160,394
Airpark Operations	5.0				1,228,000					1,228,000
Airpark Capital Projects						50,000				50,000
Solid Waste Operations	10.0				7,426,147					7,426,147
Solid Waste Special Service	11.0				1,582,576					1,582,576
Replace Block Wall at Municipal Cemetery						300,000				300,000
Major Bridge Repair / Rehab						294,120				294,120
General Government Buildings						900,000				900,000
Road Resurfacing Program						810,000				810,000
Citywide Sidewalk Improvements						100,000				100,000
Seawall Replacement						197,157				197,157
Wayfinding Signage						100,000				100,000
City Parking Lot Improvements/ADA						100,000				100,000
Repair NW 3rd Ave						414,000				414,000
Repair Racetrack Road						150,000				150,000
Riverside Drive Improvements						250,000				250,000
Community Park Shelter Renovation						183,000				183,000
Fire Station 63 Renovation						500,000				500,000
SE 6th Terrace Bridge Renovation						200,000				200,000
Vehicle Garage Administration	10.0			1,427,532						1,427,532
Motor Pool Operations				1,848,510						1,848,510
G.O. Bond Streets and Bridges							29,155,600			29,155,600
G.O. Bond Parks and Recreation							31,744,615			31,744,615
G.O. Bond Public Safety							12,079,370			12,079,370
Debt Service								5,741,429	200,000	5,941,429
Project Admin Fee						812,547				812,547
Working Capital Reserve					50,000	1,118,680				1,168,680
Art in Public Places						79,291				79,291
<b>TOTAL</b>	<b>177.5</b>	<b>\$22,672,420</b>	<b>\$1,436,047</b>	<b>\$3,276,042</b>	<b>\$10,447,117</b>	<b>\$6,558,795</b>	<b>\$72,979,585</b>	<b>\$5,741,429</b>	<b>\$200,000</b>	<b>\$123,311,435</b>

Department to Fund Relationship (cont.)

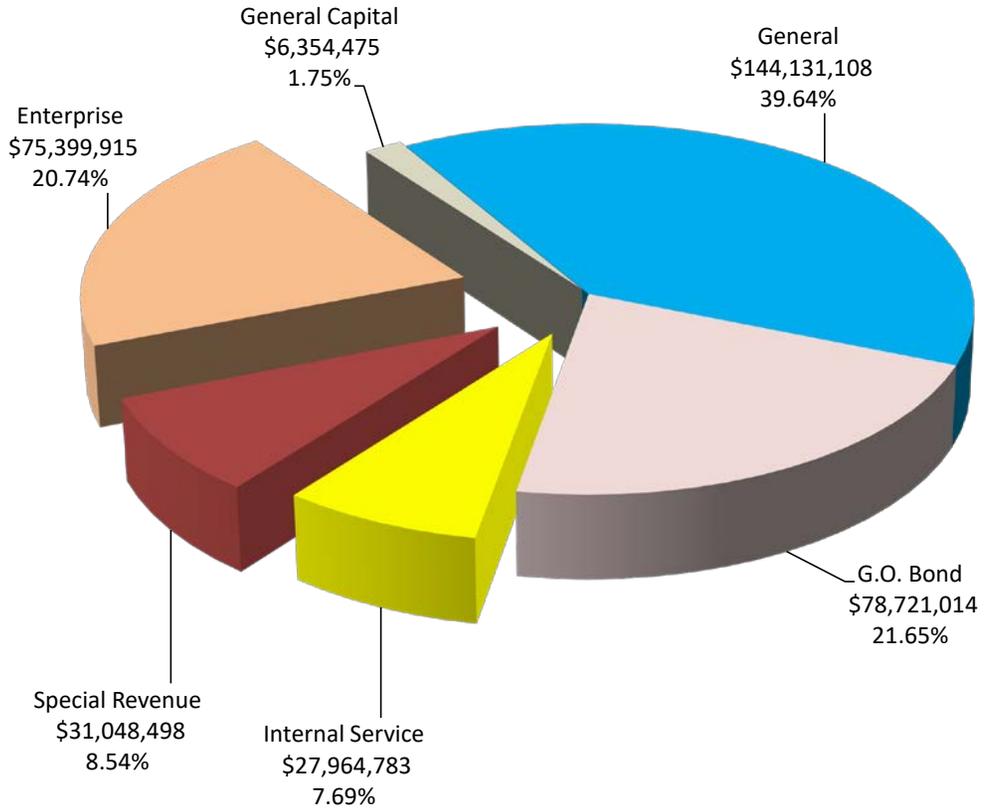
Department/Division	FTE	General Fund	Special Revenue Funds	Internal Service Funds	Enterprise Funds	Capital Projects	G.O.Bond Capital Funds	Debt Service Fund	Grants/Contributions	Adopted FY 18/19 Total
<b>RECREATIONAL SERVICES</b>										
Aquatics	8.0	1,366,358								1,366,358
Recreation Activities	45.0	6,305,386								6,305,386
Tennis Center	2.0	343,296								343,296
Court Resurfacing						29,412				29,412
Aquatic Center Pump Room						195,000				195,000
Construct Founders Park Bathrooms						230,000				230,000
Golf Course Operations	10.0	3,681,279								3,681,279
<b>TOTAL</b>	<b>65.0</b>	<b>\$11,696,319</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$454,412</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,150,731</b>
<b>NON-DEPARTMENTAL</b>										
General Oper/Admin		21,092,168								21,092,168
Working Capital Reserve		1,088,917								1,088,917
<b>TOTAL</b>	<b>-</b>	<b>\$22,181,085</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$22,181,085</b>
<b>CDBG ADMIN</b>										
General Oper/Admin	3.0	328,236								328,236
<b>TOTAL</b>	<b>3.0</b>	<b>\$328,236</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$328,236</b>
<b>OFFICE OF HOUSING &amp; URBAN IMPROV.</b>										
CDBG Administration	6.0								207,663	207,663
CDBG Program Services									630,645	630,645
CDBG HOME Admin									45,375	45,375
CDBG Home Program									408,370	408,370
<b>TOTAL</b>	<b>6.0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,292,053</b>	<b>\$1,292,053</b>
<b>UTILITIES SERVICES</b>										
Water Administration	5.0				6,953,868					6,953,868
Water Treatment Plant	32.5				6,615,010					6,615,010
Water Distribution	24.5				3,925,665					3,925,665
Reuse Water Treatment	3.0				621,670					621,670
Reuse Administration	1.5				433,300					433,300
Reuse Distribution	5.5				1,015,537					1,015,537
Wastewater Administration	3.5				3,173,756					3,173,756
Wastewater Pumping	12.5				2,990,555					2,990,555
Wastewater Transmission	20.0				2,775,608					2,775,608
Wastewater Treatment					8,009,313					8,009,313
Water and Wastewater Debt					4,112,044					4,112,044
Utility R & R Capital						4,929,843				4,929,843
Interfund Transfers (CIP)					7,738,584					7,738,584
Stormwater Operations	10.0				2,407,410					2,407,410
Stormwater Capital Projects						1,361,589				1,361,589
Project Admin Fee						641,004				641,004
Working Capital Reserve					200,000	1,865,526				2,065,526
Art in Public Places						39,832				39,832
<b>TOTAL</b>	<b>118.0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,972,320</b>	<b>\$8,837,794</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$59,810,114</b>
<b>COMMUNITY REDEVELOPMENT AGENCY</b>										
NW CRA	7.5	871,962								871,962
East CRA	2.5	286,702								286,702
<b>TOTAL</b>	<b>10.0</b>	<b>\$1,158,664</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,158,664</b>
<b>FUND TOTALS</b>	<b>810</b>	<b>\$144,131,108</b>	<b>\$29,213,941</b>	<b>\$27,964,783</b>	<b>\$66,245,893</b>	<b>\$15,851,001</b>	<b>\$72,979,585</b>	<b>\$5,741,429</b>	<b>\$1,492,053</b>	<b>\$363,619,793</b>

CITYWIDE (FY 2018 - 2019)  
CITYWIDE TOTAL REVENUES: \$363,619,793



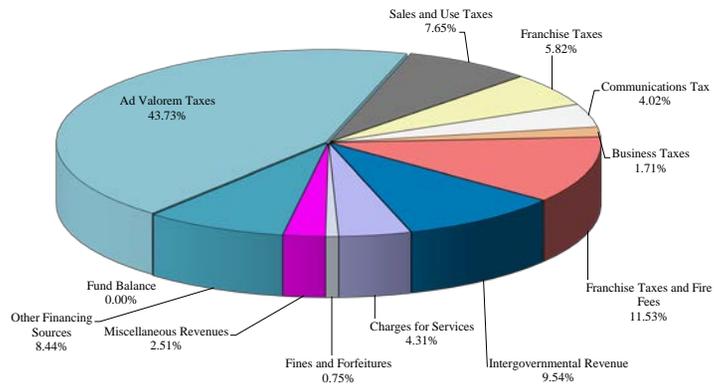
CITYWIDE (FY 2018 - 2019)

CITYWIDE TOTAL EXPENDITURES: \$363,619,793

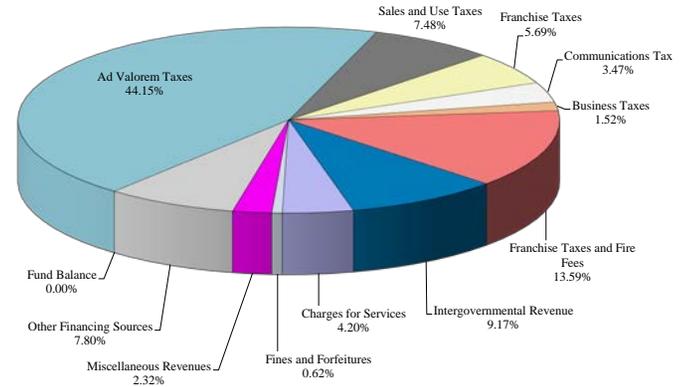


GENERAL FUND (FY 2018 - 2019)  
REVENUE SOURCES: \$144,131,108

FY 2018

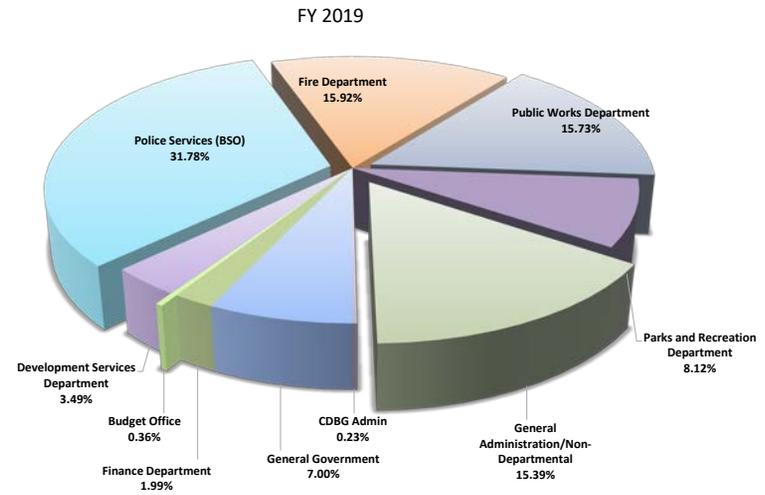
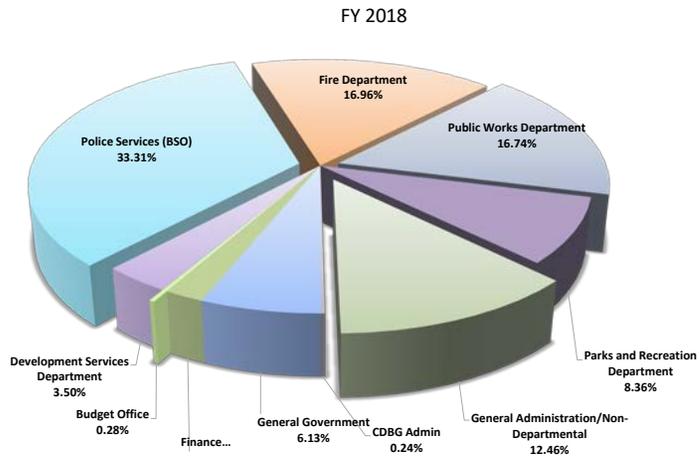


FY 2019



	FY 2018	FY 2019	% Change
Ad Valorem Taxes	\$57,693,791	\$63,634,328	10.30%
Sales and Use Taxes	\$10,098,375	\$10,780,000	6.75%
Franchise Taxes	\$7,677,008	\$8,203,000	6.85%
Communications Tax	\$5,300,000	\$5,000,000	-5.66%
Business Taxes	\$2,251,242	\$2,183,600	-3.00%
Franchise Taxes and Fire Fees	\$15,205,181	\$19,583,263	28.79%
Intergovernmental Revenue	\$12,592,111	\$13,211,000	4.91%
Charges for Services	\$5,683,400	\$6,054,076	6.52%
Fines and Forfeitures	\$992,500	\$897,500	-9.57%
Miscellaneous Revenues	\$3,304,964	\$3,342,969	1.15%
Other Financing Sources	\$11,129,118	\$11,241,372	1.01%
Fund Balance	\$0	\$0	0.00%
<b>Total</b>	<b>\$131,927,690</b>	<b>\$144,131,108</b>	<b>9.25%</b>

GENERAL FUND (FY 2018 - 2019)  
EXPENDITURES: \$144,131,108



	FY 2018	FY 2019	% Change
General Government	\$8,088,073	\$10,089,839	24.75%
Finance Department	\$2,665,126	\$2,871,616	7.75%
Budget Office	\$365,073	\$512,190	40.30%
Development Services Department	\$4,616,001	\$5,031,762	9.01%
Police Services (BSO)	\$43,949,349	\$45,804,996	4.22%
Fire Department	\$22,378,779	\$22,942,645	2.52%
Public Works Department	\$22,081,832	\$22,672,420	2.67%
Parks and Recreation Department	\$11,031,201	\$11,696,318	6.03%
General Administration/Non-De	\$16,435,079	\$22,181,085	34.96%
CDBG Admin	\$317,177	\$328,237	3.49%
<b>Total</b>	<b>\$131,927,690</b>	<b>\$144,131,108</b>	<b>9.25%</b>

## Financial Policies

The City has adopted a written comprehensive investment policy to help safeguard against the loss of its liquid assets. Oversight for the investment program lies with the Finance Director under the direction of the City Manager. The City's investment program is established in accordance with the City's investment policy, which was adopted by resolution of the City Commission, and Florida State Statute Chapter 218.415 (Local Government Investment Policies), which establishes investment plan guidelines for local governments in Florida.

The City's investment guidelines permit the investment of City funds in United States Treasury securities, United States Government Agency securities with the full faith and credit of the United States Government, Federal Instrumentalities (Government Sponsored Enterprises), Corporate Notes, Commercial Paper, Time Deposits (Certificates of Deposit), Repurchase Agreements, Bankers' Acceptances, State and/or Local Government Taxable and/or Tax-Exempt Debt, Money Market Mutual Funds, Intergovernmental Investment Pools and Savings Accounts of financial institutions that are Qualified Public Depositories in accordance with Florida State Statute Chapter 280 (Security for Public Deposits).

All securities are purchased on a delivery-versus-payment basis. This requirement assures the City that it has possession of the securities in book entry form before release of its funds. The investments of the City's pension plans are controlled by the pension boards, who have hired professional money managers responsible for managing the assets of those funds.

**Risk Management** - The City is exposed to various risks and losses related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and group health. The City is self-insured except for commercial insurance purchased for airport liability and group health insurance, and purchases of excess commercial insurance beyond the self-insured retention for general liability, auto liability, property damage and workers' compensation and has not incurred a reduction in insurance coverage. The City also purchases property insurance coverage for all City owned buildings and contents with specified deductibles. No workers' compensation or general liability settlements exceeded the City's current self-insured retention in FY 2018.

**Pension Plans** - Two defined benefit plans are maintained for employee retirement; the General Employee's Retirement System and the Police and Firefighters' Retirement System. Funding of these plans continue on an actuarially sound basis.

**Structurally-Balanced Budget** - The total of the anticipated revenues shall equal the total of the proposed expenditures. According to Florida Statute, the amount available from taxation and other sources, including amounts carried over from prior fiscal years, must equal the total appropriations for expenditures and reserves. The FY 2018-2019 budget is balanced.

## **Cash Management and Investment Policies**

1. The City will strive to deposit all funds within twenty-four (24) hours of receipt in order to maximize returns on invested funds.
  - The City has a mechanism in place to anticipate revenues to be collected and will pursue collection of delinquent receipts expeditiously. The City utilizes a third party collection agency for the collection of past due bills.
  - The City has also implemented remote deposit technology to allow for expeditious deposit of checks received as payment for goods/services.
  - The City utilizes two lockbox operations and Automatic Clearing House (ACH) deposits in the collection of revenues. All individual cash receipts are deposited within 24 hours.
2. The City will follow its adopted investment policy when investing public funds. The City's investment policy was adopted via Resolution 2018-269, as amended.
  - The City strictly adheres to its investment policy. In 2017-18 the City's average quarterly investment portfolio was approximately \$161 million. These funds encompass funds available for investment on a short-term (i.e. needed for operations) and long-term basis (i.e. capital projects and reserves).
3. The City engages an independent Financial Advisor to manage its investment portfolio in order to ensure the safety of principal funds invested, as well as a means of maximizing investment returns.
4. The Finance Department prepares quarterly and annual investment reports in order to provide a basis for review and assured compliance of the City's investment portfolio with the adopted investment policy. These reports are distributed to the City Manager, Internal Auditor and the members of the City Commission.

## **Debt Policies**

1. The City Commission has adopted a comprehensive debt management policy via Resolution 2014-339.
2. The City's legal debt limit, per Charter, is 15% of assessed property values in the City, which as of September 30, 2017 equates to approximately \$1.7 billion. The City will receive \$105.1 million in for its 2018 Series GO Bond issue in October 2018.
3. The City will seek to obtain and maintain at least an "AA" (or equivalent) credit rating from one or more nationally recognized rating agencies to minimize borrowing costs.
  - The City has received a credit rating of Aa2 from Moody's Investor Service and a credit rating of AA from S&P Global Ratings for its 2018 Series GO Bonds.
  - Water & Wastewater Refunding Revenue Bonds, Series 2014 are not required to carry a credit rating by the private placement bond holder.
4. The City will review and evaluate its existing debt obligations and future borrowing needs annually.
  - The City constantly monitors all existing and potential debt obligations for future impacts to the City.
5. The City will not issue long term debt to finance current operations.

6. The City will publish and distribute an official statement for each bond and note issued in the open market.
  - The City publishes an Official Statement with every bond or note issued via public offering.
  - The City will competitively bid all bond issues, unless it is not cost effective or practical to do so.
  
7. The City will adhere to the bond covenant requirements of each debt issuance, as well as all regulatory requirements.
  - The City strictly adheres to the requirements of all bond covenants. This information is audited annually by the City's external auditors.
  - The City Commission has adopted a Tax Exempt/Tax Credit Debt and Post Issuance Compliance Policy and Procedures via Resolution 2012-344.
  - The City complies with all continuing disclosure requirements as outlined in bond documents as mandated by Securities and Exchange Commission (SEC) Rule 15c2-12, which includes annual financial filing of audited financial statements, material event notices, failure to file notices and other relevant bond disclosures. The City utilizes the Municipal Securities Rule Making Board (MSRB) Electronic Municipal Market Access (EMMA) online database to facilitate such disclosure requirements.
  - The City' legal debt limit is to not have general obligation bonds outstanding in the aggregate in an amount greater than 15% of assessed property values in the City.
  
8. Capital projects financed by the issuance of bonded debt will be financed for a period not to exceed the expected useful life of the project.
  - The City has not issued any bonds with an expected life longer than the useful life of a project.
  - The City will pursue grant funds or utilize reserve funds, where feasible, to fund capital needs, prior to pursuing the issuance of debt.

### **Reserve Policies**

The City Commission has adopted a fund balance/net assets policy via Resolution 2013-358 for its general fund and major enterprise funds (Water & Wastewater and Stormwater). The policy conforms to the requirements of Governmental Accounting Standards Board (GASB) Statement No. 54 "Fund Balance Reporting and Governmental Fund Type Definitions" for the General Fund, a governmental fund type. GASB Statement No. 54 established various classifications of fund balance based on a certain hierarchy, with components such as restricted, committed, assigned and unassigned fund balances.

Fund balances classified as restricted are balances with constraints placed on the use of resources by creditors, grantors, contributors or laws/ regulations of other governments. Fund balances classified as committed can only be used for specific purposes pursuant to constraints imposed by the City Commission through an ordinance or a resolution. Assigned fund balances are constrained by intent to be used for specific purposes but are neither restricted nor committed. Assignments are made by City management based on City Commission direction. Unassigned fund balance can be viewed as the net resources available at the end of the fiscal year. The fund balance/net assets policy also conforms to best practices as delineated by the Government Finance Officers Association (GFOA).

The City maintains an operating contingency reserve, as a component of its reported "unassigned fund balance", equal to at least two months of general fund operating expenditures in order to cushion against

unanticipated fluctuations in major revenues and expenditures, in order to allow for the funding of grant expenditures pending reimbursement from grantor agencies and in order to ensure sufficient liquidity during the 1<sup>st</sup> quarter of the City's fiscal year, prior to the receipt of major cash receipts (i.e. ad valorem revenue).

The City also maintains a disaster recovery reserve, as a component of its "unassigned fund balance", to be able to ensure the safety and welfare of its residents immediately following a disaster.

The City's unassigned General Fund balance as of September 30, 2017 was approximately 23% of General Fund operating revenues for that fiscal year.

The City maintains reserve funds in its Water & Wastewater and Stormwater Funds equal to 50% of the revenue requirements for those funds.

The City will maintain all debt service reserve amounts as required by bond covenants.

The City maintained the following debt service reserves as of September 30, 2017: Water & Wastewater \$3.7 million.

The City has Water & Wastewater Revenue Refunding Bonds, Series 2014 (the "Bonds") outstanding. The City is in compliance with all debt covenants relating to this issue as of the fiscal year ended September 30, 2017, as it relates to debt service reserve accounts and the requirement that net revenues for the system is 1.20 times the annual debt service requirement for the Bonds.

### **Accounting and Financial Reporting Policies**

- An audit will be performed annually by an independent certified public accountant.
- The City received an Unmodified Audit Report for its fiscal year ended September 30, 2017. This is the cleanest audit opinion that may be issued.
- The City will produce comprehensive annual financial reports (CAFRs) in accordance with Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB) within 180 days of the end of the fiscal year.
- The City participates in the GFOA's Certificate of Achievement for Excellence in Financial Reporting Program.
- The City will maintain an accounting and financial reporting system that conforms to GAAP, GASB requirements, and State and Federal laws.
- The results of the City's fiscal year 2017 independent audit provides reasonable assurance that the City is in compliance with regulatory requirements.
- The City is in compliance with GAAP and GASB requirements, as well as all State laws. For its fiscal year ended September 30, 2017 the City implemented the following GASB Statements. The City has implemented GASB 73, *Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB Statement 68*. The primary objective of this Statement is to improve the usefulness of information for decisions made by the various users of the general purpose external financial reports of governments whose employees—both active employees and inactive employees—are provided with pensions that are not within the scope of Statement 68, *Accounting and Financial Reporting for Pensions, as amended*. The City has implemented GASB 77, *Tax Abatement Disclosures*. The objective of this Statement is to

provide financial statement users with essential information about the nature and magnitude of the reduction in tax revenues through tax abatement programs in order to better assess (a) whether current-year revenues were sufficient to pay for current-year services, (b) compliance with finance-related legal or contractual requirements, (c) where a government's financial resources come from and how it uses them, and (d) financial position and economic condition and how they have changed over time. The City has implemented GASB 78, *Pensions Provided through Certain Multiple-Employer Defined Benefit Pension Plans*. The objective of this Statement is to amend the scope and applicability of Statement 68 to exclude pensions provided to employees of state or local governmental employers through a cost-sharing multiple-employer defined benefit pension plan that (1) is not a state or local governmental pension plan, (2) is used to provide defined benefit pensions both to employees of state or local governmental employers and to employees of employers that are not state or local governmental employers, and (3) has no predominant state or local governmental employer (either individually or collectively with other state or local governmental employers that provide pensions through the pension plan). The City has implemented GASB 80, *Blending Requirements for Certain Component Units—an amendment of GASB Statement No. 14*. The objective of this Statement is to improve financial reporting by clarifying the financial statement presentation requirements for certain component units.

### **Financial Stability Policies**

1. The City will continuously monitor revenues and expenditures to ensure responsible fiscal management of the City.
  - The City's Finance Department will prepare a revenue analysis report for the 2<sup>nd</sup>, 3<sup>rd</sup> and 4<sup>th</sup> quarters of the fiscal year in order to analytically review budget to actual revenues for the City.
  - The City's Finance Department will prepare monthly financial statements for the General, Capital Projects, Water and Wastewater and Internal Service Funds in order to analyze budget compared to actual activity for revenues and expenditures/expenses. These financial statements are distributed to the City Manager, Department Heads (as applicable), the Internal Auditor and the members of the City Commission.
2. The City maintains disaster recovery and operating reserves in order to:
  - Ensure the safety and welfare of its residents immediately following a disaster;
  - Cushion against unanticipated fluctuations in major revenues and expenditures;
  - Allow for the funding of grant expenditures pending reimbursement from grantor agencies;
  - Ensure sufficient liquidity during the 1<sup>st</sup> Quarter of the City's fiscal year, prior to the receipt of major cash receipts (i.e. ad valorem revenue).

### **Long Term Financial Planning**

**Strategic Planning** - The City's adopted a long-term (2013-2030) strategic plan that articulates a clear vision of its future that is integrated with an organizational philosophy to guide elected officials' and employees' actions and the efficient and effective use of resources. The plan is focused on the issues of greatest importance to the City Commission and its citizens. It will provide the framework that will enable the City to make prudent business decisions for its successful operation and the continuing development

of the City as a highly desirable location for residents, businesses and visitors. The plan includes benchmarks or milestones that measure the City's progress toward achieving its strategic goals.

City Administration, the Budget and Finance Team are regularly engaged in ensuring that the City maintains a long term financial focus in planning for infrastructure and other capital needs. The team is also always in tune with pending or approved legislative mandates, through its lobbyist and elected officials regular representation during Florida legislative sessions, as well as economic indicators which may have a negative impact on the City's immediate or long-term operational budgets.

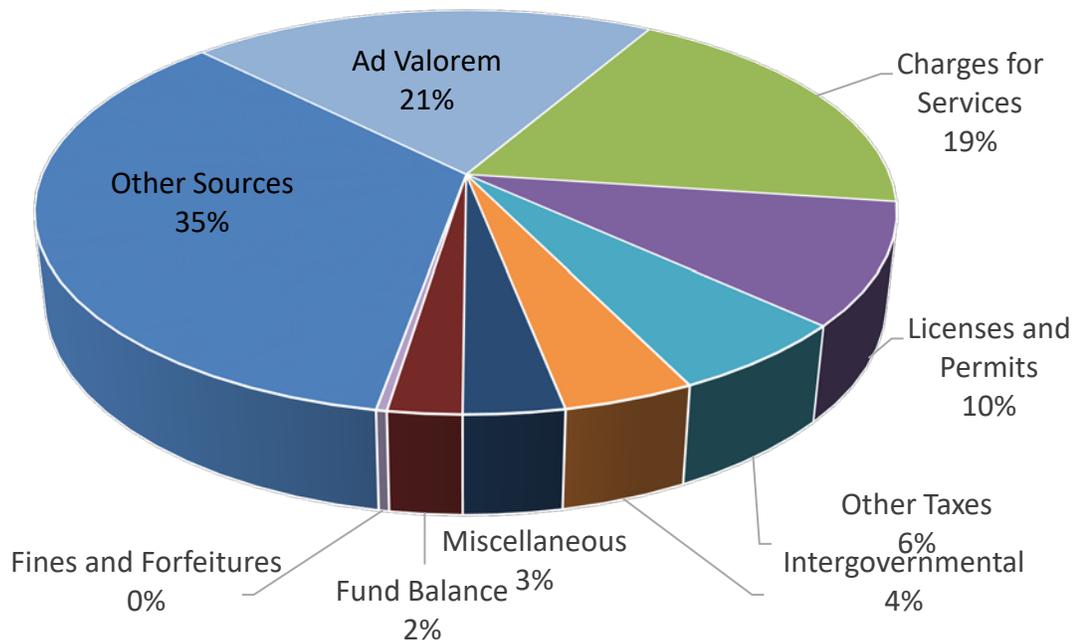
The City maintains operating contingency and disaster contingency reserve funds to be proactive in addressing any unanticipated expenditures in the short-term. Long-term anticipated increases in operational expenditures or infrastructure and capital needs (often a part of various approved master plans and Citywide Strategic Plan) are evaluated in terms of financing options. Financing options at the City's disposal to meet its operational needs include exploration of alternative revenue sources, its millage capacity, local taxes capacity (i.e. utility taxes), user fees, etc. To meet infrastructure and other capital needs, the City continues to aggressively pursue grant funding opportunities, explore public/private partnerships and explore debt issuance.

## Analysis, Trends and Forecasts for Major Revenue Sources

Adopted total revenues for Fiscal Year 2019 for the City of Pompano Beach equal \$266,195,613. The major revenue sources, based on 5% or higher, include: other sources (35%), ad valorem taxes (21%), charges for services (19%), licenses and permits (10%), other taxes (6%) (Excluding appropriated fund balances/reserves). For Fiscal Year 2019, major revenues account for approximately 90% of total budgeted revenues.

**Forecasting method:** The revenue estimates for Fiscal Year 2019 are forecasted by the Budget Office and the Treasury Division based on historical trends, City Commission approved rate/fee increases, forecasted economic indicators conducted by the State's Office of Economic and Demographic Research (EDR), as well as, by the Economist Intelligence Unit (EIU). The following sections provide further discussion on the major revenues in greater detail:

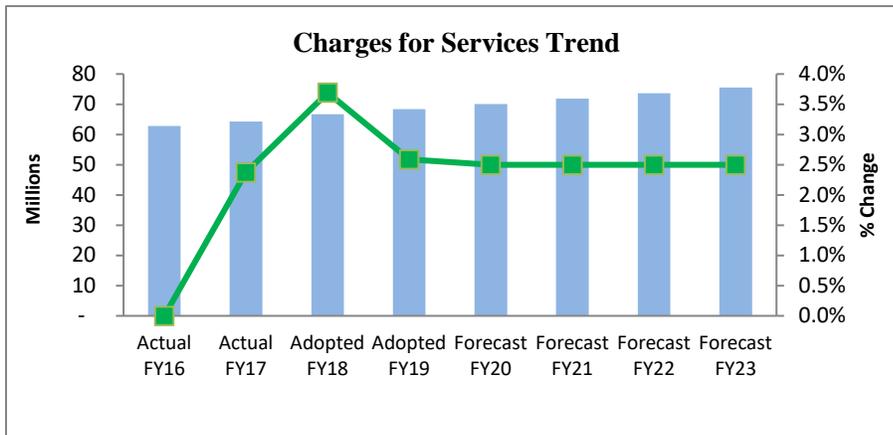
### FY 2019 Total Revenues



## Charges for Services

The adopted charges for services revenue for Fiscal Year 2019 is \$68,397,095. This represents an increase of 3% from the previous fiscal year adopted revenues of \$66,670,387.

**Forecasting method:** The revenue forecast is determined by the Budget Office and the Treasury Division and it is based on the percent change in the consumer price inflation provided by the EIU, located on the Knoema website (knoema.com). The following explains the major revenues in this category:



**Recreation Center Fees:** Function of recreation activities center and indoor facility rentals.

**Athletic and Other Programs:** Function of athletic and other program fees.

**EMS Transport Fees:** Function of transporting patients in need of

“medical necessity” to City hospitals.

**Water Sales:** Function of the consumption of municipal water within Pompano Beach.

**Wastewater Charges:** Function of an inter-local agreement for billing and collection of sewer charges between the City and Broward County. The City will bill drainage service charges for property within the City’s drainage service area that does not receive water service from the County.

**Green Fees:** Playing fees on the Palms and Pines Golf Courses.

**Playing Privileges:** Membership fees to join the Golf Course facility.

**Golf Cart Fees:** Fees for use of a golf cart.

**Green & Cart Fees:** Non-member playing fees and usage of a golf cart.

**Driving Range Fees:** Playing fees on the driving range.

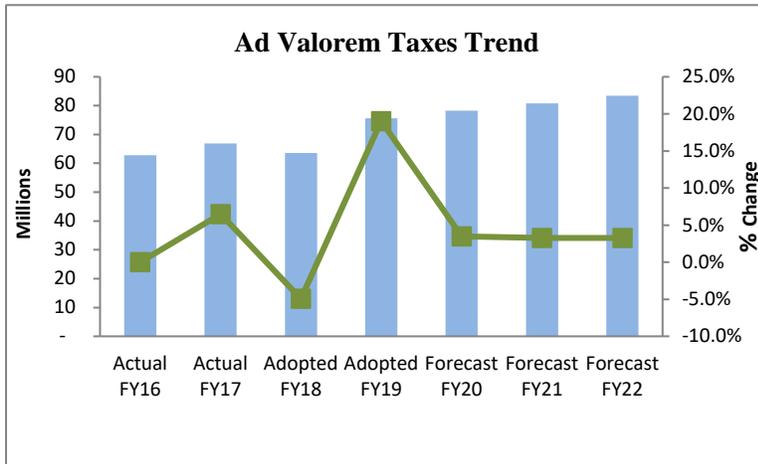
**Garbage Solid Waste Disposal:** Revenue is derived from garbage solid waste disposal fees. Currently, recycling does not provide a revenue stream. However, the City imposes Service Fees on specific garbage rates.

**Garbage Solid Waste Disposal – OES (Broward County Office of Environmental Services):** Revenue is derived from garbage solid waste disposal-OES fees. Pompano Beach residential areas located north of Copans Road receive water service by OES. Subsequently, OES collects and distributes the funds to the City; within those funds are service fees that the City has imposed on the garbage rates.

**Southern Sanitation Service Fees:** Revenue is derived from Southern Sanitation service fees. Southern Sanitation collects service fees the City places on the rates. Those fees are then transferred to the City.

## Ad Valorem Taxes

Ad valorem taxes are levied on all real and personal property within the jurisdiction of the City of Pompano Beach and are recorded as “net” of discounts, penalties, and interest. The adopted amount for ad valorem taxes for all funds for Fiscal Year 2019 is \$75,634,162, which represents a 19% increase from the previous fiscal year (\$63,531,681). This increase is associated with a 7.15% increase in taxable value when compared to Fiscal Year 2018, a 3% increase in the operating millage rate for FY 2019 (5.1361) when compared to FY 2018 adopted operating millage rate of 4.9865, as well as the addition of the voted debt service millage rate of 0.4663 which would levy \$5,949,186 in gross ad valorem taxes.



### Forecasting methods

**Trend Analysis:** Using historical data to predict future revenues, however the method does not account for potential changes in any of the variables affecting the ad valorem revenue, such as demographics, ordinances and economic conditions.

**Deterministic Analysis:** Projected revenues are based on strategic decisions or variables that can be impacted by ordinance, resolution or

City’s policy established by the City Commission. For example, the change in the operating millage rate or additional voted debt service millage rate will impact the ad valorem revenues levied by the City.

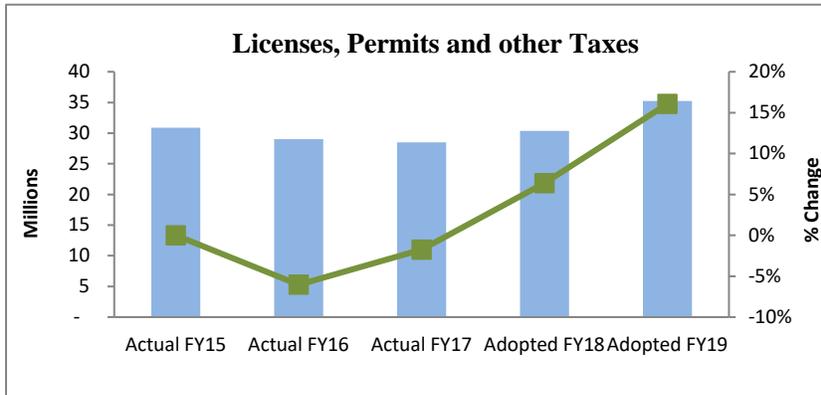
Other examples are: In September 2014, the City Commission passed Ordinance No. 2014-66 “Additional Homestead Exemption.” Households eligible for this exemption are those who owned and resided in their residence for at least 25 years, who have attained age 65, and whose household income does not exceed \$20,000. **Legislative challenges:** If approved by 60 percent of voters at the November 2018 general election, Expanded Homestead Exemption (HJR 7105) will take effect January 1st, 2019. The estimated impact will reduce the City’s tax base for FY 2020 budget cycle by approximately \$1.4M. Other forecasting methods include comparative analysis and averaging.

## Licenses, Permits and Other Taxes

The adopted licenses, permits and other tax revenues for Fiscal Year 2019 is \$35,212,263. This represents a 16% increase from FY 2018 adopted revenues of \$30,335,189.

**Licenses and Permits** major revenues include:

**Structural Permits:** Function of issuing structural permits to ensure that the work done is in compliance with the provision of the state law, building code, or City Code of Ordinances.



**Special Assessment Fire Fees:**

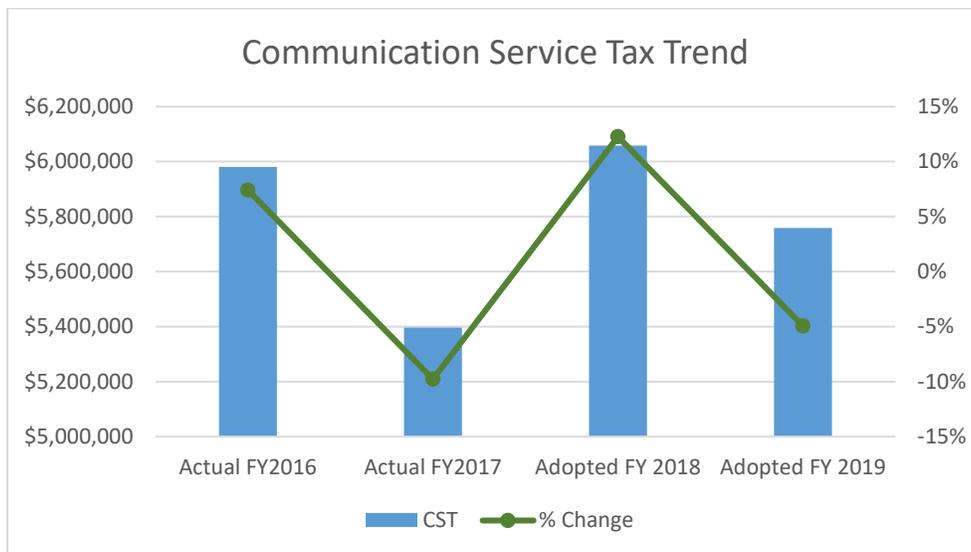
Collection resulting from compulsory levies against tax parcels located within the City to defray part or all the costs of fire rescue services, facilities, and programs with general benefits to the public. The major reason for the increase in other taxes is attributable to the assessment fire fee. The FY 2019 adopted

rates for FY 2019 are as follows: Residential Rate \$210; Commercial Rate \$0.30 per square feet; Industrial Rate \$0.16 per square feet; and Institutional Rate \$0.37 per square feet. It is estimated that the new rates will assess approximately \$20.4M in gross fire assessment revenues or \$4.57M more than the FY 2018 adopted rates. These new rates will result in covering approximately 90% of eligible fire service costs for the City.

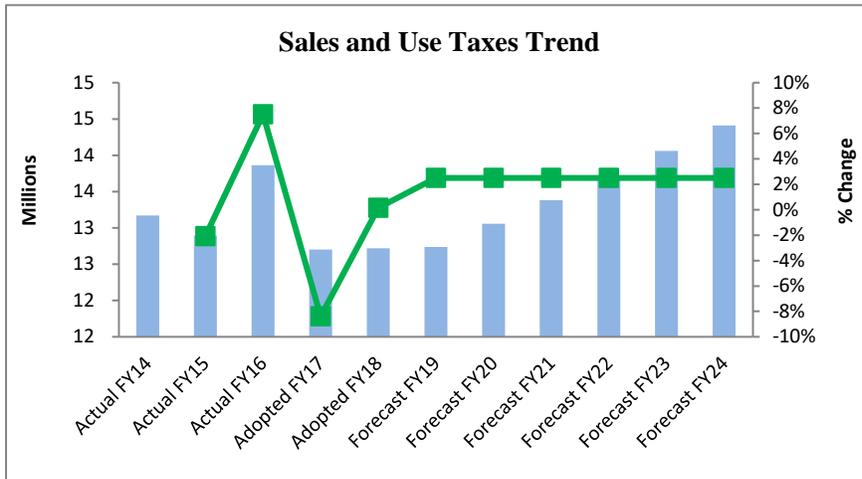
**Other Taxes** major revenues include:

**Business Tax Receipts:** Tax required for any person engaging in or managing any business, profession, or occupation within the City limits.

**Communication Service Tax:** Tax on the purchase of communication services (telephone, TV, cable, satellite, etc.) within the City of Pompano Beach. According to Revenue Estimating Conference, the local forecast is expected to decline because of the reductions in the bases for wireless and landlines. However, due to misallocation of tax between the City of Deerfield Beach and the City of Pompano Beach, \$4,552,067 will be paid to the City over a 6 year period, beginning in FY15 (approximately \$760,000 per year to be spread over the monthly distributions from DOR).



**Local Option Gas Tax:** Function of an inter-local agreement with Broward County and the City of Pompano Beach. The agreement consists of three components:



1. Division and the distribution of the proceeds from the Broward County Fifth Cent additional Local Option Gas on Motor Fuel for Transit: 74% of said proceeds shall be distributed to the County, from which amount the County will retain 48% of the total proceeds and will distribute 26% of the total proceeds to the municipalities through grant

agreements for Community Shuttle Services. The remaining 26% shall be distributed to the eligible municipalities based on population (published by the Bureau of Economics and Business Research, Population Division, University of Florida). The City's share is approximately 1.53% of the 26% total proceeds for Fiscal Year 2019.

2. Of the Local Option Gas Tax imposed by the Broward County Local Option Gas Tax Ordinance, 48.73% of the total proceeds shall be distributed to the County and the remaining 51.27% of the total proceeds shall be divided among and distributed to the eligible municipalities within the County. The City's share is approximately 3.0% of the 51.27% total proceeds for Fiscal Year 2019.

3. Extend the levy of six cents local option gas tax upon every gallon of motor fuel and special fuel sold in Broward County: 62.5% of said Local Option Gas Tax proceeds shall be distributed to the County, and the remaining 37.5% shall be divided among and distributed to the eligible municipalities within the County.

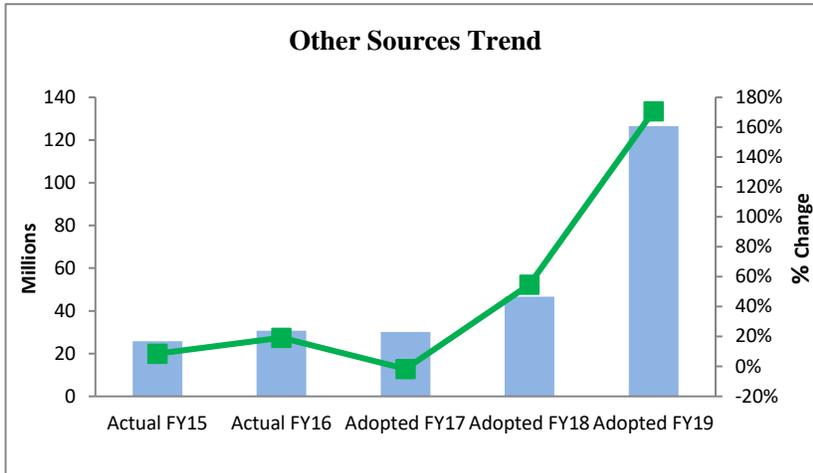
**Electric Utility Tax:** Function of electricity use by Florida Power and Light customers within the City's jurisdiction. A 10% tax is added on the purchase of electricity collected by FPL.

**Water Utility Tax:** Function of water service purchased within the jurisdiction of the City of Pompano Beach. A 6% tax is included in the monthly water customer bill.

**Gas Utility Tax:** Function of gas utility tax received from providers within the jurisdiction of the City of Pompano Beach. A 10% tax is levied on the sale of gas.

### Other Sources

Other sources adopted revenues for Fiscal Year 2019 is \$126,451,996. This is an increase of 171% from Fiscal Year 2018 adopted revenues \$46,692,155. The major reason for this increase is the debt service proceeds that will fund twenty five (25) parks, recreation and leisure, streets, bridges and streetscaping, and public safety citywide capital improvement projects. Major revenues under this category include:



**Debt Service Proceeds:** Proceeds from the G.O Bonds are loan disbursements given to the City. For FY 2019 the debt proceeds breakdown is as follows: A total of \$29.2M for streets, bridges and Streetscaping projects, \$31.7M for parks, recreation and leisure projects and \$12.1M for public safety projects.

**Administrative Services:** Function of various General Fund services

provided to citywide funds.

**M.I.S. Service Fees:** Function of information technologies services provided to citywide funds.

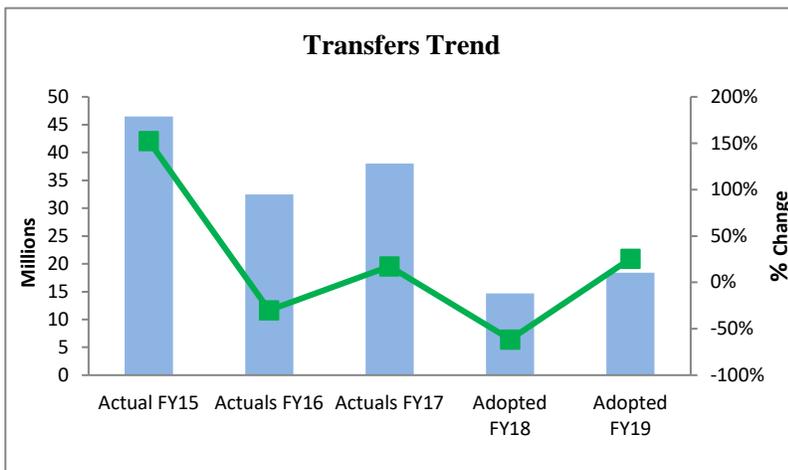
**Health Insurance Service Fees:** Premium payments collected for PPO/HMO health care coverage.

**Insurance Service Fees:** Function of Risk Management cost associated with property, casual, or workers compensation insurance claims.

**Vehicle Service Fees:** Function of vehicle services provided by the Garage division to citywide funds.

**Engineering Project Fees:** Revenues are generated as capital projects are administered.

## Transfers

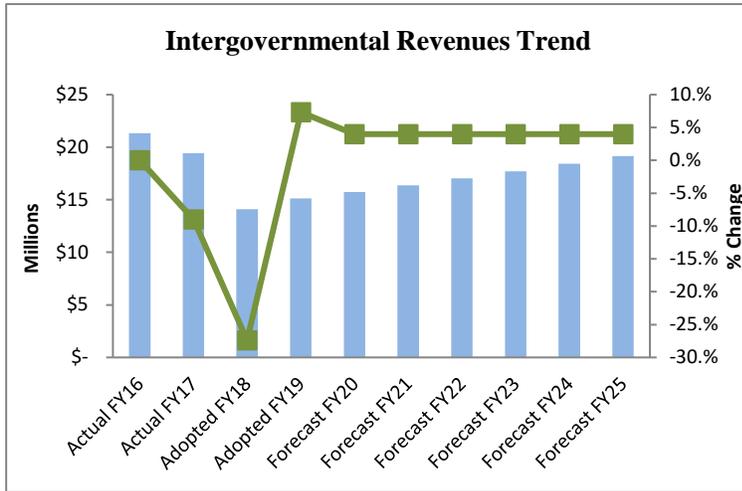


This category consists of revenues transferred to various funds. The total adopted transfers for Fiscal Year 2019 are \$18,394,475. This is an increase of 25.5% from FY 2018 adopted transfers of \$ 14,662,309. FY 2019 transfers include: Transfers from Stormwater Fund to the General Fund (\$212,981) and Stormwater Capital Improvement Fund (\$1,738,584); from the General Fund to the General Capital Fund (\$2,402,892) and to the EMS Fund (\$8,040,018); and from the Utility Fund to the Utility Renewal & Replacement Capital Fund (\$6,000,000).

## Intergovernmental Revenues

Although this category falls under the 5% threshold of the total adopted revenues for FY 2019, it is important to analyze it. This category consists of revenues distributed by the State and County. The adopted revenue for Fiscal Year 2019 is \$ 15,136,553 which represents a 7% increase from the previous

fiscal year. The revenue forecast was conducted by the Budget Office and the Treasury Division based on forecast conducted by the State’s Office of Economic and Demographic Research. The following explains the major revenues in greater detail:

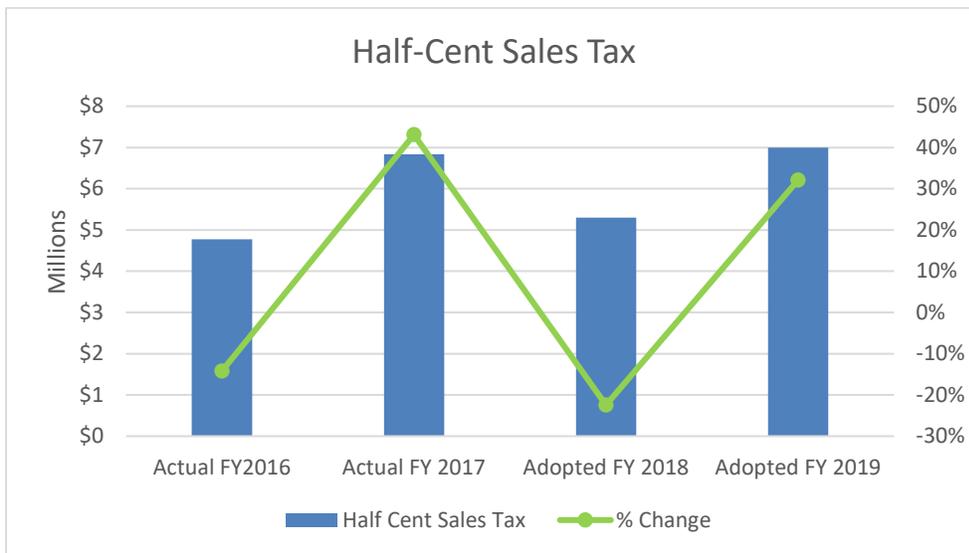


**State Revenue Sharing:** This revenue source consists of distributions from the State Revenue Sharing Trust Fund for Municipalities. The municipal revenue sharing program, administered by the Department of Revenue, is comprised of state sales taxes and municipal fuel taxes that are collected and transferred to the Trust Fund.

**Pari-Mutuel Revenue Share:** A function of slot machine gross revenue. The City of Pompano Beach has a 30 year agreement with PPI, Inc. for operating

slot machines at the Pompano Beach Isle Casino. The facility makes monthly payments to the City in the amount of 1.7% of the Gross Slot Revenues generated from each and every slot machine operated by the facility.

**Half-Cent Sales Tax:** Consists of distributing the portion of state sales tax revenue from the State’s Local Government Half-cent Sales Tax Cleaning Trust Fund. The adopted half-cent sales tax for Fiscal Year 2019 is \$7,000,000. This represents a 2.5% increase from the previous fiscal year. The base year analysis in the chart below shows the variance of half-cent sales tax beginning with Fiscal Year 2016.



## FUND BALANCE CATEGORIES & DEFINITIONS<sup>1</sup>

- *Fund Balance*: Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.
- *Non- spendable Fund Balance*: Amounts that cannot be spent due to form; for example, inventories and prepaid amounts.
- *Restricted Fund Balance*: Amounts constrained for a specific purpose by external parties, constitutional provision or enabling legislation (i.e. Florida Statute, contractual arrangements etc.).
- *Committed Fund Balance*: Amounts constrained for a specific purpose by a government using its highest level of decision-making authority. It would require action by the same group to remove or change the constraints placed on the resources (i.e. building education funds, beach area parking funds etc.).
- *Assigned Fund Balance*: For all governmental funds other than the general fund, any remaining positive amounts not classified as non-spendable, restricted or committed. For the general fund, amounts constrained for the intent to be used for a specific purpose by a governing board or a body or official that has been delegated authority to assign amounts.
- *Unassigned Fund Balance*: For the general fund, amounts not classified as non-spendable, restricted, committed or assigned. The general fund is the only fund that would report a positive amount in unassigned fund balance. For all governmental funds other than the general fund, amount expended in excess of resources that are non-spendable, restricted, committed or assigned (a residual deficit).
- *Restricted Fund Balance*: Amounts that can be spent only for specific purposes stipulated by (a) external resource providers (such as creditors, grantors, or contributors), or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

<sup>1</sup> City of Pompano Beach Fund Balance / Net Asset Policy established by Resolution No. 2013 -358

## GENERAL FUND STATEMENT OF FUND BALANCE

UNASSIGNED FUND BALANCE OCTOBER 1 <sup>st</sup> , 2017		\$ 28,647,748
2017 - 2018 Revenues	\$ 133,568,958	
2017 - 2018 Expenditures	\$ (136,354,783)	
Net Increase (Decrease)	\$ (2,785,825)	

Fund Balance:

Disaster Recovery Reserve	\$ 3,368,068	
Operating Contingency Reserve	\$ 22,427,707	
Undesignated Fund Balance	\$ 66,148	\$ 25,861,923
	\$ -	

UNASSIGNED FUND BALANCE OCTOBER 1 <sup>st</sup> , 2018		\$ 25,861,923
2018 - 2019 Revenues	\$ 144,204,825	
2018 - 2019 Expenditures	\$ (144,204,825)	
Net Increase (Decrease)	\$ -	

Fund Balance:

Disaster Recovery Reserve	\$ 3,368,068	
Operating Contingency Reserve	\$ 22,427,707	
Undesignated Fund Balance	\$ 66,148	\$ 25,861,923
	\$ -	

## EMERGENCY MEDICAL SERVICES FUND STATEMENT OF FUND BALANCE

UNASSIGNED FUND BALANCE OCTOBER 1 <sup>st</sup> , 2017		\$ 1,115,311
2017 - 2018 Revenues	\$ 17,076,771	
2017 - 2018 Expenditures	<u>\$ (17,256,771)</u>	
Net Increase (Decrease)	\$ (180,000)	
 Fund Balance:		 \$ 935,311
 UNASSIGNED FUND BALANCE OCTOBER 1 <sup>st</sup> , 2018		 \$ 935,311
2018 - 2019 Revenues	\$ 18,241,146	
2018 - 2019 Expenditures	<u>\$ (18,241,146)</u>	
Net Increase (Decrease)	\$ -	
 Fund Balance:		 \$ 935,311

## GENERAL CAPITAL FUND STATEMENT OF FUND BALANCE

UNASSIGNED FUND BALANCE OCTOBER 1 <sup>st</sup> , 2017		\$ 1,194,516
2016 - 2017 Revenues	\$ 3,810,807	
2016 - 2017 Expenditures	\$ (4,691,853)	
Net Increase (Decrease)	\$ (881,046)	
 Fund Balance:		 \$ 313,470
 UNASSIGNED FUND BALANCE OCTOBER 1 <sup>st</sup> , 2018		 \$ 313,470
2017 - 2018 Revenues	\$ 6,354,474	
2017 - 2018 Expenditures	\$ (6,354,474)	
Net Increase (Decrease)	\$ -	
 Fund Balance:		 \$ 313,470

OVERVIEW: BALANCED FUNDS

**General Fund - Fund No. 001**

**Estimated Revenues**

**Taxes:**

**Assessed Valuation:**

2018 Taxable Value	\$12,952,568,456
Tax Millage	5.1361
Tax Levy	\$66,525,687
<b>[Less]</b> Estimated Adjustments and Uncollectable	<u>-\$997,885</u>
Total Collectible Current Property Taxes	\$65,527,802
<b>[Less]</b> Estimated Tax Discounts Allowed	<u>-\$2,293,473</u>
Net Current Property Taxes	\$63,234,328
Prior Years Taxes and Tax Penalties	\$400,000
Sales and Use Taxes	\$10,780,000
Business Taxes	\$2,183,600
Communications Tax	\$5,000,000
<b>Total Taxes</b>	<u>\$81,597,928</u>
Franchise Taxes	\$8,203,000
Licenses and Permits	\$19,583,263
Intergovernmental Revenues	\$13,211,000
Charges for Services	\$6,054,076
Fines and Forfeitures	\$897,500
Miscellaneous Revenues	\$3,342,969
Other Financing Sources	\$11,241,372
<b>Total</b>	<u>\$144,131,108</u>
Appropriated Fund Balance-October 1, 2018	<u>\$0</u>
<b>Total Revenues</b>	<u>\$144,131,108</u>

**Estimated Expenditures**

General Government Department	\$10,089,839
Finance Department	\$3,383,806
Development Services Department	\$5,031,762
Police Services	\$45,804,996
Fire Department	\$22,942,645
Public Works Department	\$22,672,420
Parks and Recreation Department	\$11,696,318
General Administration/Non-Departmental	\$22,181,085
CDBG Admin	\$328,237
<b>Total Expenditures</b>	<u>\$144,131,108</u>

**General Capital Fund - Fund No. 302**

**Estimated Revenues**

Sales and Use Taxes	\$3,578,678
Miscellaneous Revenues	\$372,905
Other Financing Sources	\$2,402,892
<b>Total</b>	<u>\$6,354,475</u>
Appropriated Fund Balance-October 1, 2018	<u>\$0</u>
<b>Total Revenues</b>	<u><u>\$6,354,475</u></u>

**Estimated Expenditures**

Capital Improvement Projects	<u><u>\$6,354,475</u></u>
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**G.O Debt Service Fund - Fund No. 214**

**Estimated Revenues**

**Taxes:**

**Assessed Valuation:**

2018 Taxable Value	\$12,952,568,456
Tax Millage	0.4663
Tax Levy	<u>\$6,039,783</u>
<b>[Less]</b> Estimated Adjustments and Uncollectable	<u>-\$90,597</u>
Total Collectible Current Property Taxes	\$5,949,186
<b>[Less]</b> Estimated Tax Discounts Allowed	<u>-\$208,222</u>
Net Current Property Taxes	<u>\$5,740,964</u>
<b>Total Taxes</b>	\$5,740,964
Other Financing Sources	\$0
<b>Total</b>	\$5,740,964
Appropriated Fund Balance-October 1, 2018	<u>\$465</u>
<b>Total Revenues</b>	<u><u>\$5,741,429</u></u>

**Estimated Expenditures**

G.O Bond Debt Service Fund	<u><u>\$5,741,429</u></u>
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**Streets, Sidewalks, Bridges and Streetscaping Projects Fund - Fund No. 318**

**Estimated Revenues**

Other Financing Sources	<u>\$29,155,600</u>
<b>Total</b>	\$29,155,600
Appropriated Fund Balance-October 1, 2018	<u>\$0</u>
<b>Total Revenues</b>	<u><u>\$29,155,600</u></u>

**Estimated Expenditures**

G.O Bond Capital Improvement Projects	<u><u>\$29,155,600</u></u>
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***Parks, Recreation and Leisure Projects Fund - Fund No. 319***

**Estimated Revenues**

Other Financing Sources	\$31,744,615
<b>Total</b>	<b>\$31,744,615</b>
Appropriated Fund Balance-October 1, 2018	\$0
<b>Total Revenues</b>	<b>\$31,744,615</b>

**Estimated Expenditures**

G.O Bond Capital Improvement Projects	\$31,744,615
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***Public Safety Projects Fund - Fund No. 320***

**Estimated Revenues**

Other Financing Sources	\$12,079,370
<b>Total</b>	<b>\$12,079,370</b>
Appropriated Fund Balance-October 1, 2018	\$0
<b>Total Revenues</b>	<b>\$12,079,370</b>

**Estimated Expenditures**

G.O Bond Capital Improvement Projects	\$12,079,370
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***Building Inspection Fund - Fund No. 110***

**Estimated Revenues**

Licenses and Permits	\$7,426,000
Charges for Services	\$20,000
Miscellaneous Revenues	\$45,587
<b>Total</b>	<b>\$7,491,587</b>
Appropriated Fund Balance-October 1, 2018	\$2,045,161
<b>Total Revenues</b>	<b>\$9,536,748</b>

**Estimated Expenditures**

Building Inspections	\$9,536,748
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**Pompano Beach Emergency Medical Services District - Fund No. 140**

**Estimated Revenues**

**Taxes:**

<b>Assessed Valuation:</b>	
2018 Taxable Value	\$12,952,568,456
Tax Millage	0.5000
Tax Levy	<u>\$6,476,284</u>
<b>[Less]</b> Estimated Adjustments and Uncollectable	<u>-\$97,144</u>
Total Collectible Current Property Taxes	\$6,379,140
<b>[Less]</b> Estimated Tax Discounts Allowed	<u>-\$223,270</u>
Net Current Property Taxes	\$6,155,870
Prior Years Taxes and Tax Penalties	<u>\$93,000</u>
<b>Total Taxes</b>	<u>\$6,248,870</u>
Intergovernmental	\$403,500
Charge for Services	\$3,500,000
Miscellaneous Revenues	\$48,758
Other Financing Sources	<u>\$8,040,018</u>
<b>Total</b>	\$18,241,146
Appropriated Fund Balance-October 1, 2018	<u>\$0</u>
<b>Total Revenues</b>	<u><u>\$18,241,146</u></u>

**Estimated Expenditures**

Emergency Medical Services	<u>\$18,241,146</u>
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**Housing & Urban Improvement Fund - Fund No. 304**

**Estimated Revenues**

Intergovernmental Revenues	<u>\$1,038,308</u>
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**Estimated Expenditures**

CDBG Administration	\$207,663
CDBG Programs Services	<u>\$830,645</u>
<b>Total Expenditures</b>	<u><u>\$1,038,308</u></u>

**CDBG HUD HOME Fund - Fund No.316**

**Estimated Revenue**

Intergovernmental Revenues	<u>\$453,745</u>
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**Estimated Expenditures**

HOME Program	\$45,375
CDBG Home Program	<u>\$408,370</u>
<b>Total Expenditures</b>	<u><u>\$453,745</u></u>

**Administrative Capital Fund - Fund No. 309**

**Estimated Revenues**

Other Financing Sources \$1,436,047

**Estimated Expenditures**

Administrative Capital \$1,436,047

**Cemetery Trust Fund - Fund No. 621**

**Estimated Revenues**

Appropriated Fund Balance-October 1, 2018 \$342,504

**Total Revenues** \$342,504

**Estimated Expenditures**

Cemetery Trust Administration \$25,000

Capital Improvement Projects \$317,504

**Total Expenditures** \$342,504

**Utility Fund - Fund No. 412**

**Estimated Revenues**

Charges for Services \$44,488,960

Miscellaneous Revenues \$673,188

Other Financing Sources \$182,000

**Total** \$45,344,148

Appropriated Fund Balance-October 1, 2018 \$2,959,203

**Total Revenues** \$48,303,351

**Estimated Expenditures**

Water Administration \$10,378,868

Utility Billing \$1,677,025

Water Treatment Plant \$6,615,010

Water Distribution \$3,925,665

Reuse Water Treatment Plant \$621,670

Reuse Administration \$433,300

Reuse Distribution \$1,015,537

Wastewater Administration \$3,173,756

Wastewater Pumping \$2,990,555

Wastewater Transmission \$5,350,608

Wastewater Treatment \$8,009,313

Water & Wastewater Bond Debt Service \$4,112,044

**Total Expenditures** \$48,303,351

**Utility Renewal & Replacement (R&R) Fund - Fund No. 420**

**Estimated Revenues**

Miscellaneous Revenues	\$199,210
Other Financing Sources	\$6,000,000
<b>Total</b>	<b>\$6,199,210</b>
Appropriated Project Fund Balance-October 1, 2012	\$0
<b>Total</b>	<b>\$6,199,210</b>
Appropriated Fund Balance-October 1, 2018	\$900,000
<b>Total Revenues</b>	<b>\$7,099,210</b>

**Estimated Expenditures**

Utility R&R Capital Projects	\$7,099,210
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**Stormwater Utility Fund - Fund No. 425**

**Estimated Revenues**

Charges for Services	\$3,481,017
Miscellaneous Revenues	\$88,295
<b>Total</b>	<b>\$3,569,312</b>
Appropriated Fund Balance-October 1, 2018	\$776,682
<b>Total Revenues</b>	<b>\$4,345,994</b>

**Estimated Expenditures**

Stormwater Utility Administration	\$4,345,994
Stormwater Capital Projects	\$0
<b>Total Expenditures</b>	<b>\$4,345,994</b>

**Stormwater Capital Fund - Fund No. 426**

**Estimated Revenues**

Other Sources	\$1,738,584
<b>Total</b>	<b>\$1,738,584</b>
Appropriated Fund Balance-October 1, 2018	\$0
<b>Total Revenues</b>	<b>\$1,738,584</b>

**Estimated Expenditures**

Stormwater Capital Projects	\$1,738,584
<b>Total Expenditures</b>	<b>\$1,738,584</b>

**Pier Fund - Fund No. 452**

**Estimated Revenues**

Miscellaneous Revenues	\$13,946
<b>Total</b>	<b>\$13,946</b>
Appropriated Fund Balance-October 1, 2018	\$146,448
<b>Total Revenues</b>	<b>\$160,394</b>

**Estimated Expenditures**

Pier Operations/Administration	\$160,394
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**Airpark Fund - Fund No. 462**

**Estimated Revenues**

Miscellaneous Revenues	\$1,251,319
<b>Total</b>	<b>\$1,251,319</b>
Appropriated Fund Balance-October 1, 2018	\$26,681
<b>Total Revenues</b>	<b>\$1,278,000</b>

**Estimated Expenditures**

Airpark Operations/Administration	\$1,278,000
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**Airpark Capital Fund - Fund No. 465**

**Estimated Revenues**

Miscellaneous Revenues	\$266,228
<b>Total</b>	<b>\$266,228</b>
Appropriated Fund Balance-October 1, 2018	\$50,000
<b>Total Revenues</b>	<b>\$316,228</b>

**Estimated Expenditures**

Airpark Capital Projects	\$316,228
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**Parking Fund - Fund No. 472**

**Estimated Revenues**

Charges for Services	\$2,797,029
Fines and Forfeitures	\$327,402
Miscellaneous Revenues	\$25,000
<b>Total</b>	<b>\$3,149,431</b>
Appropriated Fund Balance-October 1, 2018	\$0
<b>Total Revenues</b>	<b>\$3,149,431</b>

**Estimated Expenditures**

Parking Operations	\$3,149,431
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**Solid Waste Disposal Fund - Fund No. 488**

**Estimated Revenues**

Charges for Services	\$6,468,437
Miscellaneous Revenues	\$957,710
<b>Total Revenues</b>	<b>\$7,426,147</b>

**Estimated Expenditures**

Solid Waste Operations/Administration	\$7,426,147
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**Solid Waste Special Service Fund - Fund No. 489**

**Estimated Revenues**

Charges for Services	\$1,582,576
<b>Total Revenues</b>	<b>\$1,582,576</b>

**Estimated Expenditures**

Solid Waste Special Service	\$1,582,576
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**Central Stores Fund - Fund No. 501**

**Estimated Revenues**

Other Financing Sources	\$387,376
<b>Total</b>	<b>\$387,376</b>
Appropriated Fund Balance-October 1, 2018	
<b>Total Revenues</b>	<b>\$387,376</b>

**Estimated Expenditures**

Central Stores Operations/Administration	\$387,376
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**Information Technologies Fund - Fund No. 502**

**Estimated Revenues**

Miscellaneous Revenues	\$20,156
Other Financing Sources	\$2,783,711
<b>Total</b>	<b>\$2,803,867</b>
Appropriated Fund Balance-October 1, 2018	\$0
<b>Total Revenues</b>	<b>\$2,803,867</b>

**Estimated Expenditures**

I.T. Operations/Administration	\$2,395,257
I.T. Telecommunications	\$408,610
<b>Total Expenditures</b>	<u>\$2,803,867</u>

**Central Services Fund - Fund No. 503**

**Estimated Revenues**

Charges for Services	\$5,000
Miscellaneous Revenues	\$5,241
Other Financing Sources	\$1,197,860
<b>Total</b>	<u>\$1,208,101</u>
Appropriated Fund Balance-October 1, 2018	\$27,990
<b>Total Revenues</b>	<u>\$1,236,091</u>

**Estimated Expenditures**

Purchasing	\$870,162
Graphics/Messenger Service	\$365,929
<b>Total Expenditures</b>	<u>\$1,236,091</u>

**Health Insurance Fund - Fund No. 505**

**Estimated Revenues**

Miscellaneous Revenues	\$4,035,384
Other Financing Sources	\$9,827,331
<b>Total</b>	<u>\$13,862,715</u>
Appropriated Fund Balance-October 1, 2018	\$1,000,000
<b>Total Revenues</b>	<u>\$14,862,715</u>

**Estimated Expenditures**

Health Insurance/Administration	<u>\$14,862,715</u>
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**Risk Management Fund - Fund No. 506**

**Estimated Revenues**

Miscellaneous Revenues	\$204,684
Other Financing Sources	\$5,048,117
<b>Total</b>	<u>\$5,252,801</u>
Appropriated Fund Balance-October 1, 2018	\$145,891
<b>Total Revenues</b>	<u>\$5,398,692</u>

**Estimated Expenditures**

Risk Management/Administration	<u>\$5,398,692</u>
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**Vehicle Services Fund - Fund No. 507**

**Estimated Revenues**

Intergovernmental Revenues	\$30,000
Miscellaneous Revenues	\$7,267
Other Financing Sources	<u>\$3,187,103</u>
<b>Total</b>	<b>\$3,224,370</b>
Appropriated Fund Balance-October 1, 2018	<u>\$51,672</u>
<b>Total Revenues</b>	<b><u>\$3,276,042</u></b>

**Estimated Expenditures**

Vehicle Garage/Administration	\$1,427,532
Motor Pool Operations	<u>\$1,848,510</u>
<b>Total Expenditures</b>	<b><u>\$3,276,042</u></b>

<b><u>Total FY 2018-2019 Annual Budget</u></b>	<b><u>\$363,619,793</u></b>
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# **General Fund**

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# General Fund

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This fund is used to account for all the financial resources under general government, except those required to be accounted for in another fund. Departments/Offices accounted for in this fund include:

- **General Government**
- **Finance Department**
- **Budget Office**
- **Development Services Department**
- **Broward County Sheriff's Office - Contracted**
- **Fire Department**
- **Public Works Department**
- **Parks and Recreation**
- **General Administration/Non-Departmental**
- **CDBG Admin**

## General Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Current Property Taxes	49,234,829	52,204,902	59,371,804	65,527,801	6,155,997
Tax Discounts	(1,740,272)	(1,852,009)	(2,078,013)	(2,293,473)	(215,460)
Delinquent Property Taxes	1,280,328	1,157,652	200,000	200,000	-
Tax Penalties	114,509	145,205	200,000	200,000	-
Local Option Gas Tax	1,194,765	1,144,345	1,068,375	1,100,000	31,625
Electric Utility Tax	8,285,115	8,543,270	7,550,000	8,200,000	650,000
Water Utility Tax	1,327,838	1,337,008	1,250,000	1,250,000	-
Gas Utility Tax	250,422	241,015	230,000	230,000	-
Fuel Oil Utility Tax	-	-	-	-	-
Communications Service Tax	5,159,458	4,701,350	5,300,000	5,000,000	(300,000)
Business Tax Receipts	2,046,255	2,073,366	2,107,642	2,100,000	(7,642)
Business License Penalty	93,988	86,156	80,000	80,000	-
Building Transfer Fee	3,285	3,831	3,600	3,600	-
Contractor Registration	42,720	-	60,000	-	(60,000)
<b>TAXES TOTAL =</b>	<b>\$67,293,240</b>	<b>\$69,786,091</b>	<b>\$75,343,408</b>	<b>\$81,597,928</b>	<b>6,254,520</b>
Business Tax Receipts	(2,160)	3,882	-	-	-
Structural Permits	-	-	-	-	-
Mechanical Permits	-	-	-	-	-
Specialty/Open Permits	-	-	-	-	-
Building Permits Reinspection	-	-	-	-	-
Certificate of Occupancy	-	-	-	-	-
Inspection Overtime Reimbursement	-	-	-	-	-
Record Duplication	-	-	-	-	-
Code Special Master	-	-	-	-	-
Unsafe Structure Inspection	-	-	-	-	-
Electric Franchise Tax	8,003,831	8,286,121	7,574,008	8,100,000	525,992
Gas Franchise Tax	108,549	117,672	103,000	103,000	-
Special Assessment Fire/EMS Fees	12,621,450	12,730,371	15,854,927	20,426,593	4,571,666
Tax Discount Fire/EMS Fees	(446,570)	(451,532)	(792,746)	(1,021,330)	(228,584)
Delinquent Special Assessment Fire Fees	341,324	310,817	65,000	65,000	-
Tax Penalties- Fire Assessment	20,322	18,813	18,000	18,000	-
Fire Construction Plan Review	47,100	49,053	15,000	20,000	5,000
Fire Plan Review Sea Ranch	150	-	-	-	-
Fire User Permits	73,455	73,355	30,000	55,000	25,000
Telecomm Tower Registration	25,800	31,820	15,000	20,000	5,000
<b>LICENSES AND PERMITS TOTAL =</b>	<b>\$20,793,251</b>	<b>\$21,170,372</b>	<b>\$22,882,189</b>	<b>\$27,786,263</b>	<b>\$4,904,074</b>

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
COPS Grant Revenue 2012	-	28,848	-	-	-
COPS Grant Revenue 2014	43,260	331,740	-	-	-
Cultural Arts Grant	3,530	10,593	-	-	-
State Revenue Sharing	2,958,410	3,416,771	3,100,000	3,100,000	-
Mobile Home Licenses	30,302	31,264	28,500	28,500	-
Alcoholic Beverages Licenses	76,884	75,629	75,000	75,000	-
Pari-Mutuel Revenue Share	2,428,142	2,310,138	2,422,500	2,400,000	(22,500)
Half Cent Sales Tax	7,438,848	7,004,997	6,834,000	7,000,000	166,000
County Occupational Licenses	110,223	102,522	30,000	80,000	50,000
Village of Sea Ranch Lakes	93,960	98,658	102,111	107,500	5,389
Broward County SRO Grant Reimbursement	-	-	-	420,000	420,000
<b>INTERGOVERNMENTAL TOTAL =</b>	<b>\$13,183,559</b>	<b>\$13,411,160</b>	<b>\$12,592,111</b>	<b>\$13,211,000</b>	<b>\$618,889</b>
Zoning Fees	579,832	457,132	500,000	500,000	-
Zoning Board of Appeal Fees	30,970	31,135	40,000	30,000	(10,000)
Tree Permits	53,697	32,513	40,000	30,000	(10,000)
Sale of Maps/Publications	80	55	-	-	-
City Clerk Fees	3,459	1,987	1,500	1,500	-
City Clerk Lobby Reg Fee	8,925	8,052	3,500	5,000	1,500
Lien Research Fees	433,090	437,304	309,000	309,000	-
Sales Tax Commission	-	360	-	-	-
Engineering Service Fees	448,211	335,952	325,000	325,000	-
Land Use Plan Fees	8,230	11,520	15,000	15,000	-
Public Information Fees	90	727	-	-	-
Public Information Advertising Fees	4,250	3,570	5,000	5,000	-
Outdoor Billboard Advertising Fee	26,901	27,708	26,100	26,100	-
Foreclosure Registration Fee	21,325	10,350	28,000	20,000	(8,000)
Short Term Rental Fee	-	-	30,000	30,000	-
Zoning Community Residence Fees	-	-	-	8,000	-
Wrecker Towing Fees	151,000	191,770	151,000	178,176	27,176
Fire Annual Inspections	554,518	493,969	430,000	470,000	40,000
Special Sanitation Service Charge	10,596	11,777	-	-	-
Cemetery Service Charges	2,810	-	3,000	75,000	72,000
Cemetery Marker Sales	34,883	49,013	35,000	60,000	25,000
Cemetery Vault Sales	-	-	-	36,000	36,000
<b>Subtotal =</b>	<b>\$2,372,867</b>	<b>\$2,104,894</b>	<b>\$1,942,100</b>	<b>\$2,123,776</b>	<b>\$173,676</b>

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Recreation Program & Activity Fees	108,452	90,988	75,000	80,000	5,000
Amphitheatre Fees	-	-	-	120,000	-
Athletic Field Rentals & Activity Fees	54,679	52,388	43,000	48,000	5,000
Recreation Center Fees	133,917	140,490	137,000	137,000	-
Recreation OT Reimbursement	28,772	30,211	31,000	31,000	-
Athletic & Other Programs	73,499	84,020	65,000	65,000	-
Athletic Adult Sports	21,840	17,565	23,000	23,000	-
Park Fees	52,255	51,723	52,000	50,000	(2,000)
Preschool Fees	-	-	-	-	-
Recreation Camp Fees	97,781	85,621	87,000	85,000	(2,000)
Special Event Fees	1,322	1,719	2,000	2,000	-
Recreation Transportation Fees	387	270	-	-	-
Recreation Park Concessions	700	200	-	-	-
Pool and Locker Fees	-	-	-	-	-
Cultural Arts Center Fees	-	-	-	18,000	18,000
Cultural Center Special 30 Fees	-	-	-	48,000	48,000
CRA BaCA Art Event Sales	-	-	-	15,000	15,000
Aquatic Rental Fees	61,229	58,691	54,000	55,000	1,000
Aquatic Admission Fees	48,932	48,059	46,000	46,000	-
Aquatic Program Fees	28,592	32,953	45,000	30,000	(15,000)
Aquatic Memberships	31,977	26,808	44,000	25,000	(19,000)
Swim Central	40,163	48,535	30,000	40,000	10,000
Aquatics Contract Services	5	2	-	-	-
Recreation Contractual Services	74,605	74,144	65,000	70,000	5,000
CRA Ali Art Event Sales	-	-	-	3,000	3,000
CRA Ali Facility Rents	-	-	-	10,500	10,500
Tennis Center Fees	53,857	54,682	53,000	53,000	-
Tennis Memberships	79,618	71,481	76,000	70,000	(6,000)
Tennis Contract Fees	114,682	103,573	97,500	100,000	2,500
Green Fees	-	909,433	860,000	860,000	-
Playing Privileges	-	246,782	250,000	250,000	-
Trail Fees	-	47,182	55,000	55,000	-
Golf Cart Fees	-	1,025,358	1,080,000	1,080,000	-
Caddy Cart Fees	-	3,145	4,300	4,300	-
Green & Cart Fees	-	151,254	250,000	250,000	-
Golf Locker Fees	-	425	500	500	-
Driving Range Fees	-	145,823	156,000	156,000	-
Ocean Rescue Program Fee	50,448	41,818	60,000	50,000	(10,000)
<b>Subtotal =</b>	<b>\$1,157,712</b>	<b>\$3,645,343</b>	<b>\$3,741,300</b>	<b>\$3,930,300</b>	<b>\$69,000</b>
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$3,530,579</b>	<b>\$5,750,237</b>	<b>\$5,683,400</b>	<b>\$6,054,076</b>	<b>\$242,676</b>
Court Fines Broward County	320,611	171,059	355,000	300,000	(55,000)
Code Enforcement Fines	471,377	523,273	430,000	450,000	20,000
Nuisance Abatement	63,267	55,623	110,000	50,000	(60,000)
False Alarms	107,343	76,969	91,000	91,000	-
Unsafe Structure Violation	-	45	-	-	-
Truck Overweight Load	5,185	6,302	6,500	6,500	-
<b>FINES &amp; FORFEITURES SUBTOTAL =</b>	<b>\$967,783</b>	<b>\$833,271</b>	<b>\$992,500</b>	<b>\$897,500</b>	<b>-\$95,000</b>
Interest Earnings	930,386	925,443	817,373	817,373	-
Net Increase (Decrease) Fair Value	15,216	(92,585)	-	-	-
Interest Realized Gain (Loss)	(137,301)	(319,306)	-	-	-
Interest Earnings Tax Collections	7,275	18,074	6,000	6,000	-
Building Rent	9,975	-	9,000	-	(9,000)
Land Rent	303,344	312,422	304,195	305,361	1,166
Land Rent - City Facilities	636,941	630,062	639,996	660,435	20,439
Land Rent Pier Developments	26,887	12,736	-	-	-
Riding Stables	147,621	121,270	153,600	153,600	-
Concessions & Royalties	22,573	81,138	70,000	70,000	-
Beach Concessions	65,300	89,132	57,000	65,000	8,000
Special Assessment Improvements	-	192	-	-	-
Special Assessment - Interim Fire Fee	80,441	98,884	60,000	60,000	-
Interest on Delinquent Special Assessment	9,120	36,955	3,000	3,000	-
<b>Subtotal =</b>	<b>\$2,117,778</b>	<b>\$1,914,417</b>	<b>\$2,120,164</b>	<b>\$2,140,769</b>	<b>\$20,605</b>

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Cemetery Lot Sales	10,738	(9,105)	9,000	173,000	164,000
Sale of Fixed Assets	96,156	104,203	90,000	95,000	5,000
Recreation Special Purpose	-	-	-	-	-
Ali Donations	-	-	-	1,000	1,000
BaCA Donations	-	-	-	1,000	1,000
Ali Keeping Blues Alive	-	-	-	14,400	14,400
Other Donations	6,918	6,200	9,000	9,000	-
Alarm Permits	142,387	142,886	140,000	140,000	-
Fire Construction Plan Review	273,617	268,106	270,000	270,000	-
Hydrant Flow Test	8,100	7,950	6,000	6,000	-
Fire User Permits	4,500	3,825	5,000	5,000	-
Fire Incentive Pay	84,244	87,921	75,000	77,000	2,000
Jury Duty & Witness Fees	96	155	-	-	-
Other Reimbursements	243,173	321,764	195,000	250,000	55,000
Overages & Shortages	(1,074)	647	-	-	-
Recreation (Over/Short)	(126)	(70)	-	-	-
Permit Surcharge Commissions	-	845	10,000	10,000	-
Lien & Title Fees	40	403	800	800	-
Other Revenues	162,901	512,066	375,000	150,000	(225,000)
<b>Subtotal =</b>	<b>\$1,031,670</b>	<b>\$1,447,796</b>	<b>\$1,184,800</b>	<b>\$1,202,200</b>	<b>\$17,400</b>
<b>MISCELLANEOUS REVENUE SUBTOTAL =</b>	<b>\$3,149,448</b>	<b>\$3,362,213</b>	<b>\$3,304,964</b>	<b>\$3,342,969</b>	<b>\$38,005</b>
Transfer from Stormwater Utility Fund (425)	184,550	195,622	201,491	212,981	11,490
Transfer from Parking Fund (472)	-	687,447	-	-	-
Transfer from Solid Waste Fund (488)	1,767,368	1,882,700	963,581	-	(963,581)
Engineering Project Fees	-	-	-	-	-
Landscape Service Fees	413,865	454,621	453,548	501,113	47,565
Administrative Service	6,886,488	6,963,412	8,090,513	8,581,777	491,264
Administrative Fees - NW CRA	213,024	410,875	617,566	970,954	353,388
Administrative Fees - East CRA	30,987	57,452	73,300	324,764	251,464
Building Administrative Charge	298,909	1,202,390	-	-	-
Admin - Fire Prevention Building	644,867	-	649,069	649,783	714
Code Enforc. Charge - Utilities	-	-	80,050	-	(80,050)
Parking Enterprise Fund Reimbursement	158,730	-	-	-	-
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$10,598,788</b>	<b>\$11,854,519</b>	<b>\$11,129,118</b>	<b>\$11,241,372</b>	<b>\$112,254</b>
Budgetary Fund Balance	-	-	-	-	-
<b>FUND BALANCE SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>GRAND TOTAL GENERAL FUND =</b>	<b>\$119,516,648</b>	<b>\$126,167,863</b>	<b>\$131,927,690</b>	<b>\$144,131,108</b>	<b>\$12,075,418</b>

# General Government

## **Mission**

The mission of the General Government is to serve the City of Pompano Beach residents by providing needed services through a responsive work force committed to excellence, integrity, and teamwork.

## **Purpose**

The purpose of the General Government is to make the City of Pompano Beach a preferred place to live and work, to do business, and to visit.

## **Goals**

General Government covers a broad array of departments, offices and divisions in the City, some of the main goals include:

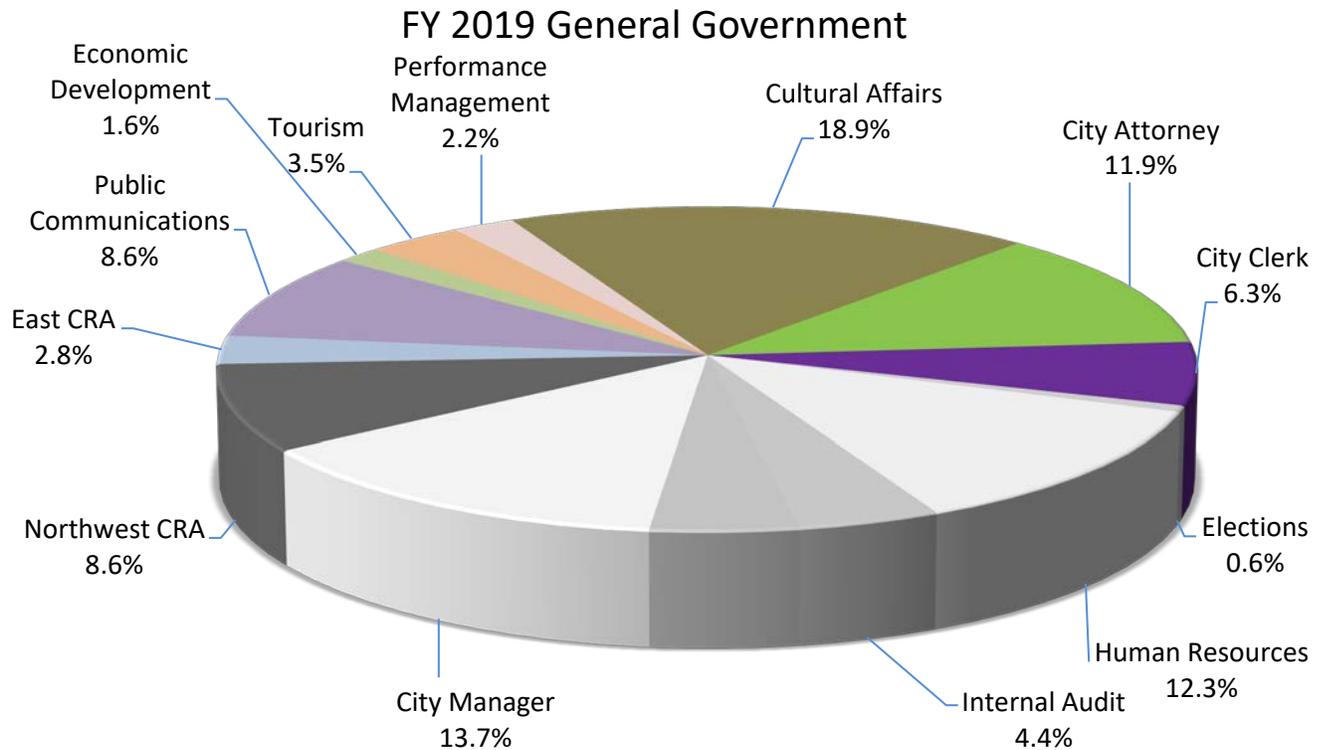
- To promote the City on national and international levels.
- To strengthen and stabilize the City's economic position through increased organizational efficiency, economic development, and alternative funding.
- To increase and diversify the tax base in order to provide better quality of life and higher levels of service to local businesses and residents.
- To maintain and enhance a positive business environment that will stimulate business investment and create jobs.
- To promote and recruit the best qualified people, recognizing and encouraging the value of diversity in the workplace.
- To continuously improve internal and external customer satisfaction through ongoing analysis and response to customer feedback.
- To provide legal counsel to the City Commission, City Manager's Office and City departments.
- To maintain City records and organize elections.
- To provide recommendations and guidance to increase accountability and transparency of City operations and enhance internal controls.

## **Responsibilities**

- Provides counsel to management and employees on all employment and labor relations matters.
- Provides training to all employees to improve job performance.
- Develops performance management strategies and tools.
- Promotes ethical and legal conduct in personal and business practices.
- Supports quality education.
- Supports programs that link Pompano Beach residents to jobs.

## General Government Summary

General Government	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>City Commission</b>	430,566	435,031	455,181	458,271	3,090
<b>City Manager's Office</b>	889,563	1,101,430	1,272,043	1,384,409	112,366
<b>NW CRA</b>	144,245	327,069	518,574	871,962	353,388
<b>East CRA</b>	14,773	38,965	55,422	286,702	231,280
<b>Public Communications Office</b>	579,347	592,765	658,449	871,736	213,287
<b>Economic Development</b>	139,708	134,581	139,804	160,199	20,395
<b>Tourism</b>	170,677	195,765	299,541	351,393	51,852
<b>Performance Management</b>	--	--	162,827	225,057	62,230
<b>Cultural Affairs</b>	--	--	1,509,904	1,904,122	394,218
<b>City Attorney's Office</b>	1,052,923	1,027,421	1,128,467	1,199,319	70,852
<b>City Clerk's Office</b>	426,217	473,654	474,753	633,766	159,013
<b>Elections</b>	12,208	42,510	63,440	63,039	(401)
<b>Human Resources Department</b>	820,211	858,388	920,746	1,239,012	318,266
<b>Internal Audit</b>	447,541	489,759	428,922	440,852	11,930
<b>Government Buildings*</b>	4,533,278	4,664,008	--	--	--
<b>Total</b>	<b>\$9,661,257</b>	<b>\$10,381,346</b>	<b>\$8,088,073</b>	<b>\$10,089,839</b>	<b>\$2,001,766</b>



\* Government Building Division has merged with Facilities Maintenance Division under the Public Works Department.

## Financial Summary

General Government	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	4,009,423	4,423,045	5,123,697	6,771,595	1,647,898
<b>Operating Expenses</b>	5,634,138	5,934,490	2,964,376	3,318,244	353,868
<b>Capital</b>	17,696	23,811	--	--	--
<b>Total</b>	<b>\$9,661,257</b>	<b>\$10,381,346</b>	<b>\$8,088,073</b>	<b>\$10,089,839</b>	<b>\$2,001,766</b>

## Budget Comments

### ▪ Budget Variances

134,450	Increase in pension expense due to anticipated return on investments.
232,718	Increase in operating expense due to the annual reallocation of internal service charges based on more recent data.
409	Increase in Economic Development operating budget related to the Costar software annual maintenance.
48,835	Increase in City Managers salary based on the most recent HR survey that compares other municipalities with the City of Pompano Beach. (Approved by the City Commission on April 10, 2018).
89,877	Increase in City Clerk's Office related to the transfer of the Contract Manager Position form Purchasing Division.
100,043	Increase in NW and E CRA budget related to the relocation of the Real Property Manager Position form the Finance Department.
366,000	Increase in Cultural Affairs operating budget to fund programing for Culture Center.
601,309	Increase in Cultural Affairs personnel budget related to hiring 7 (seven) additional full time positions [\$387,753], adjusting the part time account for staff support [\$126,000] that will oversee Cultural Center, Baca and Ali cultural centers and Ely Museum; and [\$87,556] related to their health benefits.
<b>(\$373,935)</b>	<b>Normal Increase/(Decreases)</b>
633,100	Personal Services
(\$1,007,035)	Operating Expenses

▪ **Enhancements**

7,483	Increase in NW CRA's operating budget to fund the travel education account [\$6,616] and cell phone account [\$867] for the Real Property Manager position.
163,598	Increase in Public Communication's operating budget to fund OpenGov Citizen Engagement module [\$26,398], ZenCity software [\$24,000], GO Bond Consulting [\$51,000], events for the GO bond projects [\$35,000], social media [\$18,000], advertising [\$8,000], software purchase [\$1,200].
4,000	Increase in Economic Development's operating budget related to the Broward Alliance source book.
1,550	Increase in Economic Development's operating budget related to annual renewal of Costar software.
30,000	Increase in Tourism's operating budget for advertising; \$20,000 was transferred from Parks and Recreation Department.
5,250	Increase in Tourism's operating budget related to promote the City's tourism efforts.
2,600	Increase Tourism's operating budget to fund promotional items for trade and consumer shows.
84,044	Increase in Performance Management's operating budget to fund Achieve it software [\$3,600] and the Strategic Plan update [\$75,000] and OpenGov [\$5,444] (Transitioning year from AchieveIt software to Opengov).
100,000	Increase in Cultural Affairs' operating budget to fund the other professional account.
117,695	Increase in Cultural Affairs' operating budget to fund programing for Baca and Ali Centers.
50,000	Increase in Cultural Affairs' operating budget to fund programing for Ely Museum.
3,653	Increase in City Clerk's personnel budget due to the Records Technician paygrade change from PG 15 to PG 17.
5,617	Increase in City Clerk's personnel budget due to the reclassification of Office Assistant I position to Secretary II position from PG 15 to PG 18.
7,600	Increase in City Clerk's operating budget for advertising purposes.
20,000	Increase in City Clerk's personal budget to fund a part time position who will assist the Contract Manager Position.

400	Increase in Human Resources' operating budget to fund the Laser Fish software maintenance annual fee.
47,226	Increase in Human Resources' part time account to fund 2 receptionist part time positions.
51,346	Increase in Human Resources' personnel services to fund a Human Resources Specialist position [\$51,346].
100,000	Increase in Human Resources' operating budget to fund a citywide personnel survey.
<b>\$2,001,766</b>	<b>Total Increase</b>

## City Commission

The City of Pompano Beach operates under a City Commission/City Manager form of government with five Commissioners elected from separate districts and a Mayor elected at large. The Mayor presides over the City Commission meetings to ensure the necessary decorum and to provide additional community leadership and presence in promoting the community at large.

The Mayor and City Commission members continually promote the City on local, state, and national levels through political efforts aimed at improving the quality of life for all City residents and visitors.

The Mayor and City Commission members serve on a number of other City policy-making boards or intergovernmental committees that provide policy direction in carrying out projects or services aimed at improving the community. Examples include the Community Redevelopment Agency, the Metropolitan Planning Organization, the Emergency Medical Services City Coalition, the Florida League of Cities, Broward League of Cities and the Emergency Medical Services Taxing District.

## Financial Summary

<b>City Commission</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	339,832	335,616	340,792	335,571	-5,221
<b>Operating Expenses</b>	90,734	99,415	114,389	122,700	8,311
<b>Total</b>	<b>\$430,566</b>	<b>\$435,031</b>	<b>\$455,181</b>	<b>\$458,271</b>	<b>\$3,090</b>

## City Manager’s Office

The City Manager’s Office is responsible for the management of all City departments and staff. This includes managing the financial, facility, and equipment assets of the City, as well as carrying out the policies set forth by the City Commission.

Also, the City Manager’s Office is responsible for recommending the annual operating budget and setting the policies in the areas of budgeting and finance.

Additional key areas of responsibilities include:

- Assisting the Commission in initiating, reviewing, and implementing ordinances, policies, and programs that are responsive to the needs of the community.
- Assisting the Commission in developing and maintaining positive community relations, as well as, addressing community problems and concerns brought to the attention of the City.
- Assisting in promoting and representing the City at the local, state, and national level while representing the interests of the City.
- Implementing regional programs designed to promote the image of Pompano Beach in cooperation with other official organizations and groups, as well as, acting as the intergovernmental liaison in negotiations on the City’s behalf.

## Financial Summary

City Manager’s Office	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	783,054	921,866	1,114,394	1,205,873	91,479
<b>Operating Expenses</b>	106,509	155,753	157,649	178,536	20,887
<b>Capital</b>	--	23,811	--	--	--
<b>Total</b>	<b>\$889,563</b>	<b>\$1,101,430</b>	<b>\$1,272,043</b>	<b>\$1,384,409</b>	<b>\$112,366</b>

## Northwest Community Redevelopment Agency (NW CRA)

The Community Redevelopment Agency (CRA) reduces or eliminates blight, improves the economic health of an area, and encourages public and private investments in a CRA district.

The CRA has prepared a long term finance plan to guide the redevelopment of the East and Northwest Redevelopment districts, hired professional staff to implement streetscape plans and incentive programs, and positioned the Agency to engage in public/private partnerships to attract private investment.

In 2009, the Board of the Pompano Beach Community Redevelopment Agency determined that a more aggressive approach was needed to effectively address the blighted conditions in the NW CRA District. In response, Redevelopment Management Associates (RMA) was retained to assist in formulating a strategic approach for redevelopment that would result in economic growth within the area and attract private sector investment. The RMA created a Five-Year Financing and Implementation Plan.

RMA's formulation of the Plan involved all of the following:

- Management of the Agency
- Business Development, Real Estate and Public/Private Partnerships
- Planning, Zoning & Capital Improvement
- Financing
- Community Outreach, Marketing & Public Relations

The immediate objective for the NW CRA is to remove the regulatory obstacles that are inhibiting development and provide the needed support system for the private sector to invest in the area. Initiatives include; land use and zoning amendments, streetscape improvements along MLK Boulevard and Old Pompano, the creation of a civic campus with emphasis on a cultural facility, implementation of the Collier City Master Plan, development of key sites including, Blanche Ely site, the Gateway site and the redevelopment of the Innovative District, an area bounded by Dixie Highway, Atlantic Boulevard, I-95 and MLK Boulevard. A full scale marketing program is in place to promote and hold special events in the district.

### Financial Summary

NW CRA	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personal Services	144,245	306,840	389,231	683,794	294,563
Operating Expenses	--	20,229	129,343	188,168	58,825
<b>Total</b>	<b>\$144,245</b>	<b>\$327,069</b>	<b>\$518,574</b>	<b>\$871,962</b>	<b>\$353,388</b>

## East Community Redevelopment Agency (East CRA)

In 2009, the Board of the Pompano Beach Community Redevelopment Agency determined that a more aggressive approach was needed to effectively address the blighted conditions in the East CRA District. In response, Redevelopment Management Associates (RMA) was retained to assist in formulating a strategic approach for redevelopment that would result in economic growth within the area and attract private sector investment.

The immediate objective for the East CRA is to complete the extensive public infrastructure improvements projects that were designed to reposition East Pompano as a safe and attractive location to invest and open a business. Improvements in the works for the Pier development and Atlantic Boulevard Bridge. Additional initiatives include incentive programs.

### Financial Summary

East CRA	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	14,773	38,965	42,531	245,339	202,808
<b>Operating Expenses</b>	--	--	12,891	41,363	28,472
<b>Total</b>	<b>\$14,773</b>	<b>\$38,965</b>	<b>\$55,422</b>	<b>\$286,702</b>	<b>\$231,280</b>

## Public Communications Office

The Public Communications Office is comprised of media relations, tourism, video, web development, and digital design professionals. The Public Communications Office provides timely information to Pompano Beach residents, businesses, visitors and media about city services, events, programs and the mission of the City. The Public Communications Office is responsible for media relations including press releases, interviews, public records requests and information; City website and social media accounts; video production for Government Access Ch. 78, webcasting live government meetings; tourism related programs, collateral and activities; graphic design and printed publications, including TradeWinds Magazine. The Public Communications Office also provides creative and marketing support to all departments in the City.

### FY 17 Achievements

- Launched the City’s second webcam. The webcam page on the City’s website receives approximately 20,000 views per month.
- Launched the City’s First Mobile App “My Pompano”.
- CH78 was updated with state of the art digital playback, chyron and programming equipment.
- Launched online notification system for meetings and events

### Financial Summary

Public Communications	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personal Services	400,914	437,064	474,811	501,252	26,441
Operating Expenses	173,742	155,701	183,638	370,484	186,846
Capital	4,691	--	--	--	--
<b>Total</b>	<b>\$579,347</b>	<b>\$592,765</b>	<b>\$658,449</b>	<b>\$871,736</b>	<b>\$213,287</b>

## Economic Development

The Economic Development Division promotes the City of Pompano Beach as a world class business location for quality corporations to invest in business facilities, corporate headquarters, operation centers, and manufacturing and distribution locations for the South Florida region. The division also assists, encourages and supports existing Pompano Beach businesses with growth and expansion. In addition, it develops a business environment conducive for the attraction of job opportunities and increased economic benefits for the residents of Pompano Beach.

Furthermore, the Economic Development division supports the Economic Development Council and its efforts and communications; develops plan review and analysis and facilitates the incentive process within the City; processes/coordinates film permits.

## Financial Summary

<b>Economic Development</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	104,940	111,902	116,574	129,980	13,406
<b>Operating Expenses</b>	34,768	22,679	23,230	30,219	6,989
<b>Total</b>	<b>\$139,708</b>	<b>\$134,581</b>	<b>\$139,804</b>	<b>\$160,199</b>	<b>\$20,395</b>

## Tourism

The Tourism Office's main purpose is to increase the number visitors to Pompano Beach. The revitalization of the public beach has made the City become a popular destination for both residents and visitors. The beautification of the City is ongoing with many streets being improved and lined with wonderful streetscapes that show visitors ongoing progress. The City's various cultural and historic venues also help attract visitors. The new Cultural Center, the Bailey Contemporary Arts (BaCA) and ALI Building are becoming very popular with visitors, as is the Amphitheatre.

The City as an evolving destination needs continue to increase visitor growth. Tourists greatly impact the economic development of the City. VISIT FLORIDA has determined that for every 76 visitors, one job is created.

The City Tourism Office has established relationships with both VISIT FLORIDA and the Greater Fort Lauderdale Convention & Visitors Bureau, to be a partner in its overall mission to increase visitation. Through various co-op marketing opportunities such as advertising, trade shows, sales missions, etc., the City is promoting itself by participating with these partners on numerous initiatives. Additionally, the City is also working with local Pompano Beach tourism partners to increase visitation.

The Tourism Marketing Manager is responsible for maintaining a database of tourism assets, the tourism section of the City's website, production and distribution of the Tourist Guide, and the new Water Sports brochure, as well as other tourism related activities.

The Visitor Center at the Beach Pier Parking Garage is now open daily. The Tourism Manager oversees the service agreement.

Promoting the City's tourism assets is an ongoing process that will continue to grow as the City continues to transform. It is our mission to continue to increase visitor growth to Pompano Beach.

### **FY17 Achievements:**

- In December 2017, Expedia named "Pompano Beach best place to escape to" with only one City was featured in each state.
- In February 2018 Money Magazine recognized, "20 Best Places to go to in the US" with Pompano Beach being number fifth on the list.

## Financial Summary

<b>Tourism</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	91,251	117,063	208,880	221,293	12,413
<b>Operating Expenses</b>	79,426	78,702	90,661	130,100	39,439
<b>Total</b>	<b>\$170,677</b>	<b>\$195,765</b>	<b>\$299,541</b>	<b>\$351,393</b>	<b>\$51,852</b>

## Performance Management

The Performance Management Office will manage and conduct administrative services for Strategic Planning and continuous process improvement in conjunction the Budget and City Manager’s Office. This office will continuously make improvement to the Strategic Plan by identifying regular services, activities, and management processes that most effectively meet the needs of Pompano residents. The office will monitor and assist City departments in their efforts to meeting their goals as detailed in the Strategic Plan through business modeling and organizational assessment.

The Performance Management Office also provides a system to allocate financial resources to the City’s goals and objectives; establishing a link between the budget and Strategic Plan. Furthermore, the directing of the system allows the City’s staff to continue its Lean Six Sigma program and adhering to the requirements of membership with the Florida Benchmarking Consortium.

## Financial Summary

<b>Performance Management</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	--	--	142,195	116,569	(25,626)
<b>Operating Expenses</b>	--	--	20,632	108,488	87,856
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$162,827</b>	<b>\$225,057</b>	<b>\$62,230</b>

## Cultural Affairs

The Cultural Affairs Department will aide in providing support to the Pompano Beach Cultural Center. This division is comprised of assisting the center’s theater/event space, Art Gallery, Multi-Media Center and other programs that are encompassed within the center that service the community.

The Cultural Affairs Department through the center’s staff, local community organizations and the City of Pompano Beach will offer cultural opportunities in many artistic disciplines while providing the public access to and ability to participate in offering educational and public events along with city government related activities.

## Financial Summary

<b>Cultural Affairs</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	--	--	97,370	716,315	618,945
<b>Operating Expenses</b>	--	--	1,412,534	1,187,807	(224,727)
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,509,904</b>	<b>\$1,904,122</b>	<b>\$394,218</b>

## City Attorney's Office

The City Attorney's Office serves as legal counsel to the City Commission, City Manager's Office and all City departments, Boards and Committees in the execution of municipal business and services. The Office also prepares and reviews contracts related to municipal transactions to ensure the City's expenditure of finances and receipt of property and services is in accordance with its Charter, Code of Ordinances, and all other relevant laws and regulations.

In addition, the City Attorney's Office researches legal issues and prepares ordinances and resolutions to address City Commission and staff concerns. The Office also represents City interests in all litigation matters and administrative forums, including cases before the Office of the Special Magistrate and in County, State and Federal Court. As City Prosecutor, the Office also prosecutes violations of the Municipal Code of Ordinances to protect the health, safety and welfare of City residents.

### Financial Summary

<b>City Attorney</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	865,972	862,943	914,377	973,954	59,577
<b>Operating Expenses</b>	185,736	164,478	214,090	225,365	11,275
<b>Capital</b>	1,215	--	--	--	--
<b>Total</b>	<b>\$1,052,923</b>	<b>\$1,027,421</b>	<b>\$1,128,467</b>	<b>\$1,199,319</b>	<b>\$70,852</b>

## City Clerk's Office/Elections

The City Clerk's Office strives to continually improve operational processes and enhance our services through efficient and effective methods and solutions to ensure an organization that is customer-focused, friendly, proactive, consistent, and responsible.

The Clerk's Office also complies with new or modified legal mandates at the local, state, and federal levels, including mandatory functions required by the City Charter, City of Pompano Beach Municipal Elections, and Municipal Administrative Codes.

The Office will also continue to provide services in an open and transparent manner, build cooperative partnerships and strong working relationships and identify opportunities to extend and improve the services that we provide in order to meet the changing needs of our diverse community and customer base. Throughout the area of Civic engagement the Clerk's Office enables and promotes involvement through the electoral process, participation in public meetings, outreach to and partnerships with schools, community organizations, and the business and property owners in the City of Pompano Beach.

The City Clerk's Office provides notary services; receives and files bonds and insurance policies for municipally-issued contracts; conducts business with other municipality, county, state and federal agencies as directed by the governing body; administrates lobbyists registration and fees; directs complaints, correspondence and inquiries for action to various municipal departments; provides notification to municipal departments of expiration dates on various matters (Contracts, Articles of Incorporation, City Seals); promotes and facilitates programs in support of the Mayor and City Commission's economic development and strategic initiatives and serves as Secretary to the Commission, and Secretary of the Municipal Corporation.

### **FY17 Achievements:**

- The execution of 440 city official documents as required by City Commission.
- Completed 405 Public Records Requests in accordance to federal and state public records laws and processed 95 Legal Notices.
- Destroyed 1147 cubic feet of City Records in accordance with the State's General Retention Schedule.
- Successfully completed the 2016 General Election for Mayor and five (5) City Commissioners.

## Financial Summary

City Clerk's Office	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	313,956	335,954	324,901	456,841	131,940
<b>Operating Expenses</b>	100,471	137,700	149,852	176,925	27,073
<b>Capital</b>	11,790	--	--	--	--
<b>Total</b>	<b>\$426,217</b>	<b>\$473,654</b>	<b>\$474,753</b>	<b>\$633,766</b>	<b>\$159,013</b>

Elections	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Operating Expenses</b>	12,208	42,510	63,440	63,039	(401)
<b>Total</b>	<b>\$12,208</b>	<b>\$42,510</b>	<b>\$63,440</b>	<b>\$63,039</b>	<b>(\$401)</b>

## Human Resources Department

The Human Resource Department treats each person as a valued customer while contributing positively to achieve the overall goals of the City of Pompano Beach through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including proactive involvement in areas of legal compliance and service that displays a genuine interest in the lives of others. Human Resources Department will take a leadership role and provide service in support of the City of Pompano Beach's vision by promoting the concept that our employees are our most valuable resource and will be treated as such.

The Department establishes, administers and effectively communicates sound policies, rules and sound business practices, as well as it provides counseling to management and employees to maintain City compliance with Federal, State and local employment and labor laws, City ordinances, administrative policies and labor agreements.

The Human Resource Department provides a competitive salary and benefit package and developing the full potential of our workforce by providing training and development for career enhancement. The department provides counsel to management and employees on all employment and labor relations matters as well as it negotiation and administration of collective bargaining agreements.

### FY17 Achievements

- The department successfully held 10 Customer Service Training Sessions and 2 Leadership Trainings.
- The City also hosted 12 Diversity Training Sessions for all city employees.
- Human Resources also conducted the completion of scanned medical and terminated stored files.

### Financial Summary

Human Resources Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personal Services	588,829	564,683	597,923	805,743	207,820
Operating Expenses	231,382	293,705	322,823	433,269	110,446
<b>Total</b>	<b>\$820,211</b>	<b>\$858,388</b>	<b>\$920,746</b>	<b>\$1,239,012</b>	<b>\$318,266</b>

## Internal Audit

The Internal Audit provides the highest quality auditing assistance to the City Commission, City Manager and City Departments through audits or reviews of financial, compliance operation and information management systems. The division also provides financial and managerial audit services which go beyond the scope of external auditor balance sheet certification.

Audits of electronic data processing (EDP), reviews of computerized accounting systems, financial applications, security access controls, department policies and procedures, County revenues including taxes, franchises and concessionaires, cash counts for City Treasury and Golf Course are some of the audits performed in the division.

The goal of Internal Audit is to provide comprehensive audit coverage of daily operations of the City to promote stewardship, efficiency and effectiveness. The Internal Audit division responsibility is to recommend and provide guidance to increase the accountability and transparency of City operations which builds and affirms confidence within the City, City departments and City operations and enhances internal controls.

Internal Audit also provides technical assistance to all City departments as well as provides audit assistance to the external auditors for the annual financial statement audit.

### FY 17 Achievements

- New Internal Auditor was appointed by City Commission in December 2017. Prior to the appointment, the Interim Internal Auditor (now Internal Auditor) accomplished goal of attaining the certification for Florida Certified Public Accountant License in May 2017.

### Financial Summary

Internal Audit	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	361,657	390,149	359,718	379,071	19,353
<b>Operating Expenses</b>	76,176	99,160	69,204	61,781	(7,423)
<b>Total</b>	<b>\$447,541</b>	<b>\$489,759</b>	<b>\$428,922</b>	<b>\$440,852</b>	<b>\$11,930</b>

## Government Buildings

Since FY 2018, this division has been budgeted under Facilities Maintenance in Public Works Department.

### Financial Summary

<b>Government Buildings</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Operating Expenses</b>	4,533,278	4,664,008	--	--	--
<b>Total</b>	<b>\$4,533,278</b>	<b>\$4,664,008</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Finance Department

## Mission

The mission of the Finance Department is to provide fiduciary control over the City's assets, perform fiscally related services, and provide accurate, timely, useful and compliant financial information to support the delivery of municipal services to the City departments and elected officials, City residents and all stakeholders. Finance Department Administration and Accounting, Treasury, Utility Billing Divisions and Parking Operating Fund.

## Purpose

The Finance Department's general purpose is to direct, administer and supervise fiscal affairs, accounting and financial reporting.

## Goals

- Establish and maintain a strong system of internal controls to ensure the capture, accuracy and completeness of financial information and to safeguard the City's assets.
- Provide accurate, timely and appropriate financial and budget reporting to City administrative staff, elected officials and citizens.
- Maintain or improve the City's bond rating with Nationally Recognized Rating Agencies.
- Effectively manage cash flows and investments of the City.
- Effectively manage the collections of accounts receivables.
- Evaluate financing mechanisms for the City's needs and ensure sound debt management practices.

## Responsibilities

- |   |   |
|---|---|
| • Accounting & Financial Record Keeping   | • Financing & Debt Management                     |
| • Establishing a system of internal controls to safeguard the City's assets against loss, theft or misuse | • Preparation of Financial Statements (CAFR)      |
| • Cash Management   | • Coordinating the Annual Financial Audit         |
| • Cashiering  | • Capital Assets                                  |
| • Accounts Receivable   | • Investments                                     |
| • Accounts Payable  | • Payroll   |
| • Overseeing adherence to budgetary restrictions  | • Utility Billing                                 |
|   | • Financial & Regulatory Compliance and Reporting |

## Finance Department Summary

Finance Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administration and Accounting	1,531,784	1,578,419	1,903,901	2,027,195	123,294
Treasury	665,223	691,090	761,225	844,421	83,196
<b>Total</b>	<b>\$2,197,007</b>	<b>\$2,269,509</b>	<b>\$2,665,126</b>	<b>\$2,871,616</b>	<b>\$206,490</b>

## FY 2019 Finance Department



## Financial Summary

Finance Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personal Services	1,657,239	1,749,257	2,061,804	2,190,437	128,633
Operating Expenses	539,768	514,785	601,322	681,179	79,857
Capital	--	5,467	2,000	--	(2,000)
<b>Total</b>	<b>\$2,197,007</b>	<b>\$2,269,509</b>	<b>\$2,665,126</b>	<b>\$2,871,616</b>	<b>\$206,490</b>

## Budget Comments

### ▪ Budget Variances

30,751 Increase in personal service pension contributions due to fund financial performance.

66,843 Increase in operating expense due to the annual reallocation of internal service charges based upon more recent data.

### **\$91,307 Normal Increases/(Decreases)**

93,306	Personal Services
1	Operating Expenses
(2,000)	Capital

### ▪ Enhancements

4,576 Increase in personnel services for a part time Accounting Clerk I.

13,014 Increase in accounting operating budget related to the eCivic grant software annual subscription.

### **\$206,490 Total Increase**

## Administration and Accounting

The Administration and Accounting Division’s key areas of responsibility include investment and debt management, payroll processing, accounts payable disbursements and interpreting financial data for users and management in order to make sound decisions on the City’s behalf. The Treasury and Customer Service Divisions are overseen by Administration and Accounting, as well. Other responsibilities are maintaining and closing financial records and the preparation of the Comprehensive Annual Financial Report (CAFR). Additionally, the department provides extensive participation in the year-end audit, working closely with the external auditors.

### Financial Summary

Administration and Accounting	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	1,116,023	1,176,876	1,428,874	1,497,395	68,521
<b>Operating Expenses</b>	415,761	396,076	473,027	529,800	56,773
<b>Capital</b>	--	5,467	2,000	--	(2,000)
<b>Total</b>	<b>\$1,531,784</b>	<b>\$1,578,419</b>	<b>\$1,903,901</b>	<b>\$2,027,195</b>	<b>\$123,294</b>

## Treasury

The Treasury Division’s key areas of responsibility include coordinating the City’s cash and receivables, ensuring all receipts are promptly and accurately recorded, monitoring and ensuring timely collection of all receivables, and measuring revenue flow to determine variances. Additionally, Treasury manages the banking services agreement, acts as liaison to establish a good working relationship with the City’s depository bank, and prepares and submits required reports to comply with State Statutes.

### Financial Summary

Treasury	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	541,216	572,381	632,930	693,042	60,112
<b>Operating Expenses</b>	124,007	118,709	128,295	151,379	23,084
<b>Total</b>	<b>\$665,223</b>	<b>\$691,090</b>	<b>\$761,225</b>	<b>\$844,421</b>	<b>\$83,196</b>

# The Budget Office

## Mission

The Budget Office facilitates the optimal use of City's budgetary resources and provides timely and useful budget information to the City and its subdivisions.

## Purpose

The purpose of the Budget Office is to assist the City Manager in overseeing the preparation of the City's budget. The Budget Office ensures the City Manager's budget, administrative policies, proposed resolutions/ordinances and reports adhere to state legislation. In addition, the Budget Office oversees the Strategic Plan and helps to develop better performance measures.

## Goals

- To act in public interest to ensure transparency and accuracy in the budget development and implementation.
- To provide management support to the City Manager.
- To ensure capacity for growth.
- To provide for quality services based on data-driven performance.

## Responsibilities

The Budget Office's key areas of responsibility include:

- Analyzes and formulates budget policy recommendations.
- Develops economic and revenue forecasts.
- Prepares and administers the development of the City's annual operating budget and the quarterly strategic plan performance report.
- Analyzes resources and recommends policy decisions affecting the Five-Year Capital Improvement Plan.
- Analyzes expenditures, revenues, and operations to ensure maximum efficiency at minimum cost.
- Improves the efficiency and effectiveness of administrative processes.
- Manages the Community Bus Program for the City.

## FY 17 Achievements

The Budget office received the "Distinguished Budget Presentation Award" from The Government Finance Officers Association of the United States and Canada (GFOA).

## Budget Office Summary

Budget Office	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Budget Office</b>	578,516	620,507	365,073	512,190	147,117
<b>Total</b>	<b>\$578,516</b>	<b>\$620,507</b>	<b>\$365,073</b>	<b>\$512,190</b>	<b>\$147,117</b>

## Financial Summary

Budget Office	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	391,445	506,161	271,899	304,602	32,703
<b>Operating Expenses</b>	187,071	112,666	88,174	205,588	117,414
<b>Capital</b>	--	1,225	5,000	2,000	(3,000)
<b>Total</b>	<b>\$578,516</b>	<b>\$620,507</b>	<b>\$365,073</b>	<b>\$512,190</b>	<b>\$147,117</b>

## Budget Comments

- **Budget Variances**

(9,284)      Decrease in operating expense due to the annual reallocation of internal service charges based upon more recent data.

480            Increase in personal services related to contributions to the General Public Employees Insurance Health Trust Fund.

**\$27,224      Normal Increases/(Decreases)**

32,224	Personal Services
(5,000)	Capital

- **Enhancements**

122,248      Increase in operating expenses related to OpenGov cloud software ERP Integrations [\$700], Municast forecasting model [\$2000], and Strategic Philanthropy [\$59,800].

4,450            Increase in operating budget for office and special supplies, travel education and publications.

2,000            Increase in capital budget to replace computer.

**\$147,117      Total Increase**

# Development Services Department

## **Mission**

The Department of Development Service's mission is to provide exceptional customer service and promote a safe and sustainable built environment that will enhance the quality of life for our residents and visitors.

## **Purpose**

The Planning and Zoning Division's focus is on enhancing the quality of life and improving livability by encouraging and directing orderly growth and promoting well-designed development and public spaces.

## **Goals**

The divisions work conjointly to deliver quality services to residents, businesses and the development community and to provide the lifestyle of a progressive, modern City atmosphere promised to the community.

## **Responsibilities**

The Development Services Department is comprised of Building Inspections, Planning and Zoning, Urban Forestry and Business Tax Receipt. The Building Inspections Division ensures compliance with minimum standards of the Florida Building Code, including public safety, health and general welfare. Planning and Zoning is primarily tasked with long range city planning, development review of all new projects, and zoning regulation. Urban Forestry oversees the review, implementation and maintenance of landscaping in Pompano Beach through consultation, plan review and inspections. Business Tax Receipt collects business taxes and ensures all businesses have been reviewed for zoning compliance. These divisions work conjointly to deliver quality services to residents, businesses and the development community and to provide the lifestyle of a progressive, modern city atmosphere promised to the community.

## **FY17 Achievements**

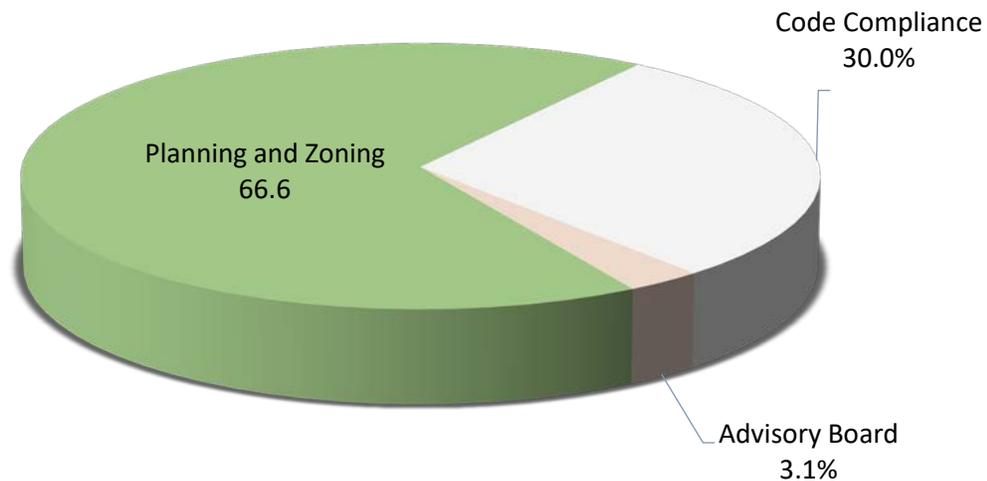
- In collaboration with the Community Redevelopment Agency, drafted new zoning regulations for the East Transit Oriented Corridor (ETOC).
- Adoption of the Short-Term Rental Program under Ord. 2017-50 & regulated by Chapter 153.
- Obtained a Florida Urban Forester Grant and used the funding to complete a City Tree Inventory and Update, along with several inspectors obtaining FACE accreditation.
- Completed several public art projects including but not limited to about traffic box wraps, an artist alley murals, a Liberty Park mural, Painted Pompano Round 2 and completed several mosaic murals.
- The Public Information (PPI) Committee was formed and a PPI was created by the Committee with a Flood Response Preparations (FRP) plan.
- Prepared an analysis and an ordinance that was approved by the City Commission that brought the Airpark Overlay district into compliance with the recently amended State Law.

- The Development Services Department proposed text amendments, approved by the City Commission, to Chapter 156 (Sign Code).
- Adoption of Ordinance #2018-44, which requires a permanent emergency generator for all Assisted Living Facilities (ALFs) and nursing homes in Pompano Beach.
- Several significant private developments have been drawn to Pompano Beach, including: Madison, Marriott Residence Inn, Racetrac Federal, and Wawa Federal

## Development Services Summary

Development Services Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Planning &amp; Zoning</b>	2,758,492	3,055,245	3,163,137	3,428,287	265,150
<b>Code Compliance</b>	1,220,677	1,267,405	1,309,055	1,456,165	147,110
<b>Advisory Board</b>	140,530	141,737	143,809	147,310	3,501
<b>Building Inspections<sup>1</sup></b>	89,401	91,051	--	--	--
<b>Total</b>	<b>\$4,209,100</b>	<b>\$4,554,538</b>	<b>\$4,616,001</b>	<b>\$5,031,762</b>	<b>\$415,761</b>

## FY 2019 Development Services Department



## Financial Summary

<sup>1</sup> In FY2016, the Building Inspections Division was moved from the General Fund to the Special Revenue Fund.

Development Services	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personal Services	2,172,847	2,476,553	2,546,774	2,671,675	124,901
Operating Expenses	1,946,852	1,958,156	2,069,227	2,360,087	290,860
Capital	--	120,749	--	--	--
<b>Total</b>	<b>\$4,119,699</b>	<b>\$4,55,438</b>	<b>\$4,616,001</b>	<b>\$5,031,762</b>	<b>\$415,761</b>

## Budget Comments

### ▪ Budget Variances

66,153	Increase in personal services pension contributions due to fund financial performance.
44,985	Increase in operating expense due to the annual reallocation of internal service charges based upon more recent data.
<b>(\$29,900)</b>	<b>Normal Increases/(Decreases)</b>
(5,917)	Personal Services
(23,982)	Operating Expenses

### ▪ Enhancements

76,898	Increase in personnel services [\$64,666] and in operating expenses [\$12,232] associated with the addition of a Planner Position.
51,000	Increase in Planning and Zoning operating budget for consulting services.
72,625	Increase in Planning and Zoning operating budget for correcting of errors on the Future Land Use Map.
20,000	Increase in Planning and Zoning operating budget for software development costs to develop an IT based solution that will create automatic reports for many of the Planning Staff's advisory boards.
24,000	Increase in Planning and Zoning operating budget for Host Compliance cloud based software to produce vacation rental listings.
90,000	Increase in code compliance contact for one additional code compliance inspector who is going to inspect rental housing, vacation homes and community residential.
<b>\$415,761</b>	<b>Total Increase</b>

## Planning and Zoning

The Planning and Zoning Division’s focus is on enhancing the quality of life and improving livability by encouraging and directing orderly growth and promoting well-designed development and public spaces.

Key areas of responsibility for the Planning & Zoning Division include:

- Reviewing building permits for zoning code compliance.
- Reviewing and recommending on all planning and zoning related applications, including but not limited to: Site Plan Applications, Flex and Reserve Applications, Special Exceptions, Variances, Temporary Uses, Interim Uses, Administrative Adjustments, Interpretations, Nonconforming Uses, Plats, Abandonments, Sidewalk Cafes, Signs, and Special Events.
- Implementing the Comprehensive Plan.
- Providing ongoing customer service to residents, businesses and the building community.
- Reviewing, inspecting and consulting on all landscaping applications.
- Promoting healthy urban forests through leadership, education, awareness, and advocacy.
- Collecting business taxes and ensuring all businesses have been reviewed for zoning compliance.
- Implementing the City’s Rental Housing Program.
- Managing the City’s Grant Program, which includes grant research, writing and tracking.
- Managing all activities of the City’s Public Art Program.
- Coordinating all historic preservation activities.
- Preparing Code amendments for various city departments.
- Geographic Information System (GIS) Mapping.
- Overseeing the development of Corridor Studies, Conceptual Designs, and other Master Plans.
- Managing the National Flood Insurance Community Rating System Program.
- Providing statistical, legal, and technical data for special studies.

## Financial Summary

Planning & Zoning	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	2,106,299	2,315,352	2,472,793	2,595,374	122,581
<b>Operating Expenses</b>	652,193	619,144	690,344	832,913	142,569
<b>Capital</b>	--	120,749	--	--	--
<b>Total</b>	<b>\$2,758,492</b>	<b>\$3,055,245</b>	<b>\$3,163,137</b>	<b>\$3,428,287</b>	<b>\$265,150</b>

## Code Compliance (Contract)

The Code Compliance Division pursues public education/information and community outreach, and will be committed to utilizing neighborhood meetings, workshops, forums, print media, website and all other educational tools available to foster communication.

The division will work as a partner within the City to help identify community standards and priorities. All applicable codes and ordinances will be evaluated for updating, process, legal foundation and consistency with local community standards. Recommendations for improvement will be provided as appropriate.

The field enforcement and special magistrate processes will be electronically automated to support a more efficient and expeditious code compliance level. Customer service will be instilled and required as a high priority by all staff members to ensure courteous and equitable service to all residents.

Professional development of all staff will be an ongoing priority through raised expectations, training and internal quality control. Since 2011, Code Compliance Services are contracted with Calvin, Giordano & Associates, Inc. Total personnel: 13.

### Financial Summary

Code Compliance	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Operating Expenses</b>	1,220,677	1,267,405	1,309,055	1,456,165	147,110
<b>Total</b>	<b>\$1,220,677</b>	<b>\$1,267,405</b>	<b>\$1,309,055</b>	<b>\$1,456,165</b>	<b>\$147,110</b>

### Advisory Board

The Advisory Board Division provides support to the Planning & Zoning Board, Zoning Board of Appeals, Architectural Appearance Committee, Development Review Committee, Public Art Committee and the Historic Preservation Committee. Support duties include; preparation of all agendas, back-up material, minutes, recommendations and official orders. This Division is also responsible for processing and meeting all advertising requirements for rezoning, variances, special exceptions, temporary permits, and abandonment requests. Additionally, the division prepares development orders for all site plan reviews and prepares weekly meeting schedules for distribution to the public, press and news media.

### Financial Summary

Advisory Board	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	66,548	70,862	73,981	76,301	2,320
<b>Operating Expenses</b>	73,982	70,875	69,828	71,009	1,181
<b>Total</b>	<b>\$140,530</b>	<b>\$141,737</b>	<b>\$143,809</b>	<b>\$147,310</b>	<b>\$3,501</b>

## Building Inspections

In FY 2016, the Building Inspections Division was moved from the General Fund to the Special Revenue Fund.

### Financial Summary

<b>Building Inspections</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	89,123	90,319	--	--	--
<b>Operating Expenses</b>	278	372	--	--	--
<b>Capital</b>	--	--	--	--	--
<b>Total</b>	<b>\$89,401</b>	<b>\$91,051</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Police Services (Contract) Broward County Sheriff's Office (BSO)

## **Mission**

To provide the highest level of professional public safety services to our community.

## **Purpose**

Maintain the highest standards of excellence in public safety through outstanding leadership, sound community partnerships, and effective resource management.

## **Goals**

- Ensure that an environment of trust and cooperation exists between the Broward Sheriff's Office and the community we serve.
- The Pompano Beach District will reduce crime and improve quality of life for residents of Pompano Beach.
- Challenge ourselves through the introduction of new ideas and practices.

## **Responsibilities**

- To protect and serve the community of Pompano Beach through community policing philosophies.
- Continued reduction of crime within Pompano Beach.
- To create effective community partnerships to address public safety issues faced in Pompano Beach.
- Create and maintain effective juvenile diversionary programs that will allow youths to successfully transition into adulthood.

## Police Services Summary

Police Services	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Police Services</b>	38,402,550	41,204,310	43,949,349	45,804,996	1,855,647
<b>COPS Grant</b>	730,790	1,174,377	--	--	--
<b>Total</b>	<b>\$39,133,340</b>	<b>\$42,378,687</b>	<b>\$43,949,349</b>	<b>\$45,804,996</b>	<b>\$1,855,647</b>

## Financial Summary

Police Services	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Operating Expenses</b>	39,133,340	42,378,687	43,949,349	45,804,996	1,855,647
<b>Total</b>	<b>\$39,133,340</b>	<b>\$42,378,687</b>	<b>\$43,949,349</b>	<b>\$45,804,996</b>	<b>\$1,855,647</b>

## Budget Comments

- **Budget Variances**

1,855,647      Increase in annual consideration for police services provided by the Broward County Sheriff's Office, to include seven additional School Resource Officers (\$1M).

**\$1,855,647      Total Increase**

# Fire Rescue Department

## **Mission**

The mission of the Pompano Beach Fire Rescue Department is to preserve life and property, promote public safety and respond to all calls for emergency assistance within the community. This mission is performed around the clock with all due regard for the dignity of each person we serve. In terms of priority, we want to help Pompano Beach enhance its reputation as a safe place in the region and deepen our connection with the community.

## **Purpose**

Geographically, the City is divided into six zones; each with a dedicated fire station. In addition to the City, the Fire Department provides fire-rescue coverage for the contract service area of Sea Ranch Lakes, located about one mile south of Pompano Beach's City limits along A1A. In addition to Sea Ranch Lakes, the City of Pompano Beach has an Automatic-Aid Agreement with the City of Lighthouse Point (located just north of Pompano along Federal Highway), calling for Lighthouse Point Fire Rescue to commit an aerial ladder truck automatically to all Pompano Beach commercial fires while Pompano would respond to all of Lighthouse Point's structure fires.

## **Goals**

The strategic goals that will inform the Fire Department decision making and guide our services are as follows:

- Expand awareness and public education programs
- Solidify partnership with stakeholders
- Build officer development program to improve organizational leadership
- Promote value of service and the need to expand capability

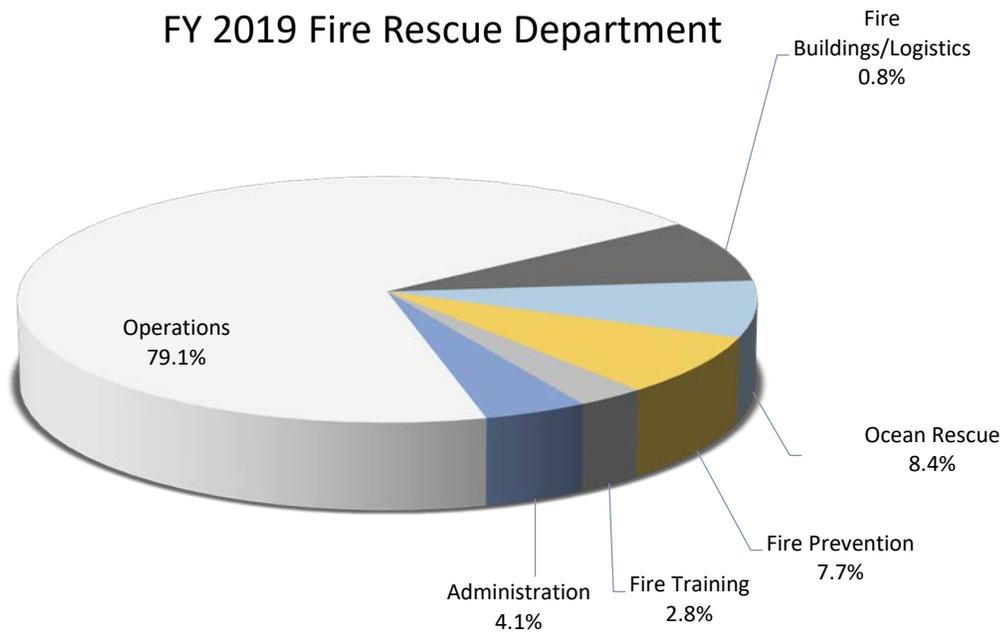
## **Responsibilities**

The Fire Rescue Department serves a wide range of individuals on a daily basis. The calls for assistance include – but are not limited to – medical and fire incidents, high-rise rescues, hazardous material incidents and vehicle accidents. When firefighters are not responding to requests for assistance, they are conducting training drills and/or helping to maintain the fire station facilities, as well as, the apparatus and equipment necessary to do their job.

## Fire Rescue Department Summary

Fire Rescue Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
Administration	809,930	909,214	927,314	1,035,265	107,951
Operations	15,831,951	16,100,857	16,974,741	16,762,201	-212,540
Fire Logistics	182,962	266,221	374,548	566,087	191,539
Ocean Rescue	1,735,970	1,756,442	1,801,467	2,000,228	198,761
Fire Prevention	1,510,222	1,653,797	1,708,631	1,890,380	181,749
Fire Training	--	--	592,078	688,484	96,406
<b>Total</b>	<b>\$20,071,035</b>	<b>\$20,686,531</b>	<b>\$22,378,779</b>	<b>\$22,942,645</b>	<b>\$563,866</b>

### FY 2019 Fire Rescue Department



## Financial Summary

Fire Rescue Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
Personal Services	16,001,459	16,171,308	17,284,749	17,963,952	679,203
Operating Expenses	4,012,772	4,190,338	4,209,408	4,755,755	546,347
Capital	56,804	324,885	884,622	222,938	-661,684
<b>Total</b>	<b>\$20,071,035</b>	<b>\$20,686,531</b>	<b>\$22,378,779</b>	<b>\$22,942,645</b>	<b>\$563,866</b>

## Budget Comments

### ▪ Budget Variances

44,443	Increase in personal services related to contributions to the Fire Insurance Health Trust Fund.
(23,921)	Decrease in personal services pension contributions due to financial performance.
257,747	Increase in operating expense due to the annual reallocation of internal service charges based upon more recent data.
17,715	Increase in personal services related to contributions to the General Public Employees Insurance Health Trust Fund.
(884,622)	Decrease in capital expense based on the one-time nature of the expense.
43,731	Increase in Fire Logistics' personnel expenses to move the Material Handling Specialist Position from the EMS Fund.
<b>\$73,759</b>	<b>Normal Increases/(Decreases)</b>
105,307	Personal Services
(31,548)	Operating Expenses

### ▪ Enhancements

1,706	Increase in Fire Administration's capital budget to replace a laptop computer.
52,000	Increase in Fire Administration's operating budget to upgrade the current version of Telestaff which is no longer supported by Kronos and is now obsolete.
55,000	Increase in Fire Administration's operating budget associated with the implementation of the Fire Department Employee Development Program.
8,600	Increase in Fire Administration's operating budget associated with the Laserfiche software.
1,760	Increase in Fire Operations' capital budget to replace a laptop [\$1,760].
200,000	Increase in Fire Operations' capital budget to replace the Alerting System.
5,000	Increase in Fire Operations' operating budget to cover mandated annual hose line testing service.

13,500	Increase in Fire Operations' operating budget to fund the bunker gear account for three additional new positions: one Battalion Chief and two Driver Engineer.
50,000	Increase in Fire Operations' operating budget to fund the Telecommunications System Redundancy.
362,814	Increase in Fire Operations personnel services to fund one Battalion Chief [\$95,107], two Driver Engineers [\$150,206] and one Emergency Manager Coordinator Position [\$67,469] and [\$50,032] associated with their health benefits.
3,015	Increase in Logistics' capital budget to replace a TV.
70,242	Increase in Logistics personnel budget associated with one Chief Material Handling Specialist Position [\$57,734] and operating expenses related to health benefits [\$12,508]
40,000	Increase in Logistics part time account associated with two part time positions.
19,000	Increase in Logistics' operating budget for professional services associated with the cost of automating the Fire Department warehouse inventory system.
35,000	Increase in Logistics' operating budget to pay for costs associated with Fire Department facility maintenance program.
16,457	Increase in Ocean Rescues' capital budget to replace a trailer [\$5,589] and a vessel exclusion buoys [\$10,868].
30,000	Increase in Ocean Rescue's personal budget related to two part time personnel.
63,922	Increase in Ocean Rescue's personal budget to fund one Lifeguard position [\$51,414] and [\$12,508] related to health benefits.
7,000	Increase in Fire Prevention's operating budget to purchase smart phones.
<b>\$563,866</b>	<b>Total Increase</b>

## Administration

As the leadership arm of the department, with oversight responsibility over the entire organization, the Fire Administration Division leverages organizational capital to increase the department’s ability to respond to challenges, to adapt to new conditions, and to recover quickly from difficulties and emergencies that will come our way. The division provides management and coordination of all functions related to the fire department in general, while prioritizing

- Planning, Management, Budgeting and Oversight
- Recruiting and Personnel Development
- Professional Standards

Fire Administration is also responsible for grant funding opportunities, annual reporting, and project submittals. Fire Administration Staff ensures fiscal accountability across the department and ensure every revenue source is explored and leveraged.

Investigations of misconduct are led by Administration when warranted. The division also conducts quality assurance audits to ensure compliance with federal laws, state statute, and with City and department policies.

### FY 17 Achievements

- Construction of Fire Station 24
- Maintained third lowest fire assessment residential rate in Broward County

## Financial Summary

Administration	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
<b>Personal Services</b>	576,415	688,779	648,796	664,149	15,353
<b>Operating Expenses</b>	233,515	218,476	233,218	369,410	136,192
<b>Capital</b>	--	1,959	45,300	1,706	(43,594)
<b>Total</b>	<b>\$809,930</b>	<b>\$909,214</b>	<b>\$927,314</b>	<b>\$1,035,265</b>	<b>\$151,545</b>

## Operations

The goal of the Operations Division is to maintain efficiency in delivering medical and fire protection services to the public by aggressive and constant assessment of fire and medical response, analysis of man hours to perform tasks, and the monitoring of personnel attitudes and performance to assure that all standards are maintained and improved upon in the organization.

### FY 17 Achievements

- Conducted two (2) eight-week long FEMA endorsed CERT training classes for public disaster/emergency preparedness. Through this training, over fifty (50) residents became certified volunteers.
- 2,030 hours conducted for disaster preparedness public outreach events and volunteer training events.

### Financial Summary

<b>Operations</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variances</b>
<b>Personal Services</b>	12,936,845	12,803,400	13,271,207	13,442,926	171,719
<b>Operating Expenses</b>	2,861,169	3,029,508	2,912,212	3,117,515	205,303
<b>Capital</b>	33,937	267,949	791,322	201,760	(589,562)
<b>Total</b>	<b>\$15,831,951</b>	<b>\$16,100,857</b>	<b>\$16,974,741</b>	<b>\$16,762,201</b>	<b>\$377,022</b>

## Fire Logistics

The Fire Buildings Division has direct oversight over building repairs, maintenance and safety programs which enhance the serviceability and duration of equipment and facilities. The Division is responsible for all facility management issues including major and minor repairs of buildings and equipment.

### Programs, Projects and activities

- Vehicle Maintenance
- Oversee repair and maintenance all fire department facilities
- Responsible for bi-annual and periodic cleaning of turn-out gear
- Purchasing

### FY 17 Achievements

- Warehouse facility has been upgraded to withstand hurricane-force winds.

## Financial Summary

Fire Buildings	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
Personal Services	--	--	109,270	271,503	162,233
Operating Expenses	160,095	249,492	217,278	291,569	74,291
Capital	22,867	16,729	48,000	3,015	(44,985)
<b>Total</b>	<b>\$182,962</b>	<b>\$266,221</b>	<b>\$374,548</b>	<b>\$566,087</b>	<b>\$236,524</b>

## Ocean Rescue

Pompano Beach Ocean Rescue is committed to providing safety services in the beach environment through beach management, education, outreach, prevention, and response with on-scene emergency medical care. The Ocean Rescue Division provides rescue coverage daily to protect designated beach areas of the City of Pompano Beach and responds to emergencies anywhere on the City’s coastline, offshore and intracoastal when necessary.

### FY 2017 Achievements

- Ocean Rescue, operating out of beach headquarters and eight (8) lifeguard towers, performed 70,242 public contacts, 33,420 preventative actions, 21,245 ordinance enforcements, provided first aid or medical care 4,228 times and performed 56 ocean rescues.
- The lifeguards completed 7,344 training hours including the City’s diversity training, Emergency Vehicle Operator, American Heart Association Basic Life Support, supervisors in government, United States Lifesaving Association open water lifesaving skills and emergency medical skills.

### Financial Summary

Ocean Rescue	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
<b>Personal Services</b>	1,233,646	1,257,758	1,297,837	1,450,347	152,510
<b>Operating Expenses</b>	502,324	460,436	503,630	533,424	29,794
<b>Capital</b>	--	38,248	--	16,457	16,457
<b>Total</b>	<b>\$1,735,970</b>	<b>\$1,756,442</b>	<b>\$1,801,467</b>	<b>\$2,000,228</b>	<b>\$182,304</b>

## Fire Prevention

Considered the fire safety enforcement arm of the organization, the Bureau of Fire Prevention is required to perform annual inspection on all commercial and multi-residential properties in Pompano Beach. These inspections are intended to eliminate or reduce the number of hazards at these properties which contribute to the increased risk of fire within the city. Fire inspectors also review building construction plans for fire safety code compliance and investigate fires for cause/determination purposes. The Fire Prevention Division also conducts Fire Safety Talks in schools and community groups.

## Financial Summary

Fire Prevention	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
<b>Personal Services</b>	1,254,553	1,421,371	1,452,597	1,553,653	101,056
<b>Operating Expenses</b>	255,669	232,426	256,034	336,727	80,693
<b>Total</b>	<b>\$1,510,222</b>	<b>\$1,653,797</b>	<b>\$1,708,631</b>	<b>\$1,890,380</b>	<b>\$181,749</b>

## Fire Training

Fire Training Division handles all Fire and EMS training for Fire / Rescue personnel on a variety of trainings and evaluations such as: eight (8) week new hire orientation and CERT training, two (2) week Driver engineer and captain orientation, quarterly evaluations for new employees, high school training in the Explorer Program, and civilians CPR training. In addition, Fire Training division delivers the required annual fire training hours for ISO as well as the required hours for EMT and Paramedic state recertification.

### FY 2017 Achievements

- CERT training for 40 number of participants

### Financial Summary

Fire Training	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
<b>Personal Services</b>	--	--	505,042	581,374	76,332
<b>Operating Expenses</b>	--	--	87,036	107,110	20,074
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$592,078</b>	<b>\$688,484</b>	<b>\$96,406</b>

# Public Works Department

## **Mission**

Public Works Department provides essential services to the citizens of Pompano Beach in a prompt, courteous, safe, efficient, and cost-effective manner. Public Works, through its dedicated employees, strives to plan, design, build, maintain, and operate public infrastructure in a manner that respects the environment and the ability of government to adequately preserve these assets for succeeding generations.

## **Purpose**

To construct, protect, and maintain, within the authority provided by the City Code of Ordinances, the physical structures and facilities that have been determined necessary for public purposes and to provide services to the public to facilitate the achievement of common social, economic, and environmental desires.

## **Goals**

- To face each task with pride in being an essential member of an organization dedicated to service.
- To constantly seek ways to improve the level and quality of service.
- To continuously strive for self-improvement through training opportunities and communication with others.
- To view each encounter with the public as an opportunity to demonstrate the purpose of the department in a positive manner.

## **Responsibilities**

Provide efficient construction and maintenance of public infrastructure through nine divisions.

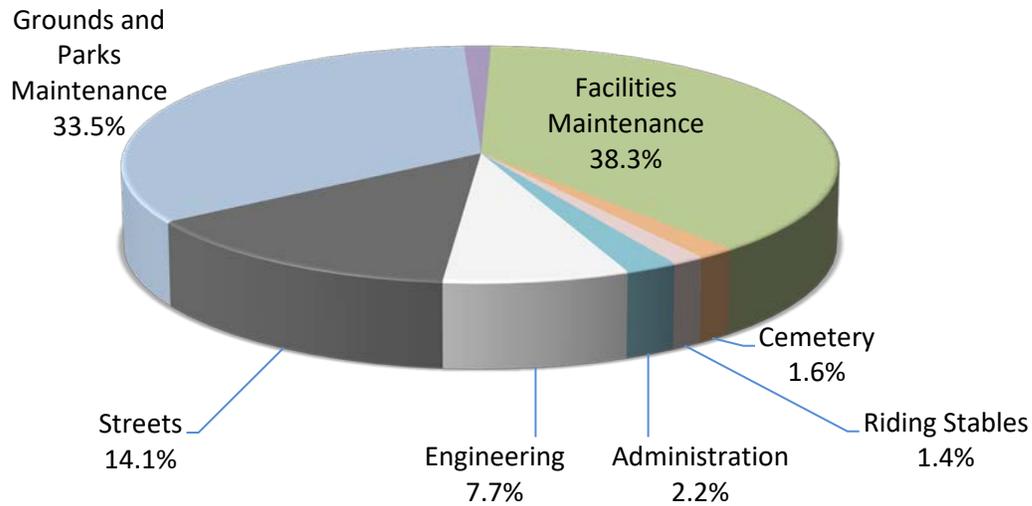
## **FY 17 Achievements**

- New sidewalk installation 1900 – 2100 Block NW 1<sup>st</sup> Avenue
- Repair asphalt and installed new basketball goals at Apollo Park
- Reconstruct patio area at Fire station #61
- Installed ADA mats on McNab road sidewalks from Federal Hwy to Cypress Road
- Made the sidewalks ADA accessible at the Leisure Ville entrance

## Public Works Department Summary

Public Works Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administration	431,147	497,367	529,986	495,940	(34,046)
Engineering	1,232,223	1,538,305	1,628,570	1,749,883	121,313
Sanitation*	1,515,228	1,277,040	--	--	--
Streets	2,525,587	2,853,231	3,204,766	3,186,033	(18,733)
<b>Grounds and Parks Maintenance</b>	<b>7,071,239</b>	<b>7,298,105</b>	<b>7,414,674</b>	<b>7,605,795</b>	<b>191,121</b>
Animal Control	241,614	253,151	280,552	297,445	16,893
Facilities Maintenance	3,612,673	3,330,930	8,290,991	8,674,840	383,849
Cemetery	316,187	367,642	417,517	354,186	(63,331)
Riding Stables	298,309	295,637	314,776	308,298	(6,478)
<b>Total</b>	<b>\$17,244,207</b>	<b>\$17,711,408</b>	<b>\$22,081,832</b>	<b>\$22,672,420</b>	<b>\$590,588</b>

## FY 2019 Public Works Department



\*In FY 2018, Sanitation Division has moved to Solid Waste Enterprise Fund.

## Financial Summary

Public Works Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	10,345,651	10,570,772	10,616,332	11,309,729	693,397
<b>Operating Expenses</b>	6,721,815	6,372,345	10,711,872	11,341,909	630,037
<b>Capital</b>	176,741	768,291	753,628	20,782	(732,846)
<b>Total</b>	<b>\$17,244,207</b>	<b>\$17,711,408</b>	<b>\$22,081,832</b>	<b>\$22,672,420</b>	<b>\$590,588</b>

## Budget Comments

### ▪ Budget Variances

230,578	Increase in personal services pension contributions due to fund financial performance.
157,160	Increase in operating expense due to the annual reallocation of internal service charges based upon more recent data.
336,464	Increase in operating improvement and maintenance account due to an increase demand in maintenance for government buildings.
(753,628)	Decrease in capital expense based on the one-time nature of the expense.
3,859	Increase in FAA Land Rent for the Equestrian Center.
<b>(\$42,726)</b>	<b>Normal Increases/(Decreases)</b>
307,199	Personal Services
(349,925)	Operating Expenses

### ▪ Enhancements

2,000	Increase in Public Works Administration's personal budget to fund the phone allowance account.
2,504	Increase in Public Works Administration's operating budget to fund the telephone account.
12,865	Increase in Streets' capital budget to replace a Hosty [\$5,645], a wacker tamp [\$2,306], and a Husqvarna [\$4,914].
13,264	Increase in Streets' operating budget to fund FEC Real Estate Lease amendment ordinance December 12, 2017.

10,811	Increase in Grounds Maintenance's personnel budget related to the paygrade change of the Grounds Operations Manager position.
25,000	Increase in Grounds Maintenance's operating budget for turf replacement costs for athletic field surfaces.
7,917	Increase in Grounds Maintenance's capital budget to replace a Sod Cutter [\$5,000] and an Emerson Trailer [\$2,917].
73,496	Increase in Facilities Maintenance's personnel budget to fund a new Electrician Position [\$60,998] and [\$12,408] related to health benefits.
75,375	Increase in Facilities Maintenance' operating budget to maintain the Cultural Arts Center.
30,000	Increase in Facilities Maintenance's operating budget for domestic and irrigation backflow tests with certification and record with BSI.
7,000	Increase in Facilities Maintenance's operating budget to maintain the fountain flame located in Old Town Pompano Beach.
311,464	Increase in Facilities Maintenance's operating budget to adjust the maintenance account.
2,800	Increase in Cemetery's personnel budget related to the Cemetery Sexton paygrade change.
4,036	Increase in Engineering's personal budget related to the reclassification of the Engineering Inspector II to Engineering Inspector III.
16,146	Increase in Engineering's personal budget related to the assignment pay for the GIS Coordinator and Engineering Inspector position.
58,840	Increase in Engineering's personal budget related to fund the part time account.
5,365	Increase in Engineering's operating budget related to the GIS software.
<b>\$590,588</b>	<b>Total Increase</b>

## Administration

The Administration Division is responsible for several key programs which are carried out by separate divisions within the Department: Engineering, Streets and canal maintenance, Building Maintenance, Grounds Maintenance, Cemetery operation and maintenance, Riding Stables maintenance, Air Park operation and maintenance, Sanitation, Animal Control, Parking Operations, Pier maintenance, and Fleet Maintenance.

This division also provides staff support for the Sand and Spurs Stables Advisory Board, Marine Advisory Board, the Community Appearance Committee and the Recycling and Solid Waste Committee.

## Financial Summary

<b>Administration</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	381,259	430,323	456,524	416,867	(39,657)
<b>Operating Expenses</b>	49,888	67,044	73,462	79,073	5,611
<b>Total</b>	<b>\$431,147</b>	<b>\$497,367</b>	<b>\$529,986</b>	<b>\$495,940</b>	<b>(\$34,046)</b>

## Engineering

The Engineering Division is responsible for inspection services and overseeing utilization of the right of way, maintaining the Geographic Information System and maintaining records of City assets, and the Capital Improvement Program. Other functions and responsibilities include:

- Project management of all Capital Improvement Program (CIP) projects.
- Furnishing maps to the public to provide information regarding property plats and availability of utilities.
- Creating specialty maps and exhibits for City departments.
- Plan review, permit issuance and inspections for public improvements associated with private developments and compliance with applicable Codes.
- Providing in-house engineering design and drafting services for City departments to quickly and effectively solve problems and provide service.
- Assisting the public by answering questions relating to dock construction, driveway surfacing, sidewalks, etc.

## Financial Summary

<b>Engineering</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	863,010	875,968	959,786	1,068,632	108,846
<b>Operating Expenses</b>	366,071	638,768	642,989	681,251	38,262
<b>Capital</b>	3,142	23,569	25,795	--	(25,795)
<b>Total</b>	<b>\$1,232,223</b>	<b>\$1,538,305</b>	<b>\$1,628,570</b>	<b>\$1,749,883</b>	<b>\$121,313</b>

## Sanitation

The Sanitation Division offers complementary semi-annual bulk services for all multi-family dwellings and businesses. The core function is to keep all City rights of way, canals, City facilities and other public properties clean of trash and debris, while funding for the disposal costs for City operated projects and programs. Assists various City departments, facilities and BSO with special bulk trash needs that occur. Directs the Adopt-a-Street program to promote community involvement and increase curb appeal with improvements in neighborhood street appearance.

### Financial Summary

Sanitation	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	677,151	539,775	--	--	--
<b>Operating Expenses</b>	815,632	675,329	--	--	--
<b>Capital</b>	22,445	61,936	--	--	--
<b>Total</b>	<b>\$1,515,228</b>	<b>\$1,277,040</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## Streets

The Streets Division responsibilities include repairing streets and driveways damaged by utility repairs, resurfacing streets according to the Ten Year Street Resurfacing Plan, cleaning storm drains and maintaining swales to insure proper drainage and prevent area flooding, construct and repair cracked and damaged sidewalks and repair potholes.

## Financial Summary

<b>Streets</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	1,686,162	1,796,904	1,955,335	2,179,074	223,739
<b>Operating Expenses</b>	822,064	780,494	915,268	994,094	78,826
<b>Capital</b>	17,361	275,833	334,163	12,865	(321,298)
<b>Total</b>	<b>\$2,525,587</b>	<b>\$2,853,231</b>	<b>\$3,204,766</b>	<b>\$ 3,186,033</b>	<b>(\$18,733)</b>

## Grounds and Parks Maintenance

The Grounds and Parks Maintenance Division responsibilities include, but are not limited to: mowing the 700+ acres of grass, according to City maintenance schedules; maintaining the irrigation systems and repairing leaks and breaks; maintaining roadsides for proper storm water drainage; providing pest control service for City parks and facilities; maintaining parks, equipment and athletic fields; completing landscape enhancement projects which may include the removal and installation of trees, plants, grass, mulch and other various landscape materials; as well as provide emergency clean up after minor and major events such as storm or accidents where city landscape is involved.

### FY 17 Achievements

- Replace 11 memorial dedication trees at Indian Mound Park destroyed by Hurricane Irma
- Removal of beach sand covering the turf, beds, sidewalks, and roadway due to Hurricane Irma
- Replace over 3 acres of sod due to damages caused by Hurricane Irma
- Procure and provide over 3000 trees for the City’s annual tree giveaway program
- Completion of Community Park Playground installation
- Completion of Community Park pavilions
- Green Industries Best Management Practices certifications awarded to grounds incoming division team members
- Completion of Mitchell Moore basketball court resurfacing
- FNGLA Landscape Certification awarded to division team members

### Financial Summary

Grounds and Parks Maintenance	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	4,941,369	5,119,340	5,188,825	5,519,073	330,248
<b>Operating Expenses</b>	2,018,522	1,828,957	1,968,847	2,078,805	109,958
<b>Capital</b>	111,348	349,808	257,002	7,917	(249,085)
<b>Total</b>	<b>\$7,071,239</b>	<b>\$7,298,105</b>	<b>\$7,414,674</b>	<b>\$ 7,605,795</b>	<b>\$191,121</b>

## Animal Control

The Animal Control Division prioritizes and responds to complaints based on urgency; provides a highly successful trapping program to rid the City of feral animals by providing traps to residents; patrols public areas to ensure safe and enjoyable parks, beaches and neighborhoods; provides public education in areas of human and animal safety and control, including disaster planning with animals, bite prevention and nuisance wildlife control.

## Financial Summary

<b>Animal Control</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	183,176	188,088	209,225	224,196	14,971
<b>Operating Expenses</b>	58,438	65,063	71,327	73,249	1,922
<b>Capital</b>	--	--	--	--	--
<b>Total</b>	<b>\$241,614</b>	<b>\$253,151</b>	<b>\$280,552</b>	<b>\$ 297,445</b>	<b>\$16,893</b>

## Facilities Maintenance

The Facilities Maintenance Division maintains all city buildings, parks and recreation centers in a neat, clean and safe manner. The division is also responsible for 234 structures and facilities, approximately 6,500 streetlights, over 175 bathrooms, over 150 air conditioning units and 50 parks.

This Division provides the necessary resources for facility support including; repairs, waste disposal and utility expenses in order to reduce response time and minimize inconvenience to all. Key responsibilities include:

- Maintaining a complete maintenance program on the air conditioning, electrical and plumbing systems for City Hall and the Commission Chambers.
- Overseeing all buildings mandated inspections; such as, fire sprinkler system, fire alarm system and elevators.
- Keeping the buildings in an attractive, clean and safe condition.

### FY 17 Achievements

- Fire alarm monitoring has been set up at the Air Park Tower building to work with the Siemen's system
- The reroofing of the Broward Sherriff Annex at MLK has been completed.
- Replaced over 300 light fixtures and over 1,000 lights and ballast in the City main roads and buildings.
- Remodel 911 call center, kitchen area, waiting area and offices at Broward Sherriff Office
- Installation of the conduit for the new fiberglass cable to the Fleet, Procurement and Public Works Building B and D.

### Financial Summary

Facilities Maintenance	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	1,404,917	1,382,695	1,573,800	1,636,782	62,982
<b>Operating Expenses</b>	2,185,311	1,908,812	6,647,337	7,038,058	390,721
<b>Capital</b>	22,445	39,423	69,854	--	(69,854)
<b>Total</b>	<b>\$3,612,673</b>	<b>\$3,330,930</b>	<b>\$8,290,991</b>	<b>\$8,674,840</b>	<b>\$383,849</b>

## Cemetery

The Cemetery Division manages 10,947 burial plots to include three (3) 48-niche columbarium. Staff conducts interments, sells plots and memorial markers, and maintains fifteen (15) acres of landscaped lawns. The division also conducts ceremonial Memorial Day services.

### FY 17 Achievements

- The past 3 years City of Pompano Beach Pompano Beach Cemetery has held the Daughters of the American Revolution Veterans Reef Ceremony.

### Financial Summary

<b>Cemetery</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	166,964	203,318	217,468	216,948	(520)
<b>Operating Expenses</b>	149,223	146,602	133,235	137,238	4,003
<b>Capital</b>	--	17,722	66,814	--	(66,814)
<b>Total</b>	<b>\$316,187</b>	<b>\$367,642</b>	<b>\$417,517</b>	<b>\$354,186</b>	<b>(\$63,331)</b>

## Riding Stables

The Public Works Department provides necessary maintenance of the Sand and Spurs Equestrian Park. The key responsibilities include, mowing all turf grass; maintaining landscaping, fencing, picnic areas, dragging and watering the riding rings; and setting up for the horse shows.

### Financial Summary

<b>Riding Stables</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	41,643	34,361	55,369	48,157	(7,212)
<b>Operating Expenses</b>	256,666	261,276	259,407	260,141	734
<b>Total</b>	<b>\$298,309</b>	<b>\$295,637</b>	<b>\$314,776</b>	<b>\$308,298</b>	<b>(\$6,478)</b>

# Parks and Recreation Department

## **Mission**

The Parks and Recreation Department is committed to enhancing the quality of life for residents and visitors by providing outstanding sports, recreation and cultural arts facilities, programs and parks that protect the environment, contribute to the economic and social vitality of the community, and foster healthy lifestyles, creativity and cultural diversity.

## **Purpose**

The purpose of the Parks and Recreation Department is to provide health and recreation opportunities through the creation of high quality programs, facilities, and community special events.

## **Goals**

- Provide recreation opportunities through organized programs, facilities and areas.
- Maintain recreation areas and facilities in the most cost-effective manner possible, while recognizing the community's needs and desires.
- Implement training, procedures, and resources to enable staff to provide superior services and programming, and effectively, efficiently and safely perform their jobs.

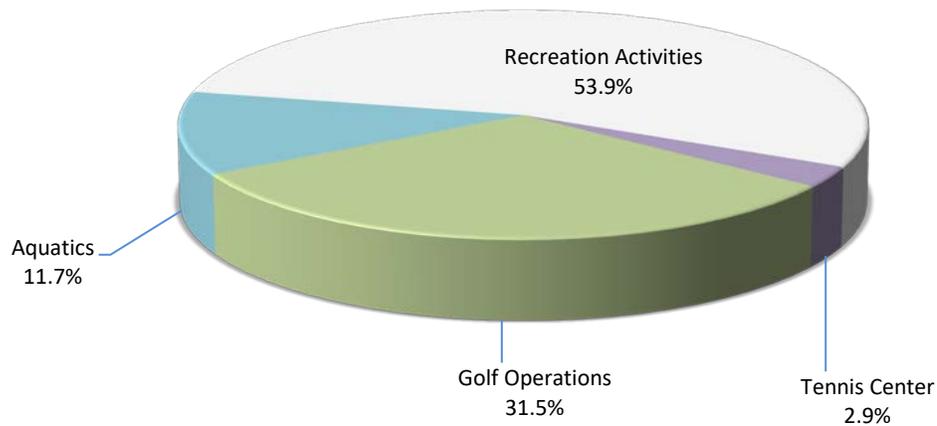
## **Responsibilities**

- Manage a range of recreational services to help enrich the lives of persons living in our community.
- Administer, manage and implement programs to maintain and beautify our parks and recreational facilities.
- Administer, manage and implement recreation programs representing a variety of interests, ages, cultures and abilities.
- Coordinate community wide special events, as well as, civic and cultural programs.

## Parks and Recreation Department Summary

Parks and Recreation Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
<b>Aquatics</b>	1,288,154	1,203,960	1,205,454	1,366,358	160,904
<b>Recreation Activities</b>	4,956,340	4,975,362	5,706,622	6,305,385	598,763
<b>Amphitheater</b>	870,794	1,374,904	--	--	--
<b>Tennis Center</b>	246,007	287,207	297,766	343,296	45,530
<b>Golf Operations</b>	3,042	3,256,008	3,821,359	3,681,279	(140,080)
<b>Total</b>	<b>\$7,364,337</b>	<b>\$11,097,552</b>	<b>\$11,031,201</b>	<b>\$11,696,318</b>	<b>\$665,117</b>

### FY 2019 Parks and Recreation Department



### Financial Summary

Parks and Recreation Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
<b>Personal Services</b>	4,048,360	5,067,278	5,469,094	5,975,875	506,781
<b>Operating Expenses</b>	3,080,122	5,923,540	4,744,591	5,235,988	491,397
<b>Capital</b>	228,599	97,142	756,116	383,055	(373,061)
<b>Grant-In-Aid</b>	7,256	9,592	61,400	101,400	40,000
<b>Total</b>	<b>\$7,364,337</b>	<b>\$11,097,552</b>	<b>\$11,031,201</b>	<b>\$11,696,318</b>	<b>\$665,117</b>

## Budget Comments

### ▪ Budget Variances

246,212	Increase in personal services pension contributions due to fund financial performance.
140,720	Increase in operating expense due to the annual reallocation of internal service charges based upon more recent data.
756,116	Increase in capital expense based on the one-time nature of the expense.
40,000	Increase in grant-in-aid to fund the Centennial Park Account associated with the Sample McDougald House contract. This is a transfer from Non-Departmental Division.

### **(\$1,674,329) Normal Increase/(Decreases)**

(60,065)	Personal Services
(86,940)	Operating Expenses
(1,527,324)	Capital

### ▪ Enhancements

98,729	Increase Aquatics capital budget to replace six Guard Stands [\$20,555], Small Pool Lights [\$3,507], Small pool pump and motor [\$9,738], Big pool pump and motor [\$11,941], AquatTrek ADA 8 Step System [44,567], Water Polo Goals [\$3,914], Deck Drains [\$28,515], Custom Pool Cover (AC) -small pool [\$9,839] and Fencing (AC) [\$6,149].
26,000	Increase in Aquatics' personnel budget for part time personnel.
25,000	Increase in Aquatic's operating budget to install an AC unit in the locker rooms.
43,000	Increase in Aquatic's operating budget for a shade structure [\$5,000], aquateck obstacle course [\$25,000] and to replace pool filters [\$25,000].
92,703	Increase Recreation Activities capital budget to replace furniture at Pat Larkins Center [\$15,900], Conc. Appliances (Stadium) [\$38,169], Sand and Refinish Auditorium Floor - Civic Center [\$18,000], fencing at various facilities [\$5,544], and Sound & Lighting [\$15,901].
132,461	Increase in Recreation's capital budget to fund cameras in various parks.
15,091	Increase in Recreation's capital budget to cover sound/lighting expense for monthly Music under the stars events [\$12,000] and to upgrade the sound system at the Skolnick Center [\$3,091].

312,645	Increase in Recreation's personnel budget to fund 5 full time park rangers [\$250,106] and in operating expenses related to their health benefits [\$62,539]. These positions were approved in FY 2018 budget.
21,900	Increase in Recreation's operating budget to fund training [\$11,700], office supplies [\$1,000], bicycles [\$800], uniforms [\$3,000], phones [\$2,400], and AED [\$3,000] for five Park Rangers.
44,529	Increase in Recreation's personnel budget to fund the existing part time personnel [\$24,529] and part time park rangers [\$20,000].
40,000	Increase in Recreation's operating budget to fund four (4) volleyball courts [\$20,000] and basketball goals [\$20,000].
42,800	Increase in Recreation's operating budget related to painting of the Larkin's center [\$14,800] and two (2) concession stands [\$13,000]; and replacement of the old fence, tops of batting cages [\$15,000].
26,894	Increase in Tennis capital budget to replace a utility vehicle [\$3,709] and wind screen [\$23,185].
3,000	Increase in Tennis capital budget to replace a tennis container for storage.
17,000	Increase in Golf's operating budget to fund the annual increase with Golf Pro.
149,124	Increase in Golf's operating budget to fund the Golf Course maintenance contract with Cypress Golf.
36,254	Increase in Golf's operating budget to replace 40 golf signage's [\$18,439], and 18 tee signs for Palms course [\$17,815].
29,269	Increase in Golf's capital budget to replace 2 pond fountains [\$15,640] and a Driving Range Picker with Cage [\$13,629].
<b>\$665,117</b>	<b>Total Increase</b>

## Aquatics

The Aquatic Center and the Houston Sworn Aquatic Center provide recreational public swimming, lap swimming, swim lessons for all ages, waterobics, aquatic therapy, Masters Swimming, USA Swimming, scuba certification, aquatic infant survival lessons, and training courses in lifeguard, water safety instructor, first aid, first responder and CPR. In-Service lifeguard training is provided for our lifeguards. Pool lifeguards are certified in Red Cross Lifeguard Training and CPR.

### FY 17 Achievements

- Pompano Piranhas Swim Team hosted 6 swim meets with over 2,000 swimmers in attendance that swim for teams all over South Florida. These events have more than 5,000 spectators.
- Sunshine State Water Polo Tournament in June 2017 was also held at the Aquatic Center with 1020 players and over 1,800 spectators in attendance. US Olympian Ashleigh Johnson played in the tournament for her local club team out of Miami.
- Houston Sworn and The Aquatic Center played host to 28 different club and college swim teams for training while in Pompano for vacation. Teams came from the United States, Canada and as far away as Norway and Austria.

### Financial Summary

Aquatics	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
<b>Personal Services</b>	803,397	899,668	874,770	910,865	36,095
<b>Operating Expenses</b>	305,165	290,290	289,242	356,765	67,523
<b>Capital</b>	179,592	14,002	41,442	98,728	57,286
<b>Total</b>	<b>\$1,288,154</b>	<b>\$1,203,960</b>	<b>\$1,205,454</b>	<b>\$1,366,358</b>	<b>\$160,904</b>

## Recreation Activities

The Recreation Activities Division administers, manages and implements recreational programs and events representing a variety of ages and interests that meet the needs of the community, promote healthy lifestyles, and encourage greater community involvement.

### FY 17 Achievements

- Florida Festival and Events Association SUNsational Awards
- Superbowl Champions in the Gold Coast Pop Warner Football and Cheerleading Programs

### Financial Summary

Recreation Activities	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
Personal Services	3,033,812	3,133,124	3,499,488	3,947,600	448,112
Operating Expenses	1,866,265	1,779,376	1,826,060	2,031,221	205,161
Capital	49,007	53,270	319,674	225,164	(94,510)
Grant-In-Aid	7,256	9,592	61,400	101,400	40,000
<b>Total</b>	<b>\$4,956,340</b>	<b>\$4,975,362</b>	<b>\$5,706,622</b>	<b>\$6,305,385</b>	<b>\$598,763</b>

## Amphitheater

The Parks and Recreation Department works with an outside contractor to produce, promote, and program shows, events and festivals at the Amphitheater/Community Park. For FY 2018, Amphitheatre budget is counted under the Cultural Affairs Division.

### Financial Summary

<b>Amphitheater</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variances</b>
<b>Personal Services</b>	118	45	--	--	--
<b>Operating Expenses</b>	870,794	1,369,628	--	--	--
<b>Capital</b>	--	5,231	--	--	--
<b>Total</b>	<b>\$870,794</b>	<b>\$1,374,904</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## Tennis Center

The Pompano Beach Tennis Center is a full service public tennis facility with 16 lighted clay courts. Residents can enjoy beginner to advanced clinics and lessons and leagues for players of all ages. Additionally, the facility offers mixers, socials, United States Tennis Association tournaments, winter, spring and summer youth camps, racquet stringing and merchandise.

### FY 17 Achievements

- Wimbledon Watch Party with over 100 people in attendance 2017
- Quarterly Customer Appreciation Celebrations and BBQ averaging 75 member in attendance

### Financial Summary

Tennis Center	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
<b>Personal Services</b>	207,991	222,771	220,820	234,512	13,692
<b>Operating Expenses</b>	38,016	39,797	76,946	78,890	1,944
<b>Capital</b>	--	24,639	--	29,894	29,894
<b>Total</b>	<b>\$246,007</b>	<b>\$287,207</b>	<b>\$297,766</b>	<b>\$343,296</b>	<b>\$45,530</b>

## Golf Operations

The Golf Operations Division operates a 180 acre parcel of land that is home to 2 championship golf courses: The Pines Course and the Palms Course. The Pines Course was redesigned (in 2012) by The Greg Norman Design Company and the Palms course was designed by the firm of Devlin/Von Hague. The property offers a full length practice range with a turf tee or artificial turf matts. The golf course has two practice putting greens and a chipping green. The short game practice area also features a greenside bunker. The golf course has a clubhouse that features both men’s and ladies locker rooms, cashier/check in area and Golf Shop. To ensure guests receive proper service we have a number of golf cashiers, golf cart attendants and outside golf staff to ensure players are able to check in and make their way to the correct first tee efficiently and on time.

### FY 17 Achievements

The Pompano Beach Golf Club has hosted a number of charity events and golf outings yearly.

- Pompano Rotary Club
- Brad Vestal Memorial (benefits local children’s charities)
- Island Paws (raises money for rescue dogs)
- Pompano Beach Chamber of Commerce
- Florida Wildlife Convention
- Motorola
- Pompano Commerce Club
- Pompano Beach Yacht Club
- Boston Police
- PRIMA (Risk Managers from around the country)
- Over the Hill (predominantly Pompano Beach Business Owners)
- Broward Ladies Summer League (women from different clubs in Broward County)
- Broward Special Olympics
- AM&E Church
- City Championship (open to all golfers in the tri county area)

### Financial Summary

Golf Operations	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variances
<b>Personal Services</b>	3,042	811,670	874,016	882,898	8,882
<b>Operating Expenses</b>	--	2,444,338	2,552,343	2,769,112	216,769
<b>Capital</b>	--	--	395,000	29,269	(365,731)
<b>Total</b>	<b>\$3,042</b>	<b>\$3,256,008</b>	<b>\$3,821,359</b>	<b>\$3,681,279</b>	<b>(\$140,08)</b>

## General Administration/Non-Departmental

### Purpose

The purpose of General Administration is to account for operating expenses which are not under the direct supervision of a department head. Services covered include: crossing guards for schools, short-term financing, grant-in-aid to non-profit organizations, citywide functions, Tax Increment Financing payments to the City Redevelopment Agencies, contingency accounts for unanticipated needs and transfers to other funds.

### General Administration Summary

General Administration	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Non-Departmental</b>	25,558,623	32,778,481	16,435,079	22,181,085	5,746,006
<b>Total</b>	<b>\$25,558,623</b>	<b>\$32,778,481</b>	<b>\$16,435,079</b>	<b>\$22,181,085</b>	<b>\$5,746,006</b>

### Financial Summary

Non-Departmental	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	103,288	96,896	--	--	--
<b>Operating Expenses</b>	2,425,267	1,917,671	2,267,031	2,576,708	309,677
<b>Capital</b>	--	341,574	--	300,000	300,000
<b>Debt Service</b>	643,341	836,206	760,429	1,559,429	799,000
<b>Grant-In-Aid</b>	4,060,065	4,572,395	5,387,011	6,201,121	814,110
<b>Operating Transfers</b>	18,326,662	25,013,739	7,438,012	10,442,910	3,004,898
<b>Contingency</b>	--	--	10,000	12,000	2,000
<b>Working Capital Reserve</b>	--	--	572,596	1,088,917	516,321
<b>Total</b>	<b>\$25,558,623</b>	<b>\$32,778,481</b>	<b>\$16,435,079</b>	<b>\$22,181,085</b>	<b>\$5,746,006</b>

## Debt Service Summary

Non-Departmental	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Notes Payable	237,541	244,068	250,775	257,666	6,891
Notes Payable - Fleet	328,706	518,847	449,912	456,244	6,332
Notes Payable Capital lease	--	--	--	690,000	690,000
Interest Expense	54,534	48,006	41,300	34,409	(6,891)
Interest Expense N/P Fleet Vehicle	22,560	25,285	18,442	12,110	(6,332)
Interest N/P Capital	--	--	--	109,000	109,000
<b>Total</b>	<b>\$643,341</b>	<b>\$836,206</b>	<b>\$760,429</b>	<b>\$1,559,429</b>	<b>\$799,000</b>

## Budget Comments

### ▪ Budget Variances

602,006	Increase in transfer to the EMS Service District Fund to support EMS related costs.
39,377	Increase in operating expense due to the annual reallocation of internal service charges based upon more recent data.
719,000	Increase in Grant-in-Aid expenses related to CRA Tax Increment Financing (TIF) costs.
799,000	Increase in debt service payments associated with capital financing for FY 2019.
516,321	Increase in working capital reserve based on projected expenditure levels.
300,000	Increase in Land Acquisition account.
2,402,892	Increase in transfers to General Capital Fund to fund potential future CIP projects as needed.
<b>\$367,410</b>	<b>Normal Increases/Decreases</b>
270,300	Operating Expenses
95,110	Grant-in-Aid
2,000	Contingency
<b>\$5,746,006</b>	<b>Total Increase</b>

## CDBG Admin

### Purpose

The purpose of the CDBG Admin Division is to support CDBG programs funded through Office of Housing and Urban Improvement. These programs are developed with three primary objectives: providing benefits to the City’s low-moderate income individuals and households, providing benefits to neighborhoods with high concentrations of low-moderate income residents and providing benefits to the City as a whole.

### Goals

Once the City Commission approves the Annual Action Plan, this division will provide aide in executing the community development and housing goals for each upcoming fiscal year. For each objective selected for a specific project, one of the three outcome categories that best reflect what is proposed to be achieved by funding that activity is chosen. The three outcome activities are: Improving Availability or Accessibility, Improving Affordability and Improving Sustainability.

### Responsibilities

The primary responsibility of the division is to ensure that OHUI’s strategies for the fiscal year are identified and carried out effectively. In addition, CDBG Admin also administers the administrative support for OHUI to facilitate the coordination among various governmental offices in Pompano Beach, as well as the companies and not-for-profit organizations that are affected by the outcome of the planning process.

## CDBG Admin Summary

CDBG Admin	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>CDBG Admin</b>	--	--	317,177	328,237	11,060
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$317,177</b>	<b>\$328,237</b>	<b>\$11,060</b>

## Financial Summary

CDBG Admin	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	--	--	210,154	275,101	64,947
<b>Operating Expenses</b>	--	--	107,023	53,136	(53,887)
<b>Capital</b>	--	--	--	--	--
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$317,177</b>	<b>\$328,237</b>	<b>\$11,060</b>

## Budget Comments

- **Budget Variances**

(53,887)      Decrease in operating expense due to the annual reallocation of internal service charges based upon more recent data.

**(\$761)      Normal Increases/Decreases**

11,747	Personal Services
(12,508)	Operating Expenses

- **Enhancements**

65,708      Increase in personnel services related to the new Housing and Social Services Manager position [\$53,200] and operating expenses related to health benefits [\$12,508].

**\$11,060      Total Increase**

## **Debt Service**

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## **Debt Service Fund**

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This fund is used to account for the property taxes levied through the debt service millage rate.

## Debt Service Revenues (Fund 214)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Current Property Taxes	-	-	-	5,949,186	5,949,186
Tax Discounts	-	-	-	(208,222)	(208,222)
Budgetary Fund Balance	-	-	-	465	465
<b>TAXES TOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>5,741,429</b>	<b>5,741,429</b>
<b>GRAND TOTAL DEBT SERVICE FUND =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,741,429</b>	<b>\$5,741,429</b>

## Debt Service G.O. Series 2018

G.O Bonds are typically issued to finance capital projects which provide a benefit to the community at large, but for which the projects themselves do not typically generate any or sufficient fees/revenues. GO bonds requires approval by voters, with the security for repayment being a pledge of the full faith and credit of the City’s taxing authority. A separate debt service assessment (millage rate) is established and placed on tax bills annually to repay the bonds, equal to the annual required principal and interest payments due on the bonds.

In March 2018, the residents of Pompano Beach approved the G.O. Bonds.

On April 24, 2018, the City Commission approved the G.O. Bond project prioritization list. The City will be selling G.O. bonds in two phases. The first bonds was sold in October, 2018, in order to have the funds needed to design all 25 G.O. Bond projects for “Phase I”. By the fall of 2021, the City will be selling the remaining G.O. Bonds, in order to raise the funds needed to pay the constructions costs for the projects labeled as “Phase II”. The City anticipates that it may take up to 3 years from the time that the City has G.O. Bond monies in hand to complete G.O. Bond projects.

### Debt Services Summary

Debt Services Fund 2014	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Debt Principal</b>	--	--	--	2,575,000	2,575,000
<b>Interest Expense</b>	--	--	--	3,166,429	3,166,429
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,741,429</b>	<b>\$5,741,429</b>

### Financial Summary

Debt Services	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Operating Expenses</b>	--	--	--	5,741,429	5,741,429
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,741,429</b>	<b>\$5,741,429</b>



# **Special Revenue Funds**

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## Special Revenue Funds

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These funds account for the proceeds of specific revenue sources that are restricted for designated activities or services. The funds accounted for in the Special Revenue Funds include:

- **Building Permit Fund**
- **Emergency Medical Services Special District Fund**
- **Community Development Block Grant Fund**
- **CDBG HUD Home**
- **Administrative Capital Fund**
- **Cemetery Trust Fund**

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## **Building Permit Fund**

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This fund is used to account for collected money that is to be used for administration and enforcement of the Florida Building Code. The division accounted for in this fund is:

- **Building Inspections**

# Building Inspections

## **Mission**

The mission of the Building Inspections Division is to protect lives and property by performing building, electrical, plumbing and mechanical inspections, and provide unparalleled customer service by responding to our customers' needs in a prompt and positive manner.

## **Purpose**

The purpose of the Building Inspections Division is to enforce certain minimum standards pursuant to the Florida Building Code. These minimum standards include public safety, health and general welfare through structural strength, stability, sanitation, adequate light and ventilation, and safety to life and property from fire, hurricane, and other hazards attributed to the built environment. These include alteration, repair, removal, demolition, use, and occupancy of buildings, structures or premises. The Building Inspections Division also regulates the installation and maintenance of all electrical, gas, mechanical and plumbing systems, which may be referred to as service systems. The provisions in the Florida Building Code shall be deemed to supplement any and all State laws of the State of Florida relating to building.

## **Goals**

The Building Inspections Division's goal is to provide customer friendly plan review, issuance of building permits, performance of field inspections, and issuance of certificates of occupancy to ensure conformance with the minimum standards, pursuant to the Florida Building Code.

## **Responsibilities**

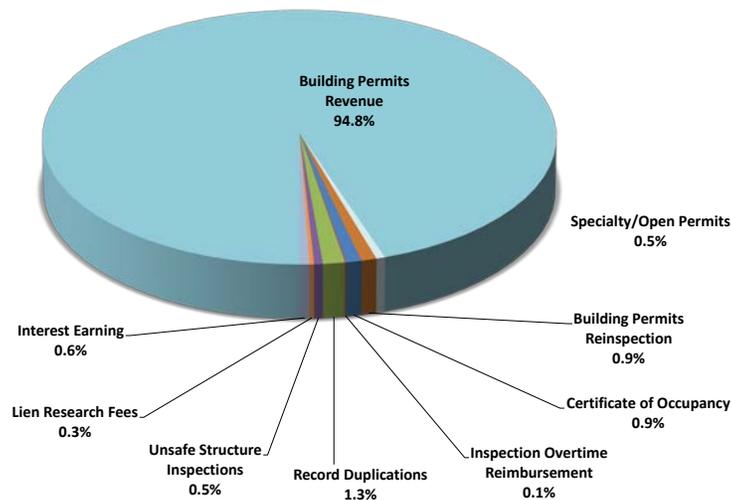
The Building Inspections Division is responsible for the efficient and effective supervision of construction activities within the Pompano Beach City limits to assume compliance with the adopted version of the Florida Building Code.

The Building Inspections Division reviews all building permits for Building Code compliance; provides ongoing customer service to residents, businesses and the building community; provides permit expediting services; manages alarm registration, renewal and billing; and conducts records research.

## Building Permit Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Building Permits Revenue	7,731,797	6,940,467	7,100,000	7,100,000	-
Plumbing Permits	49	-	-	-	-
Electrical Permits	58	312	-	-	-
Mechanical Permits	83	-	-	-	-
Specialty/Open Permits	47,040	51,620	40,000	40,000	-
Building Permits Reinspection	111,700	73,825	80,000	70,000	(10,000)
Certificate of Occupancy	92,501	79,349	85,000	70,000	(15,000)
Inspection Overtime Reimbursement	14,599	7,335	18,000	6,000	(12,000)
Record Duplications	158,723	151,243	90,000	100,000	10,000
Code Special Master	200	-	-	-	-
Unsafe Structure Inspections	76,094	42,994	40,000	40,000	-
<b>LICENSES AND PERMITS SUBTOTAL =</b>	<b>\$8,232,844</b>	<b>\$7,347,145</b>	<b>\$7,453,000</b>	<b>\$7,426,000</b>	<b>-\$27,000</b>
Lien Research Fees	26,910	26,236	115,000	20,000	(95,000)
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$26,910</b>	<b>\$26,236</b>	<b>\$115,000</b>	<b>\$20,000</b>	<b>-\$95,000</b>
Interest Earning	82,246	157,912	45,587	45,587	-
Net Fair Value	3,105	(18,213)	-	-	-
Interest Realized Gain(Loss)	(9,005)	(65,651)	-	-	-
Sale of Fixed Assets	5,570	21,456	-	-	-
Permit Surcharge	17,666	(77,511)	-	-	-
<b>MISCELLANEOUS REVENUES SUBTOTAL=</b>	<b>\$99,582</b>	<b>\$17,993</b>	<b>\$45,587</b>	<b>\$45,587</b>	<b>\$0</b>
Transfer Fund 001	5,908,025	-	-	-	-
Transfer Fund 112	2,813,216	-	-	-	-
<b>OTHER SOURCES SUBTOTAL=</b>	<b>\$8,721,241</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budget Fund Balance Building Department	-	-	1,347,433	2,045,161	697,728
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,347,433</b>	<b>\$2,045,161</b>	<b>\$697,728</b>
<b>GRAND TOTAL BUILDING PERMIT FUND =</b>	<b>\$17,080,577</b>	<b>\$7,391,374</b>	<b>\$8,961,020</b>	<b>\$9,536,748</b>	<b>\$575,728</b>

### FY 2019 ADOPTED REVENUES



## Building Inspections Summary

Building Inspections	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Building Inspections</b>	6,543,776	7,513,273	8,961,020	9,536,748	575,728
<b>Total</b>	<b>\$6,543,776</b>	<b>\$7,513,273</b>	<b>\$8,961,020</b>	<b>\$9,536,748</b>	<b>\$575,728</b>

## Financial Summary

Building Inspections	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	4,025,527	4,286,822	5,167,812	5,474,948	307,136
<b>Operating Expenses</b>	2,342,999	3,029,814	3,486,088	3,672,536	186,448
<b>Capital</b>	175,250	196,637	107,120	189,264	82,144
<b>Contingency</b>	--	--	200,000	200,000	--
<b>Total</b>	<b>\$6,543,776</b>	<b>\$7,513,273</b>	<b>\$8,961,020</b>	<b>\$9,536,748</b>	<b>\$575,728</b>

## Budget Comments

### ▪ Budget Variances

- 105,362      Increase in personal services pension contributions due to fund financial performance.
- 304,533      Increase in operating expenses due to the annual reallocation of internal service charges and reimbursement charges based upon more recent data.
- 714            Increase in operating budget to reimburse the General Fund for new construction plan review services provided by Fire Prevention.
- 107,120      Increase in capital expense due to the one time nature of the expense.

### (\$131,265)      Normal Increases/(Decreases)

201,774	Personal Services
(118,799)	Operating Expenses
(214,240)	Capital

### ▪ Enhancements

- 189,264      Increase in capital budget to replace four (5) Ford Escapes [\$157,720] and a Ford Taurus [\$31,544].
- \$54,324      Increase in personnel Services to fund an additional Permit Expediter Position [\$41,816] and operating expenses related to health benefits \$12,508.
- \$575,728      Total Increase**

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# **Emergency Medical Services**

## **Special District Fund**

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This fund is used to account for ad valorem taxes and emergency transport fees collected for emergency medical services provided by the City. Emergency Medical Services (EMS) is a dependent special district created to provide emergency medical care for residents of the City. The division accounted for in this fund is:

- **Emergency Medical Services Division**

# Emergency Medical Services (EMS)

## **Mission**

The Emergency Medical Services (EMS) Division responds to all calls for emergency medical assistance within the community. This mission is performed around the clock with all due regard for the dignity of each person served. In terms of priority, we want to help Pompano Beach enhance its reputation as a safe place in the region and deepen our connection with the community. In addition to its core mission, the EMS program offers a host of public education programs which include CPR, Child Car Seat Safety, Community Emergency Response Team (CERT) and more.

## **Purpose**

As part of the Fire Rescue Department, the EMS Division shares the same purpose, goals and responsibilities:

Geographically, the City is divided into six zones; each with a dedicated fire station. In addition to the City, the fire department provides fire-rescue coverage for the contract service area of Sea Ranch Lakes, located about one mile south of Pompano Beach's city limits along AIA. Also, to Sea Ranch Lakes, the City of Pompano Beach has an Automatic-Aid agreement with the City of Lighthouse Point (located just north of Pompano along Federal Highway), calling for Lighthouse Point Fire Rescue to commit an aerial ladder truck automatically to all Pompano Beach commercial fires while Pompano would respond to all of Lighthouse Point's structure fires.

## **Goals**

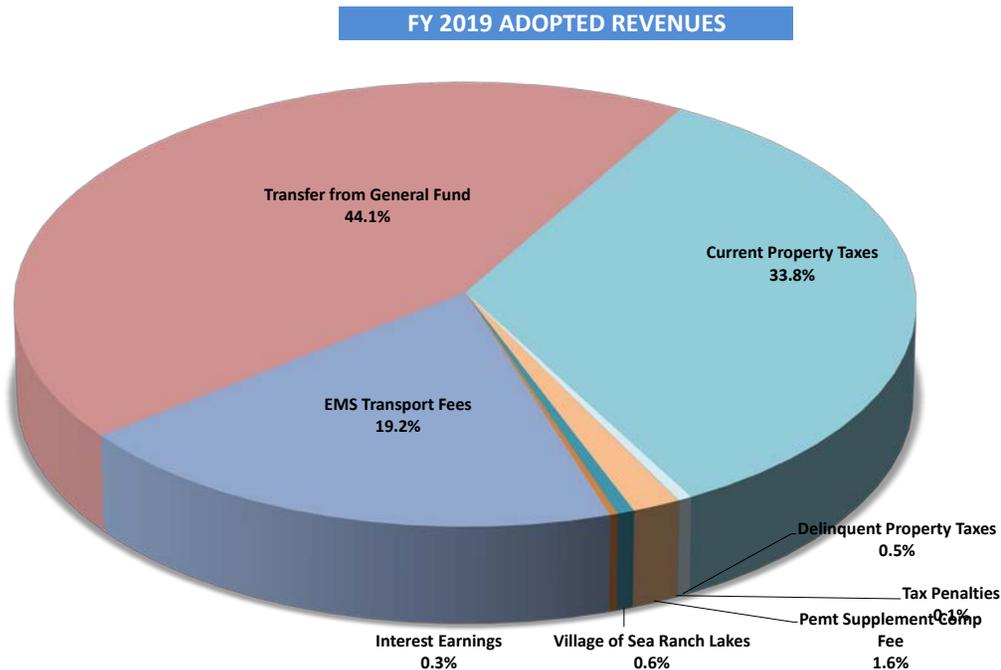
- Awareness - Expand awareness and public education programs
- Teamwork - Solidify partnership with stakeholders
- Productivity - Build officer development program to improve organizational leadership
- A safer Pompano - Promote value of service and the need to expand capability

## **Responsibilities**

EMS Division serves a wide range of individuals on a daily basis. Calls for assistance include – but are not limited to – medical and fire incidents, high-rise rescues, hazardous material incidents and vehicle accidents. When firefighters are not responding to requests for assistance, they are conducting training drills and/or helping to maintain the fire station facilities, as well as, the apparatus and equipment necessary to do their job.

# Emergency Medical Services Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Current Property Taxes	4,911,199	5,409,714	5,953,254	6,379,140	425,886
Tax Discounts	(148,785)	(192,010)	(208,364)	(223,270)	(14,906)
Pemt Supplement Comp Fee	-	137,952	150,000	296,000	146,000
Delinquent Property Taxes	128,756	120,184	83,000	83,000	-
Tax Penalties	11,838	15,446	10,000	10,000	-
<b>TAXES SUBTOTAL =</b>	<b>\$4,903,008</b>	<b>\$5,491,286</b>	<b>\$5,987,890</b>	<b>\$6,544,870</b>	<b>\$556,980</b>
Village of Sea Ranch Lakes	93,960	98,658	102,111	107,500	5,389
<b>INTERGOVERNMENTAL SUBTOTAL =</b>	<b>\$93,960</b>	<b>\$98,658</b>	<b>\$102,111</b>	<b>\$107,500</b>	<b>\$5,389</b>
Interest Earnings	45,680	49,117	46,958	46,958	-
Net Fair Value	310	(5,565)	-	-	-
Interest Realized Gain (Loss)	(6,842)	(12,820)	-	1,800	1,800
Interest Earnings Tax Collections	2,652	6,408	1,800	-	(1,800)
Donations	10	424	-	-	-
Other Revenue	1,895	-	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$43,705</b>	<b>\$37,564</b>	<b>\$48,758</b>	<b>\$48,758</b>	<b>\$0</b>
EMS Transport Fees	3,387,506	3,610,666	3,500,000	3,500,000	-
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$3,387,506</b>	<b>\$3,610,666</b>	<b>\$3,500,000</b>	<b>\$3,500,000</b>	<b>\$0</b>
Transfer from General Fund	5,107,425	6,497,084	7,438,012	8,040,018	602,006
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$5,107,425</b>	<b>\$6,497,084</b>	<b>\$7,438,012</b>	<b>\$8,040,018</b>	<b>\$602,006</b>
Budgetary Fund Balance	-	-	180,000	-	(180,000)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$180,000</b>	<b>\$0</b>	<b>(180,000)</b>
<b>GRAND TOTAL EMS FUND =</b>	<b>\$13,535,604</b>	<b>\$15,735,258</b>	<b>\$17,256,771</b>	<b>\$18,241,146</b>	<b>\$984,375</b>



## Emergency Medical Services Summary

<b>EMS</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>EMS</b>	14,181,540	15,851,004	17,256,771	18,241,146	984,375
<b>Total</b>	<b>\$14,181,540</b>	<b>\$15,851,004</b>	<b>\$17,256,771</b>	<b>\$18,241,146</b>	<b>\$984,375</b>

## Financial Summary

<b>EMS</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	11,031,923	12,704,398	13,560,225	14,697,060	1,136,835
<b>Operating Expenses</b>	2,822,827	3,004,388	3,028,068	3,343,747	315,679
<b>Capital</b>	326,790	142,218	468,139	--	(468,139)
<b>Other</b>	--	--	200,339	200,339	--
<b>Total</b>	<b>\$14,181,540</b>	<b>\$15,851,004</b>	<b>\$17,256,771</b>	<b>\$18,241,146</b>	<b>\$984,375</b>

## Budget Comments

### ▪ Budget Variances

108,401	Increase in personal service costs associated with contributions to the Fire Health Insurance Trust Fund.
392,805	Increase in personal service pension contributions due to fund financial performance and mandated pension increase.
197,679	Increase in operating expenses due to the annual reallocation of internal service charges based upon more recent data.
(2,201)	Decrease in personal services related to contributions to the General Public Employees Insurance Health Trust Fund.
(468,139)	Decrease in capital expense based on the one-time nature of the expense.
<b>\$445,936</b>	<b>Normal Increases/(Decreases)</b>

### ▪ Enhancements

17,000	Increase in operating budget to achieve the highest standard in EMS service through CAAS Accreditation.
20,000	Increase in operating budget to pay for pharmaceuticals.
72,000	Increase in operating expenses related to EM medical supplies.
9,000	Increase in operating expenses related to bunker gear for two Fire Captains Positions.
191,894	Increase in personnel services related to two additional Fire Captains Positions [\$166,878] and their health benefits [\$25,016].
<b>\$984,375</b>	<b>Total Increase</b>

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## **Community Development Block Grant Fund**

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This fund consists for programs and activities that provide communities with resources to address a wide range of unique community development needs. Department accounted for in this fund include:

- **Office of Housing and Urban Improvement (OHUI)**

## Office of Housing and Urban Improvement (OHUI)\*

### **Mission**

The Office of Housing and Urban Improvement (OHUI) uses Federal, State and Local grant programs to help produce decent housing, a suitable living environment and increase economic opportunities in the City.

### **Purpose**

OHUI's programs and activities are developed with three primary objectives: providing benefits to the City's low-moderate income individuals and households, providing benefits to neighborhoods with high concentrations of low-moderate income residents and providing benefits to the City as a whole.

### **Goals**

Each year's Annual Action Plan, which is approved by the City Commission, describes and summarizes the community development and housing goals for each upcoming fiscal year. For each objective selected for a specific project, one of the three outcome categories that best reflect what is proposed to be achieved by funding that activity is chosen. The three outcome activities are: Improving Availability or Accessibility, Improving Affordability and Improving Sustainability.

### **Responsibilities**

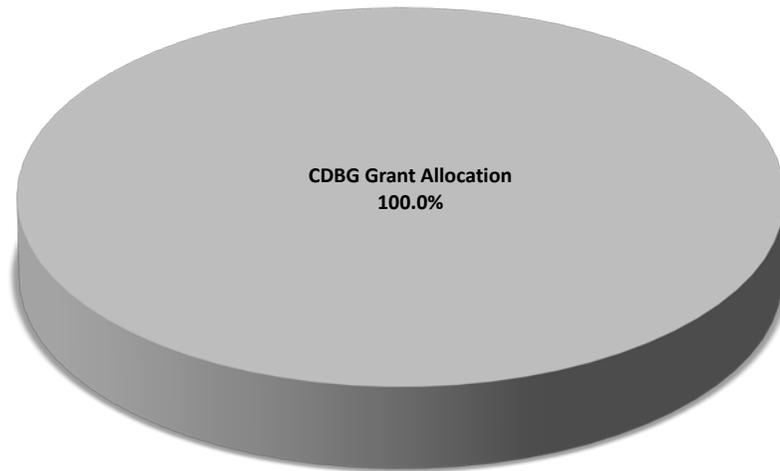
OHUI is the lead City department in coordinating the development and implementation of the Five-Year Consolidated Plan and each Annual Action Plan created thereunder. It is responsible for the design, development and implementation of Federal, State and Local grants. As such, it is the primary responsibility of the department to ensure the strategies identified in these plans are carried out effectively. In addition, it is also OHUI's responsibility to facilitate coordination among the various governmental offices in Pompano Beach, as well as the companies and not-for-profit organizations that are affected by the outcome of this planning process.

\*The HUD Home Admin and Program will be budgeted in the CDBG HUD HOME Fund 316 for FY2019.

# Community Development Block Grant Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Community Development HOME Program Allocation	296,118	275,766	314,917	-	(314,917)
CDBG HOME Recapture	-	-	-	-	-
HUD HOME Allocation	-	-	-	-	-
Community Development HOME Program Income	9,500	14,250	-	-	-
CDBG Grant Allocation	491,108	959,857	913,486	1,038,308	124,822
CDBG HOME Program Income	99,839	50,895	-	-	-
CDBG Program Inc. Perm. Loan	-	79,500	-	-	-
<b>INTERGOVERNMENTAL SUBTOTAL =</b>	<b>\$896,565</b>	<b>\$1,380,268</b>	<b>\$1,228,403</b>	<b>\$1,038,308</b>	<b>-\$190,095</b>
<b>GRAND TOTAL CDBG FUND =</b>	<b>\$896,565</b>	<b>\$1,380,268</b>	<b>\$1,228,403</b>	<b>\$1,038,308</b>	<b>-\$190,095</b>

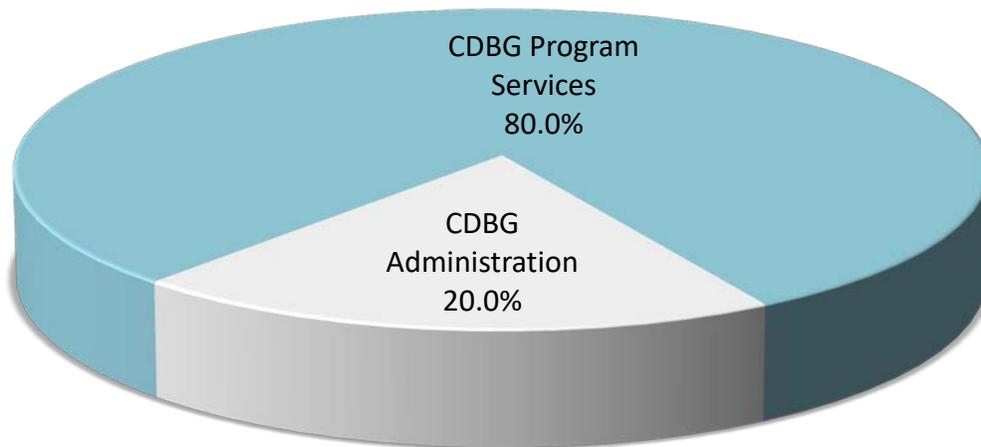
## FY 2019 ADOPTED REVENUES



## OHUI Summary

<b>CDBG Program Services</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>CDBG Administration</b>	199,988	193,476	182,697	207,663	24,966
<b>CDBG Program Services</b>	408,923	841,095	730,789	830,645	99,856
<b>HOME Program</b>	228,071	231,111	31,491	--	(31,491)
<b>CDBG Home Program</b>	195,691	150,097	283,426	--	(283,426)
<b>Total</b>	<b>\$1,032,673</b>	<b>\$1,415,779</b>	<b>\$1,228,403</b>	<b>\$1,038,308</b>	<b>(\$190,095)</b>

### FY 2019 The Office of Housing and Urban Improvement



## Financial Summary

<b>OHUI</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	234,007	276,516	322,482	325,136	2,654
<b>Operating Expenses</b>	131,283	116,642	29,902	34,405	4,503
<b>Grant-In-Aid</b>	667,383	857,924	676,019	478,767	(197,252)
<b>Debt Service</b>	--	163,350	200,000	200,000	--
<b>Total</b>	<b>\$1,032,673</b>	<b>\$1,415,779</b>	<b>\$1,228,403</b>	<b>\$1,038,308</b>	<b>(\$190,095)</b>

## CDBG Administration

The budget does not reflect carry forward funds from NSP1, NSP3, SHIP and Hardest Hit programs, nor does it reflect the staff or the activities associated with those funds. The department has devoted significant staff resources to activities related to carry forward funds. NSP activities encompass property acquisition, housing rehabilitation, property maintenance and down payment assistance for income qualified low and very low income clients purchasing rehabbed NSP homes. SHIP Program Funds will be used to fund Emergency Repair Grants for income qualified low and very low income clients.

The Office of Housing & Urban Improvement achieves its goals by providing home purchase and home rehabilitation, acquiring land for housing development, providing infrastructure and public facilities improvements, and providing a variety of public services that affect community residents, particularly youth and the elderly. Economic development activities create jobs and improve the overall viability of businesses serving the community.

The Office also provides staff support for the Community Development Advisory Committee which was given the responsibility to review and recommend capital projects, public service programs and other community development and community improvement programs in the City.

### Financial Summary

<b>CDBG Administration</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	142,631	135,073	156,919	173,258	16,339
<b>Operating Expenses</b>	57,357	57,056	25,778	34,405	8,627
<b>Capital</b>	--	1,347	--	--	--
<b>Total</b>	<b>\$199,988</b>	<b>\$193,476</b>	<b>\$182,697</b>	<b>\$207,663</b>	<b>\$24,966</b>

## CDBG Program Services

The CDBG Program Services organizes its activities into public services, housing and a capital program. The capital program, presented in the City’s Capital Improvement Plan, consists of “bricks and mortar” projects such as street paving, sidewalk construction, landscaping improvements and other infrastructure improvements. Public services and housing consists of those programs and services which are provided to fulfill the basic needs within the community. These programs include after school programs, home ownership, legal and financial counseling, housing rehabilitation assistance programs, economic development programs and other public services.

### Financial Summary

CDBG Program Services	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	72,207	83,954	138,195	151,878	13,683
<b>Operating Expenses</b>	51,888	52,052	--	--	--
<b>Grant-In-Aid</b>	284,828	541,739	392,593	478,767	86,174
<b>Debt Service</b>	--	163,350	200,000	200,000	--
<b>Total</b>	<b>\$408,923</b>	<b>\$841,095</b>	<b>\$730,789</b>	<b>\$830,645</b>	<b>\$99,856</b>

## HOME Admin

The HOME Admin organizes its activities into new single-family construction, down payment assistance, land acquisition and development for housing and purchases of existing housing. All of these programs are designed to provide affordable housing opportunities to low and moderate income residents of the City.

### Financial Summary

HOME Admin	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personal Services	19,169	28,260	27,367	--	(27,367)
Operating Expenses	22,038	7,534	4,124	--	(4,124)
Grant-In-Aid	382,555	236,185	--	--	--
<b>Total</b>	<b>\$423,762</b>	<b>\$271,979</b>	<b>\$31,491</b>	<b>\$0</b>	<b>(\$31,491)</b>

## CDBG HOME Program

The CDBG HOME Program funds First Time Home Buyers and CHDO Set Aside.

### Financial Summary

HOME Program	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personal Services	--	29,229	--	--	--
Grant-In-Aid	--	80,000	283,426	--	(283,426)
<b>Total</b>	<b>\$0</b>	<b>\$109,229</b>	<b>\$283,426</b>	<b>\$0</b>	<b>(\$283,426)</b>

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## **CDBG HUD Home Fund**

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This fund consists accounts separately for HUD Home federal grants.  
Divisions included in this fund are:

- **CDBG HUD Home Administration**
- **CDBG HUD Home Program**

# Community Development Block Grant Home Fund (316)

## **Mission**

The Office of Housing and Urban Improvement (OHUI) uses Federal, State and Local grant programs to help produce decent housing, a suitable living environment and increase economic opportunities in the City.

## **Purpose**

OHUI's programs and activities are developed with three primary objectives: providing benefits to the City's low-moderate income individuals and households, providing benefits to neighborhoods with high concentrations of low-moderate income residents and providing benefits to the City as a whole.

## **Goals**

Each year's Annual Action Plan, which is approved by the City Commission, describes and summarizes the community development and housing goals for each upcoming fiscal year. For each objective selected for a specific project, one of the three outcome categories that best reflect what is proposed to be achieved by funding that activity is chosen. The three outcome activities are: Improving Availability or Accessibility, Improving Affordability and Improving Sustainability.

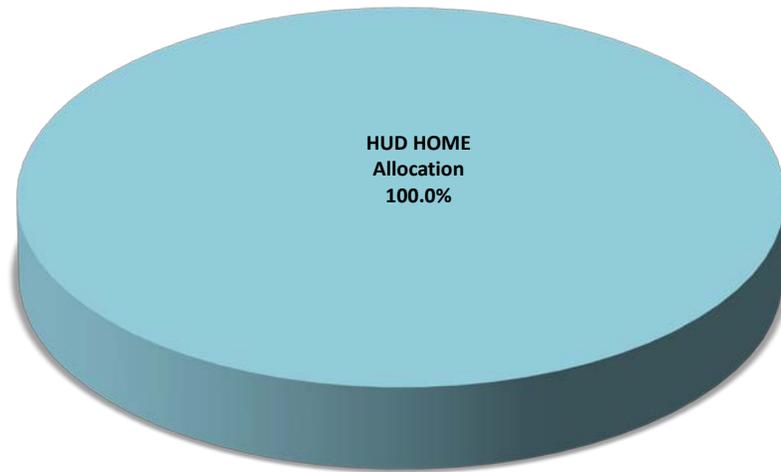
## **Responsibilities**

OHUI is the lead City department in coordinating the development and implementation of the Five-Year Consolidated Plan and each Annual Action Plan created thereunder. It is responsible for the design, development and implementation of Federal, State and Local grants. As such, it is the primary responsibility of the department to ensure the strategies identified in these plans are carried out effectively. In addition, it is also OHUI's responsibility to facilitate coordination among the various governmental offices in Pompano Beach, as well as the companies and not-for-profit organizations that are affected by the outcome of this planning process.

# CDBG Home Fund

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Rec.	Variance
HUD HOME Allocation	-	-	-	453,745	453,745
<b>INTERGOVERNMENTAL SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$453,745</b>	<b>\$453,745</b>
<b>GRAND TOTAL CDBG FUND =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$453,745</b>	<b>\$453,745</b>

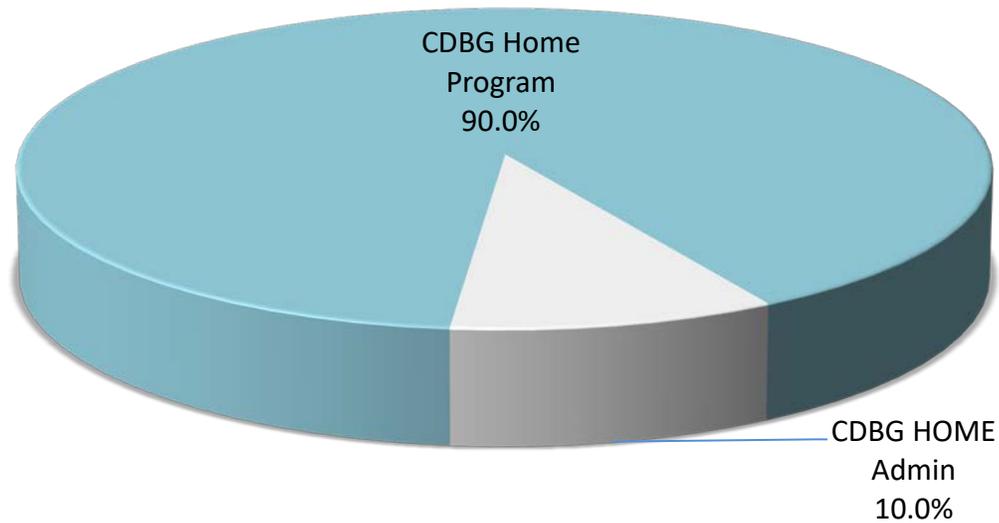
## FY 2019 ADOPTED REVENUES



## OHUI Summary

CDBG Program Services	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>CDBG HOME Admin</b>	--	--	--	45,375	45,375
<b>CDBG Home Program</b>	--	--	--	408,370	408,370
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$453,745</b>	<b>\$453,745</b>

## FY 2019 CDBG Home Fund 316



## Financial Summary

OHUI	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	--	--	--	28,284	28,284
<b>Operating Expenses</b>	--	--	--	17,091	17,091
<b>Grant-In-Aid</b>	--	--	--	408,370	408,370
<b>Debt Service</b>	--	--	--	--	--
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$453,745</b>	<b>\$453,745</b>

## CDBG Home Administration

The Office of Housing & Urban Improvement achieves its goals by providing home purchase and home rehabilitation, acquiring land for housing development, providing infrastructure and public facilities improvements, and providing a variety of public services that affect community residents, particularly youth and the elderly. Economic development activities create jobs and improve the overall viability of businesses serving the community.

The Office also provides staff support for the Community Development Advisory Committee which was given the responsibility to review and recommend capital projects, public service programs and other community development and community improvement programs in the City.

### Financial Summary

<b>CDBG HOME Administration</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	--	--	--	28,284	28,284
<b>Operating Expenses</b>	--	--	--	45,375	45,375
<b>Grant-In-Aid</b>	--	--	--	--	--
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,375</b>	<b>\$45,375</b>

## CDBG HOME Program

The CDBG HOME Program funds First Time Home Buyers and CHDO Set Aside.

### Financial Summary

<b>CDBG Program Services</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	--	--	--	--	--
<b>Operating Expenses</b>	--	--	--	--	--
<b>Grant-In-Aid</b>	--	--	--	408,370	408,370
<b>Contingency</b>	--	--	--	--	--
<b>Debt Service</b>	--	--	--	--	--
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$408,370</b>	<b>\$408,370</b>

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## **Administrative Capital Fund**

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This fund consists of capital improvement project administration activities. Revenues are generated as projects are administered. The division accounted for in this fund is:

- **Project Administration**

# Project Administration

## Mission

The Project Administration Division provides direct oversight to capital improvement projects and protect taxpayers' money by building first class facilities at competitive prices without sacrificing quality.

## Purpose

The purpose of the Administrative Capital Division is to support all Capital Improvements (CIP) initiatives. The CIP team manages design and construction of streetscape, vertical construction and infrastructure improvements projects throughout the City.

## Goals

Manage all approved and funded CIP projects and deliver them on time and on budget. Complete and/or make significant progress on the Charlotte Burrie's Civic Center, Fire Station 24, Fishing Pier, Old Pompano Streetscape Improvements, Atlantic Boulevard Bridge, Lyons Park Utilities Project, Airpark Administration Building, Purchasing Building, Avondale Stormwater Improvements, Blanche Ely Museum, Mitchell Moore Restroom, Gateway Drive Stormwater Improvements, Briny Avenue Improvements, to name a few.

## Responsibilities

The primary responsibility of the division is to ensure that all CIP projects are delivered in substantial compliance according to approved plans as approved and endorsed by the citizens of Pompano Beach and City Commission. Staff oversees design consultants and reviews plans for accuracy. Staff administers and assists during the permitting process. Additionally, staff acts as a liaison with outside government agencies, and other internal city departments. Lastly, CIP project managers oversee and administer construction services. On a monthly basis, CIP project managers generate a CIP report which includes the status of all projects to be reviewed for accuracy by the CIP Manager. The report is published on the city's public website and made available to all elected officials. The report contains general project details, timelines and milestones, costs, capital account, project numbers, and a monthly recap describing progress and anticipated activity for the next month. The report captures issues encountered onsite, obstacles preventing the project from progressing as planned, and success stories.

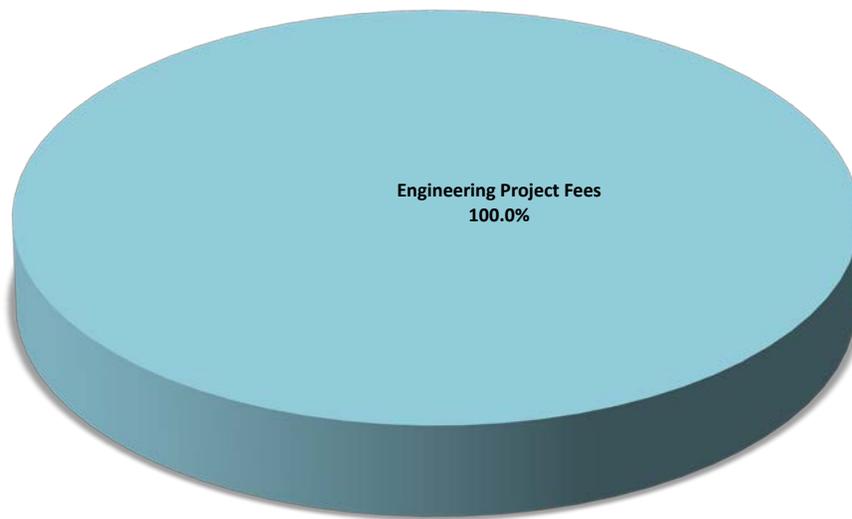
## FY 17 Achievements

This last fiscal year saw the completion and grand opening of the Pompano Beach Cultural Center and Library (May 2017), a landmark partnership project with the Community Redevelopment Agency (CRA) and Broward County Libraries Division. In addition, the Fishing Pier got underway as well as Briny Avenue and the second leg of the Education Corridor (MLK Boulevard from Powerline Road to the Florida Turnpike). Other projects completed in 2017 include sidewalk improvements on SW 36th Avenue from McNab Road to Palm Aire Drive; reconfiguration of Alsdorf Park to accommodate boat trailers; and, installation of bleacher sunshades at Mitchell Moore Park.

## Administrative Capital Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Engineering Project Fees	966,246	1,147,408	1,306,768	1,436,047	129,279
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$966,246</b>	<b>\$1,147,408</b>	<b>\$1,306,768</b>	<b>\$1,436,047</b>	<b>\$129,279</b>
<b>GRAND TOTAL ADMINISTRATIVE CAPITAL FUND =</b>	<b>\$966,246</b>	<b>\$1,147,408</b>	<b>\$1,306,768</b>	<b>\$1,436,047</b>	<b>\$129,279</b>

FY 2019 ADOPTED REVENUES



## Administrative Capital Summary

Administrative Capital	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Project Administration</b>	966,248	1,089,328	1,306,768	1,436,047	129,279
<b>Total</b>	<b>\$966,248</b>	<b>\$1,089,328</b>	<b>\$1,306,768</b>	<b>\$1,436,047</b>	<b>\$129,279</b>

## Financial Summary

Project Administration	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	558,421	536,275	691,973	795,391	103,418
<b>Operating Expenses</b>	407,827	553,053	614,795	640,656	25,861
<b>Total</b>	<b>\$966,248</b>	<b>\$1,089,328</b>	<b>\$1,306,768</b>	<b>\$1,436,047</b>	<b>\$129,279</b>

## Budget Comments

- **Budget Variances**

7,257	Increase in personal service pension contributions due to fund financial performance.
23,377	Increase in operating expense due to the annual reallocation of internal service charges based upon more recent data.
4,033	Increase in personal services related to the reclassification of one Engineering Project Manager I Position to Engineering Project Manager II.

**\$94,612                      Normal Increases/(Decreases)**

92,129	Personal Services
2,483	Operating Expenses

**\$129,279              Total Increase**

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## **Cemetery Trust Fund**

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This fund is used to account for the proceeds from the sale of certain cemetery plots and certain service charges for perpetual care to the facility. The division accounted for in this fund is:

- **Cemetery Trust Administration**
- **Capital Projects**

# Cemetery Trust

## **Mission**

Cemetery Trust Fund provides for perpetual care for the facility, such as maintenance, managing the operations, keeping complete and accurate records of burials, complying with State laws, and collecting the revenue associated with the operations of the cemetery.

## **Purpose**

To eventually fund all costs necessary to operate and maintain municipal cemetery.

## **Goals**

Establish adequate funds so that municipal cemetery is self-sufficient by year 2023.

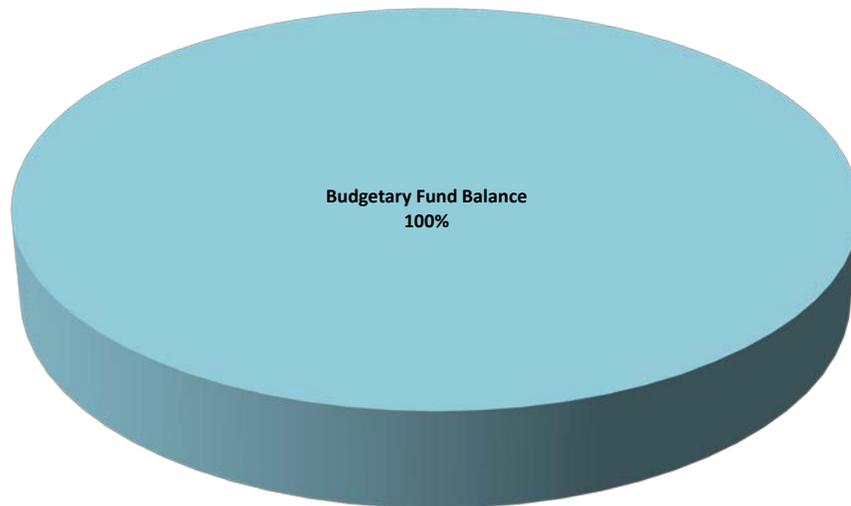
## **Responsibilities**

Adjust revenues from plot sales as necessary based on market demand to ensure trust fund grows adequately.

## Cemetery Trust Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Cemetery Service Charges	78,091	79,158	-	-	-
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$78,091</b>	<b>\$79,158</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Cemetery Lot Sales	167,348	135,968	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$167,348</b>	<b>\$135,968</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgetary Fund Balance	-	-	140,928	342,504	201,576
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$140,928</b>	<b>\$342,504</b>	<b>\$201,576</b>
<b>GRAND TOTAL CEMETERY TRUST FUND =</b>	<b>\$245,439</b>	<b>\$215,126</b>	<b>\$140,928</b>	<b>\$342,504</b>	<b>\$201,576</b>

### FY 2019 ADOPTED REVENUES



## Cemetery Trust Summary

Cemetery Trust	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Cemetery Trust Administration</b>	--	25,000	40,928	42,504	1,576
<b>Capital Projects</b>	--	--	100,000	300,000	200,000
<b>Total</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$140,928</b>	<b>\$342,504</b>	<b>\$201,576</b>

## Budget Comments

- **Budget Variances**

200,000      Increase in capital projects to replace Block Wall at Municipal Cemetery.

951            Increase in operating expenses related to project admin fee.

**\$625            Normal Increases/(Decreases)**

625      Operating Expenses

**\$201,576      Total Increase**



# **Enterprise Funds**

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## **Enterprise Funds**

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These funds are used to account for operations and services recovered through customer charges – whether to outside customers or to other units of the City. The funds accounted for in the Enterprise Funds include:

- **Utility Fund**
- **Stormwater Utility Fund**
- **Pier Fund**
- **Airpark Fund**
- **Parking Operations Fund**
- **Golf Fund\***
- **Solid Waste Disposal Fund**
- **Solid Waste Special Service Fund**

**\*Beginning in FY 2017, Golf Fund (operations) is budgeted in the General Fund.**

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## Utility Fund

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This fund is used to account for the provision of water and wastewater services to the residents of the City and surrounding areas. Departments accounted for in this fund include:

- **Water Department**
- **Wastewater Department**

# Utilities

## **Mission**

The Utilities mission is to provide superior service and exceed standards. Also, to provide water, reuse, wastewater and stormwater services in an environmentally and financially responsible way with respect to the role of government in protecting the taxpayers' and public's interest.

## **Purpose**

To provide quality water utility services 24/7, provide health and safety benefits, ensure sustainability, and make our service areas a great place to live and work.

## **Goals**

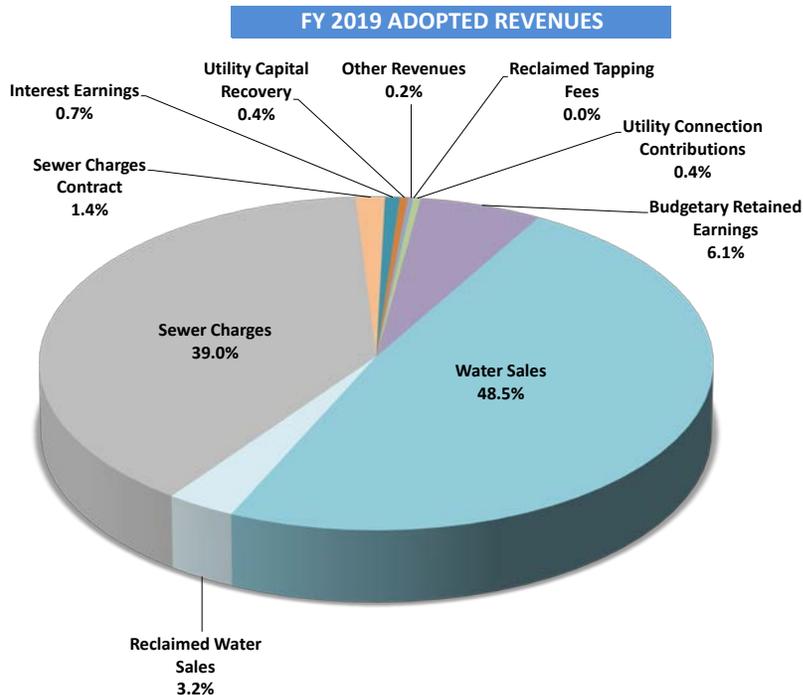
- Provide safe drinking water 24/7.
- Provide reuse water for irrigation to reduce saltwater intrusion.
- Provide wastewater services that protect the environment from spills.
- Provide all services efficiently and with great customer service.

## **Responsibilities**

To provide drinking water, wastewater collections; reuse water and stormwater service to specific areas in the City of Pompano Beach, as well as, to areas outside City limits.

# Utility Fund Revenues

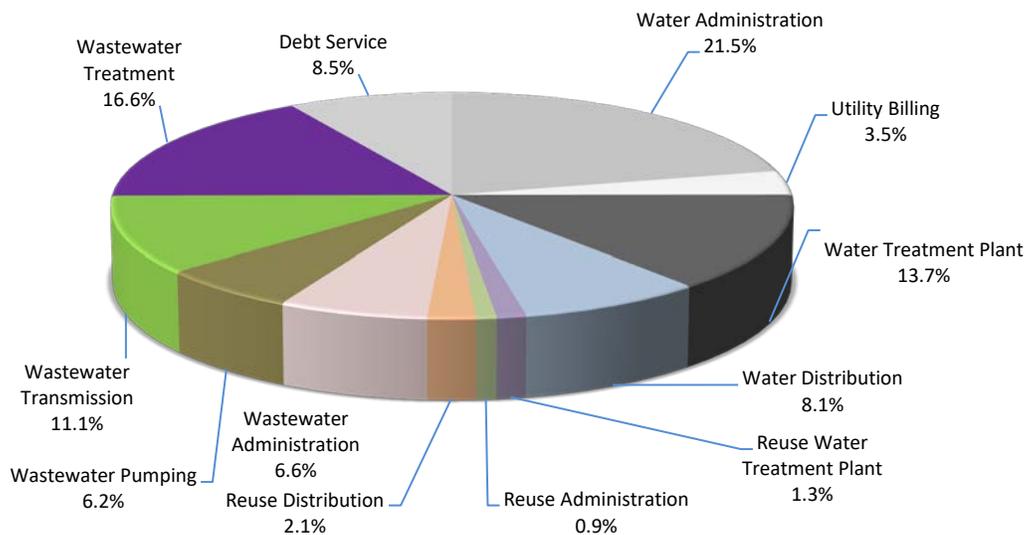
Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Water Sales	21,539,962	21,741,590	22,455,410	23,409,766	954,356
Reclaimed Water Sales	1,418,044	1,433,263	1,478,311	1,541,139	62,828
Water Backflow Inspection	23,725	25,735	-	-	-
Wastewater Charges	17,756,674	17,824,292	18,289,374	18,838,055	548,681
Wastewater Charges Contract	705,074	685,274	700,000	700,000	-
Wastewater Maintenance City Facility	13,692	13,692	-	-	-
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$41,457,171</b>	<b>\$41,723,846</b>	<b>\$42,923,095</b>	<b>\$44,488,960</b>	<b>\$1,565,865</b>
Interest Earnings	428,769	453,874	353,188	353,188	-
Net Fair Value	9,504	(51,811)	-	-	-
Interest Realized Gain (Loss)	(68,133)	(194,141)	-	-	-
Interest on Delinquent Special Assessments	818	(1,952)	-	-	-
Utility Capital Recovery	186,576	407,390	200,000	200,000	-
Sale of Fixed Assets	75,729	89,810	-	-	-
Other Reimbursements	-	-	-	-	-
Other Revenues	139,019	125,115	120,000	120,000	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$772,282</b>	<b>\$828,285</b>	<b>\$673,188</b>	<b>\$673,188</b>	<b>\$0</b>
Reclaimed Tapping Fees	1,617	9,059	2,000	2,000	-
Utility Connection Contributions	179,105	170,224	180,000	180,000	-
Contributed Capital	194,517	1,866,725	-	-	-
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$375,239</b>	<b>\$2,046,008</b>	<b>\$182,000</b>	<b>\$182,000</b>	<b>\$0</b>
Budgetary Retained Earnings	-	-	2,496,372	2,959,203	462,831
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,496,372</b>	<b>\$2,959,203</b>	<b>462,831</b>
<b>GRAND TOTAL UTILITY FUND =</b>	<b>\$42,604,692</b>	<b>\$44,598,139</b>	<b>\$46,274,655</b>	<b>\$48,303,351</b>	<b>\$2,028,696</b>



## Utilities Summary

Utilities	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Water Department</b>					
<b>Water</b>					
Administration	10,064,327	9,607,869	9,807,613	10,378,868	571,255
Utility Billing*	1,243,432	1,286,589	1,480,652	1,677,025	196,373
<b>Water Treatment</b>					
Plant	7,430,362	7,161,457	6,323,584	6,615,010	291,426
Water Distribution	6,450,009	4,580,153	3,688,819	3,925,665	236,846
<b>Reuse Water</b>					
Treatment Plant	809,782	492,268	724,822	621,670	(103,152)
<b>Reuse</b>					
Administration	547,014	606,832	433,464	433,300	(164)
Reuse Distribution	446,579	1,010,806	744,661	1,015,537	270,876
<b>Wastewater Department</b>					
<b>Wastewater</b>					
Administration	3,656,574	3,259,552	3,010,277	3,173,756	163,479
<b>Wastewater</b>					
Pumping	3,098,418	2,925,536	2,739,427	2,990,555	251,128
<b>Wastewater</b>					
Transmission	6,707,310	6,576,282	5,195,564	5,350,608	155,044
<b>Wastewater</b>					
Treatment	7,974,234	7,503,195	8,009,313	8,009,313	0
Debt Service	458,414	391,219	4,116,459	4,112,044	(4,415)
<b>Total</b>	<b>\$48,886,455</b>	<b>\$45,401,758</b>	<b>\$46,274,655</b>	<b>\$48,303,351</b>	<b>\$2,028,696</b>

FY 2019 Utilities



\*Utility Billing personnel reports to the Finance Department.

## Financial Summary

Utilities	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	9,381,098	8,884,785	10,552,540	10,902,624	350,084
<b>Operating Expenses</b>	31,452,882	28,661,343	24,030,875	25,235,962	1,205,087
<b>Capital</b>	1,604,823	1,466,823	1,374,781	1,852,721	477,940
<b>Other</b>	--	--	200,000	200,000	0
<b>Loss on Fixed Assets</b>	--	278	--	--	
<b>Inter-Fund*</b>					
<b>Transfers/CIP</b>	6,000,000	6,000,000	6,000,000	6,000,000	0
<b>Debt Service</b>	447,652	388,529	4,116,459	4,112,044	(4,415)
<b>Total</b>	<b>\$48,886,455</b>	<b>\$45,401,758</b>	<b>\$46,274,655</b>	<b>\$48,303,351</b>	<b>\$2,028,696</b>

## Debt Service Summary

Utility Debt Service	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Amortization Expense</b>	10,762	2,690	--	--	--
<b>Total Operating</b>	<b>\$10,762</b>	<b>\$2,690</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Revenue Bond</b>	--	--	3,797,972	2,935,000	(862,972)
<b>Interest Expense</b>	444,272	384,004	297,624	224,122	(73,502)
<b>Interest Expense UB</b>	3,380	4,525	20,000	20,000	--
<b>Deposits</b>					
<b>Fiscal Agent Fees</b>	--	--	863	--	(863)
<b>Notes Payable</b>	--	--	--	932,922	932,922
<b>Total Debt Service</b>	<b>\$458,414</b>	<b>\$391,219</b>	<b>\$4,116,459</b>	<b>\$4,112,044</b>	<b>(\$4,415)</b>

\*The Water and Wastewater Utility Fund transfers \$6 Million annually to the Renewal and Replacement Fund to support capital projects on a pay-as-you-go basis. Capital projects detail is provided in the Capital Improvement Section.

# Budget Comments

## Water Department

### ▪ Budget Variances

(4,415)	Increase in debt service payments associated with the 2000 Revenue Bond repayment schedule.
1,200	Increase in personal service incentive pay account.
135,388	Increase in personal services pension contributions due to fund financial performance.
534,634	Increase in operating expense due to the annual reallocation of internal service charges based on more recent data.
(906,679)	Decrease in capital budget due to the one-time nature of the expense.
<b>\$185,336</b>	<b>Normal Increase/(Decreases)</b>
	18,874 Personal Services
	273,780 Operating Expenses
	(107,319) Capital

### ▪ Enhancements

51,515	Increase in Utility Billing capital budget to replace two ford rangers [\$21,917] and one Trimble Ranger [\$7,681].
24,400	Increase in Utility Billing operating budget related to the maintenance contract with various vendors necessary for continuing operations.
58,841	Increase in Water Treatment Plant's personnel budget to relate to the reclassification of the Meter Technician Position in the Water Distribution Position to the Instrumental Technician position. Due to a vacancy, there is no additional impact on the budget associated with the reclassification.
562,813	Increase in Water Treatment Plant capital budget to replace (2) Membrane Feed Pumps [\$100,000], Sludge Return Pump [\$61,800], Sequesterant Bulk Storage Tank [\$14,319], Ford F-250 [\$38,851], Well Telemetry [\$38,245], Degasifier Blower/Motor #3 [\$38,015], Sequesterant Day Tank [\$16,528], Sodium Hydroxide Bulk Storage Tank [\$41,319], Sodium Hydroxide Day Tank [\$16,527], (5) Digital PSI Gauges for Skid #1 [\$84,890], Fluoride Metering Pump [\$11,037], Air conditioner for ECO Membrane Bldg [\$36,750], Air conditioner Switchgear room Membrane Bldg. [\$7,379], Filter Building A/C [\$20,159], DI Water System [\$6,399], and (2) Laptop [\$3,593].

27,180	Increase in Water Distribution operating budget to fund Janitorial service for the Utilities Field Compound [\$3,180] and for City owned utility infrastructure locating service [\$24,000].
8,000	Increase in Water Distribution capital budget to purchase a monitor for Utility Field Operation Compound.
119,800	Increase in Water Distribution capital budget to replace water meters.
335,636	Increase in Water Distribution capital budget to replace a Mueller Air Operator [\$9,692], a Pipe Tapping Machine [\$3,536], Valve Truck 909 [\$105,105], a Trailer [\$2,418], service installations [\$105,200], and a Dump Truck [\$109,685].
145,860	Increase in Reuse Water Treatment Plant capital budget to replace (3) Low Pressure Pumps [\$49,584], (3) Low Pressure Pump Motors [\$49,314], Low Pressure Pump Drive 3 VFD [\$9,839], Motor Operated Valve, C12 Reject [\$6,922], Motor Operated Valve Splitter Box Flow [\$9,302], Motor Operated Valve Turbidity Reject [\$9,302], Motor Operated Valve, GST Cont. Chamber Inlet [\$9,302], and (2) Tablets [\$2,295].
65,200	Increase in Reuse Distribution capital budget to replace reuse meters.
87,157	Increase in Reuse Distribution capital budget to replace a Mueller Air Operator [\$9,692], a Pipe Tapping Machine [\$3,536], service installation [\$9,800], and a Service Truck [\$64,129].
27,180	Increase in Reuse Distribution operating budget to fund Janitorial service for the Utilities Field Compound [\$3,180] and for City owned utility infrastructure locating service [\$24,000].

## Wastewater Department

### ▪ Budget Variances

95,659	Increase in personal services pension contributions due to fund financial performance.
242,554	Increase in operating expenses due to the annual reallocation of internal service charges based on more recent data.
(353,102)	Decrease in capital expense based on the one-time nature of the expense.

### **\$61,120      Normal Increases/(Decreases)**

40,120	Personal Services
21,000	Operating Expenses

### ▪ Enhancements

313,592	Increase in the Wastewater Pumping capital budget to replace Lift Station Pumps [\$152,165], Auto Crane [\$32,750], Generator [\$79,127] Radio Modules and Antenna [\$44,543], Sup SCADA Laptop [\$3,292] and (2) SCADA Laptops [\$1,713].
27,180	Increase in Wastewater Pumping operating budget to fund the janitorial service for the Utilities Field Compound [\$3,180] and for City owned utility infrastructure locating service [\$24,000].
147,467	Increase in the Wastewater Transmission capital budget to replace (7) Metal Detectors [\$5,537], Tamper [\$13,214], Light Tower [\$9,500] Transporter/Camera/Electronics [\$117,430], and a Laptop [\$1,786].
27,180	Increase in Wastewater Transmission operating budget to fund the janitorial service for the Utilities Field Compound [\$3,180] and for City owned utility infrastructure locating service [\$24,000].
8,000	Increase in Wastewater Transmission capital budget to purchase a monitor for Utility Field Operation Compound.
<b>\$569,651</b>	<b>Total Increase</b>
<b>\$2,028,696</b>	<b>Grand Total Increase for the Utilities Department</b>

## Water Department

### Water Administration

The Water Administration Division is responsible for the administrative management and coordination of activities for the operating divisions within the Utilities Department to ensure a sustainable and high quality drinking water for ratepayers in parts of Pompano Beach, Lighthouse Point and Lauderdale by the Sea. This department ensures efficient and effective use of resources and provides a customer oriented team of informed, knowledgeable, dedicated and involved employees. This division manages the water conservation and outreach program as well as process improvement and cost reduction strategies (Lean Six Sigma).

#### **FY 17 Achievements**

- 2018 Resilient Utility of the Year Award
- 2018 Resilient Project of the Year Award
- Continued Growth of the Asset Management Program
- Reduced Worker Compensation Costs

#### **Financial Summary**

<b>Water Administration</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	440,645	254,115	415,692	453,006	37,314
<b>Operating Expenses</b>	5,947,330	5,927,515	5,866,921	6,400,862	533,941
<b>Other</b>	3,425,000	3,425,000	3,525,000	3,525,000	--
<b>Total</b>	<b>\$10,064,327</b>	<b>\$9,607,869</b>	<b>\$9,807,613</b>	<b>\$10,378,868</b>	<b>\$571,255</b>

## Utility Billing

The Utility Billing Division provides customer service, meter reading and utility billing to the general public. Services provided include: assisting in new utility connections, handling customer inquiries and problems, monthly billing and collection of revenues. This division is funded through the Utility Fund, however, the division reports to the Finance Department.

## Financial Summary

<b>Utility Billing</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	732,342	749,643	879,857	888,344	8,487
<b>Operating Expenses</b>	511,090	536,946	600,795	729,485	128,690
<b>Capital</b>	--	--	--	59,196	59,196
<b>Total</b>	<b>\$1,243,432</b>	<b>\$1,286,589</b>	<b>\$1,480,652</b>	<b>\$1,677,025</b>	<b>\$196,373</b>

## Water Treatment Plant

The Water Treatment Plant Division provides fiscally sound operations and maintenance of the production wells and Water Treatment Plant in order to ensure uninterrupted production of safe drinking water, by meeting all regulatory requirements, for the citizens and businesses of Pompano Beach, Lighthouse Point and Lauderdale by the Sea.

### **FY 17 Achievements**

- Growth of Asset Management Program
- Fabrication of New 8" Membrane Pilot Plant for power efficiency
- High Service pump VFD implementation for power efficiency
- New flow meter installations for the Water Plant
- Installation of 330 Feet of New Main for Membrane Plant Concentrate Disposal
- New efficient carbon dioxide feed system
- Western Wellfield raw water main pigging
- Acid bulk tank relining
- Replacement of equipment identified on Capital Replacement Plan

### Financial Summary

<b>Water Treatment Plant</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	2,384,398	2,221,432	2,815,006	3,062,715	247,709
<b>Operating Expenses</b>	4,736,078	4,500,474	2,934,774	2,989,482	54,708
<b>Capital</b>	309,886	439,301	573,804	562,813	(10,991)
<b>Total</b>	<b>\$7,430,362</b>	<b>\$7,161,457</b>	<b>\$6,323,584</b>	<b>\$6,615,010</b>	<b>\$291,426</b>

## Water Distribution

The Water Distribution Division is responsible for maintaining 274 miles of potable water main, 19,794 metered service line connections, 2,034 fire hydrants, 75 air relief valves and 5,619 gate valves that collectively provide water service to the City of Pompano Beach, The City of Lighthouse Point and The City of Lauderdale by the Sea. Routine annual enhancements to the water distribution system involve replacing or upgrading aged infrastructure and undersized water mains, installing new fire hydrants and replacing deteriorated galvanized service lines. These efforts favorable impact water quality by reducing water age and improving system pressure, velocity and fire flow. Distribution maintenance consist of unidirectional and dead end system flushing, valve exercising, hydrant maintenance, (“GIS”) Geographic Information System mapping of the infrastructure, monitoring for distribution water quality and cross connections.

This division is also responsible for overseeing the annual certification of 4,343 private non-fire domestic backflow devices that protect the public water supply in the City’s Cross-Connection Control Program. The program, as required by the Department of Environmental Protection Agency is a means to eliminate and/or contain “any actual or potential connection between the public water supply and a source of contamination or pollution”.

### **FY 17 Achievements**

- 5,300 Feet of CIP A1A Water Main Replacement
- Installation of 1,902 Feet of CIP Water Main Replacement
- 18 Fire Hydrant Repairs
- City of Margate New Water Main Interconnect Installation
- 157 Deteriorated Galvanized Service Lines Replaced
- Collective commitment to safety and the “Utilities Safety Program”

### **Financial Summary**

<b>Water Distribution</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	1,758,444	1,611,534	2,205,589	2,138,097	(67,492)
<b>Operating Expenses</b>	4,455,623	2,575,143	1,225,677	1,324,132	98,455
<b>Capital</b>	235,942	393,476	257,553	463,436	205,883
<b>Total</b>	<b>\$6,450,009</b>	<b>\$4,580,153</b>	<b>\$3,688,819</b>	<b>\$3,925,665</b>	<b>\$236,846</b>

## Reuse Water Treatment Plant

The City's Reuse Water Treatment Plant Division produces irrigation water for the City's golf course, parks, medians, residences and businesses, as well as for medians in the City of Lighthouse Point.

### **FY 17 Achievements**

- Growth of Asset Management Program
- Over 900 residential Reuse customers
- Service Agreement with Lighthouse Point Reuse connection
- New flow meter installations for the Reuse Plant
- Replacement of equipment identified on Capital Replacement Plan

### **Financial Summary**

<b>Reuse Water Treatment Plant</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	428,849	63,399	295,938	232,916	(63,022)
<b>Operating Expenses</b>	321,228	346,315	248,362	242,894	(5,468)
<b>Capital</b>	59,705	82,554	180,522	145,860	(34,662)
<b>Total</b>	<b>\$809,782</b>	<b>\$492,268</b>	<b>\$724,822</b>	<b>\$621,670</b>	<b>(\$103,152)</b>

## Reuse Administration

The Reuse Administration Division is responsible for the administrative management and coordination of all reuse water activities in the Utilities Department to ensure efficient use of all resources and to provide a consumer-oriented team of informed, knowledgeable, dedicated and involved staff. This includes administrative coordination with regulatory agencies, City departments and customers. The “I can water” reuse connection program for single family residential properties is managed by this division.

### **FY 17 Achievements**

- Broward County IWRP Reuse Grant \$200,000

### Financial Summary

<b>Reuse Administration</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	108,800	245,432	168,981	159,740	(9,241)
<b>Operating Expenses</b>	303,364	293,850	264,483	273,560	9,077
<b>Capital</b>	134,850	67,550	--	--	--
<b>Total</b>	<b>\$547,014</b>	<b>\$606,832</b>	<b>\$433,464</b>	<b>\$433,300</b>	<b>(\$164)</b>

## Reuse Distribution

The Reuse Distribution Division is responsible for maintaining 29.6 miles of reuse water main, 4 hydrants and 2 air relief valves throughout the City of Pompano Beach and the City of Lighthouse Point. Annual routine enhancements to the reuse distribution system consist of constant efforts to expand the utility throughout the City's service areas. Customers who utilize the service experience lower irrigation rates as oppose to the cost of potable water and also enjoy less restrictive watering measures that are imposed on potable water for irrigation by the South Florida Water Management district.

### **FY 17 Achievements**

- Installation of 9,305 Feet of New Reuse Water main in Lighthouse Point Service Area.
- Commencement of Phase #II Expansion of the Reuse System.

### **Financial Summary**

<b>Reuse Distribution</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	225,826	701,952	397,426	457,974	60,548
<b>Operating Expenses</b>	220,753	275,940	337,435	405,206	67,771
<b>Capital</b>	--	32,914	9,800	152,357	142,557
<b>Total</b>	<b>\$446,579</b>	<b>\$1,010,806</b>	<b>\$744,661</b>	<b>\$1,015,537</b>	<b>\$270,876</b>

## Wastewater Department

### Wastewater Administration

The Wastewater Administration is responsible for the administrative management and coordination of activities for the operating divisions within the Utilities Department that collect wastewater and transport the wastewater to the Broward County Regional Wastewater Plant. This Division works to protect the environment, to ensure efficient and effective use of resources and to provide a consumer oriented team of informed, knowledgeable, dedicated and involved employees. This division serves ratepayers in parts of Pompano Beach and Lauderdale by the Sea.

### Financial Summary

<b>Wastewater Administration</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	360,930	364,361	399,391	400,199	808
<b>Operating Expenses</b>	3,295,644	2,895,191	2,510,886	2,673,557	162,671
<b>Other</b>	--	--	100,000	100,000	--
<b>Total</b>	<b>\$3,656,574</b>	<b>\$3,259,552</b>	<b>\$3,010,277</b>	<b>\$3,173,756</b>	<b>\$163,479</b>

## Wastewater Pumping

The Wastewater Pumping Division is accountable for the efficient operation and maintenance of eighty (80) wastewater lift stations which includes one hundred sixty-eight (168) wastewater pumps and motors and approximately sixty-nine (69) miles of force mains that provide wastewater service to our customers. In addition, the division is accountable for fifteen (15) emergency electrical generators, six (6) emergency by-pass pumps and seventy-nine (79) Data Flow telemetry units that remotely monitor the autonomous operations at each lift station.

### **FY 17 Achievements**

- The Wastewater Divisions were awarded the Medium Collection System Award for Outstanding Performance and Professionalism in the Water Environment Industry from the Florida Water Environment Association.
- Maintained employee participation in the JJ. Keller Safety training and weekly participation in the divisions tailgate safety meetings

### **Financial Summary**

<b>Wastewater Pumping</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	1,407,110	1,119,945	1,269,926	1,355,339	85,413
<b>Operating Expenses</b>	1,487,359	1,495,896	1,242,772	1,321,624	78,852
<b>Capital</b>	203,949	309,695	226,729	313,592	86,863
<b>Total</b>	<b>\$3,098,418</b>	<b>\$2,925,536</b>	<b>\$2,739,427</b>	<b>\$2,990,555</b>	<b>\$251,128</b>

## Wastewater Transmission

The Wastewater Transmission Division is responsible for all wastewater transmission services which include inspecting and cleaning the system, locating and eliminating leakage into the system, relocating pressurized components, manholes and service pipes. This division also installs access ports to wastewater lines to allow inspections and cleaning of piping.

### **FY 17 Achievements**

- Liberty Park-manhole project finalized
- MLK Sewer main project finalized
- Replace 21" gravity main next to taco bell from lift station #86 to Atlantic Blvd.
- Hurricane Irma
- Renal Canton winning AWWA gimmick and gadgets for 2017

### **Financial Summary**

<b>Wastewater Transmission</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	1,533,754	1,552,972	1,704,734	1,754,294	49,560
<b>Operating Expenses</b>	2,189,417	2,308,188	789,457	865,847	76,390
<b>Capital</b>	409,139	140,094	126,373	155,467	29,094
<b>Other</b>	2,575,000	2,575,028	2,575,000	2,575,000	--
<b>Total</b>	<b>\$6,707,310</b>	<b>\$6,576,282</b>	<b>\$5,195,564</b>	<b>\$5,350,608</b>	<b>\$155,044</b>

## Wastewater Treatment

The City’s wastewater treatment services are performed by Broward County Water and Wastewater Services North Regional Treatment Plant. Broward County operates and maintains a 100 million gallon per day regional wastewater treatment facility. The City purchases “reserve capacity” via a Large User Wastewater Agreement with the County. This capacity determines the maximum amount of wastewater the City can transport to the County through the City’s pipe system.

### Financial Summary

<b>Wastewater Treatment</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Operating Expenses</b>	7,974,234	7,503,195	8,009,313	8,009,313	--
<b>Total</b>	<b>\$7,974,234</b>	<b>\$7,503,195</b>	<b>\$8,009,313</b>	<b>\$8,009,313</b>	<b>\$0</b>

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## **Stormwater Utility Fund**

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This fund is used to account for the provision of stormwater maintenance and capital improvements to City residents. Divisions/Projects accounted for in this fund include:

- **Stormwater Distribution**
- **Stormwater Capital Projects**

# Stormwater Utility Fund

## Mission

The Utilities Stormwater Division provides stormwater services in an environmentally and financially responsible way with respect to the role of government in protecting the customers' and public's interest.

## Purpose

To provide quality stormwater services, 24/7, providing health and safety benefits, ensuring sustainability, and making our City a great place to live and work.

## Goals

- Provide stormwater service to reduce flooding and improve water quality.
- Maintain Stormwater pipes and structures such that flooding does not enter and overwhelm the separate wastewater system and result in wastewater spills.
- Maintain 100% compliance with the Municipal Separate Storm Sewer System (MS4) Permit.
- Provide all services efficiently and with great customer service.

## Responsibilities

To provide stormwater service to the residents and businesses by maintaining City-owned stormwater systems in Pompano Beach.

The **Stormwater Distribution** was established to provide a dedicated funding source to address the City's stormwater management needs. Funding from the utility is utilized to maintain compliance with the City's stormwater permit, protect the environment, maintain the City's stormwater structures and to provide for construction of new drainage systems/structures that are outlined in the Stormwater Management Master Plan.

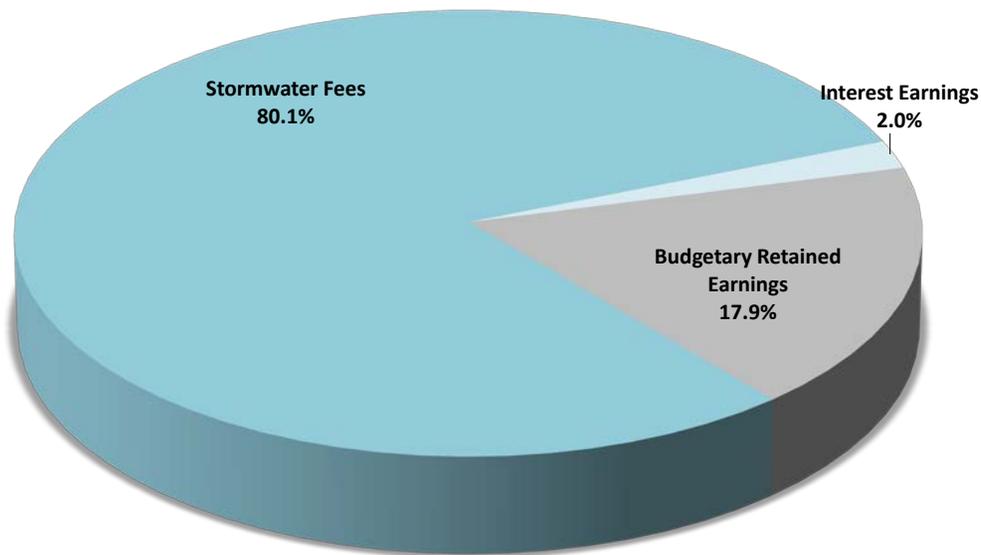
## FY 17 Achievements

- Vacuumed and flushed almost 18 miles of drainage pipe. Met all the NPDES permit requirements with maintenance activities.
- Lined 500' of drainage pipe during this fiscal year.
- Added 3 more backflow prevention valves to the drainage system to help deal with sea level rise.
- Inspected 9,881 feet of the newly acquired DOT drainage system on Dixie Hwy and Atlantic Blvd, which consist of nearly 58,000 ft. of drainage pipe and over 500 structures.

## Stormwater Utility Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Stormwater Fees	3,034,628	3,188,883	3,256,685	3,481,017	224,332
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$3,034,628</b>	<b>\$3,188,883</b>	<b>\$3,256,685</b>	<b>\$3,481,017</b>	<b>\$224,332</b>
Interest Earnings	104,580	124,999	88,295	88,295	-
Interest Realized Gain (Loss)	(16,569)	(52,871)	-	-	-
Net Fair Value	2,311	(14,364)	-	-	-
Other Revenues	903	1,201	-	-	-
Sale of Fixed Assets	52,848	3,600	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$144,073</b>	<b>\$62,565</b>	<b>\$88,295</b>	<b>\$88,295</b>	<b>\$0</b>
Contributed Capital	-	23,058	-	-	-
Budgetary Retained Earnings	-	-	3,600,000	776,682	(2,823,318)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$23,058</b>	<b>\$3,600,000</b>	<b>\$776,682</b>	<b>-\$2,823,318</b>
<b>GRAND TOTAL STORMWATER FUND =</b>	<b>\$3,178,701</b>	<b>\$3,274,506</b>	<b>\$6,944,980</b>	<b>\$4,345,994</b>	<b>-\$2,598,986</b>

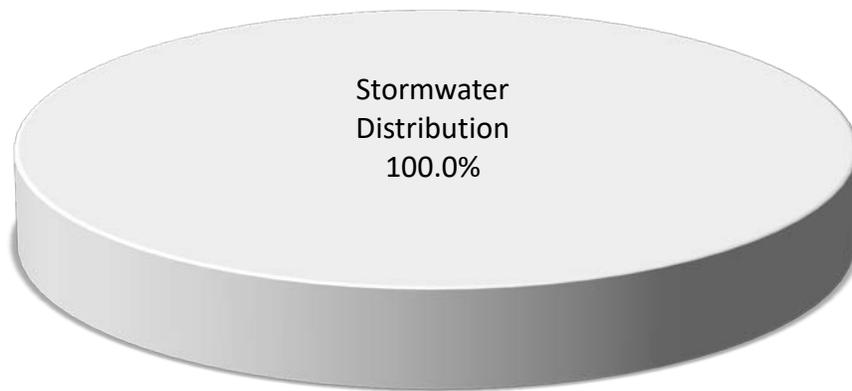
FY 2019 ADOPTED REVENUES



## Stormwater Utility Fund Summary

Stormwater Utility Fund	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Stormwater Distribution</b>	2,988,306	2,174,205	5,437,231	4,345,994	(1,091,237)
<b>Stormwater Capital Projects</b>	666,374	742,657	1,507,749	--	(1,507,749)
<b>Total</b>	<b>\$3,654,680</b>	<b>\$2,916,862</b>	<b>\$6,944,980</b>	<b>\$4,345,994</b>	<b>(\$2,598,986)</b>

## FY 2019 Stormwater Utility Fund



## Financial Summary

Stormwater Distribution	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	538,503	436,539	648,713	638,864	(9,849)
<b>Operating Expenses</b>	1,817,134	1,470,341	1,004,518	1,083,171	78,653
<b>Capital</b>	1,084,493	744,582	1,468,319	472,394	(995,925)
<b>Inter-Fund Transfers</b>	214,550	265,400	201,491	1,951,565	1,750,074
<b>Working Capital Reserve</b>	--	--	3,621,939	200,000	(3,421,939)
<b>Total</b>	<b>\$3,654,680</b>	<b>\$2,916,862</b>	<b>\$6,944,980</b>	<b>\$4,345,994</b>	<b>(\$2,598,986)</b>

## Budget Comments

### ▪ Budget Variances

10,291	Increase in pension expense due to annual allocation of expenses.
53,900	Increase in operating expense due to the annual reallocation of internal service charges based on more recent data.
(1,507,749)	Decrease in Capital Improvement Plan expenses associated with the newly created Stormwater Capital Fund 426.
11,490	Increase in transfer expense to the General Fund for street cleaning services.
1,738,584	Increase in transfer expense to Stormwater Capital Fund 426 (newly created to account separately for stormwater capital projects.)
(116,467)	Decrease in the capital budget due to the one-time nature of the expense.
(3,266,042)	Decrease in working capital reserves related to the transfer to Stormwater Capital Fund 426.
<b>(\$22,567)</b>	<b>Normal Increases/(Decreases)</b>
	(20,140) Personal Services
	(2,427) Operating Expenses

### ▪ Enhancements

472,394	Increase in capital budget to replace International Vac-Con.
27,180	Increase in Stormwater operating budget to fund Janitorial service for the Utilities Field Compound [\$3,180] and for City owned utility infrastructure locating service [\$24,000].
<b>(\$2,598,986)</b>	<b>Total Decrease</b>

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## **Pier Fund**

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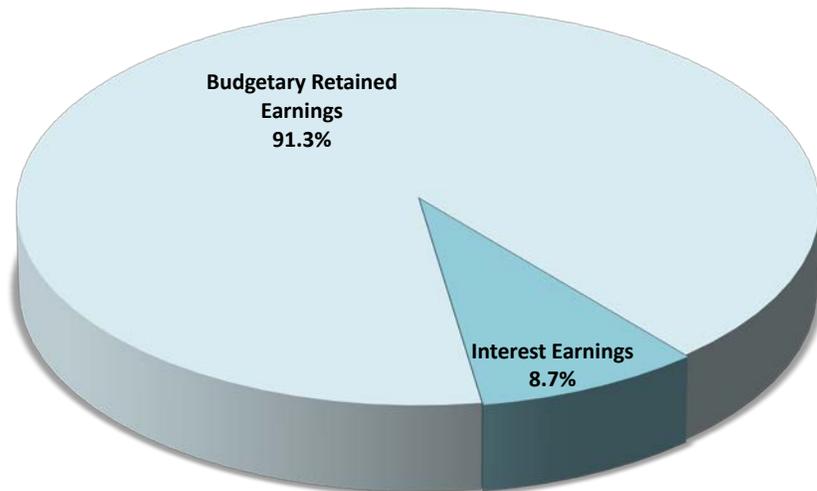
This fund is used to account for the operation and maintenance of the City's pier. Divisions/Projects accounted for in this fund include:

- **Pier Operations**
- **Pier Capital Projects**

## Pier Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Pier Concessions	-	-	-	-	-
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Interest Earnings	14,625	96,258	13,946	13,946	-
Net Fair Value	317	(9,288)	-	-	-
Interest Realized Gain (Loss)	(2,662)	(42,567)	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$12,280</b>	<b>\$44,403</b>	<b>\$13,946</b>	<b>\$13,946</b>	<b>\$0</b>
Interfund Transfer from Fund 001	\$0	\$9,073,443	\$0	\$0	\$0
Interfund Transfer from Fund 302	\$0	\$557,160	\$0	\$0	\$0
Interfund Transfer from Fund 303	\$0	\$2,080,000	\$0	\$0	\$0
<b>OTHERSOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$11,710,603</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgetary Retained Earnings	-	-	146,819	146,448	(371)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$146,819</b>	<b>\$146,448</b>	<b>-\$371</b>
<b>GRAND TOTAL PIER FUND =</b>	<b>\$12,280</b>	<b>\$11,755,006</b>	<b>\$160,765</b>	<b>\$160,394</b>	<b>-\$371</b>

### FY 2019 ADOPTED REVENUES



## Pier Fund

The **Pier Operation Division** administers and maintains the City of Pompano Beach’s Pier.

### Pier Fund Summary

Pier Fund	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Pier Operations</b>	235,995	111,174	160,765	160,394	(371)
<b>Pier Capital Projects</b>	90,691	2,781,097	--	--	--
<b>Total</b>	<b>\$326,686</b>	<b>\$2,892,271</b>	<b>\$160,765</b>	<b>\$160,394</b>	<b>(\$371)</b>

### Financial Summary

Pier Operations	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	63,376	--	--	--	--
<b>Operating Expenses</b>	172,619	111,174	160,765	160,394	(371)
<b>Total Operating</b>	<b>\$235,995</b>	<b>\$111,174</b>	<b>\$160,765</b>	<b>\$160,394</b>	<b>(\$371)</b>

### Budget Comments

- **Budget Variances**

(371)            Decrease in operating expense due to the annual reallocation of internal service charges based upon more recent data.

**(\$371)            Total Decrease**

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## **Airpark Fund**

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This fund is used to account for administration, operation and maintenance of the City's Airpark. Divisions accounted for in this fund include:

- **Airpark Operations**
- **Airpark Capital Projects**

# Airpark Fund

## Mission

The Airpark operates, maintains, and preserves the publicly owned airport for the benefit of the citizens of Pompano Beach and all tenants and users of the facility.

## Purpose

The Airpark maintains a proactive and cooperative effort with the tenants and users of the airport by responsibly addressing the concerns of the local community regarding noise abatement.

## Goals

- Generate more revenue for Airpark Enterprise Fund.
- Reduce operational expenses.
- Secure additional capital funding via FDOT and FAA grants.
- Acquire additional tenants that create more jobs.

## Responsibilities

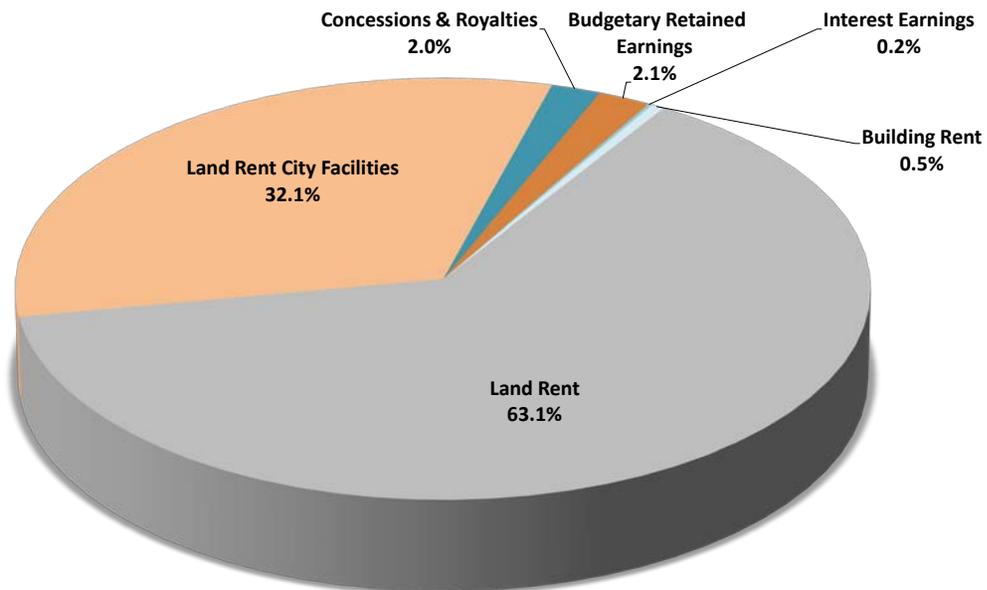
The City will pursue environmentally compatible projects that will enhance the safety and security of the airport and contribute to the economic benefit of the community. The Airpark maintains a cooperative effort with the local community by responsibly addressing citizen's concerns regarding noise abatement. The division is responsible for the management, planning, and coordination of the development and implementation of the Ten Year Master Plan and Capital Improvement Program for the Airpark Enterprise Fund.

The **Airpark Operations Division** operates the City's aviation facility. The division is responsible for the management, planning and coordinating the development and implementation of the Master Plan and Capital Improvement Program for the Airpark Enterprise Fund. The Airpark Division ensures that the City-owned Airport is operated safely and efficiently according to FAA, state and local rules regulations.

# Airpark Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
FAA Grant	-	-	-	-	-
FDOT Airpark	-	-	-	-	-
FDOT Taxi D Pavement	3,622	22,480	-	-	-
<b>INTERGOVERNMENTAL SUBTOTAL =</b>	<b>\$3,622</b>	<b>\$22,480</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Interest Earnings	3,499	5,006	2,062	2,062	-
Net Fair Value	89	(568)	-	-	-
Interest Realized Gain (Loss)	(484)	(2,117)	-	-	-
Building Rent	6,632	-	6,300	6,450	150
Land Rent	676,022	692,082	787,193	806,893	19,700
Land Rent City Facilities	389,158	402,606	403,532	410,824	7,292
Concessions & Royalties	18,950	21,483	25,090	25,090	-
Sale of Fixed Assets	5,313	7,968	-	-	-
Other Revenues	5,430	100	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$1,104,609</b>	<b>\$1,126,560</b>	<b>\$1,224,177</b>	<b>\$1,251,319</b>	<b>\$27,142</b>
Contributed Capital	1,760	-	-	-	-
Transfer from Fund 465	-	-	-	-	-
Budgetary Retained Earnings	-	-	13,841	26,681	12,840
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$1,760</b>	<b>\$0</b>	<b>\$13,841</b>	<b>\$26,681</b>	<b>\$12,840</b>
<b>GRAND TOTAL AIRPARK FUND =</b>	<b>\$1,109,991</b>	<b>\$1,149,040</b>	<b>\$1,238,018</b>	<b>\$1,278,000</b>	<b>\$39,982</b>

## FY 2019 ADOPTED REVENUES



## Airpark Fund Summary

Airpark Fund	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Airpark Operations</b>	1,449,221	1,401,173	1,238,018	1,278,000	39,982
<b>Airpark Capital Projects</b>	11,751	--	--	--	--
<b>Total</b>	<b>\$1,460,972</b>	<b>\$1,401,173</b>	<b>\$1,238,018</b>	<b>\$1,278,000</b>	<b>\$39,982</b>

## Financial Summary

Airpark Operations	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	378,261	441,864	461,422	574,074	112,652
<b>Operating Expenses</b>	1,009,600	926,429	549,158	574,189	25,031
<b>Capital</b>	48,707	32,880	85,036	79,737	(5,299)
<b>Working Capital Reserve</b>	12,653	--	142,402	50,000	(92,402)
<b>Total</b>	<b>\$1,449,221</b>	<b>\$1,401,173</b>	<b>\$1,238,018</b>	<b>\$1,278,000</b>	<b>\$39,982</b>

## Budget Comments

### ▪ Budget Variances

13,753	Increase in pension expenses due to fund financial performance.
24,426	Increase in operating expense due to the annual reallocation of internal service charges based on more recent data.
(85,036)	Decrease in capital expense due to the one-time nature of the expense.
(92,402)	Decrease in Working Capital Reserve
<b>\$98,652</b>	<b>Normal Increases/(Decreases)</b>
98,898	Personal Services
(246)	Operating Expenses

### ▪ Enhancements

79,737	Increase in capital budget to replace a Ford Explores [\$35,115] and two Hali-Brite RCM-D [\$44,622].
851	Increase in operating budget to replace the sprayer.
<b>\$39,982</b>	<b>Total Increase</b>

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## **Parking Operations Fund**

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This fund accounts for the City's parking operations. The division accounted for in this fund is:

- **Parking Operations**
- **Parking Capital Projects**

# Parking Operations Fund

## **Mission**

The Parking Operations Fund was established effective October 1, 2013 in order to provide a centralized and highly visible mechanism for budgeting and accounting for the City's parking operations.

## **Purpose**

Maximize parking that is available for public use while charging equitable parking rates.

## **Goals**

- Pleasant and courteous service.
- Safe and well-maintained parking facilities.
- Enforcement that promotes voluntary compliance with parking regulations.
- Efficient and service-oriented sales of parking permits.
- Management of information resources pertaining to parking facilities and parking customers.
- Proactive planning for future parking needs.

## **Responsibilities**

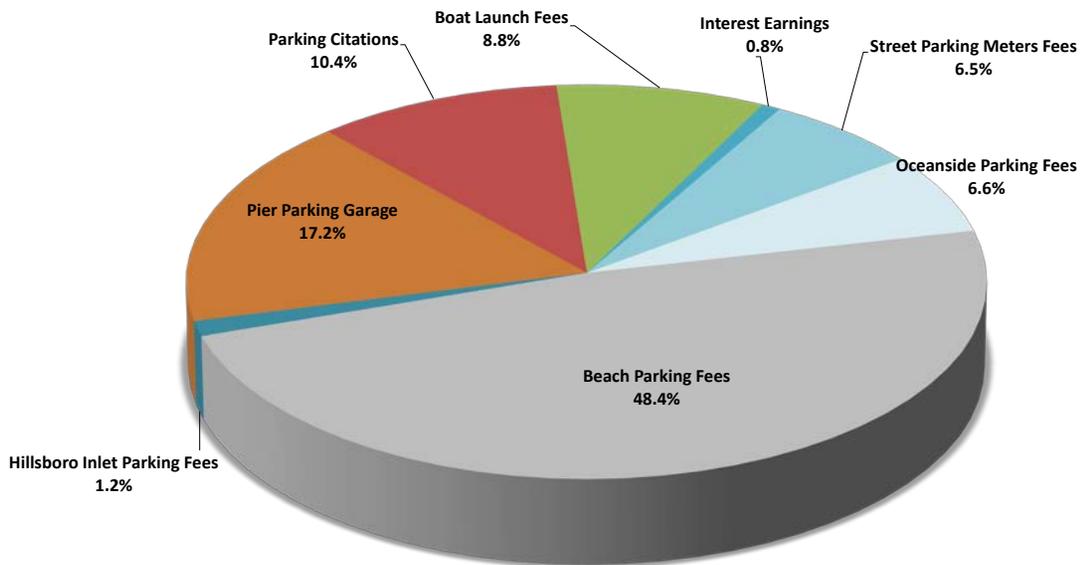
The establishment of the Parking Operations Fund ensures centralized management of a self-sustaining business enterprise to support current and future parking capital improvements, thereby complimenting past and on-going redevelopment activities throughout the City.

The **Parking Operations Division** ensures centralized management of a self-sustaining business enterprise to support current and future parking capital improvements, thereby complimenting past and on-going redevelopment activities throughout the City.

## Parking Operations Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Street Parking Meters Fees	124,305	209,025	93,740	206,191	112,451
Oceanside Parking Fees	175,376	179,247	147,830	208,838	61,008
Beach Parking Fees	939,600	846,805	1,758,872	1,522,845	(236,027)
Municipal Pier Parking Fees	1,191	-	-	-	-
Residential Parking Permits	2,356	85	24,000	-	(24,000)
Hillsboro Inlet Parking Fees	43,768	42,609	50,969	38,536	(12,433)
Pier Parking Garage	18,109	248,423	691,961	543,239	(148,722)
Alsdorf Parking Fees	-	-	-	-	-
Parking Impact Fees	1,000	-	-	-	-
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$1,305,705</b>	<b>\$1,526,194</b>	<b>\$2,767,372</b>	<b>\$2,519,649</b>	<b>-\$247,723</b>
Boat Launch Fees	225,437	230,643	281,060	277,380	(3,680)
Parking Citations	423,222	290,239	437,146	327,402	(109,744)
Commercial Vehicle Parking Citations	25	-	1,500	-	(1,500)
Truck Overweight Load	-	-	-	-	-
<b>FINES &amp; FORFEITURES SUBTOTAL =</b>	<b>\$648,684</b>	<b>\$520,882</b>	<b>\$719,706</b>	<b>\$604,782</b>	<b>-\$114,924</b>
Interest Earnings	24,726	35,248	10,366	25,000	14,634
Net Fair Value	(14,219)	(2,236)	-	-	-
Interest Realized Gain/(Loss)	(1,719)	(7,159)	-	-	-
Other Revenues	3,395	18,000	-	-	-
Budgetary Fund Balance	-	-	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$12,183</b>	<b>\$43,853</b>	<b>\$10,366</b>	<b>\$25,000</b>	<b>\$14,634</b>
<b>GRAND TOTAL PARKING FUND =</b>	<b>\$1,966,572</b>	<b>\$2,090,929</b>	<b>\$3,497,444</b>	<b>\$3,149,431</b>	<b>-\$348,013</b>

### FY 2019 ADOPTED REVENUES



## Parking Operations Fund Summary

Parking Operations Fund	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Parking Operations</b>	1,881,165	3,201,299	3,497,444	3,149,431	(348,013)
<b>Parking Capital Projects</b>	77,182	347	--	--	--
<b>Total</b>	<b>\$1,958,347</b>	<b>\$3,201,646</b>	<b>\$3,497,444</b>	<b>\$3,149,431</b>	<b>(\$348,013)</b>

## Financial Summary

Parking Operations	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Expenses</b>	--	--	--	104,403	104,403
<b>Operating Expenses</b>	1,152,126	1,250,509	1,519,973	1,628,359	108,386
<b>Capital</b>	77,182	17,657	--	--	--
<b>Debt Service</b>	729,039	1,246,033	1,249,961	1,249,960	(1)
<b>Inter-Fund Transfers</b>	--	687,447	--	--	--
<b>Working Capital Reserve</b>	--	--	727,510	166,709	(560,801)
<b>Total Operating</b>	<b>\$1,958,347</b>	<b>\$3,201,646</b>	<b>\$3,497,444</b>	<b>\$3,149,431</b>	<b>(\$348,013)</b>

## Debt Service Summary

Parking Operations	FY 2016 Actual	FY 2017 Actual	FY 2017 Adopted	FY 2019 Adopted	Variance
<b>Interest Expense</b>	729,039	1,246,033	1,249,961	1,249,960	(1)
<b>Total</b>	<b>\$729,039</b>	<b>\$1,246,033</b>	<b>\$1,249,961</b>	<b>\$1,249,960</b>	<b>(\$1)</b>

## Budget Comments

- **Budget Variances**

18,723            Increase in operating expense due to the allocation of internal service charges.

**(\$483,647)    Normal Increases/(Decreases)**

77,155	Operating Budget
(1)	Debt Service
(560,801)	Reserves

- **Enhancements**

116,911            Increase in Parking Operations personal services to fund a Parking Operations Manager Position [\$104,403] and \$12,508 related to the health benefits.

**(\$348,013)    Total Decrease**

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## **Golf Fund**

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This fund is used to account for the operation of the City's golf course. Beginning FY2017, the Golf Fund is transferred to the General Fund. Golf budget can be found under the Parks and Recreation Department.

# Golf Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Sales Tax Commission	360	-	-	-	-
Green Fees	783,836	-	-	-	-
Playing Privileges	258,480	-	-	-	-
Trail Fees	51,755	-	-	-	-
Golf Cart Fees	977,758	-	-	-	-
Caddy Cart Fees	3,920	-	-	-	-
Green & Cart Fees	289,111	-	-	-	-
Golf Locker Fees	640	-	-	-	-
Driving Range Fees	143,224	-	-	-	-
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$2,509,084</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Interest Earnings	36,423	-	-	-	-
Net Fair Value	211	-	-	-	-
Concessions & Royalties	60,001	-	-	-	-
Overages and Shortages	23	-	-	-	-
Other Revenues	-	-	-	-	-
Interest Realized Gain (Loss)	(3,322)	-	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$93,336</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Transfer from General Fund (001)	1,092,378	-	-	-	-
Contributed Capital	4,962	-	-	-	-
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$1,097,340</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>GRAND TOTAL GOLF FUND =</b>	<b>\$3,699,760</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## Golf Fund

Since FY 2017, Golf Enterprise Fund collapsed into the General Fund under Parks and Recreation Department.

### Golf Fund Summary

Golf Fund	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Golf Operations</b>	4,013,106	--	--	--	--
<b>Golf Capital Projects</b>	472,795	--	--	--	--
<b>Total</b>	<b>\$4,485,901</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### Financial Summary

Golf Operations	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	721,129	--	--	--	--
<b>Operating Expenses</b>	3,290,281	--	--	--	--
<b>Debt Service</b>	1,696	--	--	--	--
<b>Total Operating</b>	<b>\$4,013,106</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Golf Capital	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Capital Projects</b>	472,795	--	--	--	--
<b>Total</b>	<b>\$4,485,901</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### Debt Service Summary

Golf Operations	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Interest Expense</b>	1,696	--	--	--	--
<b>Total</b>	<b>\$1,696</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

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## **Solid Waste Disposal Fund**

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This fund is used to account for the provision of solid waste disposal services to the City residents. The division accounted for in this fund is:

- **Solid Waste Operations**

# Solid Waste Disposal Fund

## **Mission**

The mission of the Solid Waste Operations is to provide residents with high quality disposal and recycling services with minimal complaints.

## **Purpose**

To provide avenues for proper disposal and the recycling of residential use of electronic scrap materials, special and hazardous waste, as well as resolve complaints in a timely manner.

## **Goals**

To provide the oversight for curbside collections of garbage and recycling for residential units, multifamily dwellings and commercial entities, along with bulk waste service for single family, duplex and triplexes with curbside service.

## **Responsibilities**

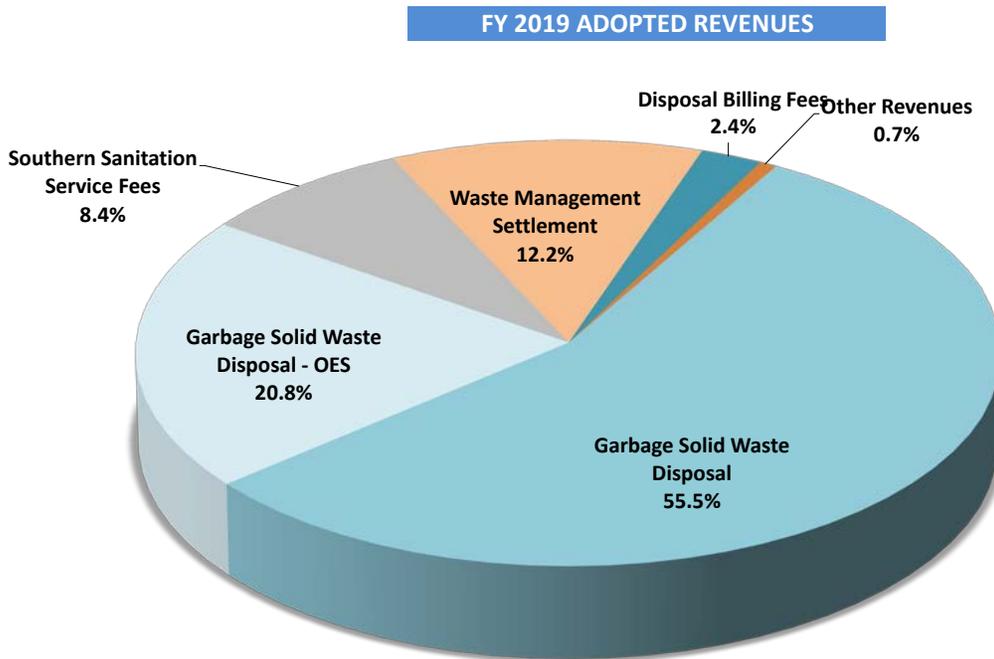
To ensure the proper disposal of solid waste materials generated throughout the City and resolving associated complaints in a timely manner.

## **FY 17 Achievements**

- The “Into the Blue” recycling campaign at the beach (expanded corrals to include recycling).
- Created a new recycling brochure aimed at reducing contamination. Also created a Household Hazardous Waste and Electronic Recycling brochure aimed at the dos and don’ts of HHW disposal/collection.
- Awarded the WM’s Think Green Grant which provided Pompano Beach middle and high schools financial support to their environmental clubs.

# Solid Waste Disposal Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Garbage Solid Waste Disposal	3,880,339	4,134,459	4,065,972	4,123,229	57,257
Garbage Solid Waste Disposal - OES	1,443,966	1,460,746	1,821,397	1,545,406	(275,991)
Disposal Billing Fees	199,473	201,379	269,718	179,718	(90,000)
Southern Sanitation Service Fees	614,182	669,593	630,874	620,084	(10,790)
Garbage Disposal Fees	660	-	-	-	-
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$6,138,620</b>	<b>\$6,466,177</b>	<b>\$6,787,961</b>	<b>\$6,468,437</b>	<b>-\$319,524</b>
Waste Management Settlement	950,059	907,710	963,581	907,710	(55,871)
Interest Earnings	(8,644)	(19,042)	-	-	-
Interest Realized Gain (Loss)	1,143	6,217	-	-	-
Net Fair Value	44	1,945	-	-	-
Sale of Fixed Assets	-	5,280	-	-	-
Other Revenues	(2,594)	55,000	367,441	50,000	(317,441)
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$940,008</b>	<b>\$957,110</b>	<b>\$1,331,022</b>	<b>\$957,710</b>	<b>-\$373,312</b>
<b>GRAND TOTAL SOLID WASTE FUND =</b>	<b>\$7,078,628</b>	<b>\$7,423,287</b>	<b>\$8,118,983</b>	<b>\$7,426,147</b>	<b>-\$692,836</b>



## Solid Waste Disposal Fund Summary

Solid Waste Disposal Fund	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Solid Waste Disposal Operations</b>	7,338,366	8,028,776	8,118,983	7,426,147	(692,836)
<b>Total</b>	<b>\$7,338,366</b>	<b>\$8,028,776</b>	<b>\$8,118,983</b>	<b>\$7,426,147</b>	<b>(\$692,836)</b>

## Financial Summary

Solid Waste Disposal Operations	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	288,700	341,204	843,703	805,824	(37,879)
<b>Operating Expenses</b>	5,277,778	5,797,175	6,311,699	6,401,765	90,066
<b>Capital</b>	4,520	7,697	--	--	--
<b>Inter-Fund Transfers</b>	1,767,368	1,882,700	963,581	--	(963,581)
<b>Debt Service</b>	--	--	--	64,200	64,200
<b>Contingency</b>	--	--	--	154,358	154,358
<b>Total</b>	<b>\$7,338,366</b>	<b>\$8,028,776</b>	<b>\$8,118,983</b>	<b>\$7,426,147</b>	<b>(\$692,836)</b>

## Debt Service Summary

Solid Waste Disposal	FY 2016 Actual	FY 2017 Actual	FY 2017 Adopted	FY 2019 Adopted	Variance
<b>Notes Pay Capital Lease</b>	--	--	--	55,000	55,000
<b>Interest Expense</b>	--	--	--	9,200	9,200
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$64,200</b>	<b>\$64,200</b>

## Budget Comments

### ▪ Budget Variances

(21,804)	Decrease in pension expenses due to financial performance.
145,036	Increase in disposal charges based on annual rate adjustments.
(963,581)	Decrease in transfer to the General Fund associated with bulk pickup and right of way (ROW) trash removal.
(60,970)	Decrease in operating expense due to the annual reallocation of internal service charges based upon more recent data.
64,200	Increase in debt service payments associated with capital financing.

### **\$122,151 Normal Increases/(Decreases)**

(38,207)	Personal Services
6,000	Operating Budget
154,358	Interfund Transfer/Contingency

### ▪ Enhancements

16,850	Increase in personnel services associated with the paygrade change of the Solid Waste Operations Manager from PG 27 to 30.
5,282	Increase in personnel services associated with the reclassification of the Service Worker II to a Service Worker IV.
<b>(\$692,836)</b>	<b>Total Decrease</b>

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## **Solid Waste Special Service Fund**

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This fund covers special solid waste disposal services to enhance the appearance and cleanliness of the City. The division accounted for in this fund is:

- **Solid Waste Special Service**

# Solid Waste Special Service Fund

## **Mission**

To provide residents with avenues for proper disposal and recycling of municipal solid waste, vegetative materials, electronic scrap materials and household hazardous waste and improve the overall curb appeal for the city.

## **Purpose**

To ensure the proper disposal and recycling of municipal solid waste, vegetative materials, residential electronic scrap materials, special and hazardous waste; resolve complaints in a timely manner; provide educational materials to the public and commercial sectors; improve the overall appearance of the community by reducing or eliminating blight.

## **Goals**

To provide the oversight for curbside collections of garbage and recycling for residential, and commercial entities; ensure bulk waste service for residential sector is at proper level; maximize recycling capture rate for both residential and commercial sectors.

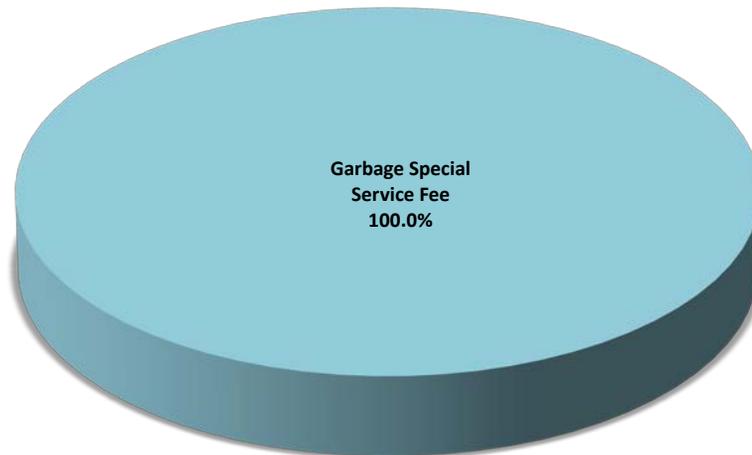
## **Responsibilities**

To ensure the proper disposal of solid waste materials generated throughout the City by following and developing ordinances and contractual obligations that maintain desired results, also resolving associated complaints in a timely manner while educating the public on proper waste handling and disposal options.

## Solid Waste Special Service Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Garbage Special Service Fee	825,885	1,452,901	1,350,814	1,582,576	231,762
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$825,885</b>	<b>\$1,452,901</b>	<b>\$1,350,814</b>	<b>\$1,582,576</b>	<b>\$231,762</b>
Interest Earnings	-	18,891	-	-	-
Net Fair Value	-	(1,846)	-	-	-
Interest Realized Gain (Loss)	-	(7,027)	-	-	-
Waste Management	\$50,000	\$0	-	-	-
<b>MISCELLANEOUS SUBTOTAL=</b>	<b>\$50,000</b>	<b>\$10,018</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>GRAND TOTAL SOLID WASTE SPECIAL SERVICE FUND =</b>	<b>\$875,885</b>	<b>\$1,462,919</b>	<b>\$1,350,814</b>	<b>\$1,582,576</b>	<b>\$231,762</b>

### FY 2019 ADOPTED REVENUES



## Solid Waste Special Service Fund Summary

Solid Waste Special Service Fund	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Solid Waste Special Service Fee</b>	13,594	847,217	1,350,814	1,582,576	231,762
<b>Total</b>	<b>\$13,594</b>	<b>\$847,217</b>	<b>\$1,350,814</b>	<b>\$1,582,576</b>	<b>\$231,762</b>

## Financial Summary

Solid Waste Special Service Fund	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	261	257,847	601,066	653,170	52,104
<b>Operating Expenses</b>	13,333	400,148	749,748	929,406	179,658
<b>Capital</b>	--	189,222	--	--	--
<b>Total</b>	<b>\$13,594</b>	<b>\$847,217</b>	<b>\$1,350,814</b>	<b>\$1,582,576</b>	<b>\$231,762</b>

## Budget Comments

- **Budget Variances**

\$21,567	Increase in pension expenses due to more recent data.
(\$37,071)	Decrease in operating expense due to the annual reallocation of administrative charges based on more recent data.
\$49,575	Increase in operating expense due to the annual increase of the Calvin Giordano Contract.
\$96,617	Increase in operating expense due to the annual reallocation of internal service charges and administrative charges based on more recent data.
\$70,537	Increase in operating expenses due to entranceway beautification.
\$70,537	Increase in operating budget related to entryway beautification.
<b>(\$40,001)</b>	<b>Normal Increases/(Decreases)</b>
	30,536      Personal Services
	(70,537)    Operating Expenses
<b>\$231,762</b>	<b>Total Increase</b>

# **Internal Service Funds**

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## **Internal Service Funds**

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These funds are used to account for central stores, information technologies, central services, health insurance, risk management (general) and vehicle services that are provided to other departments or agencies of the government, on a cost reimbursement basis. The funds accounted for in the Internal Service Funds include:

- **Central Stores Fund**
- **Information Technologies Fund**
- **Central Services Fund**
- **Health Insurance Fund**
- **Risk Management Fund**
- **Vehicle Services Fund**

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## **Central Stores Fund**

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This fund is used to account for the costs of providing a central inventory to other departments. The other departments are charged for inventory plus a fee to cover overhead. The division accounted for in this fund is:

- **Central Stores Operations**

# Central Stores Fund

## **Mission**

The Central Stores is dedicated to providing the City departments/divisions with a wide variety of commonly used items.

## **Purpose**

The Central Stores Division provides the City with a wide variety of commonly used items.

## **Goals**

- To cooperate with all City departments/divisions to further the goals and policies of the City.
- To strive consistently for knowledge and professionalism which will benefit the City as a whole.
- To maintain good relations with vendors and other governmental agencies to promote cooperation and consideration, which will result in tangible benefits to the City.

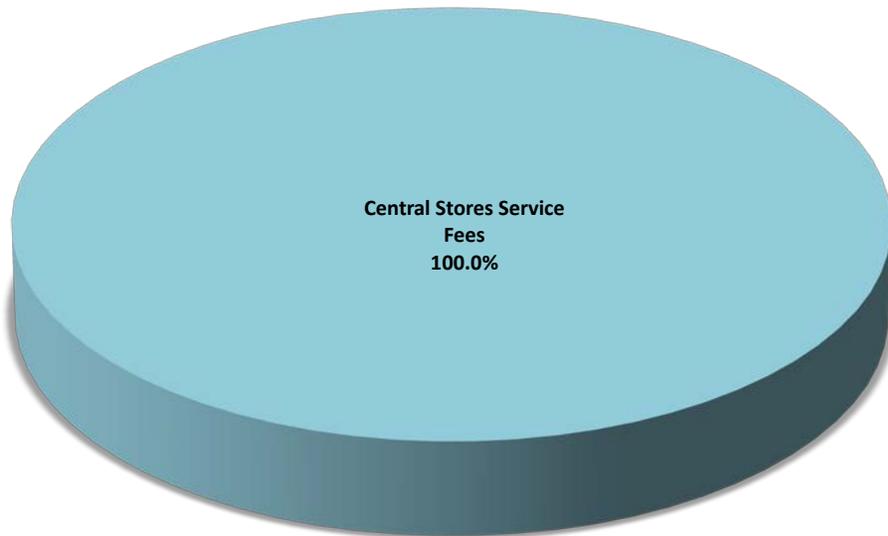
## **Responsibilities**

The operation of a central stores unit allows the City to save money by means of quantity buying discounts, standardized procurement and reduced administrative costs.

## Central Stores Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Interest Earnings	(6,502)	(6,357)	-	-	-
Net Fair Value	(135)	671	-	-	-
Interest Realized Gain (Loss)	1,020	2,938	-	-	-
Sales of Fixed Asset	576	-	-	-	-
Other Revenues	60	17	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>(\$4,981)</b>	<b>(2,731)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Central Stores Service Fees	230,226	287,453	272,452	387,376	114,924
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$230,226</b>	<b>\$287,453</b>	<b>\$272,452</b>	<b>\$387,376</b>	<b>\$114,924</b>
Budgetary Retained Earnings	-	-	40,868	-	(40,868)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,868</b>	<b>\$0</b>	<b>-\$40,868</b>
<b>GRAND TOTAL CENTRAL STORES FUND =</b>	<b>\$225,245</b>	<b>\$284,722</b>	<b>\$313,320</b>	<b>\$387,376</b>	<b>\$74,056</b>

### FY 2019 ADOPTED REVENUES



## Central Stores Summary

Central Stores	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Central Stores Operations</b>	294,105	366,294	313,320	387,376	74,056
<b>Total</b>	<b>\$294,105</b>	<b>\$366,294</b>	<b>\$313,320</b>	<b>\$387,376</b>	<b>\$74,056</b>

## Financial Summary

Central Stores Operations	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	161,174	174,081	173,779	222,235	48,456
<b>Operating Expenses</b>	132,931	155,362	139,541	165,141	25,600
<b>Capital</b>	--	36,851	--	--	--
<b>Total</b>	<b>\$294,105</b>	<b>\$366,294</b>	<b>\$313,320</b>	<b>\$387,376</b>	<b>\$74,056</b>

## Budget Comments

- **Budget Variances**

10,709	Increase in personal services pension contributions due to fund financial performance.
5,358	Increase in personal services pension contributions due to increase in call volume.
25,163	Increase in internal service charges based on most recent data.
(18,800)	Decrease in part time account due to the addition of the Material Specialist Position.

**(\$708) Normal Increases/(Decreases)**

11,364	Personal Services
(12,071)	Operating Expenses

- **Enhancements**

52,333	Increase in personnel budget to fund an additional Material Handling Specialist \$39,825 and operating expenses related to the health benefits \$12,508.
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**\$74,056 Total Increase**

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## **Information Technologies Fund**

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This fund is used to account for the costs of providing information processing services to the other City departments. The other departments are charged a direct fee for the initial purchase of equipment and a usage fee to cover operating costs of the fund. Divisions accounted for in this fund include:

- **IT Operations**
- **IT Telecommunications**

# Information Technologies Department

## Mission

The Information Technologies Department's mission is to provide reliable and innovative solutions to City departments. Research, implement and manage new technologies to provide the highest quality technical support and services that are critical in meeting the needs of City staff and the citizens.

## Purpose

To provide an environment that integrates people, processes and technology to increase the efficiency and effectiveness of City services.

## Goals

- Provide effective technology support for computer and communication services.
- Develop and maintain highly effective, reliable, secure and innovative information systems.
- Facilitate the collection, storage, security and integrity of electronic data while ensuring appropriate access.
- Provide leadership for effective strategic and tactical planning in the use of technology.
- Provide fast and reliable access to all information systems.

## Responsibilities

- Wired and wireless telecommunications and network infrastructure.
- Citywide and departmental business systems/applications.
- Records and information management across our municipality.
- Planning, designing and supporting information/technology strategic direction.
- Provide technology assistance.

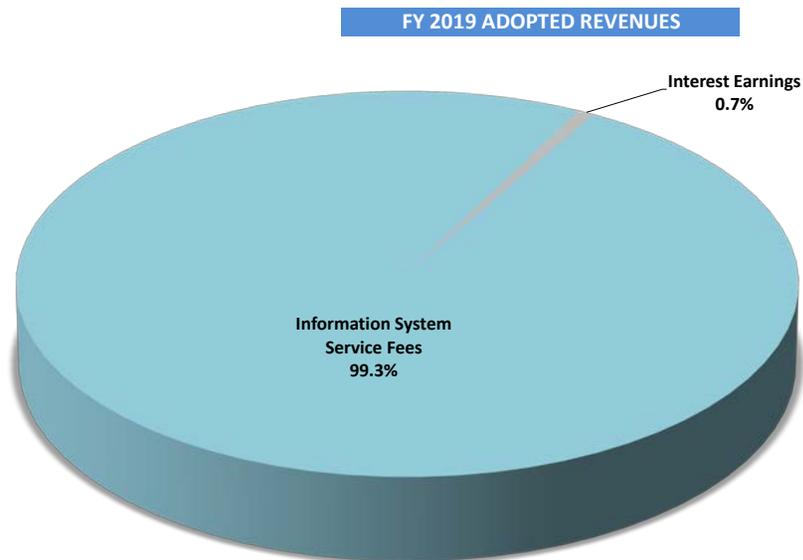
## FY 17 Achievements

1. Deploy New Pc's – (Strategic Plan 6.1.1) - Deployed 92 Pc's, Tablets, and Servers.
2. New Library/Cultural Arts Center - (Strategic Plan 7.1.1) - Review plans for computer and communications equipment.
3. Fire Station 24 Rebuild - (Strategic Plan 7.1.1) - Review plans for computer and communications equipment.
4. Paperless Office Project Participating Departments – (Strategic Plan 7.1.3) –Develop paperless office for all participating City Departments, using LaserFiche software to make office tasks paperless. **(LSS Project)**

5. Installed new release of Electronic Plans Review software - Building Permits Division is requesting an upgrade to their Avolve software.
6. ALPR at the beach barrier island – Installed additional license plate recognition cameras on the barrier island.
7. P25 County Radio system – (Strategic Plan 7.1.3) - Purchased 2/3 of the radios necessary for the Fire Department, as per Broward County purchasing a new digital radio system.
8. Credit Cards for CryWolf – (Strategic Plan 7.1.3) – Installed and configure credit card payments for alarm billing.
9. My Civic – (Strategic Plan 7.1.3) - My Pompano app containing unique information about Pompano Beach as well as a Citizen Complaint reporting.
10. Dog Park Access Control – Setup configure and install access control for residents requiring entry to the Dog Park.
11. ALPR Trailer – (Strategic Plan 7.1.3) – Extend our License Plate Recognition system by purchasing and deploying an ALPR trailer to combat illegal dumping and other criminal activity.
12. Smart Cities Council Challenge Grant – Applied for the Smart Cities Council Challenge grant and attended the Smart Cities Council conference in Washington D.C

## Information Technologies Fund Revenues

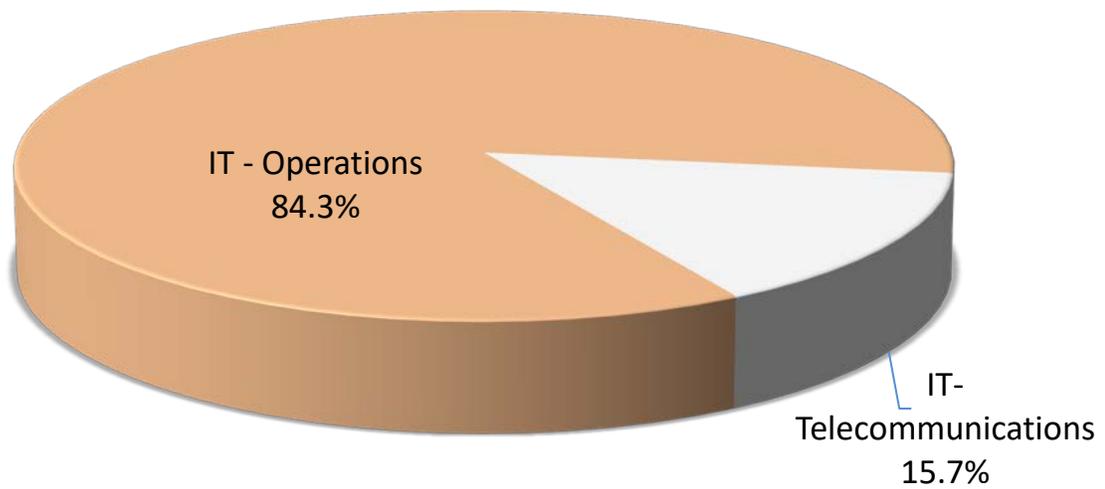
Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Interest Earnings	18,373	20,143	16,111	20,156	4,045
Net Fair Value	342	(2,331)	-	-	-
Interest Realized Gain (Loss)	(3,011)	(8,167)	-	-	-
Other Revenues	71	-	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$15,775</b>	<b>\$9,645</b>	<b>\$16,111</b>	<b>\$20,156</b>	<b>\$4,045</b>
Information System Service Fees	1,792,994	1,810,884	2,172,790	2,783,711	610,921
Contributed Capital	-	-	-	-	-
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$1,792,994</b>	<b>\$1,810,884</b>	<b>\$2,172,790</b>	<b>\$2,783,711</b>	<b>\$610,921</b>
Budgetary Retained Earnings	-	-	413,398	-	(413,398)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>-</b>	<b>-</b>	<b>\$413,398</b>	<b>\$0</b>	<b>-\$413,398</b>
<b>GRAND TOTAL INFORMATION TECHNOLOGIES FUND =</b>	<b>\$1,808,769</b>	<b>\$1,820,529</b>	<b>\$2,602,299</b>	<b>\$2,803,867</b>	<b>\$201,568</b>



## Information Technologies Summary

Information Technologies	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>IT - Operations</b>	1,770,402	1,870,250	2,193,689	2,395,257	201,568
<b>IT - Telecommunications</b>	77,574	67,368	408,610	408,610	--
<b>Total</b>	<b>\$1,847,976</b>	<b>\$1,937,618</b>	<b>\$2,602,299</b>	<b>\$2,803,867</b>	<b>\$201,568</b>

### FY 2019 Information Technologies



## Financial Summary

Information Technologies	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	992,819	1,049,402	1,263,421	1,315,661	52,240
<b>Operating Expenses</b>	846,911	866,093	1,038,878	1,028,206	(10,672)
<b>Capital</b>	7,696	22,123	300,000	360,000	60,000
<b>Other</b>	550	--	--	100,000	100,000
<b>Total</b>	<b>\$1,847,976</b>	<b>\$1,937,618</b>	<b>\$2,602,299</b>	<b>\$2,803,867</b>	<b>\$201,568</b>

## Budget Comments

- **Budget Variances**

- 19,505      Increase in personal services pension contributions due to fund financial performance.
- 20,657      Increase in non-exempt salaries is due to merit and COLA as well as an accounting correction from the exempt salaries account.
- 100,000      Increase in contingency account.
- 12,004      Increase in operating expense due to the annual reallocation of internal service charges based on more recent data.
- 60,000      Increase in light machinery account to purchase computers. This is a transfer from machinery and equipment operating account.
- 300,000      Increase in Telecommunication's capital budget to purchase radios.

- (347,921)      **Normal Increases/(Decreases)**

12,079	Personal Services
(60,000)	Operating Expenses
(300,000)	Capital

- **Enhancements**

- 37,324      Increase in IT Operations' operating budget to fund OpenGov Open Data Portal.

**\$201,568      Total Increase**

## IT - Operations

The IT- Operations Division looks to provide high quality information technology services to all City departments. The division continuously evaluates and deploys new technologies that will allow City employees to perform their jobs more efficiently and productively.

### Financial Summary

IT - Operations	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	992,819	1,049,402	1,263,421	1,315,661	52,240
<b>Operating Expenses</b>	769,337	798,725	930,268	919,596	(10,672)
<b>Capital</b>	7,696	22,123	--	60,000	60,000
<b>Other</b>	550	--	--	100,000	100,000
<b>Total</b>	<b>\$1,770,402</b>	<b>\$1,870,250</b>	<b>\$2,193,689</b>	<b>\$2,395,257</b>	<b>\$201,568</b>

## IT - Telecommunications

The IT-Telecommunications Division is responsible for ensuring that the necessary communications resources are available in order to meet the needs of the citizens served by the City. This includes management of the City's 800 MHz radio communications system and transition to the County's P25 Radio system for the Fire Department.

### Financial Summary

IT - Telecommunications	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Operating Expenses</b>	77,574	67,368	108,610	108,610	--
<b>Capital</b>	--	--	300,000	300,000	--
<b>Total</b>	<b>\$77,574</b>	<b>\$67,368</b>	<b>\$408,610</b>	<b>\$408,610</b>	<b>\$0</b>

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## Central Services Fund

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This fund is used to account for the costs of providing courier printing and copying services to other City departments. The other departments are billed based on their historical frequency of use. Divisions accounted for in this fund include:

- **Purchasing**
- **Graphics/Messenger Service**

# Central Services Fund

## Mission

The Central Services' mission is to provide City departments/divisions with centralized procurement, daily printing, copying and messenger services.

## Purpose

The Central Services Division provides centralized management of purchasing, printing, coping, and messenger services for the entire City.

## Goals

- To provide the City Commission and CRA Board agendas.
- To provide cost savings and dealing with private postal carriers to obtain postage reductions for first class mail.
- To be able to produce a wide range of printed materials to include business cards, one and two colors, envelope printing, carbonless paper, padding, folding, form numbering, spiral binding, stapling and booklet making.

## Responsibilities

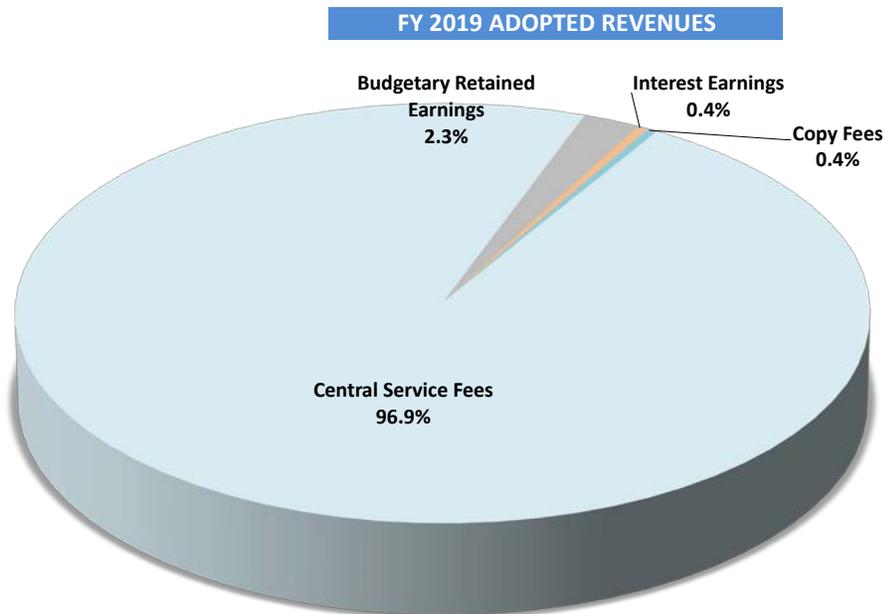
The operation of a central services unit allows the City to save money by means of discount buying, standardized procurement procedures and reduced administrative costs.

## FY 17 Achievements

- Established a document (Local Business Subcontractor Utilization Report) to track Contractor utilization of Local Subcontractors. This process will ensure that the Contractors will utilize local subcontractors according to the percentage stated in the solicitation.
- Created a Contractor Performance Report to document and track Contractors during and after projects have been completed.
- Local Business Opportunity. Developed a Power Series Workshop for local companies. Ensure that Local/Small Business Enterprises (Local/SBE's) have the opportunity to do business with the City and increase participation as contractors and subcontractors for the procurement of goods and services.
- City Commission approved look Local First (LLF) Initiative. The idea behind the "Look Local First" initiative is to give authorization to using departments and divisions to procure goods and services from local vendors and contractors that are under \$75,000.00. The LLF initiative will be responsible for an estimated 43% increase in opportunities for local vendors and contractors to do business with the City (see Attachment "B").
- Implementation of E-certification Software for mail-room. This is a simple web-based solution that streamlines the preparation and management of certified mail.

# Central Services Fund Revenues

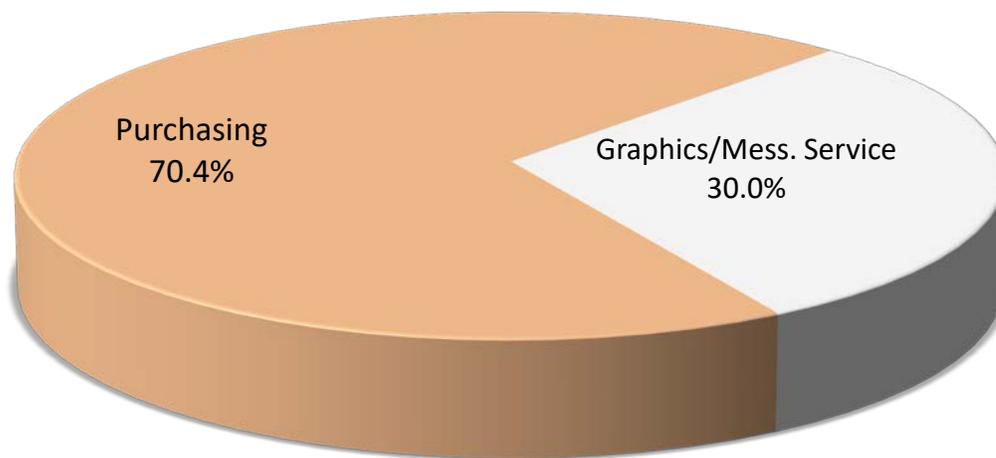
Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Copy Fees	163	12	5,000	5,000	-
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$163</b>	<b>\$12</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$0</b>
Interest Earnings	5,930	4,826	5,241	5,241	-
Net Fair Value	166	(585)	-	-	-
Interest Realized Gain (Loss)	(1,051)	(2,309)	-	-	-
Sale of Fixed Assets	461	-	-	-	-
Sale of Surplus Materials	3,459	385	-	-	-
Other Revenues	-	-	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$8,965</b>	<b>\$2,317</b>	<b>\$5,241</b>	<b>\$5,241</b>	<b>\$0</b>
Central Service Fees	732,832	1,115,427	1,250,097	1,197,860	(52,237)
Contributed Capital	79,497	-	-	-	-
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$812,329</b>	<b>\$1,115,427</b>	<b>\$1,250,097</b>	<b>\$1,197,860</b>	<b>-\$52,237</b>
Budgetary Retained Earnings	-	-	60,000	27,990	(32,010)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$27,990</b>	<b>(\$32,010)</b>
<b>GRAND TOTAL CENTRAL SERVICES FUND =</b>	<b>\$821,457</b>	<b>\$1,117,756</b>	<b>\$1,320,338</b>	<b>\$1,236,091</b>	<b>-\$84,247</b>



## Central Services Summary

Central Services	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Purchasing	745,975	761,197	961,963	870,162	(91,801)
Graphics/Messenger Service	313,382	341,716	358,375	365,929	7,554
<b>Total</b>	<b>\$1,059,357</b>	<b>\$1,102,913</b>	<b>\$1,320,338</b>	<b>\$1,236,091</b>	<b>(\$84,247)</b>

FY 2019 Central Services



## Financial Summary

Central Services	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	530,800	620,175	801,042	698,268	(102,774)
<b>Operating Expenses</b>	528,557	463,285	519,296	537,823	18,527
<b>Capital</b>	--	19,453	--	--	--
<b>Total</b>	<b>\$1,059,357</b>	<b>\$1,102,913</b>	<b>\$1,320,338</b>	<b>\$1,236,091</b>	<b>(\$84,247)</b>

## Budget Comments

- **Budget Variances**

25,878            Increase in personal services pension contributions due to fund financial performance.

8,527            Increase in operating expense due to the annual reallocation of internal service Charges based on more recent data.

**(\$149,218)    Normal Increases/(Decreases)**

(149,218)            Personal Services

- **Enhancements**

20,565            Increase in Purchasing personnel budget due to fund a part time position and help the Contract Manager with data entry into the Contract Management System (CMS); data gathering, and audit of the CMS.

10,000            Increase in Graphic's operating budget to cover copier fees throughout the City.

**(\$84,247)    Total Decrease**

## Purchasing

The Purchasing Division’s primary responsibility is to issue solicitations to obtain a wide variety of professional and non-professional services, commodities, construction and disposal of surplus property for the City. These solicitations include: Requests for Quotations, Invitations to Bid, Requests for Proposals and Requests for Letters of Interest. The division administers the voluntary Local Business program for City procurements to carry out the City Commission direction to encourage the participation of City of Pompano Beach businesses in the City's procurements, and also administers the voluntary Small Business Enterprise Program. The division disposes of City property declared surplus to its needs via public auctions or invitation to bid.

## Financial Summary

<b>Purchasing</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	435,453	516,643	703,229	612,510	(90,719)
<b>Operating Expenses</b>	310,522	243,207	258,734	257,652	(1,082)
<b>Capital</b>	--	1,347	--	--	--
<b>Total</b>	<b>\$745,975</b>	<b>\$761,197</b>	<b>\$961,963</b>	<b>\$870,162</b>	<b>(\$91,801)</b>

## Graphics/Messenger Service

Graphics: Responsible for in-house printing, graphics design and photocopying work for all City departments/divisions to include printing an annual supply of all current City forms and assisting BSO District 11 in their expedited printing requests. The Print Shop also prints all City Commission and CRA agendas, program and back-up material; prints various newsletters and mailings as required including both the annual workshop budget books and final budget documents.

Messenger: Responsible for processing and delivering all inter-office and first class mail to all City departments/divisions on a daily basis. This unit also prepares all outgoing postal mail with proper postage to ensure timely delivery, taking advantage of pre-sort mailing rates through an outside contractor, which provides a cost savings in postage expenditures.

### Financial Summary

<b>Graphics/Messenger Service</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	95,347	103,532	97,813	85,758	(12,055)
<b>Operating Expenses</b>	218,035	220,078	260,562	280,171	19,609
<b>Capital</b>	--	18,106	--	--	--
<b>Total</b>	<b>\$313,382</b>	<b>\$341,716</b>	<b>\$358,375</b>	<b>\$365,929</b>	<b>\$7,554</b>

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## **Health Insurance Fund**

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This fund is used to account for the City's costs of health insurance premiums. The division accounted for in this fund is:

- **Health Insurance Administration**

# Health Insurance Fund

## **Mission**

As a competitive major employer in Broward County and the South Florida region, it is the mission of the HR Risk Management Division to evaluate and provide a comprehensive and competitive benefit program to our employees.

## **Purpose**

Provides a reference source of information for all departments and employees, outlining the general procedures and provisions to be followed by City personnel towards the implementation, enrollment and management of the employee benefit program.

## **Goals**

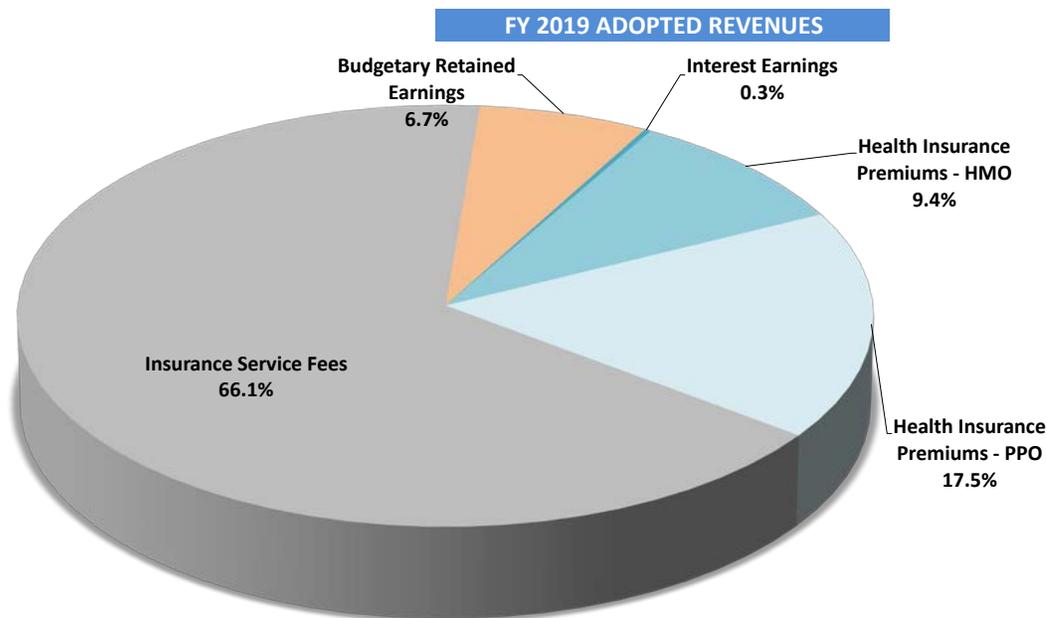
- To provide excellent customer service to the employees.
- To oversee the comprehensive employee benefit package and efficiently manage the program to ensure compliance with all applicable Local, State and Federal laws relating to benefits.
- To ensure employee benefits are being provided in a cost effective and reasonable manner and that alternative programs and methods of delivery are reviewed and considered.

## **Responsibilities**

Employee Benefit Program Administration to include: Group Health (PPO & HMO), Dental, Vision, Life Insurance, Section 125, Employee Assistance Program (EAP), Flexible Spending, Disability (Aflac), Voluntary Employee Benefit Association (VEBA) and Employee Wellness Programs.

# Health Insurance Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Interest Earnings	44,762	45,413	38,351	38,351	-
Net Fair Value	933	(5,317)	-	-	-
Interest Realized Gain (Loss)	(7,623)	(19,672)	-	-	-
Health Insurance Premiums - PPO	1,916,743	2,093,473	2,524,374	2,606,279	81,905
Health Insurance Premiums - HMO	995,006	1,056,119	1,385,061	1,390,754	5,693
Other Revenues	104,052	101,730	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$3,053,873</b>	<b>\$3,271,746</b>	<b>\$3,947,786</b>	<b>\$4,035,384</b>	<b>\$87,598</b>
Insurance Service Fees	7,481,472	8,290,042	8,905,330	9,827,331	922,001
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$7,481,472</b>	<b>\$8,290,042</b>	<b>\$8,905,330</b>	<b>\$9,827,331</b>	<b>\$922,001</b>
Budgetary Retained Earnings	-	-	1,000,000	1,000,000	-
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>
<b>GRAND TOTAL HEALTH INSURANCE FUND =</b>	<b>\$10,535,345</b>	<b>\$11,561,788</b>	<b>\$13,853,116</b>	<b>\$14,862,715</b>	<b>\$1,009,599</b>



## Health Insurance Summary

Health Insurance	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Health Insurance Administration</b>	10,735,158	11,647,278	13,853,116	14,862,715	1,099,599
<b>Total</b>	<b>\$10,735,158</b>	<b>\$11,647,278</b>	<b>\$13,853,116</b>	<b>\$14,862,715</b>	<b>\$1,099,599</b>

## Financial Summary

Health Insurance Administration	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Operating Expenses</b>	10,735,158	11,647,278	13,853,116	14,862,715	1,099,599
<b>Total</b>	<b>\$10,735,158</b>	<b>\$11,647,278</b>	<b>\$13,853,116</b>	<b>\$14,862,715</b>	<b>\$1,099,599</b>

## Budget Comments

- **Budget Variances**

1,009,599      Increase in budgeted health insurance premiums based on anticipated premium increase of 10.25%, \$492,610 and additional positions added to the budget \$516,990.

**\$1,009,599      Total Increase**

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## **Risk Management Fund**

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The Risk Management Fund accounts for the City's physical and financial assets, insurance programs, the exposure to risk, appropriate reserve levels and incurred liabilities. The division accounted for in this fund is:

- **Risk Management Administration**

# Risk Management Fund

## Mission

As the exposure to loss exists on a continual basis, it is the mission of the Risk Management Division to continually study and evaluate and try to remedy such risks with the aid of all departments.

## Purpose

Provides a reference source of information for all departments, outlining the general procedures and provisions to be followed by City personnel towards the management of risk.

## Goals

- To provide excellent customer service to the employees, residents and visitors of the City.
- To oversee the safety of employees and efficiently manage any liabilities that the City may encounter.
- To eliminate or reduce risks if possible, self-assume exposure if practical, or insure risks if suitable insurance protection is available at a reasonable cost.

## Responsibilities

- Worker's Compensation Administration
- Employee Benefit Administration
- City Liability Administration
- Property Insurance

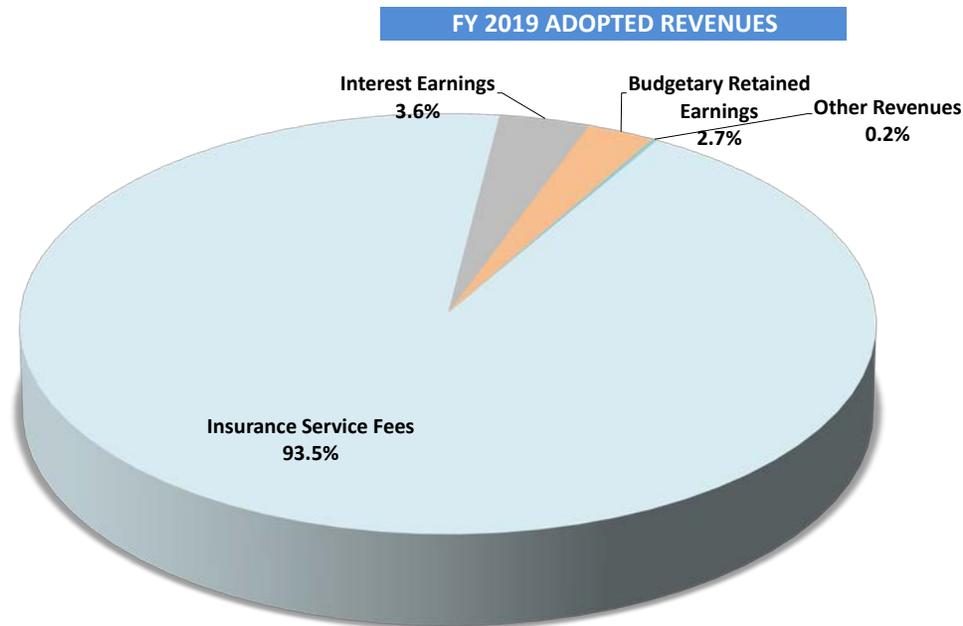
## FY 17 Achievements

The City's experience modification factor has decreased to 0.84. This is a reduction from the previous reporting period of 0.90. I am confident a positive contributing factor is the City's active claims management and safety programs that manages outstanding reserves and focuses on efficiently resolving open claims. This will be used to adjust the premium volume (and thus the Division's assessments) which will result from payroll.

In our proactive efforts in pursuing subrogation against adverse parties, Risk Management has collected \$38,631.85. This represents reimbursement to the City for damaged property caused by the negligence of others.

# Risk Management Fund Revenues

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Interest Earnings	223,718	241,021	194,684	194,684	-
Net Fair Value	4,752	(28,136)	-	-	-
Interest Realized Gain (Loss)	(36,922)	(100,931)	-	-	-
Insurance Subrogation	686	-	-	-	-
Other Revenues	1,684	10,000	40,000	10,000	(30,000)
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$193,918</b>	<b>\$121,954</b>	<b>\$234,684</b>	<b>\$204,684</b>	<b>-\$30,000</b>
Insurance Service Fees	5,029,126	4,853,226	5,024,710	5,048,117	23,407
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$5,029,126</b>	<b>\$4,853,226</b>	<b>\$5,024,710</b>	<b>\$5,048,117</b>	<b>\$23,407</b>
Budgetary Retained Earnings	1,029	1,029	160,725	145,891	(14,834)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$1,029</b>	<b>\$1,029</b>	<b>\$160,725</b>	<b>\$145,891</b>	<b>-\$14,834</b>
<b>GRAND TOTAL RISK MANAGEMENT FUND =</b>	<b>\$5,224,073</b>	<b>\$4,976,209</b>	<b>\$5,420,119</b>	<b>\$5,398,692</b>	<b>(\$21,427)</b>



## Risk Management Summary

Risk Management	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Risk Management Administration</b>	5,204,406	3,615,709	5,420,119	5,398,692	(21,427)
<b>Total</b>	<b>\$5,204,406</b>	<b>\$3,615,709</b>	<b>\$5,420,119</b>	<b>\$5,398,692</b>	<b>(\$21,427)</b>

## Financial Summary

Risk Management Administration	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	375,485	340,017	441,236	396,371	(44,865)
<b>Operating Expenses</b>	4,828,921	3,275,692	4,978,883	5,002,321	23,438
<b>Total</b>	<b>\$5,204,406</b>	<b>\$3,615,709</b>	<b>\$5,420,119</b>	<b>\$5,398,692</b>	<b>(\$21,427)</b>

## Budget Comments

- **Budget Variances**

7,390	Increase in personal services pension contributions due to fund financial performance.
53,438	Increase in operating expense due to the annual reallocation of internal service charges based on more recent data.
<b>(\$82,255)</b>	<b>Normal Increases/(Decreases)</b>
(52,255)	Personal Services
(30,000)	Operating Expenses
<b>(\$21,427)</b>	<b>Total Decrease</b>

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## **Vehicle Services Fund**

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This fund is used to account for the costs of operating a maintenance facility for City vehicles. Other City departments are billed to cover operating costs, fuel consumption, and vehicle repairs. Divisions accounted for in this fund include:

- **Vehicle Garage Administration**
- **Motor Pool Operations**

## Vehicle Services

### **Mission**

Fleet Management performs in-house repairs and maintenance for all City vehicles, as well as overseeing out-sourced repairs.

### **Purpose**

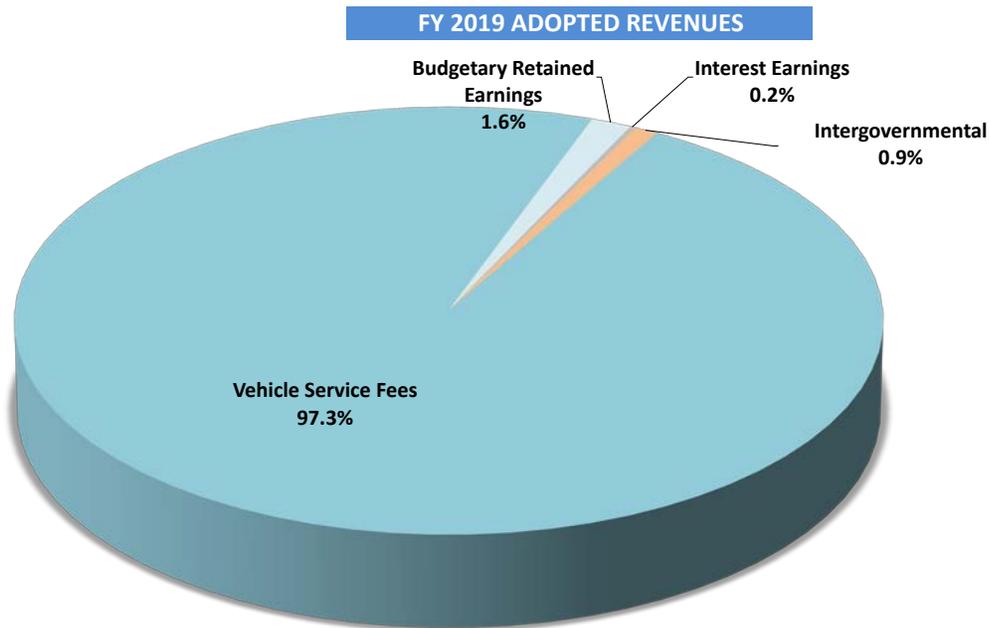
- To provide quality vehicle and equipment service in a timely and responsive manner.
- To make repairs at the lowest cost using the best acceptable parts available.
- To insure that all City's employees are operating safe and reliable vehicles.
- To pursue training in automotive and equipment maintenance and repairs so that we may be as competitive as possible in these fields.

### **Responsibilities**

Fleet Management also oversees the capital replacement program, including ordering new parts and salvaging vehicles removed from inventory.

## Vehicle Services Fund Revenues

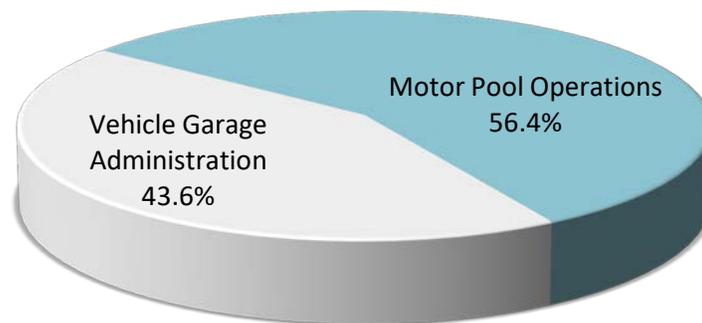
Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Motor Fuel Tax Rebate	39,835	29,329	30,000	30,000	-
<b>INTERGOVERNMENTAL SUBTOTAL =</b>	<b>\$39,835</b>	<b>\$29,329</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>
Interest Earnings	9,098	9,535	7,267	7,267	-
Net Fair Value	198	(1,126)	-	-	-
Interest Realized Gain (Loss)	(1,410)	(3,786)	-	-	-
Sale on Fixed Assets	-	6,861	-	-	-
Other Reimbursements	-	-	-	-	-
Other Revenues	107	12	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$7,993</b>	<b>\$11,496</b>	<b>\$7,267</b>	<b>\$7,267</b>	<b>\$0</b>
Vehicle Service Fees	2,687,431	2,732,752	2,951,653	3,187,103	235,450
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$2,687,431</b>	<b>\$2,732,752</b>	<b>\$2,951,653</b>	<b>\$3,187,103</b>	<b>\$235,450</b>
Budgetary Retained Earnings	6,500	-	59,906	51,672	(8,234)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$6,500</b>	<b>\$0</b>	<b>\$59,906</b>	<b>\$51,672</b>	<b>-\$8,234</b>
<b>GRAND TOTAL VEHICLE SERVICES FUND =</b>	<b>\$2,741,759</b>	<b>\$2,773,577</b>	<b>\$3,048,826</b>	<b>\$3,276,042</b>	<b>\$227,216</b>



## Vehicle Services Summary

Fleet Management	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Rec.	Variance
<b>Vehicle Garage Administration</b>	1,186,426	1,387,845	1,406,729	1,427,532	20,803
<b>Motor Pool Operations</b>	1,460,450	1,754,350	1,642,097	1,848,510	206,413
<b>Total</b>	<b>\$2,646,876</b>	<b>\$3,142,195</b>	<b>\$3,048,826</b>	<b>\$3,276,042</b>	<b>\$227,216</b>

## FY 2019 Fleet Management



## Financial Summary

Fleet Management	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
<b>Personal Services</b>	674,445	704,719	805,893	873,665	67,772
<b>Operating Expenses</b>	1,948,959	2,280,538	2,133,974	2,283,577	149,603
<b>Capital</b>	23,472	139,951	108,959	118,800	9,841
<b>Other</b>	--	16,987	--	--	--
<b>Total</b>	<b>\$2,646,876</b>	<b>\$3,142,195</b>	<b>\$3,048,826</b>	<b>\$3,276,042</b>	<b>\$227,216</b>

## Budget Comments

- **Budget Variances**

- 21,834      Increase in personal services pension contributions due to fund financial performance.
- 17,984      Increase in operating expense due to the annual reallocation of internal service charges based on more recent data.

(108,959) Decrease in capital purchases due to the one-time nature of the expense

**\$31,596 Normal Increases/Decreases**

29,977 Personal Services  
1,619 Operating Budget

▪ **Enhancements**

130,000 Increase in operating budget to fund the fuel account for emergency situations.

75,000 Increase in capital items to replace all fuel pumps.

43,800 Increase in capital budget to replace Club Car Carryall [\$14,000] and two (2) Gray Air Stand [\$3,000] and a Ford Taurus GL [\$26,800].

15,961 Increase in personnel budget related to a pay grade change for the Fleet Operations Manager position.

**\$227,216 Total Increase**

## Fleet Management

The Fleet Management Division performs in-house repairs and maintenance for all City vehicles, as well as overseeing out-sourced repairs. The division also oversees the Capital Replacement Program, including ordering new parts and disposal of old items.

### Financial Summary

<b>Vehicle Garage Administration</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Personal Services</b>	674,445	704,719	805,893	873,665	67,772
<b>Operating Expenses</b>	488,509	526,188	491,877	510,067	18,190
<b>Capital</b>	23,472	139,951	108,959	43,800	(65,159)
<b>Total</b>	<b>\$1,186,426</b>	<b>\$1,387,845</b>	<b>\$1,406,729</b>	<b>\$1,427,532</b>	<b>\$20,803</b>

<b>Motor Pool Operations</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>Variance</b>
<b>Operating Expenses</b>	1,460,450	1,754,350	1,642,097	1,848,510	206,413
<b>Total</b>	<b>\$1,460,450</b>	<b>\$1,754,350</b>	<b>\$1,642,097</b>	<b>\$1,848,510</b>	<b>\$206,413</b>



# **Capital Improvement**

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## Capital Improvement Funds

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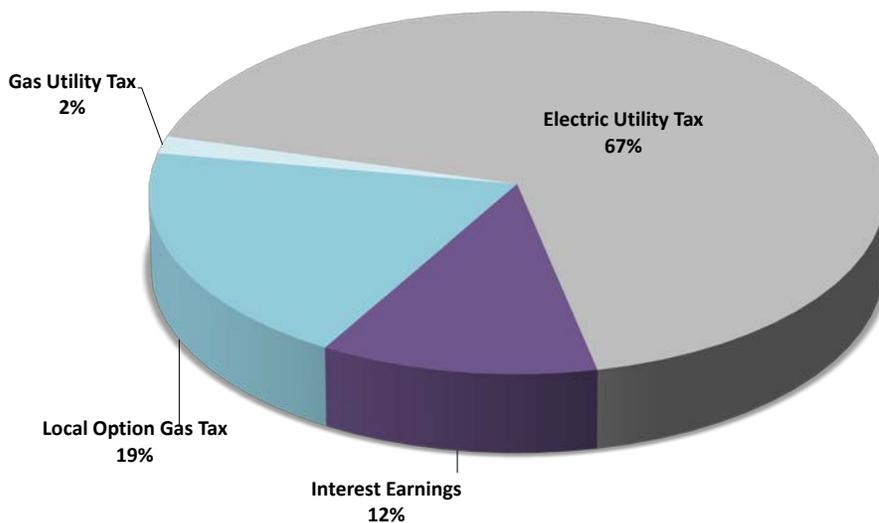
These funds are used to account for the resources accumulated and expenditures made for the acquisition or construction of long term capital assets other than for amounts accounted for in proprietary funds. Funds accounted for within the Capital Improvement Funds section include:

- General Capital Fund
- Utility Renewal & Replacement Capital Fund
- Stormwater Utility/Capital Fund 425
- Stormwater Utility Capital Fund 426
- Pier/Capital Fund
- Airpark/Capital Fund
- Airpark Capital Fund
- Parking/Capital Fund
- Parking Capital Fund
- Golf/Capital Fund
- G.O. Bond Streets, Sidewalks, Bridges and Streetscaping Capital Fund
- G.O. Bond Parks, Recreation and Leisure Capital Fund
- G.O. Bond Public Safety Capital Fund

## General Capital Fund Revenues (302)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Local Option Gas Tax	703,579	673,084	620,000	620,000	-
Gas Utility Tax	62,606	60,254	50,000	50,000	-
Electric Utility Tax	2,071,278	2,135,818	1,950,000	2,150,000	200,000
Fuel Oil Utility Tax	-	-	-	-	-
Communications Service Tax	821,901	695,455	758,678	758,678	-
<b>TAXES SUBTOTAL =</b>	<b>\$3,659,364</b>	<b>\$3,564,611</b>	<b>\$3,378,678</b>	<b>\$3,578,678</b>	<b>\$200,000</b>
Agriculture Tree Replacement	-	15,000	-	-	-
Historical Preservation	-	14,450	-	-	-
Broward County Contract Reimbursement	-	-	-	-	-
Broward County Library Reimbursement	4,207,908	1,836,880	-	-	-
Town Hillsboro Beach	6,500	-	-	-	-
FDOT 2017 Landscape 17-303	-	4,562,065	-	-	-
FDOT 2015 Grant	720,593	517,480	-	-	-
FIND 2012 Grant	172,415	-	-	-	-
FIND 2014 Grant	-	16,750	-	-	-
Cultural Affairs Grant	500,000	-	-	-	-
<b>INTERGOVERNMENTAL SUBTOTAL =</b>	<b>\$5,607,416</b>	<b>\$6,962,625</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Interest Earnings	429,948	383,210	372,904	372,905	1
Net Fair Value	8,831	(45,847)	-	-	-
Interest Realized Gain / (Loss)	(70,888)	(163,950)	-	-	-
Other Donations	300	-	-	-	-
Other Reimbursements	-	-	-	-	-
Other Revenues	93,294	796	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$461,485</b>	<b>\$174,209</b>	<b>\$372,904</b>	<b>\$372,905</b>	<b>\$1</b>
Transfer from General Fund	5,904,758	7,263,114	-	2,402,892	2,402,892
Transfer from Fund 112	-	292,600	-	-	-
Transfer from Park Acquisition & Improvement Fund	698,040	-	59,225	-	(59,225)
Transfer from Fund 420	63,000	-	-	-	-
Transfer from Fund 425	30,000	-	-	-	-
Transfer from Fund 482	-	64,156	-	-	-
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$6,695,798</b>	<b>\$7,619,870</b>	<b>\$59,225</b>	<b>\$2,402,892</b>	<b>2,343,667</b>
Project Fund Balance	-	-	320,339	-	(320,339)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$320,339</b>	<b>\$0</b>	<b>(320,339)</b>
<b>GRAND TOTAL GENERAL CAPITAL FUND =</b>	<b>\$16,424,063</b>	<b>\$18,321,315</b>	<b>\$4,131,146</b>	<b>\$6,354,475</b>	<b>\$2,223,329</b>

### FY 2019 ADOPTED REVENUES



## General Capital Fund Expenditures (302)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
General Capital Project Fund	918,339	661,115	-	79,291	79,291
Working Capital Reserve	-	-	75,379	844,956	769,577
Project Admin Fee	-	-	707,542	777,539	69,997
LEEP Enhancement: 98-711	-	621	-	-	-
Refurbish Park Amenities: 02-821	168,402	187,324	150,000	-	(150,000)
Major Bridge Repair/Rehab: 05-901	1,150,216	37,545	500,000	294,120	(205,880)
Replace Lost Tree: 06-919	14,991	236,644	-	-	-
Road Median Enhancements: 06-920	-	160	-	-	-
General Government Buildings: 07-924	718,450	372,110	918,000	900,000	(18,000)
Road Resurfacing Program: 07-925	389,534	871,335	620,000	810,000	190,000
Citywide Sidewalk Improvements: 07-926	310,880	157,278	102,000	100,000	(2,000)
Public Safety Building Improvement Overall Project: 07-930	292,595	306,860	-	-	-
Seawall Maintenance: 07-946	10,452	360	200,000	197,157	(2,843)
Rebuild Fire Station 11: 08-951	181,701	3,965	-	-	-
Railroad Cross Replacement: 09-970	145,362	118,766	-	-	-
Emergency Power Enhancements: 09-972	9,070	-	-	-	-
Court Resurfacing: 09-985	9,702	48,579	30,000	29,412	(588)
NW CRA Corridor: 10-101	-	3,304	-	-	-
City Parking Lot Improvements/ADA Compliance: 10-123	298,649	7,662	102,000	100,000	(2,000)
Tennis Center Renovations: 11-125	1,361	-	-	-	-
Library Cultural Center: 11-139	10,744,063	6,516,134	-	-	-
A1A Underground Electric: 11-142	152,279	327,439	-	-	-
Highlands Park Restroom: 11-143	-	11	-	-	-
Fire Station 103 Cresthaven: 11-147	666	-	-	-	-
Cresthaven Fire Station 103: 11-162	899,166	2,174	-	-	-
Traffic Calming Improvements: 11-189	4,950	1,163	-	-	-
A1A Lighting: 11-190	-	441	-	-	-
Cresthaven Traffic: 11-191	-	1,432	-	-	-
Charlotte J. Burrie Community Center: 11-192	172,823	4,303	-	-	-
Dog Park Restroom: 12-168	30,388	17,328	-	-	-
North Pompano Park Improvements: 12-171	24,408	7,766	-	-	-
Tennis Center Surface: 12-172	661	6	-	-	-
MLK Blvd Reconstruction: 12-176	1,719,639	2,436,214	-	-	-
Oceanside Temporary Parking Lot: 12-196	-	191	-	-	-
Traffic Signal Mast Arm Painting: 12-197	19,013	72,190	102,000	-	(102,000)
Alsdorf Park Improvements: 12-198	27,595	991,904	-	-	-
Briny Avenue Streetscape and Utilities: 12-208	1,012,946	3,873,316	-	-	-
Police Fire Alarm: 13-203	59,533	17,568	-	-	-
Third Floor City Hall Renovations: 13-221	270,241	11,383	-	-	-

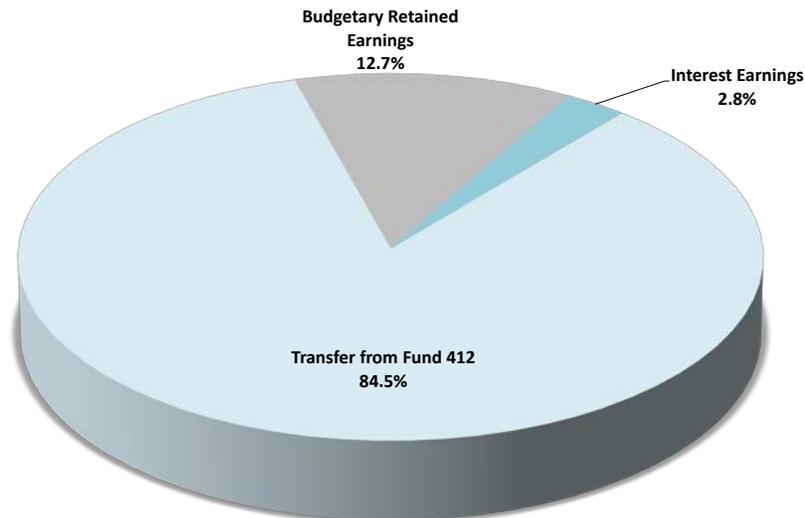
## General Capital Fund Expenditures (302)

Description	FY 2015 Actuals	FY 2016 Actuals	FY 2017 Adopted	FY 2019 Adopted	Variance
Enhanced Landscaping for FDOT Improvements: 14-222	17,697	595,810	-	-	-
Blanche Ely Museum Renovations: 14-224	7,997	3,780	-	-	-
SW 36th Avenue Sidewalk: 14-225	57,315	817,682	-	-	-
Atlantic Boulevard Street Lighting: 14-231	311,873	-	-	-	-
Fire Station Refurbishments: 14-238	63,411	131,191	-	-	-
Overhead Utility Conversion: 14-249	273,063	49,550	-	-	-
Parking Lot Golf Course: 14-250	20,676	828	-	-	-
Kester Park Restroom: 14-267	42,632	26,183	-	-	-
Dixie Hwy. Improvements: 14-268	7,981	-	-	-	-
Riverside Drive Plan: 14-269	5,233	-	-	-	-
Beach Community Center: 15-255	41,844	-	-	-	-
Water Taxi Station: 15-272	6,867	159,256	-	-	-
Mitchell Moore Park Restroom: 15-273	28,215	41,758	-	-	-
McNair Park Restroom: 15-274	98,241	2,936	-	-	-
Wayfinding Signage: 16-275	5,917	12,389	102,000	100,000	(2,000)
Baseball Park Net: 15-265	55,524	-	-	-	-
Palm Aire Dr. : 15-266	33,923	5,509	-	-	-
Golf Dune Repairs: 15-295	91,389	70,121	-	-	-
Canal Dredging: 16-276	62,185	50,487	-	-	-
Community Park Restroom: 16-279	22,752	19,461	-	-	-
Aquatic Center Pump Room: 16-280	33,103	70,372	-	195,000	195,000
Community Park Basketball Courts: 16-281	20,769	80,122	-	-	-
Citywide Alley Improvements: 16-282	184	4,846	-	-	-
Mitchell Moore Bleacher Sunshades: 16-283	15,531	79,604	-	-	-
Emma Lou Olson Civic Center Improvements: 16-284	13,458	5,081	-	-	-
Fire Station #24: 16-285	86,144	881,987	-	-	-
Sand Spur Park Improvements: 16-286	30,697	30,224	-	-	-
Blanche Ely Renovations: 17-301	-	58,835	-	-	-
Enhance Landscaping NE 10th Ave: 17-302	-	3,084	-	-	-
Streetscape Improvements: 17-303	-	50,240	-	-	-
Highlands Park Renovations: 17-304	-	24,475	-	-	-
Lifeguard Towers Replacement: 17-311	-	6,925	-	-	-
MLK Phase III Tiger Grant: 17-330	-	71,275	-	-	-
North Pompano Entrance: 18-318	-	-	59,225	-	(59,225)
Founders Park Restoration: 18-319	-	-	25,000	230,000	205,000
Purchasing Building Renovation: 18-320	-	-	438,000	-	(438,000)
Repair NW 3rd Ave: 19-338	-	-	-	414,000	414,000
Racetrack Road: 19-339	-	-	-	150,000	150,000
Riverside Drive Improvement: 19-340	-	-	-	250,000	250,000
Community Park Shelter Renovations: 19-341	-	-	-	183,000	183,000
Fire Station 63 Admin. Building: 19-342	-	-	-	500,000	500,000
S.E. 6th Terrace Bridge: 19-383	-	-	-	200,000	200,000
<b>GRAND TOTAL GENERAL CAPITAL FUND =</b>	<b>\$21,212,696</b>	<b>\$20,648,602</b>	<b>\$4,131,146</b>	<b>\$6,354,475</b>	<b>\$2,223,329</b>

# Utility Renewal & Replacement Capital Fund Revenues (420)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
South Florida Water Management District Grant	-	-	-	-	-
<b>INTERGOVERNMENTAL SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Interest Earnings	229,700	278,761	199,210	199,210	-
Net Increase (Decrease) Fair Value	4,422	(31,848)	-	-	-
Interest Realized Gain (Loss)	(35,517)	(109,178)	-	-	-
Other Revenues	10,283	323	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$208,888</b>	<b>\$138,058</b>	<b>\$199,210</b>	<b>\$199,210</b>	<b>\$0</b>
Transfer from Fund 315	271,060	-	-	-	-
Transfer from Fund 412	6,000,000	6,000,000	6,000,000	6,000,000	-
Transfer from Fund 425	-	28,421	-	-	-
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$6,271,060</b>	<b>\$6,028,421</b>	<b>\$6,000,000</b>	<b>\$6,000,000</b>	<b>\$0</b>
Budgetary Retained Earnings	-	-	900,000	900,000	-
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900,000</b>	<b>\$900,000</b>	<b>\$0</b>
<b>GRAND TOTAL UTILITY R&amp;R CAPITAL FUND =</b>	<b>\$6,479,948</b>	<b>\$6,166,479</b>	<b>\$7,099,210</b>	<b>\$7,099,210</b>	<b>\$0</b>

FY 2019 ADOPTED REVENUES

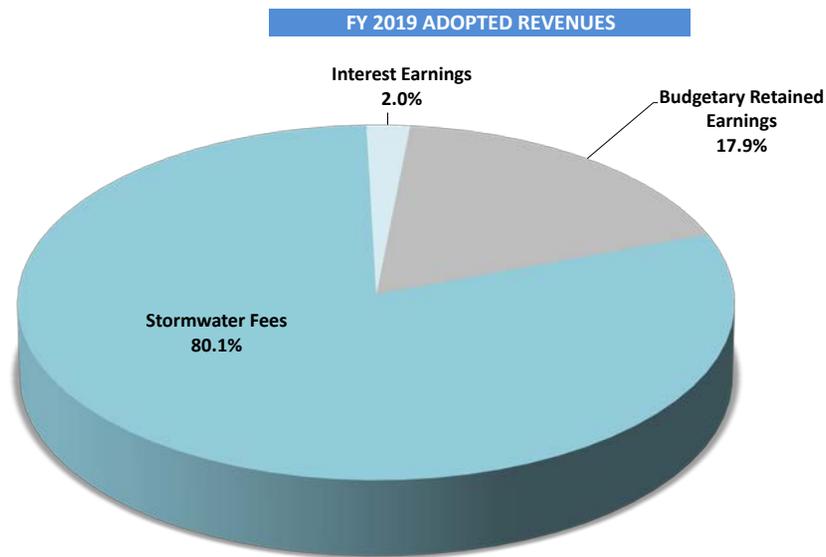


# Utility Renewal & Replacement Capital Fund Expenditures (420)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Utility R&R Fund	63,000	-	62,809	1,699,683	1,636,874
Project Admin Fee	-	-	427,401	469,684	42,283
Sanitary Sewer Manhole Rehabilitation: 02-828	32,881	138,328	80,000	78,400	(1,600)
Relining of Gravity Mains: 04-870	47,323	806,512	500,000	588,000	88,000
Water Treatment Plant Maintenance: 05-886	711,243	1,021,064	450,000	450,000	-
Reuse Treatment Plant Maintenance: 05-887	339,053	157,708	250,000	250,000	-
Lift Station Rehabilitation 2005: 05-914	-	651	-	-	-
Reuse Distribution Expansion: 06-904	34,749	183,477	306,000	300,000	(6,000)
Water Main Replacement Program: 07-931	195,383	98,597	408,000	400,000	(8,000)
Well Maintenance Program: 07-932	106,408	196,854	100,000	110,000	10,000
Membrane Element Replacement: 08-952	52,092	97,212	-	-	-
Lift Station Rehabilitation: 08-968	473,687	579,233	400,000	393,443	(6,557)
Water Conservation Program: 10-988	13,581	17,219	-	-	-
Replacement Utility Field Operations: 10-121	1,167,737	111,908	-	-	-
Utility Emergency Diesel Motor and Pump: 11-127	8,940	-	-	-	-
Water Treatment Plan Console Room Roof: 11-128	-	505	-	-	-
Electrical System Rehabilitation: 11-194	1,440,243	42,187	800,000	-	(800,000)
Electrical Lift Station: 13-205	-	11,846	-	-	-
A1A Watermain Replacement: 13-206	57,579	566,401	-	-	-
Water Security Access: 14-233	212,837	26,837	-	50,000	50,000
Water Master Plan Update: 14-234	20,405	29,150	-	-	-
Water Treatment Plant Facility Painting: 15-256	58	141,750	300,000	-	(300,000)
Water Treatment Plant Membrane Concentrate Connection: 15-258	-	128,057	-	-	-
Utility Asset Management Development and Implementation: 15-259	29,780	2,539	75,000	-	(75,000)
Wastewater Gravity Collection System Expansion: 15-260	47,398	18,272	-	-	-
Water Manholes in Liberty Park: 15-261	28,090	77,905	-	-	-
Water Treatment Plant Lime Softening: 16-287	-	-	400,000	400,000	-
Utility Water Inter-Connects: 16-288	19,392	102,686	-	100,000	100,000
Hurricane Hardening Water Treatment Plant: 16-289	38,665	90,265	-	-	-
Reuse Plant Facility Painting: 16-290	56	57,093	-	-	-
Wastewater Master Plan: 16-299	64,910	74,840	-	-	-
Wastewater Meter Replacement: 17-305	-	22,605	-	300,000	300,000
Wastewater Treatment Plant Concentrate Well: 17-306	-	243,351	-	-	-
Water Treatment Plant Recarbonation: 17-307	-	519,091	-	-	-
Water Supply Update: 18-321	-	-	225,000	-	(225,000)
Water Master Plan : 18-322	-	-	140,000	-	(140,000)
Water Treatment Plant Street Rehabilitation: 18-324	-	-	2,100,000	-	(2,100,000)
Reuse Master Plan Update:	-	-	75,000	-	(75,000)
Water Treatment Plant Consumptive: 19-343	-	-	-	40,000	40,000
Water Treatment Plant Filter Level: 19-344	-	-	-	50,000	50,000
Wastewater Force Main Assessment: 19-345	-	-	-	225,000	225,000
East McNab Road: 19-346	-	-	-	345,000	345,000
Water Treatment Plant Non-Sewer Area: 19-347	-	-	-	200,000	200,000
Water Treatment Plant Concentrate Study: 19-348	-	-	-	100,000	100,000
Well Performance & Relocation: 19-349	-	-	-	550,000	550,000
<b>GRAND TOTAL UTILITY R&amp;R CAPITAL FUND =</b>	<b>\$5,205,490</b>	<b>\$5,564,143</b>	<b>\$7,099,210</b>	<b>\$7,099,210</b>	<b>\$0</b>

## Stormwater / Capital Fund Revenues (425)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Stormwater Fees	3,034,628	3,188,883	3,256,685	3,481,017	224,332
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$3,034,628</b>	<b>\$3,188,883</b>	<b>\$3,256,685</b>	<b>\$3,481,017</b>	<b>\$224,332</b>
Interest Earnings	104,580	124,999	88,295	88,295	-
Net Fair Value	2,311	(14,364)	-	-	-
Interest Realized Gain (Loss)	(16,569)	(52,871)	-	-	-
Sale of Fixed Assets	52,848	3,600	-	-	-
Other Revenues	903	1,201	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$144,073</b>	<b>\$62,565</b>	<b>\$88,295</b>	<b>\$88,295</b>	<b>-</b>
Contributed Capital	-	23,058	-	-	-
<b>OTHER SOURCES=</b>	<b>\$0</b>	<b>\$23,058</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgetary Retained Earnings	-	-	3,600,000	776,682	(2,823,318)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,600,000</b>	<b>\$776,682</b>	<b>(2,823,318)</b>
<b>GRAND TOTAL STORMWATER / CAPITAL FUND =</b>	<b>\$3,178,701</b>	<b>\$3,274,506</b>	<b>\$6,944,980</b>	<b>\$4,345,994</b>	<b>-\$2,598,986</b>



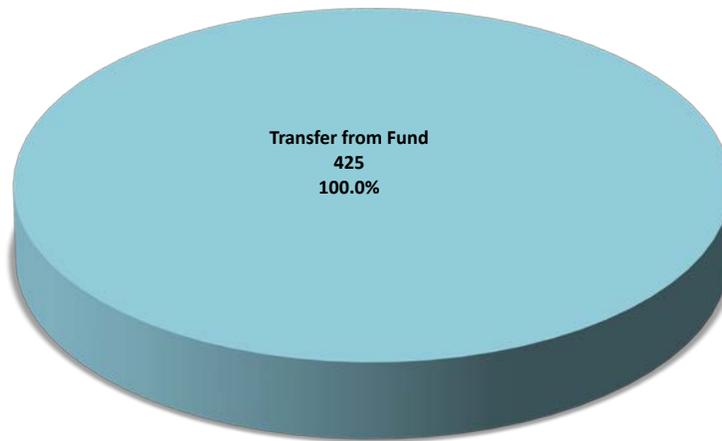
## Stormwater / Capital Fund Expenditures (425)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Transfer to Fund 420	-	28,421	-	-	-
Transfer to Fund 426	-	-	-	1,738,584	1,738,584
Stormwater Administration	2,988,306	2,174,205	5,437,231	2,607,410	(2,829,821)
Project Admin Fee	-	-	155,897	-	(155,897)
Stormwater Sewer Pipe Rehabilitation: 02-831	4,675	124,402	-	-	-
Drain Improvement Sub NC2-1: 07-936	3,500	31	-	-	-
Drain Improvement Sub SE4-1: 08-958	6,450	31	-	-	-
Storm Drain Headwall: 08-969	-	1,409	-	-	-
Stormwater Master Plan: 11-187	7,954	-	-	-	-
Tideflex Stormwater Valve: 14-235	172,294	5,443	51,000	-	(51,000)
Stormwater Improvement: 14-245	21,302	5,835	-	-	-
Avondale Stormwater Drainage: 14-248	63,082	97,030	-	-	-
Lyons Park Improvement: 14-251	157,749	79,863	-	-	-
Esquire Lake Stormwater: 14-252	101,247	1	-	-	-
Land Acquisition Stormwater: 15-262	777	-	-	-	-
Kendell Lakes: 16-291	116,906	141,876	300,000	-	(300,000)
Stormwater Gateway Drive: 16-292	10,438	183,374	300,000	-	(300,000)
Stormwater Pipe Lining 17-308	-	74,941	200,000	-	(200,000)
Stormwater Improvement: 18-325	-	-	146,316	-	(146,316)
Stormwater Improvement: 18-326	-	-	151,944	-	(151,944)
Stormwater Improvement : 18-327	-	-	7,879	-	(7,879)
Stormwater Bay Drive : 18-328	-	-	194,713	-	(194,713)
<b>GRAND TOTAL STORMWATER / CAPITAL FUND =</b>	<b>\$3,654,680</b>	<b>\$2,916,862</b>	<b>\$6,944,980</b>	<b>\$4,345,994</b>	<b>-\$2,598,986</b>

## Stormwater Utility/ Capital Fund Revenues (426)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Transfer from Fund 425	-	-	-	1,738,584	1,738,584
OTHER SOURCES=	\$0	\$0	\$0	\$1,738,584	\$1,738,584
<b>GRAND TOTAL STORMWATER UTILITY / CAPITAL FUND =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,738,584</b>	<b>\$1,738,584</b>

### FY 2019 ADOPTED REVENUES



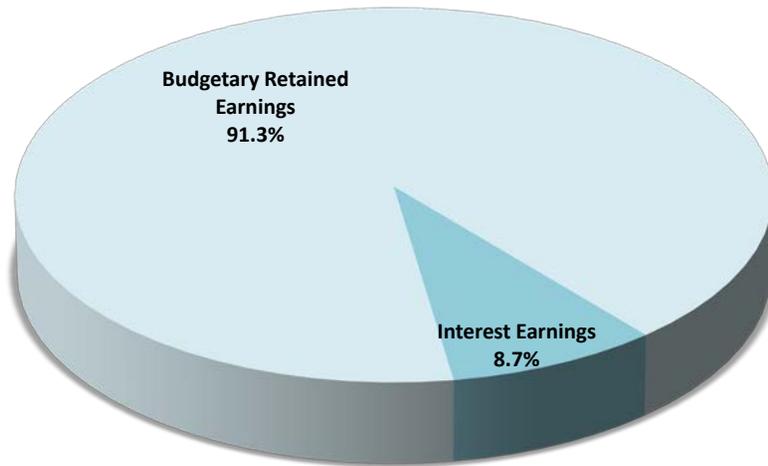
## Stormwater Utility/ Capital Fund Expenditures (426)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Art in Public Places	-	-	-	5,675	5,675
Working Capital Reserve	-	-	-	200,000	200,000
Project Admin Fee	-	-	-	171,320	171,320
Tideflex Stormwater Valve: 14-235	-	-	-	50,000	50,000
Stormwater Pipe Lining 17-308	-	-	-	196,368	196,368
Dixie Highway & McNab Road: 18-327	-	-	-	52,167	52,167
Southwest McNab Road: 19-350	-	-	-	162,298	162,298
Atlantic Blvd & S. Riverside Dr Rehabilitation: 19-351	-	-	-	475,302	475,302
NE 27th Ave NE 16th Street: 19-352	-	-	-	425,454	425,454
<b>GRAND TOTAL STORMWATER / CAPITAL FUND =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,738,584</b>	<b>\$1,738,584</b>

## Pier / Capital Fund Revenues (452)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Interest Earnings	14,625	96,258	13,946	13,946	-
Interest Realized Gain (Loss)	(2,662)	(42,567)	-	-	-
Net Fair Value	317	(9,288)	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$12,280</b>	<b>\$44,403</b>	<b>\$13,946</b>	<b>\$13,946</b>	<b>\$0</b>
Transfer from Fund 001	-	9,073,443	-	-	-
Transfer from Fund 302	-	557,160	-	-	-
Transfer from Fund 303	-	2,080,000	-	-	-
<b>OTHER SOURCES=</b>	<b>\$0</b>	<b>\$11,710,603</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgetary Retained Earnings	-	-	146,819	146,448	(371)
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$146,819</b>	<b>\$146,448</b>	<b>-\$371</b>
<b>GRAND TOTAL PIER / CAPITAL FUND =</b>	<b>\$12,280</b>	<b>\$11,755,006</b>	<b>\$160,765</b>	<b>\$160,394</b>	<b>-\$371</b>

### FY 2019 ADOPTED REVENUES



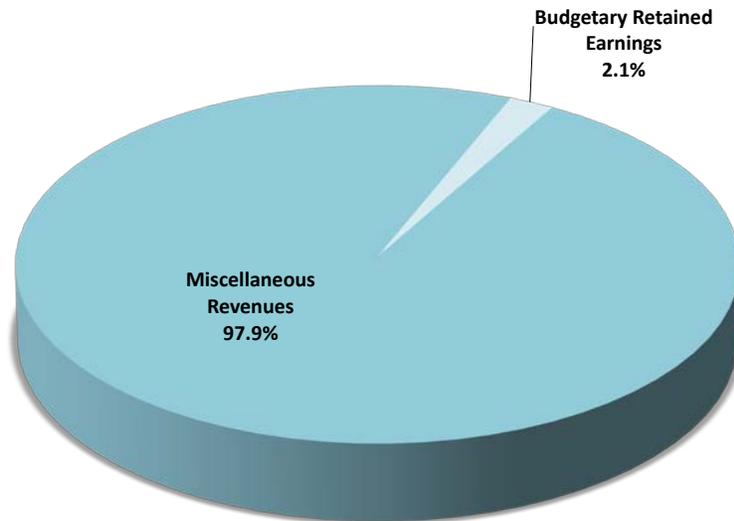
## Pier / Capital Fund Expenditures (452)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Pier Operations	235,995	111,174	160,765	160,394	(371)
Pier Replacement 14: 14-236	90,691	2,781,097	-	-	-
<b>GRAND TOTAL PIER / CAPITAL FUND =</b>	<b>\$326,686</b>	<b>\$2,892,271</b>	<b>\$160,765</b>	<b>\$160,394</b>	<b>-\$371</b>

## Airpark / Capital Fund Revenues (462)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
FDOT Taxi D Pavement	3,622	22,480	-	-	-
<b>INTERGOVERNMENTAL SUBTOTAL =</b>	<b>\$3,622</b>	<b>\$22,480</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Interest Earnings	3,499	5,006	2,062	2,062	-
Net Increase (Decrease) Fair Value	89	(568)	-	-	-
Interest Realized Gain (Loss)	(484)	(2,117)	-	-	-
Building Rent	6,632	-	6,300	6,450	150
Land Rent	676,022	692,082	787,193	806,893	19,700
Land Rent City Facilities	389,158	402,606	403,532	410,824	7,292
Concessions & Royalties	18,950	21,483	25,090	25,090	-
Sale of Fixed Assets	5,313	7,968	-	-	-
Other Revenues	5,430	100	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$1,104,609</b>	<b>\$1,126,560</b>	<b>\$1,224,177</b>	<b>\$1,251,319</b>	<b>\$27,142</b>
Transfer From Fund 465	-	-	-	-	-
Contributed Capital	1,760	-	-	-	-
<b>OTHER SOURCES SUBTOTAL =</b>	<b>1,760</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgetary Retained Earnings	-	-	13,841	26,681	12,840
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,841</b>	<b>\$26,681</b>	<b>\$12,840</b>
<b>GRAND TOTAL AIRPARK / CAPITAL FUND =</b>	<b>\$1,109,991</b>	<b>\$1,149,040</b>	<b>\$1,238,018</b>	<b>\$1,278,000</b>	<b>\$39,982</b>

**FY 2019 ADOPTED REVENUES**

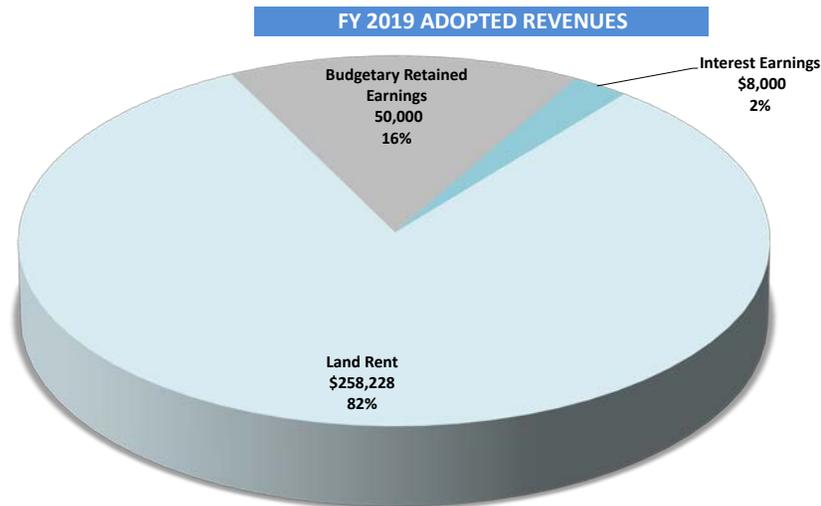


## Airpark / Capital Fund Expenditures (462)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Working Capital Reserve	-	-	142,402	50,000	(92,402)
Airpark Operations	1,449,221	1,401,173	1,095,616	1,228,000	132,384
Airpark Business Plan: 14-246	170	170	-	-	-
Airpark Taxiway D	11,581	26,601	-	-	-
<b>GRAND TOTAL AIRPARK / CAPITAL FUND =</b>	<b>\$1,460,972</b>	<b>\$1,427,944</b>	<b>\$1,238,018</b>	<b>\$1,278,000</b>	<b>\$39,982</b>

## Airpark Capital Fund Revenues (465)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
FAA Wildlife Assessment	26,184	64,644	-	-	-
FDOT Airpark	34,558	-	-	-	-
FDOT Wildlife Airpark	1,455	3,591	-	-	-
FDOT Airpark Marking	16,842	-	-	-	-
FDOT Taxiway	-	44,489	-	-	-
<b>INTERGOVERNMENTAL SUBTOTAL =</b>	<b>\$79,039</b>	<b>\$112,724</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Interest Earnings	3,216	13,565	-	8,000	8,000
Net Increase (Decrease) Fair Value	76	(1,321)	-	-	-
Interest Realized Gain (Loss)	(502)	(5,413)	-	-	-
Land Rent	-	-	-	258,228	258,228
Transfer Fund 001	-	833,315	-	-	-
Transfer Fund 462	12,653	-	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$15,443</b>	<b>\$840,146</b>	<b>\$0</b>	<b>\$266,228</b>	<b>\$266,228</b>
Budgetary Retained Earnings	-	-	-	50,000	50,000
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>
<b>GRAND TOTAL AIRPARK CAPITAL FUND =</b>	<b>\$94,482</b>	<b>\$952,870</b>	<b>\$0</b>	<b>\$316,228</b>	<b>\$316,228</b>

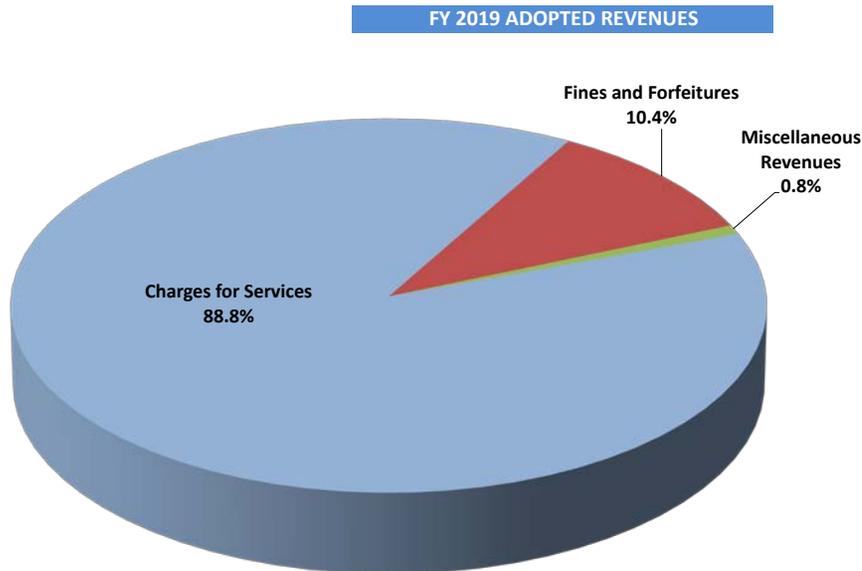


## Airpark Capital Fund Expenditures (465)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Working Capital Reserve	-	-	-	248,724	248,724
Project Admin Fee	-	-	-	17,504	17,504
Airpark Operations	784,504	787,366	-	-	-
Airpark Pavement Maintenance: 06-910	21,052	230	-	50,000	50,000
Airpark Pavement Maintenance: 07-939	29,093	71,826	-	-	-
Airpark Security Enhancement: 13-237	43,449	2	-	-	-
Airpark Taxiway: 14-247	-	104,693	-	-	-
Airpark Building Renovation: 17-310	-	21,389	-	-	-
<b>GRAND TOTAL AIRPARK CAPITAL FUND =</b>	<b>\$878,098</b>	<b>\$985,506</b>	<b>\$0</b>	<b>\$316,228</b>	<b>\$316,228</b>

## Parking / Capital Fund Revenues (472)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Street Parking Meters	124,305	209,025	93,740	206,191	112,451
Oceanside Parking Fees	175,376	179,247	147,830	208,838	61,008
Beach Parking Lot	939,600	846,805	1,758,872	1,522,845	(236,027)
Municipal Pier Parking	1,191	-	-	-	-
Resident Parking Permit	2,356	85	24,000	-	(24,000)
Hillsboro Inlet Parking	43,768	42,609	50,969	38,536	(12,433)
Pier Parking Garage	18,109	248,423	691,961	543,239	(148,722)
Impact Parking Fees	1,000	-	-	-	-
Boat Launch Fees	225,437	230,643	281,060	277,380	(3,680)
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$1,531,142</b>	<b>\$1,756,837</b>	<b>\$3,048,432</b>	<b>\$2,797,029</b>	<b>-\$251,403</b>
Parking Violations	423,222	290,239	437,146	327,402	(109,744)
Comm. Vehicle Parking Citations	25	-	1,500	-	(1,500)
Truck Overweight Load	-	-	-	-	-
<b>FINES AND FORFEITURES SUBTOTAL =</b>	<b>\$423,247</b>	<b>\$290,239</b>	<b>\$438,646</b>	<b>\$327,402</b>	<b>-\$111,244</b>
Interest Earnings	24,726	35,248	10,366	25,000	14,634
Net Increase (Decrease) Fair Value	(14,219)	(2,236)	-	-	-
Interest Realized Gain (Loss)	(1,719)	(7,159)	-	-	-
Other Revenues	3,395	18,000	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$12,183</b>	<b>\$43,853</b>	<b>\$10,366</b>	<b>\$25,000</b>	<b>\$14,634</b>
Budgetary Fund Balance	-	-	-	-	-
<b>OTHER FINANCING SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>GRAND TOTAL PARKING / CAPITAL FUND =</b>	<b>\$1,966,572</b>	<b>\$2,090,929</b>	<b>\$3,497,444</b>	<b>\$3,149,431</b>	<b>-\$348,013</b>



## Parking / Capital Fund Expenditures (472)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Parking Operations	1,881,165	3,201,299	2,769,934	2,982,722	212,788
Working Capital Reserve	-	-	727,510	166,709	(560,801)
Parking Lot Divitos: 14-264	49,152	347	-	-	-
Pier Parking Garage: 15-271	28,030	-	-	-	-
<b>GRAND TOTAL PARKING / CAPITAL FUND =</b>	<b>\$1,958,347</b>	<b>\$3,201,646</b>	<b>\$3,497,444</b>	<b>\$3,149,431</b>	<b>-\$348,013</b>

## Parking Capital Fund Revenues (473)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Interest Earnings	33,750	3,615	-	-	-
Net Increase (Decrease) Fair Value	5,388	-	-	-	-
Interest Realized Gain (Loss)	16,694	-	-	-	-
Other Reimbursements	408,358	-	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>464,190</b>	<b>3,615</b>	<b>-</b>	<b>-</b>	<b>-</b>
Transfers from Fund 472	-	-	-	-	-
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>GRAND TOTAL PARKING CAPITAL FUND =</b>	<b>\$464,190</b>	<b>\$3,615</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## Parking Capital Fund Expenditures (473)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Parking Operations	-	711,243	-	-	-
Pier Parking Garage: 15-271	17,469,405	206,114	-	-	-
<b>GRAND TOTAL PARKING CAPITAL FUND =</b>	<b>\$17,469,405</b>	<b>\$917,357</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## Golf / Capital Fund Revenues (482)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Sales Tax Commission	360	-	-	-	-
Greens Fees	783,836	-	-	-	-
Playing Privileges	258,480	-	-	-	-
Trail Fees	51,755	-	-	-	-
Golf Cart Fees	977,758	-	-	-	-
Caddy Cart Fees	3,920	-	-	-	-
Combo Play/Tournament Fees	289,111	-	-	-	-
Golf Locker Fees	640	-	-	-	-
Driving Range Fees	143,224	-	-	-	-
<b>CHARGES FOR SERVICES SUBTOTAL =</b>	<b>\$2,509,084</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Interest Earnings	36,423	-	-	-	-
Net Fair Value	211	-	-	-	-
Concessions & Royalties	60,001	-	-	-	-
Overages and Shortages	23	-	-	-	-
Other Revenues	-	-	-	-	-
Interest Realized Gain (Loss)	(3,322)	-	-	-	-
<b>MISCELLANEOUS SUBTOTAL =</b>	<b>\$93,336</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Transfer from General Fund (001)	1,092,378	-	-	-	-
<b>Contributed Capital</b>	4,962	-	-	-	-
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$1,097,340</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>GRAND TOTAL GOLF / CAPITAL FUND =</b>	<b>\$3,699,760</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

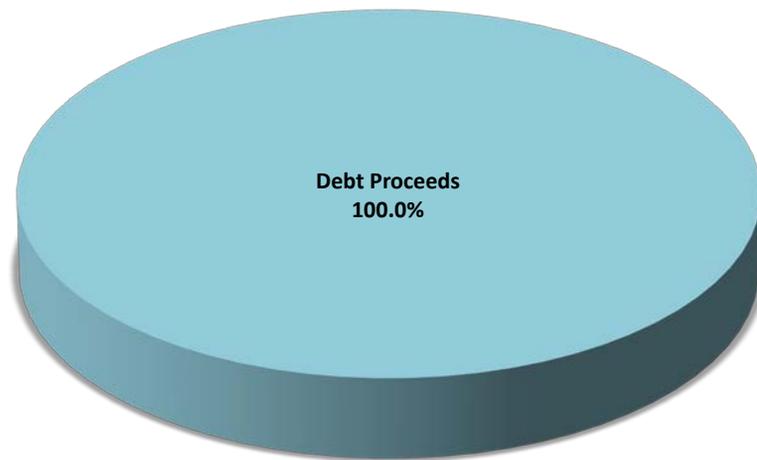
## Golf / Capital Fund Expenditures (482)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Golf Operations	4,013,106	-	-	-	-
Golf Course Rehab 2011: 10-134	-	-	-	-	-
Golf Décor Fence: 10-994	-	-	-	-	-
Golf Course Shelter Pines: 11 14-228	43,482	-	-	-	-
Golf Dune Repairs: 15-295	429,313	-	-	-	-
<b>GRAND TOTAL GOLF / CAPITAL FUND =</b>	<b>\$4,485,901</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## G.O. Bond Streets and Bridges Fund Revenues (318)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Debt Proceeds	-	-	-	29,155,600	29,155,600
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$29,155,600</b>	<b>\$29,155,600</b>
<b>GRAND TOTAL STREETS AND BRIDGES =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$29,155,600</b>	<b>\$29,155,600</b>

FY 2019 ADOPTED REVENUES



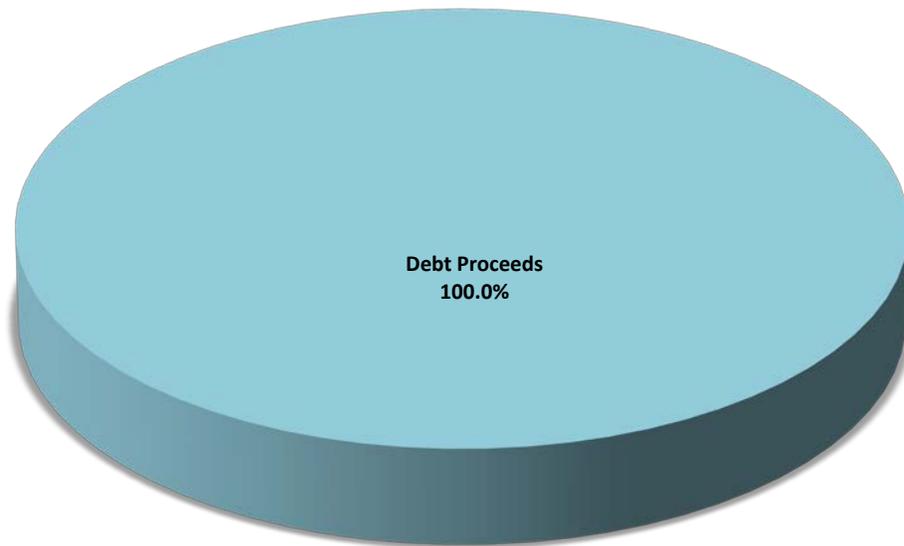
# G.O. Bond Streets and Bridges Fund Expenditures (318)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
G.O.Bond A1A Improvement: 19-353	-	-	-	6,076,250	6,076,250
G.O.Bond Collier City Improvement: 19-354	-	-	-	1,260,350	1,260,350
G.O.Bond Dixie Hwy Improvement: 19-355	-	-	-	12,430,000	12,430,000
G.O.Bond MLK Blvd Improvement: 19-356	-	-	-	6,600,000	6,600,000
G.O.Bond McNab Road Improvement: 19-357	-	-	-	918,750	918,750
G.O.Bond Palm Aire Improvement: 19-358	-	-	-	173,250	173,250
G.O.Bond NE 33 St Improvement: 19-359	-	-	-	123,750	123,750
G.O.Bond SE 5th Ave Bridge: 19-360	-	-	-	1,445,000	1,445,000
G.O.Bond Terra Mar Bridge: 19-361	-	-	-	128,250	128,250
<b>GRAND TOTAL STREET AND BRIDGES =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$29,155,600</b>	<b>\$29,155,600</b>

# G.O. Bond Parks and Recreation Fund Revenues (319)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Debt Proceeds	-	-	-	31,744,615	31,744,615
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,744,615</b>	<b>\$31,744,615</b>
<b>GRAND TOTAL PARKS AND RECREATION =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,744,615</b>	<b>\$31,744,615</b>

FY 2019 ADOPTED REVENUES

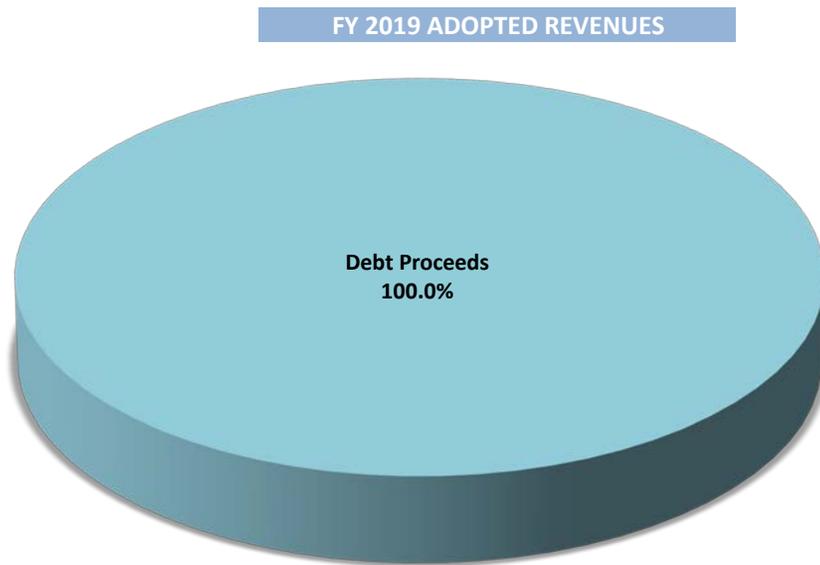


## G.O. Bond Parks and Recreation Fund Expenditures (319)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
G.O.Bond McNair Park Improvement: 19-362	-	-	-	902,170	902,170
G.O.Bond Amphitheater Renovation: 19-363	-	-	-	3,500,000	3,500,000
G.O.Bond Centennial Park: 19-364	-	-	-	137,500	137,500
G.O.Bond Fish Pier Replacement: 19-365	-	-	-	9,000,000	9,000,000
G.O.Bond Kester Park Improvement: 19-366	-	-	-	181,500	181,500
G.O.Bond Mitchell Moore: 19-367	-	-	-	411,820	411,820
G.O.Bond North Pompano Park Renovation: 19-368	-	-	-	3,039,825	3,039,825
G.O.Bond Senior Citizens: 19-369	-	-	-	4,824,800	4,824,800
G.O.Bond Ultimate Sports: 19-370	-	-	-	1,431,000	1,431,000
G.O.Bond Youth Sports Complex: 19-371	-	-	-	8,316,000	8,316,000
<b>GRAND TOTAL PARKS AND RECREATION =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,744,615</b>	<b>\$31,744,615</b>

## G.O. Bond Public Safety Fund Revenues (320)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
Debt Proceeds	-	-	-	12,079,370	12,079,370
<b>OTHER SOURCES SUBTOTAL =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,079,370</b>	<b>\$12,079,370</b>
<b>GRAND TOTAL PUBLIC SAFETY =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,079,370</b>	<b>\$12,079,370</b>



## G.O. Bond Public Safety Fund Expenditures (320)

Description	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted	Variance
G.O. Bond Fire Emergency Operation: 19-372	-	-	-	1,726,200	1,726,200
G.O. Bond Fire Station 107: 19-373	-	-	-	4,356,810	4,356,810
G.O. Bond Fire Station 52: 19-374	-	-	-	214,050	214,050
G.O. Bond Fire Station 61: 19-375	-	-	-	3,956,310	3,956,310
G.O. Bond Public Safety Complex: 19-376	-	-	-	396,000	396,000
G.O. Bond Lifeguard Tower : 19-377	-	-	-	1,430,000	1,430,000
<b>GRAND TOTAL PUBLIC SAFETY =</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,079,370</b>	<b>\$12,079,370</b>

**Five Year CIP  
by Funding Source**

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# Five Year Capital Improvement Plan

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The Capital Project Funds accounted for in this section include all the projects the City wishes to accomplish within the next five fiscal years based on available funding. Funds accounted for within the Five Year Capital Improvement Plan include:

## **General Capital Outlay**

- General Capital Fund

## **Enterprise Funds Capital Outlay**

- Utility Renewal & Replacement Capital Fund
- Stormwater Utility Capital Fund
- Airpark Capital Fund
- Cemetery Trust Fund

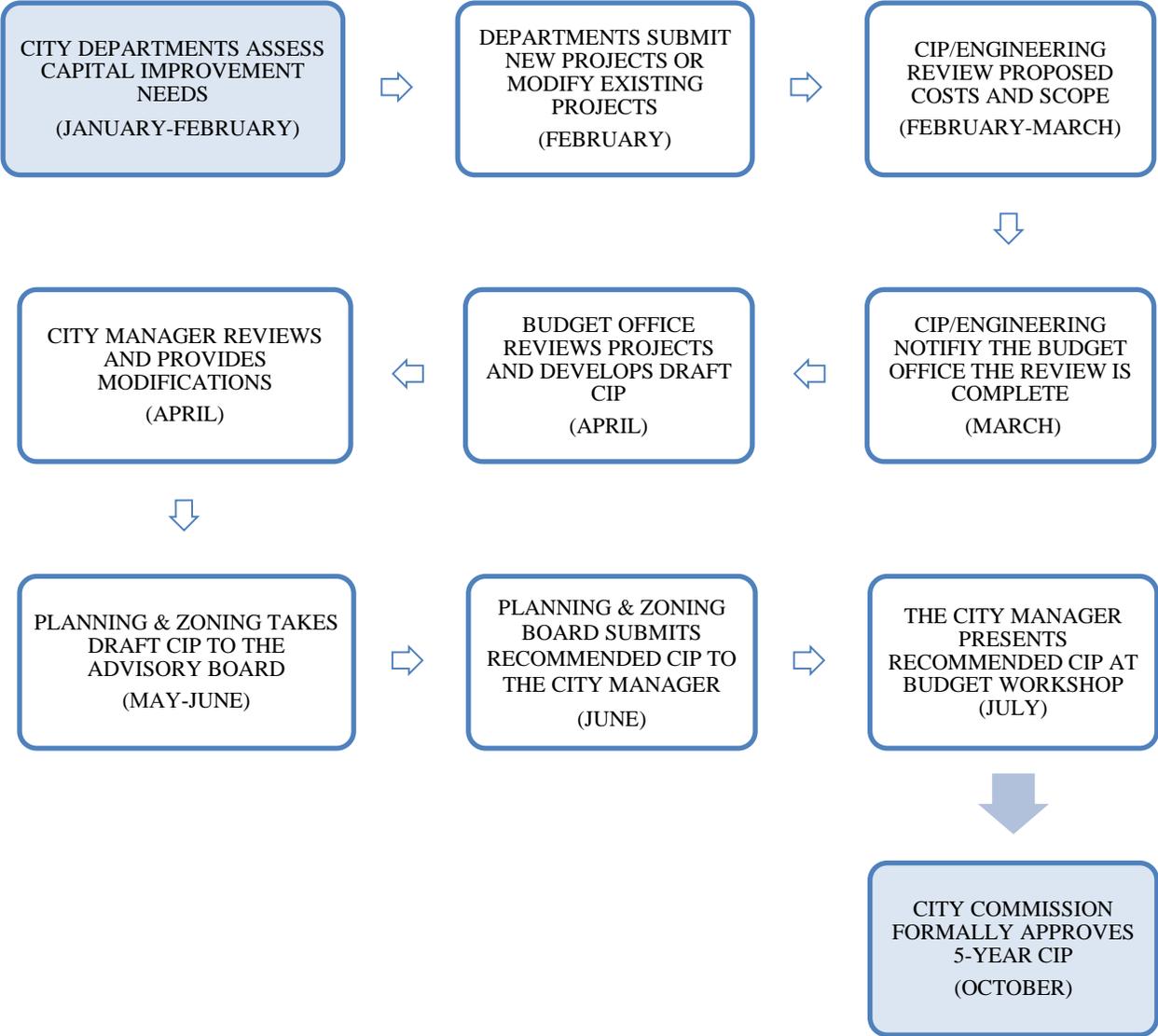
## **G.O. Bond Funds Outlay**

- Streets, Sidewalks, Bridges and Streetscaping Fund
- Parks and Recreation Fund
- Public Safety Fund

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## CIP Process Flowchart

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# Capital Improvement Plan Overview

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## Introduction

The City of Pompano Beach's Capital Improvement Plan (CIP) is a five year financial plan for funding the construction, acquisition and rehabilitation of the City's facilities, infrastructure and equipment. Although the CIP covers five years, the CIP is prepared annually, previously approved projects are carried forward and their completion schedules adjusted accordingly. All capital projects budgeted for the next fiscal year can be found in the Five Year Capital Improvement Plan Section by Funding Source. Each capital improvement project includes several essential components that provide for sufficient information, such as: project number, project description, funding source; prior, current and projected expenditures, an illustrative picture or map and the linkage with the Strategic Plan performance objectives.

Per Ordinance No. 2012-65 "Public Art," two percent (2%) of the estimated in place construction cost of the City's construction projects is required to be made to the Public Art Program. For FY 2019, this equates to an appropriation of \$119,123.

## CIP Development Process

The process of preparing the CIP is one of the Planning and Zoning Division responsibilities. Planning and Zoning staff compiles individual department requests for capital improvement projects and updates existing projects with information obtained from the Engineering Division, Finance Department and the Budget Office. The following are the steps in the CIP development process:

1. City Departments and Divisions:
  - Assess needs for new facilities or upgrades of existing facilities and infrastructure;
  - Review existing master plans for project proposals;
  - Review existing capital projects and CIP cost estimates.
2. The CIP Manager compiles a record of all proposed capital projects, which have not been programmed for funding. In addition, the CIP Manager reviews all existing capital projects for changes in scope, cost and scheduling.
3. The Budget Office and Engineering Division review all proposed capital projects and funding requests of departments and divisions and develop recommendations for inclusion in the CIP.
4. The funding policies used to guide the timing and programming of capital improvement projects include, but are not limited to the following criteria:
  - Implements the City of Pompano Beach's Comprehensive Plan;
  - Protects the health and safety of the public;
  - Maintains prior infrastructure investments;

- Maximizes City's resources;
  - Complies with mandates and meets prior commitments;
  - Identifies as a high priority by the Master Plan;
  - Complies with the Americans with Disabilities Act (ADA) and/or is Leadership in Energy and Environmental Design (LEED) certified;
  - Complies with the Strategic Plan performance objectives;
  - Supports economic development.
5. The City Manager holds capital project review meetings to discuss and prioritize proposed projects and to identify any funding issues or constraints.
  6. The Planning & Zoning Division presents the Draft CIP to the Planning & Zoning Advisory Board for its review. Section 154.16 (D) (4) of the City Code of Ordinances requires that the Planning & Zoning Advisory Board submits the Five Year Recommended CIP to the City Manager not less than 90 days prior to the beginning of the budget year (October 1<sup>st</sup>).
  7. The City Manager reviews the Planning & Zoning Advisory Board's recommendations and develops the final Five Year Recommended CIP to be presented to the City Commission.
  8. The Five Year Recommended CIP is presented to the City Commission during July's budget workshop. The Plan includes the first year of revenues and appropriations, which is referred to as the Capital Budget.
  9. The City Commission reviews the Five Year Recommended CIP and Capital Budget and may direct changes to be made within any of the five years of the plan.
  10. The City Commission approves the Five Year CIP and Capital Budget along with the Annual Operating Budget.

### **Impact of Capital Improvements on Operating Budget**

Identifying and determining the impact of capital improvements on the operating budget is an important aspect of the overall budget process. The City's capital improvement budget includes projects for the construction of new buildings and parks, the replacement or rehabilitation of dated City-owned buildings, bridges, parking lots, park amenities, watermains, well fields and membrane elements. These improvements will significantly enhance and expand the City's infrastructure by ensuring continued growth, safe roadway conditions and the structural integrity of bridges, providing for clean water and providing for a safe and attractive community.

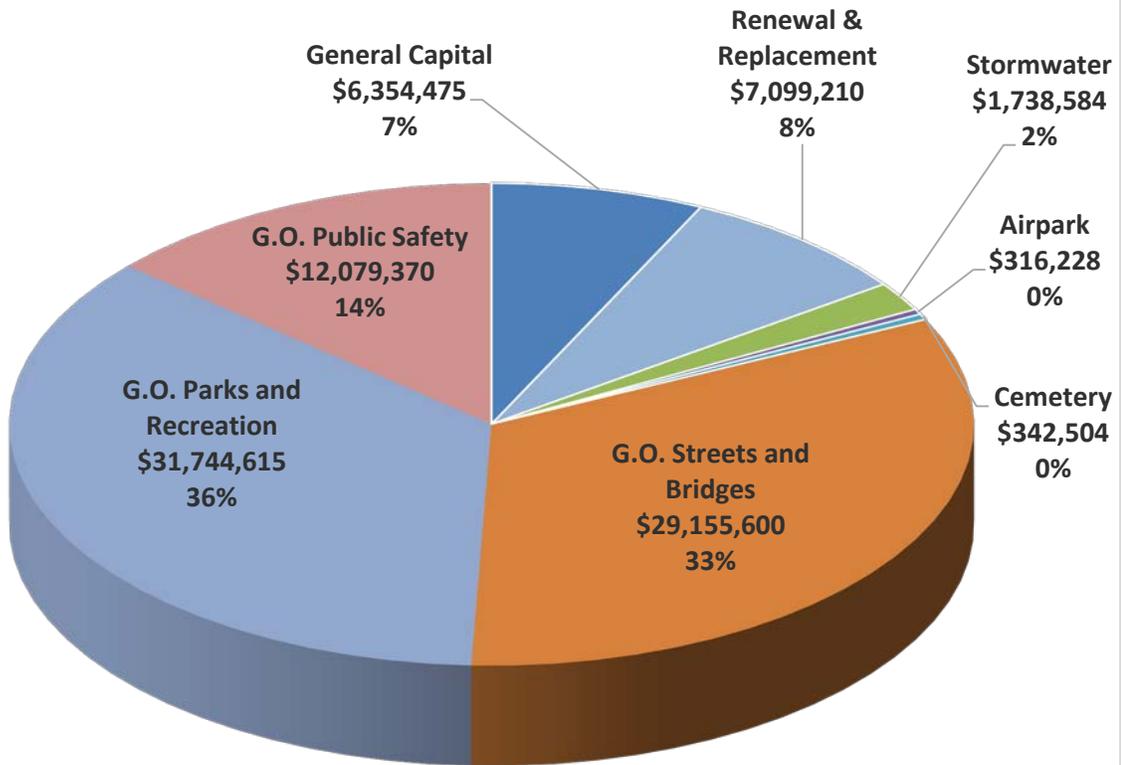
Capital projects account for short-term and long-term effects on the City's operating budget (personnel, operating, maintenance and utilities). **Savings:** The Capital Improvement Plan supports capital projects that will decrease operating expenses by reducing costs associated with emergency repairs, maintenance of old systems, and energy inefficiency. For instance, the overall design standards utilized are geared towards constructing Leadership in Energy and Environmental Design (LEED) facilities, which is required by the City's Code of Ordinances. **Costs:** Increases in operating expenses anticipated as a result of capital projects are mainly driven by the expansion of the City's infrastructure, such as: upgrades of new software solutions, water service area expansion and the addition of municipal buildings and sports facilities within the City limits.

## Five Year Capital Improvement Plan Summary

### All Funds Summary

	FY 2019	5 year FY 2019-2023
<b>General Capital</b>	\$6,354,475	\$27,353,850
<b>Renewal &amp; Replacement</b>	\$7,099,210	\$47,260,914
<b>Stormwater</b>	\$1,738,584	\$12,774,587
<b>Airpark</b>	\$316,228	\$2,380,968
<b>Cemetery</b>	\$342,504	\$342,504
<b>G.O. Streets and Bridges</b>	\$29,155,600	\$75,881,200
<b>G.O. Parks and Recreation</b>	\$31,744,615	\$53,894,000
<b>G.O. Public Safety</b>	\$12,079,370	\$44,640,500
<b>Total</b>	<b>\$88,830,586</b>	<b>\$264,528,522</b>

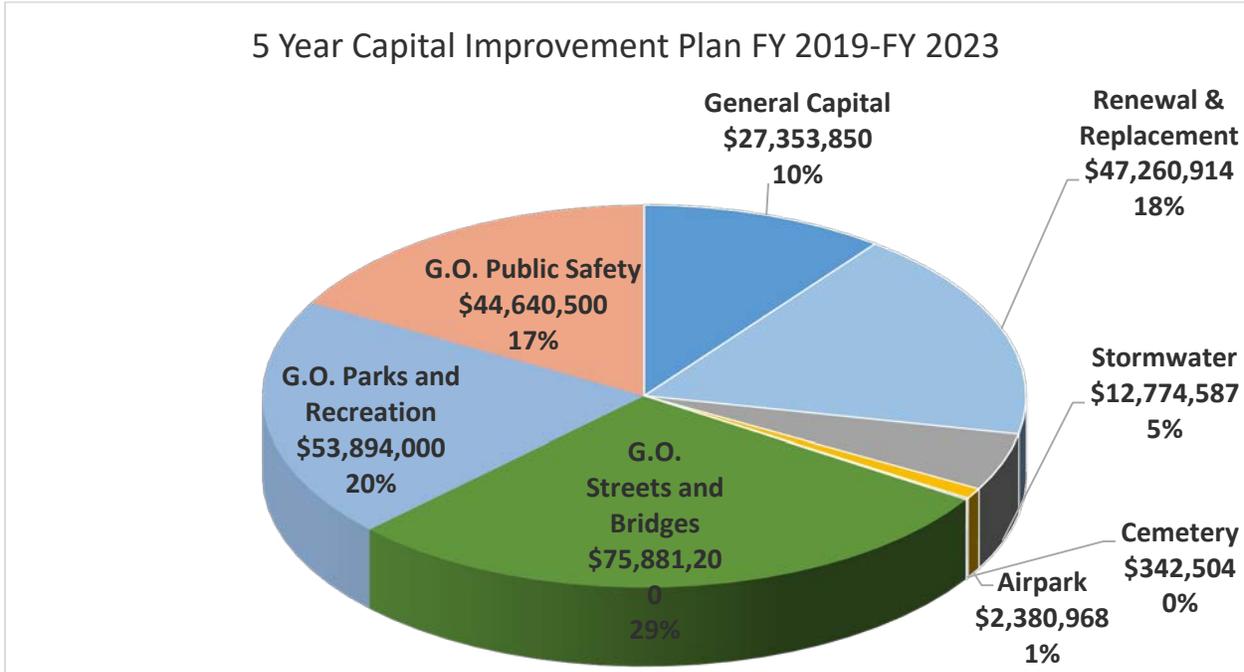
FY 2019 Capital Improvement Plan



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## Five Year Capital Improvement Plan Summary

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## **General Capital Fund**

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# General Capital Fund (302)

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This section includes the capital plan for the General Capital Projects. The General Capital Budget in Fiscal Year 2019 (\$6,354,475) is supported by revenues from electric, gas and fuel utility taxes, local option gas tax, communication service tax, transfer from the General Fund, and interest earnings. Funds are committed to several street, buildings and parks projects of \$4,731,980, project administrative fee \$777,539, and a working capital reserve for current and future projects of \$844,956. The remaining portion of the General Capital Improvement Plan \$20,999,375 (FY 2020-FY 2023) is supported by the same sources of revenues.

*This section is organized in the following manner:*

Five year Revenue and Appropriation Summary Projects:

## **Streets & Bridges**

1. Major Bridge Rehab [05-901]
2. Road Resurfacing [07-925]
3. Citywide Sidewalk Improvements [07-926]
4. Repair NW 3rd Avenue [19-338]
5. Racetrack Road Landscaping [19-339]
6. Riverside Drive Streetscape Improvements [19-340]
7. SE 6th Terrace Bridge Replacement [19-383]

## **Parks**

1. Refurbish Park Amenities [02-821]
2. Court Resurfacing [09-985]
3. Aquatic Center- Pump Room Replacement and Classroom [16-280]
4. Construct Founders Park Bathrooms [18-319]
5. Community Park - Shelter Replacement [19-341]
6. Highlands Park Renovations [20-PR-001]
7. Artificial Field Turf [20-PR-003]

## **Buildings**

1. General Government Buildings [07-924]
2. Fire Station #63 (Admin Building) [19-342]

## **Various Public Works**

1. Seawall Rehab [07-946]
2. City Parking Lot Improvements/ADA [10-123]
3. Implement Wayfinding Signage [16-275]

## General Capital Fund (302) Revenues

	2019	2020	2021	2022	2023	Total
Transfer From General Fund	\$2,402,892	\$1,020,000	\$1,020,000	\$1,020,000	\$1,020,000	\$6,482,892
Project Fund Balance	---	\$844,956	\$864,338	\$807,041	\$872,746	\$3,389,081
Local Option Gas Tax	\$620,000	\$620,000	\$620,000	\$620,000	\$620,000	\$3,100,000
Interest Earnings	\$372,905	\$372,904	\$372,904	\$372,904	\$372,904	\$1,864,521
Gas Utility Tax	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Electric Utility Tax	\$2,150,000	\$2,150,000	\$2,150,000	\$2,150,000	\$2,150,000	\$10,750,000
Communications Service Tax	\$758,678	\$758,678	---	---	---	\$1,517,356
<b>Total Revenues</b>	<b>\$6,354,475</b>	<b>\$5,816,538</b>	<b>\$5,077,242</b>	<b>\$5,019,945</b>	<b>\$5,085,650</b>	<b>\$27,353,850</b>

## General Capital Fund (302) Appropriations

	2019	2020	2021	2022	2023	Total
<b>Streets &amp; Bridges</b>						
Major Bridge Rehab [05-901]	\$300,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,300,000
Road Resurfacing [07-925]	\$826,200	\$826,200	\$826,200	\$826,200	\$826,200	4,131,000
Citywide Sidewalk Improvements [07-926]	\$102,000	\$102,000	\$102,000	\$102,000	\$102,000	\$510,000
Repair NW 3rd Avenue [19-338]	\$422,280	---	---	---	---	\$422,280
Racetrack Road Landscaping [19-339]	\$153,000	---	---	---	---	\$153,000
Riverside Drive Streetscape Improvements [19-340]	\$250,000	---	---	---	---	\$250,000
SE 6th Terrace Bridge Replacement [19-383]	\$200,000	---	---	---	---	\$200,000
<b>Parks</b>						
Refurbish Park Amenities [02-821]	---	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
Court Resurfacing [09-985]	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Aquatic Center- Pump Room Replacement and Classroom [16-280]	\$198,900	---	---	---	---	\$198,900
Construct Founders Park Bathrooms [18-319]	\$234,600	---	---	---	---	\$234,600
Community Park - Shelter Replacement [19-341]	\$183,000	---	---	---	---	\$183,000
Highlands Park Renovations [20-PR-001]	---	\$135,000	\$320,000	\$197,000	\$197,000	\$652,000
Artificial Field Turf [20-PR-003]	---	\$867,000	---	---	---	\$867,000
<b>Buildings</b>						
General Government Buildings [07-924]	\$918,000	\$918,000	\$918,000	\$918,000	\$918,000	\$4,590,000
Fire Station #63 (Admin Building) [19-342]	\$510,000	\$1,020,000	\$1,020,000	\$1,020,000	\$1,020,000	\$4,590,000
<b>Various Public Works</b>						
Seawall Rehab [07-946]	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
City Parking Lot Improvements/ADA [10-123]	\$102,000	\$102,000	\$102,000	\$102,000	\$102,000	\$510,000

<b>Implement Wayfinding Signage [16-275]</b>	\$102,000	\$102,000	\$102,000	\$102,000	\$102,000	\$510,000
<b>Total General Capital Fund (302)</b>	\$4,731,980	\$4,952,200	\$4,270,200	\$4,147,200	\$4,395,200	\$22,056,370

*General Capital Fund (302) Operating Expenses*

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>Project Admin Fee</b>	\$777,539	---	---	---	---	\$777,539
<b>Total</b>	\$777,539	---	---	---	---	\$777,539

*General Capital Fund (302) Reserves and Transfers*

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>Working Capital Reserve</b>	\$844,956	\$864,338	\$807,042	\$872,745	\$1,135,450	\$4,524,531
<b>Total</b>	\$844,956	\$864,338	\$807,042	\$872,745	\$1,135,450	\$4,524,531

<i><b>Total Appropriations</b></i>	\$6,354,475	\$5,816,538	\$5,077,242	\$5,019,945	\$5,085,650	\$27,353,850
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# Streets & Bridges

## Major Bridge Rehab [05-901]



**Project Description:** This project provides for rehabilitation or replacement of various City-owned bridges. Major repairs and maintenance are vital to ensure the structural integrity of bridges. Future projects are determined by the Florida Department of Transportation yearly bridge Inspection Report.

Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)			\$5,760	\$7,843	\$7,843	\$7,843	\$7,843	\$37,132
Construction			\$294,120	\$392,157	\$392,157	\$392,157	\$392,157	\$1,862,748
Outside Consulting/Design				\$95,000	\$95,000	\$95,000	\$95,000	\$380,000
Program Admin./Design			\$120	\$5,000	\$5,000	\$5,000	\$5,000	\$20,120
<b>Totals</b>	\$4,971,055.76	\$1,586,221	\$300,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,300,000

### Strategic Plan:

Great Places

2.0 Tourism

2.13. Improve aesthetic appearance of City facilities

## Road Resurfacing [07-925]



**Project Description:** In 2016, the City commissioned a pavement condition study which ranked all the City's roadways. Roadways are then repaved based on their respective ranking and/or in conjunction with other capital improvement projects initiated by the City. Last year, the City repaved over 8 miles of roadways. Areas and neighborhoods recently repaved include Hillsboro Harbor, Santa Maria, Caliban Ridge, Jelks Subdivision, Gateway Industrial Center, Palm Aire Cypress Course Estates, Cypress Lake Estates, and Terra Mar Island Estates.

Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)			\$16,200	\$16,200	\$16,200	\$16,200	\$16,200	\$81,000
Construction			\$810,000	\$810,000	\$810,000	\$810,000	\$810,000	\$4,050,000
<b>Totals</b>	\$8,911,860.62	\$896,245	\$826,200	\$826,200	\$826,200	\$826,200	\$826,200	\$4,131,000

**Strategic Plan:**

## Citywide Sidewalk Improvements [07-926]



**Project Description:** This annual project includes installation of or repair to sidewalks throughout the City. The starting point for prioritization is based off of a 2007 study, which identified all of the missing sidewalks throughout the City. During FY 2016, the City utilized citywide Sidewalk Improvements funds to repair sidewalks and bring sidewalks into ADA compliance (install curb cuts and ADA Truncated Dome Pads). Priority for sidewalk installation is based on highest pedestrian demand: Safe Route to Schools, and public transit (Bus Stops). Specific requests by Home Owners Associations are also considered.

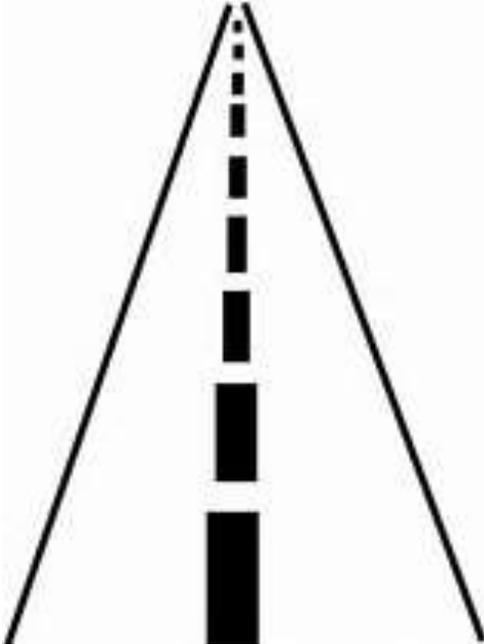
Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000
<b>Construction</b>			\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b>Totals</b>	\$1,659,815.46	\$169,192	\$102,000	\$102,000	\$102,000	\$102,000	\$102,000	\$510,000

**Strategic Plan:**

Superior Capacity	4.0 Mobility	4.1. Increase pedestrian movement and safety
Superior Capacity	4.0 Mobility	4.2. Increase bicycling and pedestrian network

**Repair NW 3rd Avenue [19-338]**



**Project Description:** NW 3rd Ave south of Copan's Road as severe undulation. To resolve this deficiency, the road (1200 LF X 50 LF) must be milled up and road base reconstructed.

Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)			\$8,280					\$8,280
Construction			\$414,000					\$414,000
<b>Totals</b>			\$422,280					\$422,280

**Strategic Plan:**

## Racetrack Road Landscaping [19-339]



**Project Description:** SW 3rd Street (also known as Racetrack Road) is a significant road for Pompano Beach. Racetrack Road provides a direct connection from the southwest portion of the City on Powerline Road crossing both railways to the Southeast portion of the City on South Cypress Road. The last time Racetrack Road underwent major streetscape improvements was in the late 80’s; therefore, it is clear that this corridor is due for renovation. Since then, several factors have negatively impacted the corridor. The decline of the race track, the elimination of the executive golf course, the abandonment of the irrigation system after Atlantic Business Center and Wal-Mart were developed, and the numbers of significant hurricanes and storms that come through the area have basically given us a clean slate for redesign. This is where this project was born. After several site visits and basic inventories of the corridor’s bus stops, landscape, and light pole locations, Staff put together a concept for what the new streetscape project should include. After the initial inventories staff designed a new conceptual landscape plan for Racetrack Road with key design elements.

Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)			\$3,000					\$3,000
Construction			\$150,000					\$150,000
<b>Totals</b>			\$153,000					\$153,000

**Strategic Plan:**

Great Places

5.0 Corridor  
Redevelopment

5.4. Improve overall aesthetic appearances

**Riverside Drive Streetscape Improvements [19-340]**



**Project Description:** This project consists of design and construction of new sidewalks, lighting, landscape and roadway alignment of this roadway from Atlantic Boulevard to NE 14 Street.

Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design			\$250,000					\$250,000
<b>Totals</b>			\$250,000					\$250,000

**Strategic Plan:**

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**SE 6th Terrace Bridge Replacement [19-383]**

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**Project Description:** Bridge replacement.



Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Program Admin./Design			\$200,000					\$200,000
<b>Totals</b>			\$200,000					\$200,000

**Strategic Plan:**

# Parks

## Refurbish Park Amenities [02-821]

**Project Description:** This project involves the replacement of worn out park amenities at all City parks. Park amenities include playground equipment, shade structures, benches, trash receptacles, lighting, fences, grills, etc. The replacement of these facilities will be performed by in-house staff. Currently staff is working to replace shelters at Community Park.



Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)				\$2,941	\$2,941	\$2,941	\$2,941	\$11,764
Construction				\$147,059	\$147,059	\$147,059	\$147,059	\$588,236
<b>Totals</b>	\$1,853,950.39	\$319,373		\$150,000	\$150,000	\$150,000	\$150,000	\$600,000

### Strategic Plan:

Great Places	2.0 Tourism	2.6. Improve City parks
Great Places	2.0 Tourism	2.13. Improve aesthetic appearance of City facilities

## Court Resurfacing [09-985]



**Project Description:** The City has an inventory of over 60 athletic courts which include tennis, basketball, handball, volleyball, shuffleboard, and bocce ball. The City must continuously maintain these courts to ensure safe, enjoyable play. For FY 2016, the City resurfaced the basketball courts at the George Brummer Park and it is planning to resurface the McNair Park courts.

Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$588	\$588	\$588	\$588	\$588	\$2,940
<b>Construction</b>			\$29,412	\$29,412	\$29,412	\$29,412	\$29,412	\$147,060
<b>Totals</b>	\$274,426.89	\$29,529	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000

**Strategic Plan:**

Great Places	2.0 Tourism	2.5. Develop facilities to ensure the City can compete in targeted sports tourism markets
Superior Capacity	3.0 Recreation	3.2. Develop facilities to match the changing recreational needs and preferences of the community

**Aquatic Center- Pump Room Replacement and Classroom [16-280]**

**Project Description:** This project consists of the reconstruction of the structurally decaying existing pump room and the addition of classroom, guard room and storage space at the Aquatic Center.



Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$3,900					\$3,900
<b>Construction</b>			\$195,000					\$195,000
<b>Totals</b>	\$118,610.71	\$216,697	\$198,900					\$198,900

**Strategic Plan:**

Great Places

2.0 Tourism

2.6. Improve City parks

## Construct Founders Park Bathrooms [18-319]



**Project Description:** Construct a 600 square feet bathroom facility at Founders Park with exterior to match the adjacent Historic Kester Cottages or the Hood Center Historical Fire Station. The existing public bathrooms are in the back of the Hood Center and are not adequate to support both administrative staff and guests that utilize the Hood Center plus significant numbers of patrons who use the Park to play bocce ball/tennis/playground.

Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)			\$4,600					\$4,600
Construction			\$230,000					\$230,000
Outside Consulting/Design								\$0
<b>Totals</b>		\$25,000	\$234,600					\$234,600

**Strategic Plan:**

Great Places	2.0 Tourism	2.6. Improve City parks
Great Places	2.0 Tourism	2.13. Improve aesthetic appearance of City facilities

**Community Park - Shelter Replacement [19-341]**



**Project Description:** Funding is being allocated to replace existing shelters located at Community Park. The shelters are 28 years old and have reached their design life. Two shelters are 32' Octagon shaped and one is 20' Octagon shaped. Replacement units would have powder coated metal framework, a metal roof with tongue and a grove wood sub-roof.

Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
In-House Labor Force			\$40,000					\$40,000
New Equipment			\$143,000					\$143,000
<b>Totals</b>			\$183,000					\$183,000

**Strategic Plan:**

Great Places	2.0 Tourism	2.13. Improve aesthetic appearance of City facilities
Superior Capacity	3.0 Recreation	3.2. Develop facilities to match the changing recreational needs and preferences of the community

## Highlands Park Renovations [20-PR-001]

**Project Description:** An additional 1600 linear feet of fitness/jogging path will be added and ample lighting upgraded around the basketball area to increase teen usage. Design costs are budgeted in FY 20.



### Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)					\$6,400	\$3,940		\$10,340
Construction					\$313,600	\$193,060		\$506,660
Outside Consulting/Design				\$135,000				\$135,000
<b>Totals</b>				\$135,000	\$320,000	\$197,000		\$652,000

### Strategic Plan:

Great Places	2.0 Tourism	2.6. Improve City parks
Superior Capacity	3.0 Recreation	3.2. Develop facilities to match the changing recreational needs and preferences of the community
Great Places	2.0 Tourism	2.14. Increase recreation programs and activities for teens

## Artificial Field Turf [20-PR-003]



**Project Description:** Synthetic Turf is a smart solution for the athletic field because the City has an escalating need for durable fields that accommodate multiple sports teams and activities. The high cost of maintaining a grass sports field, and the need to conserve water, have prompted a rising number of schools and parks to turn to synthetic turf to meet their program needs. Today’s Synthetic Turf is designed to simulate the experience of practicing and playing on the best grass fields.

Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)				\$17,000				\$17,000
Construction				\$850,000				\$850,000
<b>Totals</b>				\$867,000				\$867,000

**Strategic Plan:**

Great Places	2.0 Tourism	2.6. Improve City parks
Superior Capacity	3.0 Recreation	3.2. Develop facilities to match the changing recreational needs and preferences of the community
Superior Capacity	6.0 Growth Capacity	6.4. Ensure capacity for growth in parks

# Buildings

## General Government Buildings [07-924]

**Project Description:** This annual project includes roof and/or minor window replacement, interior or exterior building repair and replacement of mechanical equipment on various City-owned facilities.



Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$90,000
<b>Construction</b>			\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$4,500,000
<b>Totals</b>	\$5,186,567.68	\$1,661,775	\$918,000	\$918,000	\$918,000	\$918,000	\$918,000	\$4,590,000

**Strategic Plan:**

Great Places	2.0 Tourism	2.13. Improve aesthetic appearance of City facilities
Superior Capacity	1.0 Energy	1.2. Retro-fit existing facilities as appropriate
Quality and Affordable Services	1.0 Safety	1.9. Expand the practice of crime prevention through environmental design

**Fire Station #63 (Admin Building) [19-342]**



**Project Description:** Replace 31-year old fire station located at the Public Safety Complex with a new fire station to reduce response time and enhance fire and emergency services to the area which will include a new 2-story, multi-bay building.

Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)			\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$90,000
Construction			\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,500,000
<b>Totals</b>			\$510,000	\$1,020,000	\$1,020,000	\$1,020,000	\$1,020,000	\$4,590,000

**Strategic Plan:**

# Various Public Works

## Seawall Rehab [07-946]

**Project Description:** The City is responsible for the maintenance of seawalls along City-owned property; there is approximately 2,000 linear feet of seawall along various canals and waterways. Maintenance can include rebuilding portions, grouting leaks and total reconstruction.



Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$2,843	\$2,843	\$2,843	\$2,843	\$2,843	\$14,215
<b>Construction</b>			\$142,157	\$142,157	\$142,157	\$142,157	\$142,157	\$710,785
<b>Outside Consulting/Design</b>			\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$225,000
<b>Permit Fees</b>			\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
<b>Totals</b>	\$1,934,464.09	\$233,291	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000

**Strategic Plan:**

Superior Capacity

4.0 Mobility

4.6. Improve City waterways

## City Parking Lot Improvements/ADA [10-123]

**Project Description:** This project consists of improvements to parking lots at City Facilities, including resurfacing and other improvements to comply with the Americans with Disability Act (ADA). Currently, the McNair Civic Center parking lot is not ADA compliant. The parking lot is under design and will be completed this fiscal year. In addition, this project will fund other non-ADA compliant facilities.



Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000
<b>Construction</b>			\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b>Totals</b>	\$470,554.18	\$261,594	\$102,000	\$102,000	\$102,000	\$102,000	\$102,000	\$510,000

**Strategic Plan:**

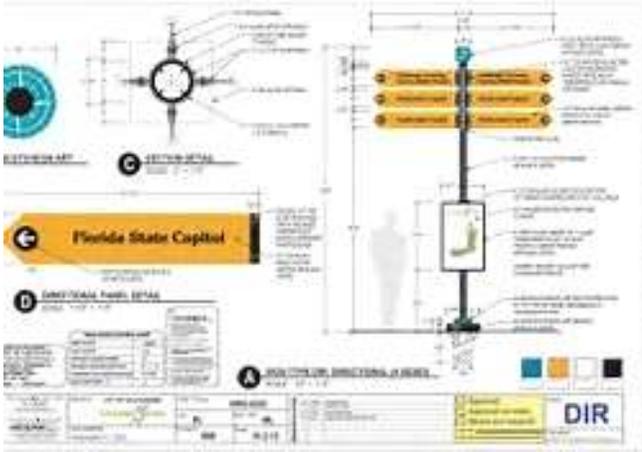
Superior Capacity

4.0 Mobility

4.1. Increase pedestrian movement and safety

## Implement Wayfinding Signage [16-275]

**Project Description:** The City has adopted a new standard for signage: gateway, directional, and destination. The plan is to implement this signage as new facilities are constructed and areas are re-developed. However, many of the existing signs are in disrepair and must be replaced independent of new construction or redevelopment. Implementing this program will ensure citywide consistency.



Funding Source: General Capital Fund (302)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)			\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000
Construction			\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b>Totals</b>	\$23,306.00	\$288,550	\$102,000	\$102,000	\$102,000	\$102,000	\$102,000	\$510,000

**Strategic Plan:**

Great Places

2.0 Tourism

2.12. Improve way-finding and gateways

## **Utility R&R Capital Fund**

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# Utility Renewal and Replacement Capital Fund (420)

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This section includes the capital plan for the Utility Renewal & Replacement Capital Projects. The Utility Renewal & Replacement Capital Budget in Fiscal Year 2019 (\$7,099,210) is supported by revenues from R&R Operating Transfer fund, Interest Earnings, and the Budgetary Fund Balance. Funds are committed to several water system and wastewater improvements of \$4,964,000, project administrative fee \$469,684, and a working capital reserve for current and future projects of \$1,665,526. The remaining portion of the Utility Renewal & Replacement Capital Improvement Plan \$40,161,704 (FY 2020-FY 2023) is supported by the same sources of revenues.

*This section is organized in the following manner:*

Five year Revenue and Appropriation Summary Projects:

## Utility Renewal & Replacement

1. Wastewater - Sanitary Sewer Manhole Rehabilitation [02-828]
2. Wastewater - Collection Re-Lining [04-870]
3. Water Treatment Plant - Maintenance [05-886]
4. Reuse Treatment Plant Maintenance [05-887]
5. Reuse Distribution Expansion [06-904]
6. Water - Main Replacement Program [07-931]
7. Well Maintenance Program [07-932]
8. Water - Meter Replacement Program [17-305]
9. Water Treatment Plant - Membrane Element Replacement [08-952]
10. Wastewater - Lift Station Rehabilitation [08-968]
11. Water - Conservation Program [10-988]
12. Water Treatment Plant - Security/Facility Access Project [14-233]
13. Utility Asset Management Development and Implementation [15-259]
14. Water Treatment Plant - Lime Softening Process Rehabilitation [16-287]
15. Utility Hardening of Water Inter-Connections [16-288]
16. Consumptive Use 10 year Permit Report [19-343]
17. Water Treatment Plant - Filter Level Control Modifications [19-344]
18. Wastewater - Force Main Assessment [19-345]
19. East McNab Road Force Main Study and Upgrades [19-346]
20. Non-Sewer Area C [19-347]
21. Water Treatment Plant - Concentrate Treatment Study [19-348]
22. Wellfield Performance and Relocation Study [19-349]
23. Non-Sewer Area B [20-WS-001]
24. Water Treatment and Reuse Storage Tank Cleaning [20-WS-002]
25. Wastewater - Master Plan Update 2021 [21-WS-001]

### Utility Renewal and Replacement Capital Fund (420) Revenues

	2019	2020	2021	2022	2023	Total
Transfer from Utilities Fund (412)	\$6,000,000	\$6,000,000	\$6,000,000	\$6,000,000	\$6,000,000	\$30,000,000
Interest Earnings	\$199,210	\$199,210	\$199,210	\$199,210	\$199,210	\$996,050
Budgetary Fund Balance	\$900,000	\$1,665,526	\$2,286,236	\$4,511,446	\$6,901,656	\$16,264,864
<b>Total Revenues</b>	<b>\$7,099,210</b>	<b>\$7,864,736</b>	<b>\$8,485,446</b>	<b>\$10,710,656</b>	<b>\$13,100,866</b>	<b>\$47,260,914</b>

### Utility Renewal and Replacement Capital Fund (420) Appropriations

	2019	2020	2021	2022	2023	Total
<b>Utility Renewal &amp; Replacement</b>						
Wastewater - Sanitary Sewer Manhole Rehabilitation [02-828]	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$400,000
Wastewater - Collection Re-Lining [04-870]	\$600,000	\$700,000	\$900,000	\$900,000	\$900,000	\$4,000,000
Water Treatment Plant - Maintenance [05-886]	\$450,000	\$450,000	\$500,000	\$500,000	\$500,000	\$2,400,000
Reuse Treatment Plant Maintenance [05-887]	\$250,000	\$250,000	\$275,000	\$275,000	\$275,000	\$1,350,000
Reuse Distribution Expansion [06-904]	\$306,000	\$306,000	\$306,000	\$306,000	\$306,000	\$1,530,000
Water - Main Replacement Program [07-931]	\$408,000	\$408,000	\$408,000	\$408,000	\$408,000	\$2,040,000
Well Maintenance Program [07-932]	\$110,000	\$120,000	\$130,000	\$240,000	\$240,000	\$750,000
Water - Meter Replacement Program [17-305]	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Water Treatment Plant - Membrane Element Replacement [08-952]	---	---	\$200,000	\$200,000	\$200,000	\$600,000
Wastewater - Lift Station Rehabilitation [08-968]	\$400,000	\$400,000	\$600,000	\$600,000	\$600,000	\$2,600,000
Water - Conservation Program [10-988]	---	---	\$100,000	---	---	\$100,000
Water Treatment Plant - Security/Facility Access Project [14-233]	\$50,000	---	---	---	---	\$50,000
Utility Asset Management Development and Implementation [15-259]	---	\$100,000	---	---	---	\$100,000
Water Treatment Plant - Lime Softening Process Rehabilitation [16-287]	\$400,000	---	---	---	---	\$400,000
Utility Hardening of Water Inter-Connections [16-288]	\$100,000	\$484,500	---	---	---	\$584,500
Consumptive Use 10 year Permit Report [19-343]	\$40,000	---	---	---	---	\$40,000
Water Treatment Plant - Filter Level Control Modifications [19-344]	\$50,000	---	---	---	---	\$50,000
Wastewater - Force Main Assessment [19-345]	\$225,000	---	---	---	---	\$225,000
East McNab Road Force Main Study and Upgrades [19-346]	\$345,000	---	---	---	---	\$345,000

<b>Non-Sewer Area C [19-347]</b>	\$200,000	---	---	---	---	\$200,000
<b>Water Treatment Plant - Concentrate Treatment Study [19-348]</b>	\$100,000	---	---	---	---	\$100,000
<b>Wellfield Performance and Relocation Study [19-349]</b>	\$550,000	\$1,680,000	---	---	---	\$2,230,000
<b>Non-Sewer Area B [20-WS-001]</b>	---	\$200,000	---	---	---	\$200,000
<b>Water Treatment and Reuse Storage Tank Cleaning [20-WS-002]</b>	---	\$100,000	---	---	---	\$100,000
<b>Wastewater - Master Plan Update 2021 [21-WS-001]</b>	---	---	\$175,000	---	---	\$175,000
<b>Total Utility Renewal and Replacement Capital Fund (420)</b>	\$4,964,000	\$5,578,500	\$3,974,000	\$3,809,000	\$3,744,000	\$22,069,500

*Utility Renewal and Replacement Capital Fund (420) Operating Expenses*

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>Project Admin Fee</b>	\$469,684	---	---	---	---	\$469,684
<b>Total</b>	\$469,684	---	---	---	---	\$469,684

*Utility Renewal and Replacement Capital Fund (420) Reserves and Transfers*

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>Working Capital Reserve</b>	\$1,665,526	\$2,286,236	\$4,511,446	\$6,901,656	\$9,356,866	\$24,721,730
<b>Total</b>	\$1,665,526	\$2,286,236	\$4,511,446	\$6,901,656	\$9,356,866	\$24,721,730

<i><b>Total Appropriations</b></i>	\$7,099,210	\$7,864,736	\$8,485,446	\$10,710,656	\$13,100,866	\$47,260,914
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# Utility Renewal & Replacement

## Wastewater - Sanitary Sewer Manhole Rehabilitation [02-828]

**Project Description:** This project involves the rehabilitation of deteriorated brick manholes located throughout the City. Rehabilitation consists of covering the interior surfaces with an adhesive, non-permeable material. 108 manholes were lined in FY15 and FY16. Citywide there are 4,400 manholes.



Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$8,000
<b>Construction</b>			\$78,400	\$78,400	\$78,400	\$78,400	\$78,400	\$392,000
<b>Totals</b>	\$2,565,385.41	\$540,808	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$400,000

**Wastewater - Collection Re-Lining [04-870]**

**Project Description:** This annual CIP allows for relining sanitary sewer gravity mains throughout the City to minimize infiltration of groundwater. Wherever possible, this is accomplished through trenchless methods. However, from time to time, open cut point repairs are appropriate.



Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$12,000	\$14,000	\$18,000	\$18,000	\$18,000	\$80,000
<b>Construction</b>			\$588,000	\$686,000	\$882,000	\$882,000	\$882,000	\$3,920,000
<b>Totals</b>	\$7,240,079.38	\$841,456	\$600,000	\$700,000	\$900,000	\$900,000	\$900,000	\$4,000,000

**Water Treatment Plant - Maintenance [05-886]**



**Project Description:** This project includes various maintenance, rehabilitation, replacement and operational enhancements to the existing water treatment plant and membrane plant. Sub projects include, security, chemical feed system repairs, replacement and installations, electrical switch gear maintenance, rehabilitation and replacement.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>New Equipment</b>			\$450,000	\$450,000	\$500,000	\$500,000	\$500,000	\$2,400,000
<b>Totals</b>	\$4,111,374.30	\$1,093,048	\$450,000	\$450,000	\$500,000	\$500,000	\$500,000	\$2,400,000

**Reuse Treatment Plant Maintenance [05-887]**

**Project Description:** Allocated for maintenance, replacement, reconditioning and installation of reuse plant pumps, motors, piping, valves, electrical switch gear and equipment, chemical feed equipment and infrastructure as needed.



Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>New Equipment</b>			\$250,000	\$250,000	\$275,000	\$275,000	\$300,000	\$1,350,000
<b>Totals</b>	\$1,525,411.50	\$890,245	\$250,000	\$250,000	\$275,000	\$275,000	\$300,000	\$1,350,000

## Reuse Distribution Expansion [06-904]



**Project Description:** This annual project continues with the installation of the reuse distribution system in Service Areas 1 through 4, as detailed in the Reuse Water Master Plan, which represents service to over 1,000 acres. The City has an inter-local agreement with Lighthouse Point to construct a transmission line and piping in order to provide reuse water to Pompano beach water customers in their city (about 500 connections). Construction will be ongoing in this area for the next 5-6 years.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
<b>Construction</b>			\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
<b>Totals</b>	\$6,017,330.83	\$2,571,589	\$306,000	\$306,000	\$306,000	\$306,000	\$306,000	\$1,530,000

**Water - Main Replacement Program [07-931]**



**Project Description:** This annual program involves perpetual enhancements to the water distribution system by means of replacing or upgrading aged infrastructure and undersized water mains, installing new fire hydrants and replacing deteriorated galvanized service lines throughout the City's service areas.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$40,000
<b>Construction</b>			\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
<b>Totals</b>	\$2,663,875.85	\$838,955	\$408,000	\$408,000	\$408,000	\$408,000	\$408,000	\$2,040,000

**Well Maintenance Program [07-932]**



**Project Description:** This ongoing project includes various maintenance, rehabilitation, and operational enhancements to the existing well fields and may include routine maintenance and rehabilitation where circumstances dictate. In addition, the project will include well field assessments, telemetry enhancements, upgrades and replacement. Ongoing Maintenance is required by State and Federal Regulations.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>New Equipment</b>			\$110,000	\$120,000	\$130,000	\$240,000	\$150,000	\$750,000
<b>Totals</b>	\$1,142,037.07	\$303,094	\$110,000	\$120,000	\$130,000	\$240,000	\$150,000	\$750,000

**Water - Meter Replacement Program [17-305]**



**Project Description:** The Automated Meter Infrastructure (AMI) project was completed in 2012. As part of that project, Siemens replaced all meters greater than 5 years old and updated meters that were less than 5 years old by March, 2011. This project resumes the meter replacement program in 2019 and will replace meters that were not replaced during the AMI project. A schedule will be prepared to replace meters to ensure no more than 10% of the meters are older than 10 years old at any given time. This program is needed to ensure that water sales information is accurate and that the percent of water loss for the system remains low. The American Water Works Association (AWWA) standards specify that water meters to be tested after 10 years of service.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>New Equipment</b>			\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
<b>Totals</b>	\$47,862.89	\$27,394	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000

**Water Treatment Plant - Membrane Element Replacement [08-952]**

**Project Description:** This ongoing project consists of replacing the membrane elements when needed. The membrane elements are used to purify water to make it potable and requires replacement every 5 years. Funding will be budgeted over a multi-year period to provide for full replacement.



Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
								\$0
<b>New Equipment</b>					\$200,000	\$200,000	\$200,000	\$600,000
<b>Totals</b>	\$163,436.71	\$1,059,025			\$200,000	\$200,000	\$200,000	\$600,000

## Wastewater - Lift Station Rehabilitation [08-968]



**Project Description:** This annual CIP allows for upgrading and rehabilitating wastewater lift stations as prioritized by the Utilities Department. A lift station rehab consists of replacement of all major components, including plumbing, mechanical and electrical.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$6,557	\$6,557	\$10,689	\$10,689	\$10,689	\$45,181
<b>Construction</b>			\$327,869	\$327,869	\$523,737	\$523,737	\$523,737	\$2,226,950
<b>Contingency</b>			\$65,574	\$65,574	\$65,574	\$65,574	\$65,574	\$327,870
<b>Totals</b>	\$3,951,413.28	\$2,728,648	\$400,000	\$400,000	\$600,000	\$600,000	\$600,000	\$2,600,000

## Water - Conservation Program [10-988]



**Project Description:** A Water Conservation Program is mandated as one of the limiting conditions of our Consumptive Use Permit. The program will consist of water saving features that will lower our water consumption.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Other Professional Fees					\$100,000			\$100,000
<b>Totals</b>	\$129,018.73	\$93,091			\$100,000			\$100,000

**Water Treatment Plant - Security/Facility Access Project [14-233]**

**Project Description:** To investigate the best approach to secure various areas of the water & reuse treatment plant facilities using the state of art security technologies. Some of these areas are ingress and egress of the plant site, the High Service Pump rooms, electrical rooms, Operations and Chemical rooms, laboratory rooms, remote well houses and Indian Mound storage tank and pump station.



Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>New Equipment</b>			\$50,000					\$50,000
<b>Totals</b>	\$239,674.00	\$325	\$50,000					\$50,000

**Utility Asset Management Development and Implementation [15-259]**



**Project Description:** This project is the development and implementation of a utility asset management program. The software, consulting/design for this program will enhance the life of the utility assets, identify future CRP/CIP projects, assist with compliance and increase reliability.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>New Equipment</b>				\$100,000				\$100,000
<b>Totals</b>	\$63,340.00	\$91,659		\$100,000				\$100,000

**Water Treatment Plant - Lime Softening Process Rehabilitation [16-287]**



**Project Description:** The Water Treatment Plant has two (2) distinct treatment processes, lime softening and membrane. A recent evaluation conducted by City Consultant, Carole Engineers, compared either expanding the membrane treatment process, decommissioning the lime softening, or rehabilitating the lime treatment plant for a 20 year life cycle. It was determined that based on the capital costs and operational costs for membrane expansion, that rehabilitating the lime softening treatment was more cost effective.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>New Equipment</b>			\$400,000					\$400,000
<b>Totals</b>		\$945,000	\$400,000					\$400,000

## Utility Hardening of Water Inter-Connections [16-288]



**Project Description:** Project will install meters and backflow protection between the City of Pompano Beach Water System and other Utilities at the following locations: Broward County 2A\* 12" at 2517 NE 22nd Avenue, Lighthouse Point; Fort Lauderdale\* 6" near East McNab Rd & NE 20th Terrace, Ft. Lauderdale; Ft. Lauderdale\* 12" West McNab Road & SW 46th Avenue, Pompano Beach; Fort Lauderdale 12" AIA/5450 N. Ocean Boulevard, Lauderdale by the Sea. The meters provide for water usage determination and recovery of cost should emergency conditions require the opening of the connections.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>				\$9,500				\$9,500
<b>Construction</b>				\$475,000				\$475,000
<b>Outside Consulting/Design</b>			\$100,000					\$100,000
<b>Totals</b>	\$189,037.65	\$684,188	\$100,000	\$484,500				\$584,500

## Consumptive Use 10 year Permit Report [19-343]

**Project Description:** Report for South Florida Water Management District Permit.



Prepared For:  
City of Pompano Beach



Water Supply Facility Work Plan

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years	2018	2019	Projected				<i>5 Year Total</i>
	Actuals	Revised		2020	2021	2022	2023	
<b>Outside Consulting/Design</b>			\$40,000					\$40,000
<b>Totals</b>			\$40,000					\$40,000

**Water Treatment Plant - Filter Level Control Modifications [19-344]**



**Project Description:** City Consultant McCafferty Brinson conducted an evaluation and determined that our existing water filter level control potentially presents a regulatory compliance and operational vulnerability. City staff have previously experienced issues with the existing level control valve operation. This proposed project, per Consultant's recommendations, will permanently alleviate this vulnerability and maintain proper filter levels at all times by installing a fixed weir in a new flow box.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years	2018	2019	Projected				5 Year Total
	Actuals	Revised		2020	2021	2022	2023	
Outside Consulting/Design			\$50,000					\$50,000
<b>Totals</b>			\$50,000					\$50,000

**Wastewater - Force Main Assessment [19-345]**

**Project Description:** Evaluation of the 7.4 miles of the 24 - 48 inch wastewater Force main.



Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Other Professional Fees			\$225,000					\$225,000
<b>Totals</b>			\$225,000					\$225,000

**Strategic Plan:**

**East McNab Road Force Main Study and Upgrades [19-346]**

**Project Description:** A comprehensive study to evaluate redirecting the existing cascade force main system associated with the East Mc Nab Road lift stations; (lift station 64, lift station 65, lift station 66 and lift station 68).



Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Scoping Fees			\$345,000					\$345,000
<b>Totals</b>			\$345,000					\$345,000

**Non-Sewer Area C [19-347]**



**Project Description:** This unsewered area occupies approximately 51 acres in the southwest corner of Powerline Road and NW 18th Street. This area is occupied by auto salvage companies and several small commercial/light industrial properties. Some of these properties have little or no access to public streets. Since these properties cover a relatively large area with limited access to public streets, serving the entire area with a single gravity sewer system is not practical. Three separate gravity collection systems with small pumps stations are recommended for a portion of the property. Two properties along Powerline Road would be best served with two low pressure pump stations.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design			\$200,000					\$200,000
<b>Totals</b>			\$200,000					\$200,000

**Water Treatment Plant - Concentrate Treatment Study [19-348]**

**Project Description:** Study the available technologies capable of treating the membrane plant concentrate water to drinking water standards as an alternative drinking water supply.



Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design			\$100,000					\$100,000
<b>Totals</b>			\$100,000					\$100,000

## Wellfield Performance and Relocation Study [19-349]



**Project Description:** This study will be a comprehensive assessment of both wellfields. Each individual well in the west wellfield will be evaluated for sand production, specific capacity tests and evaluation of conversion to submersible pump technology, which will improve operational efficiency and eliminate regulatory compliance inspection deficiencies. Wells in the east wellfield located in the Air Park property will be evaluated for relocation or abandonment and replacement.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>				\$30,000				\$30,000
<b>Construction</b>				\$1,500,000				\$1,500,000
<b>Outside Consulting/Design</b>			\$550,000	\$150,000				\$700,000
<b>Totals</b>			\$550,000	\$1,680,000				\$2,230,000

**Non-Sewer Area B [20-WS-001]**



**Project Description:** This answered area identified by the City occupies approximately 100 acres west I-95 and east of the railroad. The area lies north of Martin Luther King Blvd. and south of NW 15th Street. This area is occupied by metal recycling companies, building supply companies, equipment rental companies, and several smaller businesses such as truck and auto repair, and a taxidermy business. Since these properties cover a relatively large area with limited access to public streets, serving the entire area with gravity sewer would be too costly. Also, the expected wastewater flow from these properties is expected to be low. For these reasons, low pressure pump stations are recommended for large parcels, and gravity sewer is recommended for higher density areas.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design				\$200,000				\$200,000
<b>Totals</b>				\$200,000				\$200,000

**Water Treatment and Reuse Storage Tank Cleaning [20-WS-002]**

**Project Description:** This is for the periodic cleaning of the finished product storage tanks.



Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Other Professional Fees				\$100,000				\$100,000
<b>Totals</b>				\$100,000				\$100,000

**Wastewater - Master Plan Update 2021 [21-WS-001]**



**Project Description:** The Wastewater Master Plan update is required every five years to evaluate future system demand and necessary upgrades to facilitate planning efforts in order to meet customer levels of service and regulatory requirements.

Funding Source: Utility Renewal and Replacement Capital Fund (420)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design					\$175,000			\$175,000
<b>Totals</b>					\$175,000			\$175,000

## **Stormwater Capital Fund**

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# Stormwater Utility Capital Fund (426)

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This section includes the capital plan for the Stormwater Utility Capital Fund. The Stormwater Utility Capital Fund was established to fund on a pay-as-you-go basis and to fulfill necessary drainage improvements within the City. The Stormwater Utility Capital Budget for Fiscal Year 2019 (\$1,738,584) is supported by transfer from Stormwater Utility Operating Fund 425. This proposed level of funding reflects the fund's various drainage rehabilitations and improvements throughout the City and a working capital reserve. These funding levels do not reflect the operations and maintenance costs of the Stormwater Utility Fund. The remaining portion of the Stormwater Utility Capital Improvement Plan \$11,036,003 (FY 2020-FY 2023) is supported by the same sources of revenues.

*This section is organized in the following manner:*

Five year Revenue and Appropriation Summary Projects:

## **Stormwater**

1. Stormwater - Backflow Valves [14-235]
2. Stormwater - Pipe Lining and Miscellaneous Projects [17-308]
3. Stormwater - Dixie Highway & McNab Rd. [18-327]
4. Stormwater - N. Riverside Dr. & N.E. 14th St. Causeway [19-350]
5. Stormwater - Atlantic Blvd. & S. Riverside Dr. [19-351]
6. Stormwater - N.E. 27th Ave. & N.E. 16th St. [19-352]
7. Stormwater - N.W. 22nd St. [20-SW-001]
8. Stormwater - Powerline Road & N.W. 33rd St. [21-SW-001]
9. Stormwater - S.E. 28th Ave. South of Atlantic Blvd. [21-SW-002]
10. Stormwater - N.W. 22nd Ct. [21-SW-003]
11. Stormwater - US-1 & S.E. 15th St. [22-SW-003]
12. Stormwater - S.E. 9th St. [22-SW-004]
13. Stormwater - N.W. 16th Ln. [22-SW-005]
14. Stormwater - N.W. 7th Terrace [22-SW-006]
15. Stormwater - S.E. 15th Ave. [22-SW-007]

### Stormwater Utility Capital Fund (426) Revenues

	2019	2020	2021	2022	2023	Total
Transfer from Stormwater Fund (425)	\$1,738,584	\$1,900,000	\$2,846,526	\$4,496,240	\$1,793,237	\$12,774,587
<b>Total Revenues</b>	\$1,738,584	\$1,900,000	\$2,846,526	\$4,496,240	\$1,793,237	\$12,774,587

### Stormwater Utility Capital Fund (426) Appropriations

Stormwater	2019	2020	2021	2022	2023	Total
Stormwater - Backflow Valves [14-235]	\$51,000	\$51,000	\$51,000	\$51,000	\$51,000	\$255,000
Stormwater - Pipe Lining and Miscellaneous Projects [17-308]	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Stormwater - Dixie Highway & McNab Rd. [18-327]	\$53,210	---	---	---	---	\$53,210
Stormwater - N. Riverside Dr. & N.E. 14th St. Causeway [19-350]	\$162,298	---	---	---	---	\$162,298
Stormwater - Atlantic Blvd. & S. Riverside Dr. [19-351]	\$475,302	---	---	---	---	\$475,302
Stormwater - N.E. 27th Ave. & N.E. 16th St. [19-352]	\$425,454	\$1,342,771	\$1,383,055	---	---	\$3,151,280
Stormwater - N.W. 22nd St. [20-SW-001]	---	\$59,703	\$375,087	---	---	\$434,790
Stormwater - Powerline Road & N.W. 33rd St. [21-SW-001]	---	---	\$259,503	\$1,629,496	---	\$1,888,999
Stormwater - S.E. 28th Ave. South of Atlantic Blvd. [21-SW-002]	---	---	\$103,309	\$647,345	---	\$750,654
Stormwater - N.W. 22nd Ct. [21-SW-003]	---	---	\$178,332	\$1,120,256	---	\$1,298,588
Stormwater - US-1 & S.E. 15th St. [22-SW-003]	---	---	---	\$214,084	---	\$214,084
Stormwater - S.E. 9th St. [22-SW-004]	---	---	---	\$68,406	---	\$68,406
Stormwater - N.W. 16th Ln. [22-SW-005]	---	---	---	\$78,540	---	\$78,540
Stormwater - N.W. 7th Terrace [22-SW-006]	---	---	---	\$122,937	---	\$122,937
Stormwater - S.E. 15th Ave. [22-SW-007]	---	---	---	\$70,939	---	\$70,939
<b>Total Stormwater Utility Capital Fund</b>	\$1,367,264	\$1,653,474	\$2,550,286	\$4,203,003	\$251,000	\$10,025,027

### Stormwater Utility Capital Fund (426) Operating Expenses

	2019	2020	2021	2022	2023	Total
Project Admin Fee	\$171,320	---	---	---	---	\$171,320
<b>Total</b>	\$171,320	---	---	---	---	\$171,320

### Stormwater Utility Capital Fund (426) Reserves and Transfers

	2019	2020	2021	2022	2023	Total
Working Capital Reserve	\$200,000	\$246,526	\$296,240	\$293,237	\$1,542,237	\$2,578,240
<b>Total</b>	\$200,000	\$246,526	\$296,240	\$293,237	\$1,542,237	\$2,578,240
<b>Total Appropriations</b>	\$1,738,584	\$1,900,000	\$2,846,526	\$4,496,240	\$1,793,237	\$12,774,587

# Stormwater

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## Stormwater - Backflow Valves [14-235]

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**Project Description:** This project is to install check valves on tidal outfalls. The valve will prevent backflow of tide onto streets during extreme high tides, when tidal waters are higher than the roadway.



Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)			\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000
Construction			\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>Totals</b>	\$193,951.30	\$36,552	\$51,000	\$51,000	\$51,000	\$51,000	\$51,000	\$255,000

## Stormwater - Pipe Lining and Miscellaneous Projects [17-308]



**Project Description:** This project is for lining stormwater pipes to repair deteriorated pipes including small projects to replace or add stormwater facilities; such as, stormwater pipes that discharge to canals and the Intra-coastal between homes and under roads. It also includes repairs to piping that requires replacement or repairs to French drain systems.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>			\$3,632	\$3,632	\$3,632	\$3,632	\$3,632	\$18,160
<b>Construction</b>			\$181,640	\$181,640	\$181,640	\$181,640	\$181,640	\$908,200
<b>Outside Consulting/Design</b>			\$14,728	\$14,728	\$14,728	\$14,728	\$14,728	\$73,640
<b>Totals</b>	\$115,401.30	\$243,955	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000

**Stormwater - Dixie Highway & McNab Rd. [18-327]**



**Project Description:** This project area is bounded by Interstate-95 on the west, by SW 9th Street on the north, by Dixie Highway on the east, and by West McNab Road on the south. This study area consists of mixture of residential and commercial properties. There is also an existing FDOT drainage system, which only serves the right of way for Dixie Highway. This project will help alleviate flooding in the area.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)			\$1,043					\$1,043
Construction			\$52,167					\$52,167
Outside Consulting/Design								\$0
<b>Totals</b>		\$7,879	\$53,210					\$53,210

**Stormwater - N. Riverside Dr. & N.E. 14th St. Causeway [19-350]**

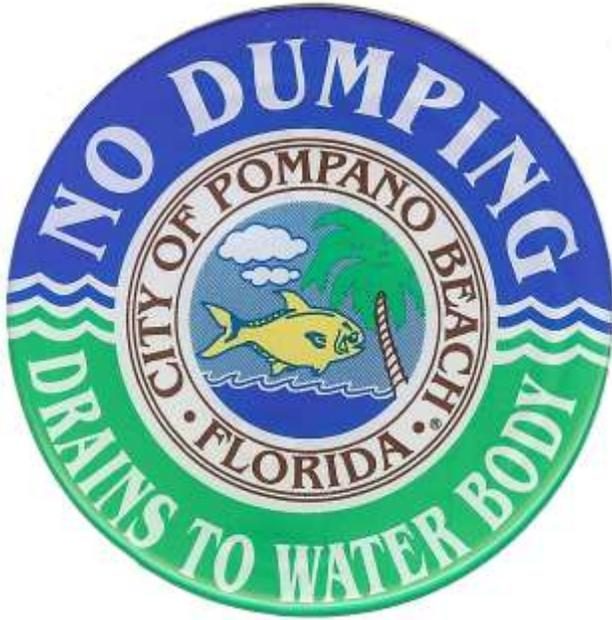


**Project Description:** This study area is primarily located along North Riverside Drive between NE 14th Street Causeway and NE 8th Street. This neighborhood is a mixture of single family homes, multi-family residential complex and commercial properties. The existing stormwater system within the study area consists of the FDOT system along US A1A and a City system along North Riverside Drive with three existing outfalls discharging directly to the Intracoastal Waterway. The topography of the study area along with the model schematics are displayed on Figure 5-12A after this section. The ground surface elevation along the centerline of North Riverside Drive is as low as 1.3 foot NAVD at some locations. Due to the very low elevation of the study area, the flooding problems within the study area are directly influenced by the tidal fluctuations within the Intracoastal Waterway.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design			\$162,298					\$162,298
<b>Totals</b>			\$162,298					\$162,298

**Stormwater - Atlantic Blvd. & S. Riverside Dr. [19-351]**

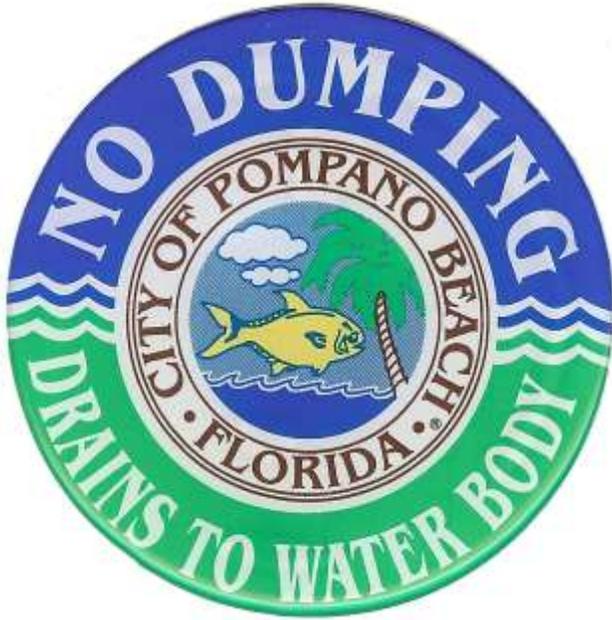


**Project Description:** This project is priority #13 in the Stormwater master plan.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design			\$475,302					\$475,302
<b>Totals</b>			\$475,302					\$475,302

**Stormwater - N.E. 27th Ave. & N.E. 16th St. [19-352]**



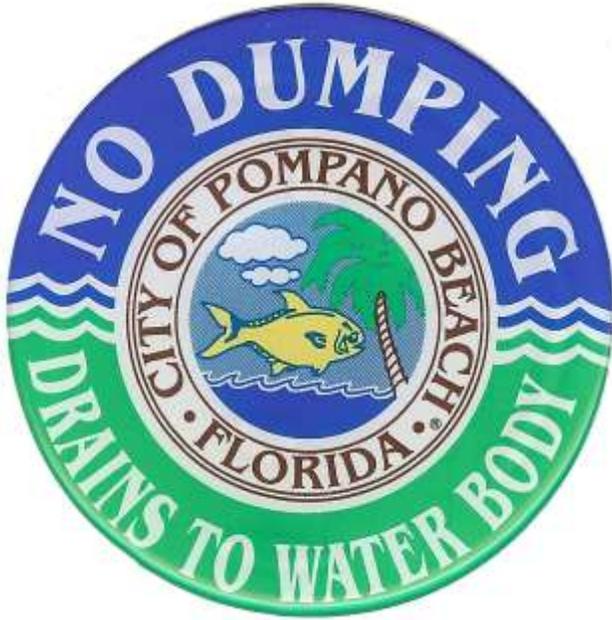
**Project Description:** This project will improve the drainage in the NE 27th Avenue and NE 16th Street Area.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)				\$26,328	\$27,118			\$53,446
Construction				\$1,316,443	\$1,355,937			\$2,672,380
Outside Consulting/Design			\$425,454					\$425,454
<b>Totals</b>			\$425,454	\$1,342,771	\$1,383,055			\$3,151,280

**Stormwater - N.W. 22nd St. [20-SW-001]**

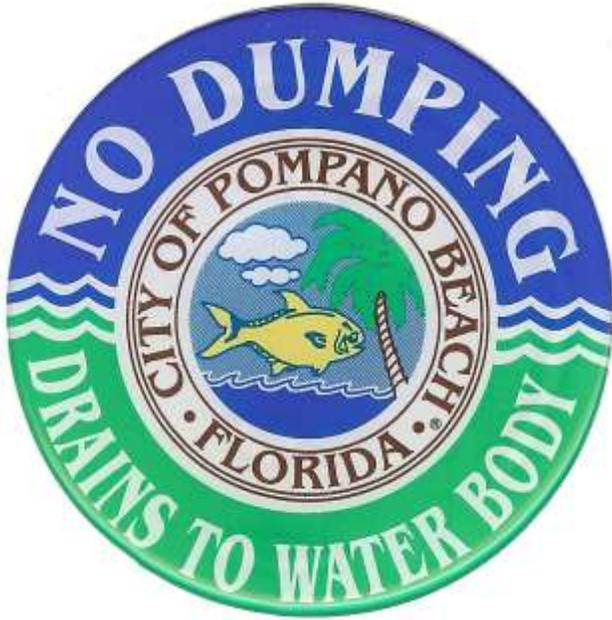
**Project Description:** Improve the drainage on NW 22nd Street



Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)					\$7,355			\$7,355
Construction					\$367,732			\$367,732
Program Admin./Design				\$59,703				\$59,703
<b>Totals</b>				\$59,703	\$375,087			\$434,790

**Stormwater - Powerline Road & N.W. 33rd St. [21-SW-001]**

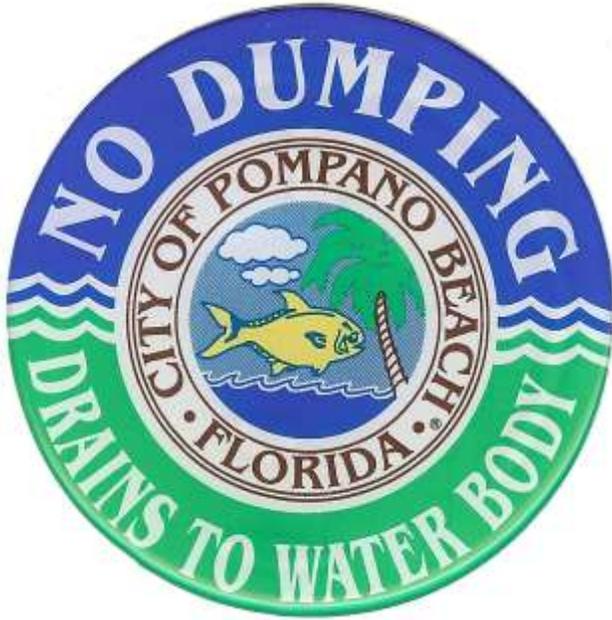


**Project Description:** This project will improve the drainage in the area east of Powerline Road from NW 31st Street to NW 33rd Court. This study area is bounded by Powerline Road on the west, NW 33rd Court on the north, NW 18th Terrace on the east and NW 31st Street on the south. This study area consists mainly of industrial and commercial properties. The study area has a limited amount of public roadways, which include NW 33rd Court, NW 33rd Street, NW 18th Terrace and NW 32nd Street. These public right-of-way areas have a significant impervious surface coverage, which prevents the infiltration of stormwater runoff into the ground surface after rainfall events. There are no existing City drainage facilities within the study area. There is an existing FDOT drainage system, which only serves the right-of-way for Powerline Road.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)						\$21,965		\$21,965
Construction						\$1,607,531		\$1,607,531
Outside Consulting/Design					\$259,503			\$259,503
<b>Totals</b>					\$259,503	\$1,629,496		\$1,888,999

**Stormwater - S.E. 28th Ave. South of Atlantic Blvd. [21-SW-002]**

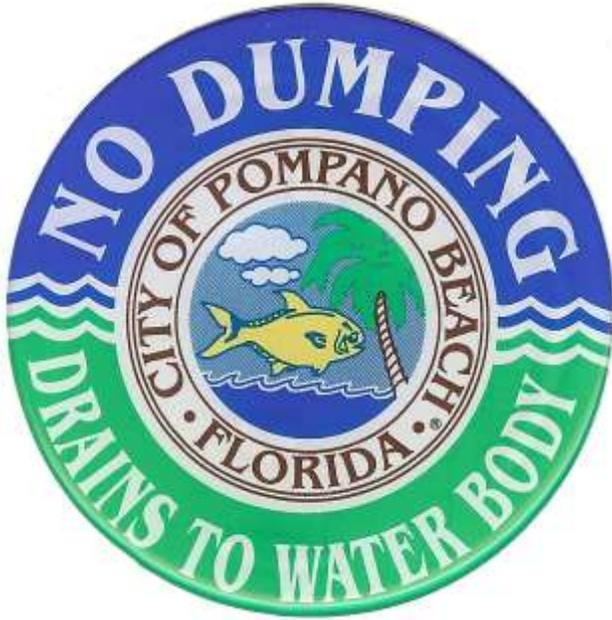


**Project Description:** This project area is located along SE 28th Avenue between SE 1st Court and SE 4th Street, which is immediately west of the Intracoastal Waterway.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)						\$12,693		\$12,693
Construction						\$634,652		\$634,652
Outside Consulting/Design					\$103,309			\$103,309
<b>Totals</b>					\$103,309	\$647,345		\$750,654

**Stormwater - N.W. 22nd Ct. [21-SW-003]**

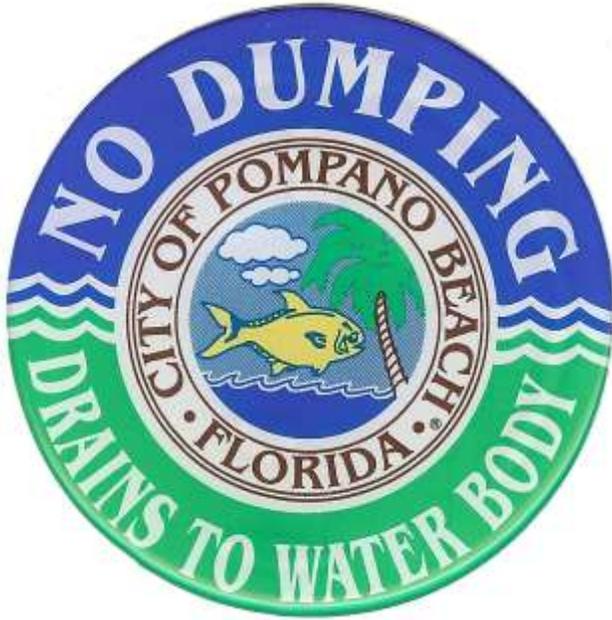


**Project Description:** This project area is an isolated right-of-way area with heavy flooding problems just south of Copan's Road and just east of Powerline Road. This study area mainly consists of industrial and commercial properties, with only two City roadways (NW 22nd Court and NW 18th Avenue) with significant impervious ground coverage, which can limit the infiltration of stormwater runoff into the ground surface. The problem area is located along NW 22nd Court between NW 18th Avenue and NW 15th Avenue.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)						\$21,966		\$21,966
Construction						\$1,098,290		\$1,098,290
Outside Consulting/Design					\$178,332			\$178,332
<b>Totals</b>					\$178,332	\$1,120,256		\$1,298,588

**Stormwater - US-1 & S.E. 15th St. [22-SW-003]**

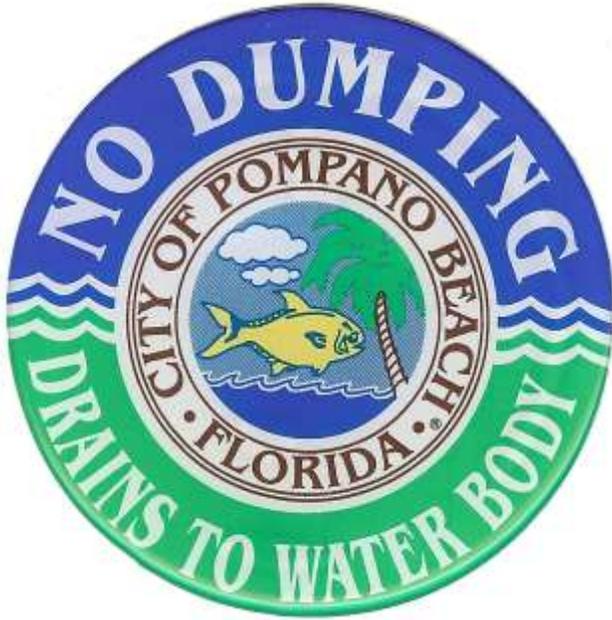


**Project Description:** This study area is a residential neighborhood located between US-1 and the Intracoastal Waterway along SE 13th Street, SE 13th Court, SE 14th Street and SE 15th Street. The ground surface elevations within this study area are very low, which creates some the flooding problems. The existing stormwater system includes recently installed exfiltration system, approximately 7,000 linear feet, without a positive outfall into the Intracoastal Waterway. The storage and infiltration capacity of the existing exfiltration system is limited due to the low elevations within these right-of-way areas. However, there are some roadways in the study area, such as SE 23rd Avenue, SE 24th Avenue and SE 24th Terrace, which are without existing drainage facilities

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design						\$214,084		\$214,084
<b>Totals</b>						\$214,084		\$214,084

**Stormwater - S.E. 9th St. [22-SW-004]**



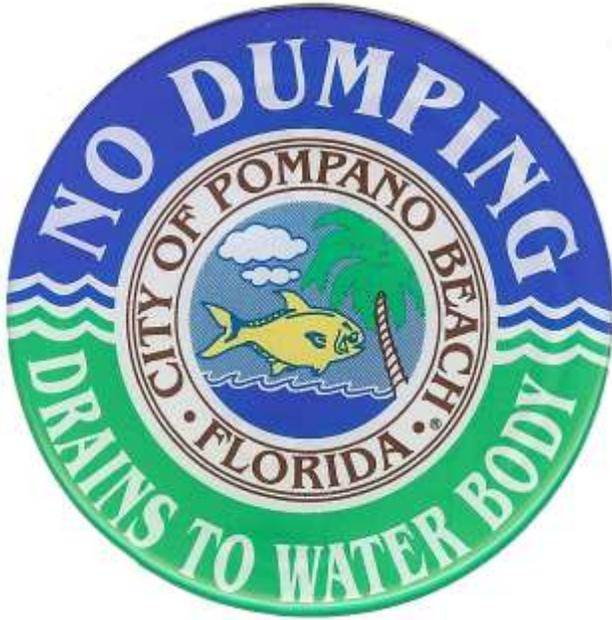
**Project Description:** This study area is along SE 9th Street to the east of SE 22nd Avenue, which is surrounded by the Intracoastal Waterway. This residential neighborhood has a closed exfiltration trench system of 1,500 linear feet of 18-inch without a positive outfall at the eastern end of the right-of-way. There is also an isolated inlet structure at the western end of the right-of-way that discharges via a 15-inch outfall pipe into the Intracoastal Waterway. Due to a small ridge midway along SE 9th Street, these two stormwater systems are hydraulically isolated from each other, which can lead to flooding during heavy rainfall events. The performance of the existing outfall is also limited by tidal influences due to the very low elevation of the study area.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design						\$68,406		\$68,406
<b>Totals</b>						\$68,406		\$68,406

**Strategic Plan:**

**Stormwater - N.W. 16th Ln. [22-SW-005]**

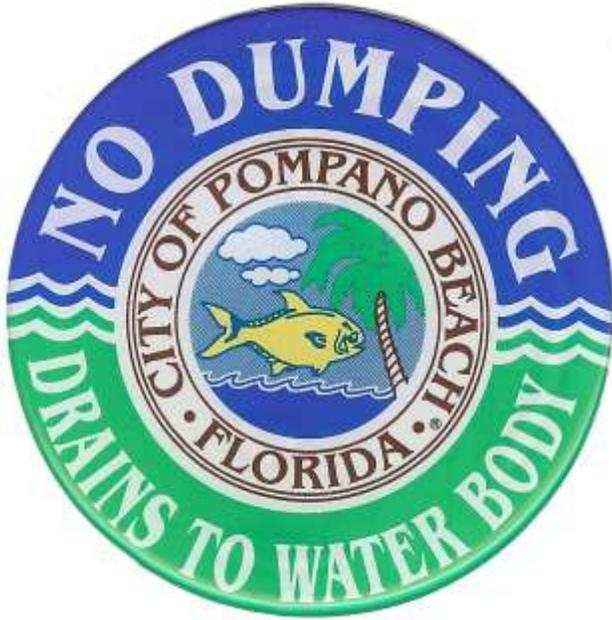


**Project Description:** This study area is an isolated right-of-way area with heavy flooding problem just north of Copan's Road between Powerline Road and Andrews Avenue. This study area mainly consists of industrial and commercial properties with only one City roadway (NW 16th Lane) with significant impervious ground coverage, which can limit the infiltration of stormwater runoff into the ground surface. As shown in the City Stormwater Atlas, there is existing drainage facilities located along NW 16th Lane according to City staff, which does not provide adequate flood protection to the right of way areas based on past observations during rainfall events.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design						\$78,540		\$78,540
<b>Totals</b>						\$78,540		\$78,540

**Stormwater - N.W. 7th Terrace [22-SW-006]**

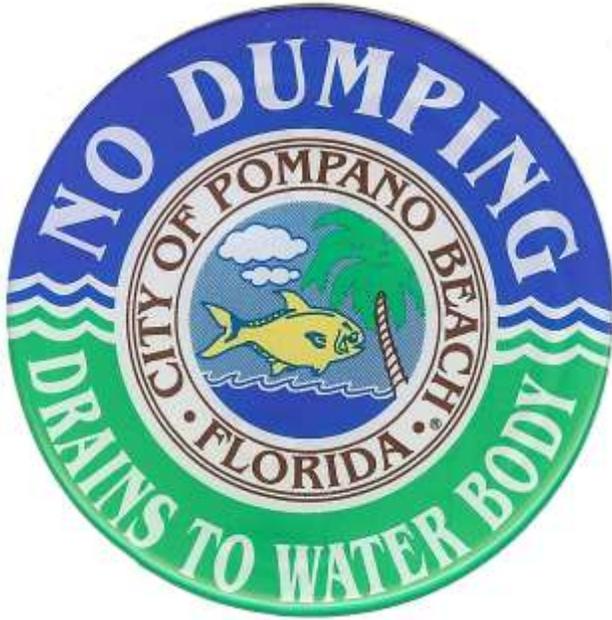


**Project Description:** This project is to improve the stormwater in an isolated section of right-of-way along NW 7th Terrace and NW 7th Lane immediately east of I-95. This study area mainly consists of single family residential properties. The public right-of way area for NW 7th Terrace and NW 7th Lane has an existing stormwater system which ranges from 15 inch to 24 inch pipe and discharges into a stormwater retention pond at north side of the study area.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Art (2% of Construction)						\$2,087		\$2,087
Construction						\$104,382		\$104,382
Outside Consulting/Design						\$16,468		\$16,468
<b>Totals</b>						\$122,937		\$122,937

**Stormwater - S.E. 15th Ave. [22-SW-007]**



**Project Description:** This project is to improve drainage in an area that is a single family residential neighborhood located immediately south of East Atlantic Boulevard along SE 15th Street. The existing drainage system within the study consists of a small pipe network that collects stormwater runoff along SE 15th Avenue between SE 2nd Street and SE 3rd Street and discharges via an existing 18-inch outfall pipe between SE 14th Avenue and SE 15th Avenue into a tidal canal.

Funding Source: Stormwater Utility Capital Fund (426)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design						\$70,939		\$70,939
<b>Totals</b>						\$70,939		\$70,939

# **Airpark Capital Fund**

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## Airpark Capital Fund (462/465)

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This section includes the capital plan for the Airpark Capital Projects. The Airpark Capital Budget in Fiscal Year 2019 (\$316,228) is supported by Interest Earnings, and the Budgetary Fund Balance and land rent utility fund. Funds are committed to Airpark Pavement project \$50,000, project administrative fee \$17,504, and a working capital reserve for current and future projects of \$248,724. The remaining portion of the Airpark Capital Improvement Plan \$2,064,740 (FY 2020-FY 2023) is supported by the same sources of revenues and the FDOT Grant.

*This section is organized in the following manner:*

Five year Revenue and Appropriation Summary Projects:

### **Airpark**

1. Airpark Pavement Repair (Rehab) [06-910]
2. New Air Traffic Control Tower (ATCT) Siting Study [20-AP-001]
3. The Air Traffic Control Tower Design [21-AP-002]

### Airpark Capital Fund (462/465) Revenues

	2019	2020	2021	2022	2023	Total
FDOT Grant	---	\$360,000	\$360,000	---	---	\$720,000
Land rent Utility Fund	\$258,228	\$265,975	\$273,954	\$282,173	\$290,638	\$1,370,968
Project Fund Balance	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Interest Earnings	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$40,000
<b>Total Revenues</b>	<b>\$316,228</b>	<b>\$683,975</b>	<b>\$691,954</b>	<b>\$340,173</b>	<b>\$348,638</b>	<b>\$2,380,968</b>

### Airpark Capital Fund (462/465) Appropriations

	2019	2020	2021	2022	2023	Total
<b>Airpark</b>						
Airpark Pavement Repair (Rehab) [06-910]	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
New Air Traffic Control Tower (ATCT) Siting Study [20-AP-001]	---	\$450,000	---	---	---	\$450,000
The Air Traffic Control Tower Design [21-AP-002]	---	---	\$450,000	---	---	\$450,000
<b>Total Airpark Capital Fund (462/465)</b>	<b>\$50,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$1,150,000</b>

### Airpark Capital Fund (462/465) Operating Expenses

	2019	2020	2021	2022	2023	Total
Project Admin Fee	\$17,504	---	---	---	---	\$17,504
<b>Total</b>	<b>\$17,504</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>\$17,504</b>

### Airpark Capital Fund (462/465) Reserves and Transfers

	2019	2020	2021	2022	2023	Total
Working Capital Reserve	\$248,724	\$183,975	\$191,954	\$290,173	\$298,638	\$1,213,464
<b>Total</b>	<b>\$248,724</b>	<b>\$183,975</b>	<b>\$191,954</b>	<b>\$290,173</b>	<b>\$298,638</b>	<b>\$1,213,464</b>

<b>Total Appropriations</b>	<b>\$316,228</b>	<b>\$683,975</b>	<b>\$691,954</b>	<b>\$340,173</b>	<b>\$348,638</b>	<b>\$2,380,968</b>
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# Airpark

## Airpark Pavement Repair (Rehab) [06-910]

**Project Description:** This project funds the repairs and maintenance of airside pavements including crack sealing, rejuvenation and miscellaneous structural repairs.



Funding Source: Airpark Capital Fund (462/465)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				<i>5 Year Total</i>
				2020	2021	2022	2023	
<b>Construction</b>			\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>Totals</b>	\$520,933.55	\$74,947	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000

**Strategic Plan:**

Superior Capacity

6.0 Growth Capacity

6.2. Ensure the Air Park has the capacity to manage an increase in tourism

**New Air Traffic Control Tower (ATCT) Siting Study [20-AP-001]**



**Project Description:** A study will need to be conducted in order to determine where and how tall the new air traffic control tower will be located on the airport (Projected for FY 2020). In conjunction with the tower siting study an engineering firm (TBD) can be designing the new air traffic control tower. The City's share is 20% or \$90,000 and FDOT's share is 80% or \$360,000.

Funding Source: Airpark Capital Fund (462/465)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
Outside Consulting/Design				\$450,000				\$450,000
<b>Totals</b>				\$450,000				\$450,000

**Strategic Plan:**

Superior Capacity

6.0 Growth Capacity

6.2. Ensure the Air Park has the capacity to manage an increase in tourism

**The Air Traffic Control Tower Design [21-AP-002]**



**Project Description:** A study will need to be conducted in order to determine where and how tall the new air traffic control tower will be located on the airport (Projected for FY 2020). In conjunction with the tower siting study an engineering firm (TBD) can be designing the new air traffic control tower. The City's share is 20% or \$90,000 and FDOT's share is 80% or \$360,000.

Funding Source: Airpark Capital Fund (462/465)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				5 Year Total
				2020	2021	2022	2023	
					\$450,000			\$450,000
<b>Totals</b>					\$450,000			\$450,000

**Strategic Plan:**

# **Cemetery Trust Capital Fund**

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## Cemetery Trust Fund (621)

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This section includes the capital plan for the Cemetery Trust Fund Project "Replace Block Wall at Municipal Cemetery". The Cemetery Trust Fund budget for this project, in Fiscal Year 2019 (\$300,000) and \$17,504 in project admin fee and \$25,000 in working capital reserve are supported by project fund balance.

*This section is organized in the following manner:*

Five year Revenue and Appropriation Summary Projects:

### **Misc. Projects**

1. Replace Block Wall at Municipal Cemetery [18-329]

*Cemetery Trust Fund (621) Revenues*

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>Project Fund Balance</b>	\$342,504	---	---	---	---	\$342,504
<b>Total Revenues</b>	\$342,504	---	---	---	---	\$342,504

*Cemetery Trust Fund (621) Appropriations*

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
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**Misc. Projects**

<b>Replace Block Wall at Municipal Cemetery [18-329]</b>	\$300,000	---	---	---	---	\$300,000
<b>Total Cemetery Trust Fund (621)</b>	\$300,000	---	---	---	---	\$300,000

*Cemetery Trust Fund (621) Operating Expenses*

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>Project Admin Fee</b>	\$17,504	---	---	---	---	\$17,504
<b>Total</b>	\$17,504	---	---	---	---	\$17,504

*Cemetery Trust Fund (621) Reserves and Transfers*

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>Working Capital Reserve</b>	\$25,000	---	---	---	---	\$25,000
<b>Total</b>	\$25,000	---	---	---	---	\$25,000

<i><b>Total Appropriations</b></i>	\$342,504	\$0	\$0	\$0	\$0	\$342,504
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# Misc. Projects

## Replace Block Wall at Municipal Cemetery [18-329]

**Project Description:** Replace existing concrete block wall at cemetery to include seven vehicle gates with decorative fencing that requires less maintenance.



Funding Source: Cemetery Trust Fund (621)

Projected Expenditure	Past Years Actuals	2018 Revised	2019	Projected				<i>5 Year Total</i>
				2020	2021	2022	2023	
<b>Art (2% of Construction)</b>								\$0
<b>Construction</b>			\$300,000					\$300,000
<b>Totals</b>		\$103,000	\$300,000					\$300,000

**Strategic Plan:**

Great Places

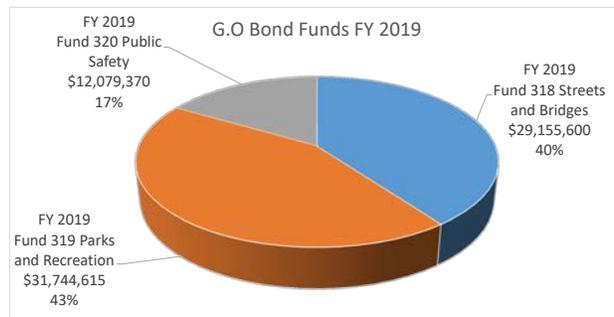
2.0 Tourism

2.13. Improve aesthetic appearance of City facilities

## **General Obligations (G.O.) Capital Funds**

**Fiscal Year 2019 - 2023  
GO Bond Projects Summary**

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
<b>Fund 318 STREETS, SIDEWALKS, BRIDGES AND STREETSCAPING PROJECTS</b>						
<b>Revenues</b>						
Bond Proceeds	\$29,155,600	\$9,437,445	\$3,439,030	\$13,029,642	\$20,819,483	\$75,881,200
<b>Total</b>	<b>\$29,155,600</b>	<b>\$9,437,445</b>	<b>\$3,439,030</b>	<b>\$13,029,642</b>	<b>\$20,819,483</b>	<b>\$75,881,200</b>
<b>Appropriations</b>						
1 A1A Improvements	\$6,076,250	\$2,393,750	\$0	\$3,167,000	\$5,303,000	\$16,940,000
2 Collier City Neighborhood Improvements	\$1,260,350	\$1,433,650	\$306,000	\$0	\$0	\$3,000,000
3 Dixie Highway Improvements	\$12,430,000	\$0	\$0	\$2,430,000	\$10,000,000	\$24,860,000
4 Dr. MLK Jr. Blvd. Streetscape Improvements (Ph. I, NW 6 Avenue to I-95)	\$6,600,000	\$0	\$0	\$0	\$0	\$6,600,000
5 McNab Road Improvements	\$918,750	\$306,250	\$0	\$5,593,870	\$3,986,505	\$10,805,375
6 Palm Aire Neighborhood Improvements	\$173,250	\$308,000	\$0	\$1,838,772	\$1,529,978	\$3,850,000
7 NE 33rd Street Improvements	\$123,750	\$3,167,355	\$2,683,895	\$0	\$0	\$5,975,000
8 SE 5th Avenue Bridge	\$1,445,000	\$1,005,000	\$0	\$0	\$0	\$2,450,000
9 Terra Mar Bridge Improvements	\$128,250	\$823,440	\$449,135	\$0	\$0	\$1,400,825
<b>Total</b>	<b>\$29,155,600</b>	<b>\$9,437,445</b>	<b>\$3,439,030</b>	<b>\$13,029,642</b>	<b>\$20,819,483</b>	<b>\$75,881,200</b>
<b>Fund 319 PARKS, RECREATION AND LEISURE PROJECTS</b>						
<b>Revenues</b>						
Bond Proceeds	\$31,744,615	\$8,498,705	\$5,555,680	\$7,130,788	\$964,212	\$53,894,000
<b>Total</b>	<b>\$31,744,615</b>	<b>\$8,498,705</b>	<b>\$5,555,680</b>	<b>\$7,130,788</b>	<b>\$964,212</b>	<b>\$53,894,000</b>
<b>Appropriations</b>						
1 McNair Park Improvements	\$902,170	\$4,369,150	\$5,375,680	\$0	\$0	\$10,647,000
2 Amphitheater Renovations	\$3,500,000	\$0	\$0	\$0	\$0	\$3,500,000
3 Centennial Park Improvements	\$137,500	\$0	\$0	\$962,500	\$0	\$1,100,000
4 Fishing Pier Replacement	\$9,000,000	\$0	\$0	\$0	\$0	\$9,000,000
5 Kester Park Improvements	\$181,500	\$0	\$0	\$306,288	\$964,212	\$1,452,000
6 Mitchell Moore Improvements	\$411,820	\$984,180	\$0	\$0	\$0	\$1,396,000
7 North Pompano Park Renovations	\$3,039,825	\$150,175	\$0	\$0	\$0	\$3,190,000
8 Senior Citizens Center	\$4,824,800	\$2,995,200	\$180,000	\$0	\$0	\$8,000,000
9 Ultimate Sports Park	\$1,431,000	\$0	\$0	\$3,090,000	\$0	\$4,521,000
10 Youth Sports Complex	\$8,316,000	\$0	\$0	\$2,772,000	\$0	\$11,088,000
<b>Total</b>	<b>\$31,744,615</b>	<b>\$8,498,705</b>	<b>\$5,555,680</b>	<b>\$7,130,788</b>	<b>\$964,212</b>	<b>\$53,894,000</b>
<b>Fund 320 PUBLIC SAFETY PROJECTS</b>						
<b>Revenues</b>						
Bond Proceeds	\$12,079,370	\$4,187,730	\$439,600	\$19,893,032	\$8,040,768	\$44,640,500
<b>Total</b>	<b>\$12,079,370</b>	<b>\$4,187,730</b>	<b>\$439,600</b>	<b>\$19,893,032</b>	<b>\$8,040,768</b>	<b>\$44,640,500</b>
<b>Appropriations</b>						
1 Fire Emergency Operations Center	\$1,726,200	\$0	\$0	\$13,445,412	\$3,638,388	\$18,810,000
2 Fire Station 107 (New Fire Station)	\$4,356,810	\$1,843,690	\$0	\$0	\$0	\$6,200,500
3 Fire Station 52	\$214,050	\$71,350	\$439,600	\$3,302,660	\$1,772,340	\$5,800,000
4 Fire Station 61	\$3,956,310	\$1,843,690	\$0	\$0	\$0	\$5,800,000
5 Public Safety Complex	\$396,000	\$429,000	\$0	\$3,144,960	\$2,630,040	\$6,600,000
6 Beach Lifeguard Towers/Headquarters Renovation	\$1,430,000	\$0	\$0	\$0	\$0	\$1,430,000
<b>Total</b>	<b>\$12,079,370</b>	<b>\$4,187,730</b>	<b>\$439,600</b>	<b>\$19,893,032</b>	<b>\$8,040,768</b>	<b>\$44,640,500</b>
<b>Grand Total Revenues</b>	<b>\$72,979,585</b>	<b>\$22,123,880</b>	<b>\$9,434,310</b>	<b>\$40,053,462</b>	<b>\$29,824,463</b>	<b>\$174,415,700</b>
<b>Grand Total Expenditures</b>	<b>\$72,979,585</b>	<b>\$22,123,880</b>	<b>\$9,434,310</b>	<b>\$40,053,462</b>	<b>\$29,824,463</b>	<b>\$174,415,700</b>



**Summary All Funds**

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
<b>Revenues</b>	\$72,979,585	\$22,123,880	\$9,434,310	\$40,053,462	\$29,824,463	\$174,415,700
<b>Total</b>	<b>\$72,979,585</b>	<b>\$22,123,880</b>	<b>\$9,434,310</b>	<b>\$40,053,462</b>	<b>\$29,824,463</b>	<b>\$174,415,700</b>
	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Fund 318 Streets and Bridg	\$29,155,600	\$9,437,445	\$3,439,030	\$13,029,642	\$20,819,483	\$75,881,200
Fund 319 Parks and Recrea	\$31,744,615	\$8,498,705	\$5,555,680	\$7,130,788	\$964,212	\$53,894,000
Fund 320 Public Safety	\$12,079,370	\$4,187,730	\$439,600	\$19,893,032	\$8,040,768	\$44,640,500
<b>Total</b>	<b>\$72,979,585</b>	<b>\$22,123,880</b>	<b>\$9,434,310</b>	<b>\$40,053,462</b>	<b>\$29,824,463</b>	<b>\$174,415,700</b>

**Fund 318**

**STREETS, SIDEWALKS, BRIDGES AND STREETSCAPING PROJECTS**

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
<b>Revenues</b>						
Bond Proceeds	\$29,155,600	\$9,437,445	\$3,439,030	\$13,029,642	\$20,819,483	\$75,881,200
<b>Total</b>	<b>\$29,155,600</b>	<b>\$9,437,445</b>	<b>\$3,439,030</b>	<b>\$13,029,642</b>	<b>\$20,819,483</b>	<b>\$75,881,200</b>

**Appropriations**

**A1A Improvements**

**Project Description:** Undergrounding overhead utilities on A1A from Hillsboro Inlet to Terra Mar Drive to reduce power outages during storms and improve the aesthetics of the corridor. Improvements to include widening sidewalks, bike lanes, traffic calming, lighting and other streetscape improvements.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$773,250	\$257,750				\$1,031,000
Construction	\$5,303,000	\$2,136,000		\$3,167,000	\$5,303,000	\$15,909,000
<b>Total</b>	<b>\$6,076,250</b>	<b>\$2,393,750</b>	<b>\$0</b>	<b>\$3,167,000</b>	<b>\$5,303,000</b>	<b>\$16,940,000</b>

**Collier City Neighborhood Improvements**

**Project Description:** This project entails analysis, topographic surveying, procurement of necessary easements, design, and installation of light fixtures throughout the Collier City area. This 450-acres neighborhood with approximately 5100 residents and is in need of additional street/pedestrian lighting. The proposed lighting will not only serve to beautify this section of the City, but will also provide for improved safety conditions. In 2010, the Community Redevelopment Agency conducted a survey and 90.6% of survey respondents requested improvements to street lighting due to safety concerns (over 72% of the residents participated in the survey). This initiative will address lighting deficiencies and populate areas that lack tree canopy.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$198,750	\$66,250				\$265,000
Construction	\$1,061,600	\$1,367,400	\$306,000			\$2,735,000
<b>Total</b>	<b>\$1,260,350</b>	<b>\$1,433,650</b>	<b>\$306,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,000,000</b>

### Dixie Highway Improvements

**Project Description:** Upgrade the Dixie Highway corridor from McNab Road to Sample Road, including roadway crossing improvements, bicycle lanes, medians, sidewalks, lighting, landscaping, street furniture and other streetscape improvements.

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
Design	\$1,664,000					\$1,664,000
Construction	\$10,766,000			\$2,430,000	\$10,000,000	\$23,196,000
<b>Total</b>	<b>\$12,430,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,430,000</b>	<b>\$10,000,000</b>	<b>\$24,860,000</b>

### Dr. MLK Jr. Blvd. Streetscape Improvements

**Project Description:** Street improvements along Martin Luther King Jr. Boulevard from NW 6th Avenue to I-95, including paving, related drainage and water and sewer facilities within streets, sidewalks, medians, lighting, landscaping, street furniture and other streetscape improvements.

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
Design	\$333,000					\$333,000
Construction	\$6,267,000					\$6,267,000
<b>Total</b>	<b>\$6,600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,600,000</b>

### McNab Road Improvements

**Project Description:** Replace functionally obsolete bridge on McNab Road and beautifying McNab Road corridor between Federal Highway and South Cypress Creek Road, paving, related drainage improvements, sidewalks, bus shelters and benches, lighting, landscaping, street furniture and other streetscape improvements.

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
Design	\$918,750	\$306,250				\$1,225,000
Construction				\$5,593,870	\$3,986,505	\$9,580,375
<b>Total</b>	<b>\$918,750</b>	<b>\$306,250</b>	<b>\$0</b>	<b>\$5,593,870</b>	<b>\$3,986,505</b>	<b>\$10,805,375</b>

### Palm Aire Neighborhood Improvements

**Project Description:** Improvements at two bridges spanning the C-14 canal and to the Herb Skolnick Center, including lighting, landscaping and sidewalks.

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
Design	\$173,250	\$308,000		\$1,838,772	\$1,529,978	\$3,850,000
Construction						\$0
<b>Total</b>	<b>\$173,250</b>	<b>\$308,000</b>	<b>\$0</b>	<b>\$1,838,772</b>	<b>\$1,529,978</b>	<b>\$3,850,000</b>

**NE 33rd Street Improvements**

**Project Description:** Improvements along NE 33rd Street between Dixie Highway and Federal Highway to include but not be limited to overhead to underground utilities conversion, lighting, irrigation, landscaping, traffic calming, brick paver enhancements, curbing, drainage modifications, paths for shared uses, pavement resurfacing, street furniture and other streetscape improvements.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$123,750	\$86,250				\$210,000
Construction		\$3,081,105	\$2,683,895			\$5,765,000
<b>Total</b>	<b>\$123,750</b>	<b>\$3,167,355</b>	<b>\$2,683,895</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,975,000</b>

**SE 5th Avenue Bridge**

**Project Description:** Improvements to or replacement of SE 5th Avenue Bridge, built in 1959, based on FDOT's Bridge Management System report which includes recommendations for repairs to the deck and superstructure as well as substructure components to be replaced which includes pilings and jackets.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$225,000	\$75,000				\$300,000
Construction	\$1,220,000	\$930,000				\$2,150,000
<b>Total</b>	<b>\$1,445,000</b>	<b>\$1,005,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,450,000</b>

**Terra Mar Bridge Improvements**

**Project Description:** Improvements to Terra Mar Bridge, built in 1981, based on FDOT's Bridge Management System report which includes repair and replacement recommendations for the deck, superstructure, and substructure.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$128,250	\$54,750				\$183,000
Construction		\$768,690	\$449,135			\$1,217,825
<b>Total</b>	<b>\$128,250</b>	<b>\$823,440</b>	<b>\$449,135</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,400,825</b>

**Fund 319**

**PARKS, RECREATION AND LEISURE PROJECTS**

<b>Revenues</b>						
Bond Proceeds	\$31,744,615	\$8,498,705	\$5,555,680	\$7,130,788	\$964,212	\$53,894,000
<b>Total</b>	<b>\$31,744,615</b>	<b>\$8,498,705</b>	<b>\$5,555,680</b>	<b>\$7,130,788</b>	<b>\$964,212</b>	<b>\$53,894,000</b>

**Appropriations**

**McNair Park Improvements**

**Project Description:** Expand, renovate and equip this multi-functional facility to include lighted synthetic football/soccer field, running track, tennis court, basketball court, playground with water features to include splash pad, meeting rooms, concession and senior center.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$527,585					\$527,585
Construction	\$374,585	\$4,369,150	\$5,375,680			\$10,119,415
<b>Total</b>	<b>\$902,170</b>	<b>\$4,369,150</b>	<b>\$5,375,680</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,647,000</b>

**Amphitheater Renovations**

**Project Description:** Construct an open-air shade structure over the amphitheater seating area built in 1990, including new bathrooms, audio/video, stage lighting and upgrades to ticket booth and concession stand.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$350,000					\$350,000
Construction	\$3,150,000					\$3,150,000
<b>Total</b>	<b>\$3,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,500,000</b>

**Centennial Park Improvements**

**Project Description:** Construct an open-air facility for special events, including City-sponsored and resident events, such as weddings, quinceañeras, bar/bat mitzvah's, parties, anniversaries, receptions, fundraisers and family reunions.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$137,500					\$137,500
Construction				\$962,500		\$962,500
<b>Total</b>	<b>\$137,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$962,500</b>	<b>\$0</b>	<b>\$1,100,000</b>

**Fishing Pier Replacement**

**Project Description:** Replace existing fishing pier located at 222 N. Pompano Beach Boulevard with a new higher and wider pier to include pedestrian lighting, shade structures, fishing stations and a bait and tackle shop.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design						\$0
Construction	\$9,000,000					\$9,000,000
<b>Total</b>	<b>\$9,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,000,000</b>

### Kester Park Improvements

**Project Description:** Modernizing this 26-year old park by expanding the playground, open fields, ball fields, replacing dug outs and installation of perimeter fencing.

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
Design	\$181,500					\$181,500
Construction				\$306,288	\$964,212	\$1,270,500
<b>Total</b>	<b>\$181,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$306,288</b>	<b>\$964,212</b>	<b>\$1,452,000</b>

### Mitchell Moore Improvements

**Project Description:** Upgrades to this facility built in 1991 will include replacement of a grass field with synthetic (field turf), a new scoreboard, additional bleachers and shade structures over the bleacher area.

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
Design	\$249,470					\$249,470
Construction	\$162,350	\$984,180				\$1,146,530
<b>Total</b>	<b>\$411,820</b>	<b>\$984,180</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,396,000</b>

### North Pompano Park Renovations

**Project Description:** Upgrades to football/soccer field, playground and park, including land acquisition for expansion.

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
Design	\$407,125	\$150,175				\$557,300
Construction	\$2,632,700					\$2,632,700
<b>Total</b>	<b>\$3,039,825</b>	<b>\$150,175</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,190,000</b>

### Senior Citizens Center

**Project Description:** Construct new senior citizens center to handle increased demand for senior programs in the northwest sector of City. An upscale building will be constructed on property that needs to be acquired.

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
Design	\$2,540,000	\$180,000				\$2,720,000
Construction	\$2,284,800	\$2,815,200	\$180,000			\$5,280,000
<b>Total</b>	<b>\$4,824,800</b>	<b>\$2,995,200</b>	<b>\$180,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,000,000</b>

**Ultimate Sports Park**

**Project Description:** A new skate park, soccer/football field and concession/restroom building to be located adjacent to Apollo Park at 1580 NW 3rd Ave.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$231,565					\$231,565
Construction	\$1,199,435			\$3,090,000		\$4,289,435
<b>Total</b>	<b>\$1,431,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,090,000</b>	<b>\$0</b>	<b>\$4,521,000</b>

**Youth Sports Complex**

**Project Description:** Multi-use fields for youth sports and activities to include land acquisition, to be located at 700 NE 10th Street, the former Elks Club property, near Community Park.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$6,616,000					\$6,616,000
Construction	\$1,700,000			\$2,772,000		\$4,472,000
<b>Total</b>	<b>\$8,316,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,772,000</b>	<b>\$0</b>	<b>\$11,088,000</b>

**Fund 320**

**PUBLIC SAFETY PROJECTS**

**Revenues**

Bond Proceeds	\$12,079,370	\$4,187,730	\$439,600	\$19,893,032	\$8,040,768	<b>\$44,640,500</b>
<b>Total</b>	<b>\$12,079,370</b>	<b>\$4,187,730</b>	<b>\$439,600</b>	<b>\$19,893,032</b>	<b>\$8,040,768</b>	<b>\$44,640,500</b>

**Appropriations**

**Fire Emergency Operations Center**

**Project Description:** Construct a new Fire Rescue and Logistics Complex to include an Administrative Center, Emergency Operations Center, and a Fire and EMS distribution center with storage space for emergency apparatus, along with land acquisition for a public parking garage to be located in the Downtown Pompano Transit Oriented Corridor (DPTOC).

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$1,726,200					\$1,726,200
Construction				\$13,445,412	\$3,638,388	\$17,083,800
<b>Total</b>	<b>\$1,726,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,445,412</b>	<b>\$3,638,388</b>	<b>\$18,810,000</b>

**Fire Station 107 (New Fire Station)**

**Project Description:** Construct a new fire station to be located at the corner of SW 36th Avenue and McNab Road to reduce response time and enhance fire and emergency services to the area which will include land acquisition and a new 2-story, multi-bay building.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$214,050	\$71,350				<b>\$285,400</b>
Construction	\$4,142,760	\$1,772,340				<b>\$5,915,100</b>
<b>Total</b>	<b>\$4,356,810</b>	<b>\$1,843,690</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,200,500</b>

**Fire Station 52**

**Project Description:** Replace the existing, outdated 41-year old fire station that services Palm Aire and Collier City with a new fire station to reduce response time and enhance fire and emergency services to the area which will include a new 2-story, multi-bay building.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$214,050	\$71,350				<b>\$285,400</b>
Construction			\$439,600	\$3,302,660	\$1,772,340	<b>\$5,514,600</b>
<b>Total</b>	<b>\$214,050</b>	<b>\$71,350</b>	<b>\$439,600</b>	<b>\$3,302,660</b>	<b>\$1,772,340</b>	<b>\$5,800,000</b>

**Fire Station 61**

**Project Description:** Replace 38-year old fire station located at NW 3rd Avenue south of Copans Road with a new fire station to reduce response time and enhance fire and emergency services to the area which will include a new 2-story, multi-bay building.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$214,050	\$71,350				<b>\$285,400</b>
Construction	\$3,742,260	\$1,772,340				<b>\$5,514,600</b>
<b>Total</b>	<b>\$3,956,310</b>	<b>\$1,843,690</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,800,000</b>

**Public Safety Complex**

**Project Description:** Renovate interior space of Public Safety Complex located at 100 SW 3rd Street and 120 SW 3rd Street.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$396,000	\$429,000				<b>\$825,000</b>
Construction				\$3,144,960	\$2,630,040	<b>\$5,775,000</b>
<b>Total</b>	<b>\$396,000</b>	<b>\$429,000</b>	<b>\$0</b>	<b>\$3,144,960</b>	<b>\$2,630,040</b>	<b>\$6,600,000</b>

**Beach Lifeguard Towers/Headquarters Renovation**

**Project Description:** Enhance public safety on the beach by replacing four (4) older, outdated lifeguard towers and modernizing the existing Ocean Rescue Building.

	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>Total</b>
Design	\$125,000					<b>\$125,000</b>
Construction	\$1,305,000					<b>\$1,305,000</b>
<b>Total</b>	<b>\$1,430,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,430,000</b>

# Appendix

## Glossary of Terms

<b>Ad Valorem Taxes</b>	Property taxes calculated as a percentage of the value of real or personal property. The percentage is expressed in mills (thousands of dollars).
<b>Americans with Disabilities Act (ADA):</b>	Federal Law passed in 1990 which prohibits discrimination in employment or the provision of services and facilities on the basis of disability.
<b>Amortization</b>	The spreading out of capital expenses for intangible assets over a specific period of time (usually over the asset's useful life) for accounting and tax purposes. Amortization is similar to depreciation, which is used for tangible assets, and to depletion, which is used with natural resources. Amortization roughly matches an asset's expense with the revenue it generates.
<b>Appropriation</b>	The legal authorization given by the City Commission to make expenditures and incur obligations using City funds.
<b>Assumptions</b>	Accepted cause and effect relationships, or estimates of the existence of a fact from the known existence of other fact(s).
<b>Audit</b>	An examination of evidence, including records, facilities, inventories, systems, etc., to discover or verify desired information.
<b>Benchmarking</b>	Determining the quality of products, services and practices by measuring critical factors (e.g. how fast, how reliable a product or service is) and comparing the results to those of highly regarded competitors.
<b>Bond</b>	Financial obligation for which the issuer promises to pay the bondholder (the purchaser or owner of the bond) a specified stream of future cash flows, including periodic interest payments and a principal repayment.
<b>Budget Calendar</b>	A schedule of key dates which the City follows in the preparation, adoption and administration of the budget.
<b>Budgetary Fund Balance</b>	The amount available within a fund at the close of a fiscal period which can be carried over as revenue for the upcoming fiscal period.

<b>Capital Budget</b>	The first year of the capital improvement plan includes capital project appropriations and the revenues required to support the projects.
<b>Capital Improvement Plan</b>	All capital expenditures planned for the next five years. The plan specifies both proposed projects and the resources estimated to be available to fund project expenditures.
<b>Capital Projects</b>	Costs relating to an improvement to an existing structure over \$25,000.
<b>Capital Outlay</b>	Expenditures which result in the acquisition of or addition to fixed assets between \$1,000 and \$25,000.
<b>Comprehensive Plan</b>	Mandated by Florida Statutes. All local governments must develop and adopt a Comprehensive Plan to ensure adequate infrastructure to serve population growth and to protect the natural environment.
<b>Contingency</b>	A budgetary reserve set aside for an emergency or unanticipated expenditure. The City Commission must approve all contingency expenditures.
<b>Debt Service</b>	Payments of principal and interest on obligations resulting from the issuance of bonds.
<b>Deficit</b>	the amounts by which expenditures exceed revenues during a single accounting period.
<b>Depreciation</b>	The decline in the value of assets as a result of wear and tear, age, or obsolescence.
<b>Encumbrances</b>	Commitments of funds for contracts and services to be performed. When encumbrances are recorded, available appropriations are reduced correspondingly.
<b>Enterprise Fund</b>	Fund established to account for operations, which are financed and operated in a manner similar to private enterprises. The intent is that the expense of providing goods or services to the public on a continuing basis (including depreciation) be financed or recovered primarily through user fees. City Enterprise Funds include: Water & Sewer, Solid Waste, Air Park, Golf and the Stormwater Utility.
<b>Estimated Revenues</b>	Projections of funds to be received during the fiscal year.
<b>Expenditures</b>	Cost of goods delivered or services provided, including operating expenses, capital outlays, and debt service.

<b>Fiscal Year</b>	The 12-month period to which the annual budget applies. The City's fiscal year begins on October 1 and ends September 30.
<b>Franchise Fees</b>	Fees levied by the City in return for granting a privilege, which permits the continual use of public property, such as city streets, and usually involves the elements of monopoly and regulation.
<b>Fund</b>	A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources along with all related liabilities and residual equities or balances and related charges. These accounts are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.
<b>Fund Balance</b>	Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.
<b>General Capital Revenue</b>	The utility taxes, interest income and fund balance appropriated to support capital projects within the general capital projects fund capital budget. These projects normally include improvements to public safety facilities, parks, information systems, and general government facilities, none of which produce significant amounts of revenues.
<b>General Fund</b>	The fund used to account for all financial resources except those required to be accounted for in another fund.
<b>General Obligation Bonds</b>	G.O. Bonds are issued to raise funds for municipal projects that won't provide significant or any direct sources of revenue, but will benefit the entire community – such as public parks, fire stations, streets, bridges and related projects. G.O. Bonds are backed by the full faith and credit of the issuing municipality, through the imposition of new ad valorem property taxes.
<b>Goal</b>	A long-term attainable target for an organization.
<b>Grants</b>	Contributions of cash or other assets from another governmental agency to be used or expended for a specific purpose, activity, or facility.
<b>Human Capital</b>	The collective skills, knowledge, or other intangible assets of individuals that can be used to create economic value for the individuals, their employers, or their community.

<b>Impact Fees</b>	Funds collected from a developer to fund the improvements required to serve the residents or users of the development. The only impact fee the City currently collects is for parks.
<b>Infrastructure</b>	The equipment, facilities and other capital improvements necessary to provide municipal services.
<b>Initiative</b>	An introductory act or step; leading action.
<b>Interest Earnings</b>	Revenues earned on invested cash.
<b>Internal Service Funds</b>	Funds established for the financing of goods and services provided by one department to other departments within the City on a cost-reimbursement basis. Examples include Central Services, Central Stores, Insurance Services and Vehicle Services.
<b>Inter-fund Transfers</b>	Amounts transferred from one fund to another.
<b>Inventory</b>	A detailed listing of property currently held by the government.
<b>Investment</b>	The action or process of investing money for profit or material result.
<b>Millage Rate</b>	One mill equals \$100 of tax for each \$1,000 of property value. The millage rate is the total number of mills of tax assessed against the value.
<b>Non-Ad Valorem Assessments</b>	Assessments based on the improvement or service cost allocated to a property (Ex: Solid Waste, lighting, or paving assessments) and are levied on a benefit unit basis, rather than on value.
<b>Objectives</b>	A specific, measurable and observable result of an organization's activity that advances the organization toward a goal.
<b>Operating Budget</b>	A financial plan that presents proposed expenditures for the fiscal year and estimates of revenue to finance them. This portion of the budget pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel and fuel.
<b>Ordinance</b>	A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.

<b>Project Contingency</b>	Appropriation set aside for costs, which may arise as a result of conditions undetermined or not recognizable during the initial project scoping phases.
<b>Property Taxes</b>	Used to describe all revenue received in a period from current taxes, delinquent taxes, penalties, and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and the tax rate.
<b>Reserves</b>	Accounts used to earmark funds to be expended for a specific purpose in the future.
<b>Resolution</b>	A legislative act by the City with less legal formality than an ordinance.
<b>Revenue</b>	The taxes, fees, charges, special assessments, grants and other funds collected and received by the City in order to support the services provided.
<b>Special Revenue Funds</b>	Funds used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specific purposes. Special revenue funds include Special Purpose, Law Enforcement Trust Funds (LETF), Grants, EMS Special District, Community Redevelopment Agency (CRA)-East/NW, Herb Skolnick Cultural Arts and Cemetery Trust.
<b>Strategic Plan</b>	A document outlining long-term goals, critical issues and action plans which will increase the organization's effectiveness in attaining its mission, priorities, goals and objectives.
<b>Tax Base</b>	The total value of all real, personal and centrally assessed property in the City as of January 1 <sup>st</sup> of each year, as certified by the Appraisal Review Board. The tax base represents net value after all exemptions.
<b>Taxes</b>	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people.
<b>Transfers</b>	Transfers of cash or other resources between funds.
<b>Trend</b>	A pattern of gradual change in a condition, output, or process, or an average or general tendency of a series of data points to move in a certain direction over time, represented by a line or curve on a graph.

<b>User Charges</b>	The payment of a fee for direct receipt of a public service by the person benefiting from the service.
<b>Utility Taxes</b>	Municipal charges levied by the City on every purchase of a public service within its corporate limits, including electricity, gas, fuel, oil, water, and telephone service.
<b>Valuation</b>	An estimated value or worth; appraisal.
<b>VEBA</b>	Voluntary Employees Beneficiary Association, are trusts authorized under IRC 501(c) (9) that allow employers to make tax-deductible contributions to a trust to fund health care benefits or certain other types of employee benefits.
<b>Vision</b>	The act or power of anticipating that which will or may come to be.
<b>Working Capital Reserve</b>	The working capital reserve represents General Fund resources that are for purposes of providing liquidity in the event of future adverse financial conditions.

## Abbreviations and Acronyms

Abbreviations and Acronyms	
<b>A</b>	<p><b>AAC</b> – Architectural Appearance Committee</p> <p><b>ACH</b> – Automatic Clearing House</p> <p><b>ADA</b> - Americans with Disabilities Act</p> <p><b>AHAC</b> - Affordable Housing Advisory Committee</p> <p><b>ALS</b> – Advanced Life Support</p> <p><b>AMI</b> – Automated Meter Infrastructure</p> <p><b>AWWA</b> – American Water Works Association</p>
<b>B</b>	<p><b>BMAP</b> – Basin Management Action Plan</p> <p><b>BRC</b> – Business Resource Center</p> <p><b>BSO</b> - Broward County Sheriff’s Office</p> <p><b>BTR</b> - Business Tax Receipt</p>
<b>C</b>	<p><b>CAFR</b> – Comprehensive Annual Financial Report</p> <p><b>CATV</b> – Community Access Television</p> <p><b>CBS</b> – Concrete, Block &amp; Stucco</p> <p><b>CCTV</b> – Closed Circuit Television</p> <p><b>CD</b> – Community Development</p> <p><b>CDBG</b> - Community Development Block Grant</p> <p><b>CEO</b> – Chief Executive Officer</p> <p><b>CERT</b> - Community Emergency Response Team</p> <p><b>CFM</b> – Certified Floodplain Manager</p> <p><b>CGA</b> – Calvin, Giordano &amp; Associates, Inc.</p> <p><b>CHDO</b> – Community Housing Development Organization</p> <p><b>CIF</b> – Capital Improvement Fund</p> <p><b>CIP</b> - Capital Improvement Plan</p> <p><b>CLIP</b> – Commercial Landscaping &amp; Improvement Program</p> <p><b>CMOM</b> – Capacity Assurance, Management, Operation and Maintenance</p> <p><b>COPS</b> – Community Oriented Policing Services</p> <p><b>CPR</b> – Cardiopulmonary Resuscitation</p> <p><b>CPTED</b> - Crime Prevention Through Environmental Design</p> <p><b>CRA</b> - Community Redevelopment Agency</p> <p><b>CRP</b> – Capital Replacement Plan</p> <p><b>CSIA</b> - Crime Scene Investigative Aide</p> <p><b>CVB</b> - Convention &amp; Visitors Bureau</p>
<b>D</b>	<p><b>DEP</b> – Department of Environmental Protection</p> <p><b>DMAIC</b> – Define, Measure, Analyze, Improve &amp; Control</p> <p><b>DOE</b> – Department of Energy</p> <p><b>DOH</b> – Department of Health</p> <p><b>DOT</b> - Department of Transportation</p> <p><b>DPTOC</b> – Downtown Pompano Transit Oriented Corridor</p> <p><b>DRC</b> - Development Review Committee</p>

	<p><b>DROP</b> – Deferred Retirement Option Plan</p> <p><b>DUI</b> – Driving Under the Influence</p>
<b>E</b>	<p><b>EAP</b> – Employee Assistance Program</p> <p><b>ECL</b> – Erosion Control Line</p> <p><b>EDC</b> - Economic Development Council</p> <p><b>EDP</b> – Electronic Data Processing</p> <p><b>EDR</b> – Economic and Demographic Research</p> <p><b>EIU</b> – Economist Intelligence Unit</p> <p><b>EMMA</b> – Electronic Municipal Market Access</p> <p><b>EMS</b> - Emergency Medical Services</p> <p><b>EOC</b> - Emergency Operations Center</p> <p><b>EPA</b> – Environmental Protection Agency</p>
<b>F</b>	<p><b>FAA</b> - Federal Aviation Administration</p> <p><b>FBC</b> - Florida Benchmarking Consortium</p> <p><b>FCCE</b> - Flood Control and Coastal Emergency</p> <p><b>FDEP</b> – Florida Department of Environmental Protection</p> <p><b>FDOT</b> – Florida Department of Transportation</p> <p><b>FEMA</b> – Federal Emergency Management Agency</p> <p><b>FIND</b> – Florida Inland Navigation District</p> <p><b>FLC</b> – Florida League of Cities</p> <p><b>FONSI</b> – Finding of No Significant Impact</p> <p><b>FPL</b> – Florida Power &amp; Light</p> <p><b>FWC</b> – Fish &amp; Wildlife Commission</p> <p><b>FY</b> - Fiscal Year</p>
<b>G</b>	<p><b>GAAP</b> – Generally Accepted Accounting Principles</p> <p><b>GASB</b> – Governmental Accounting Standards Board</p> <p><b>GFOA</b> - Government Finance Officers Association</p> <p><b>GIS</b> – Geographic Information System</p> <p><b>GMP</b> – Good Manufacturing Practice</p> <p><b>G.O. Bond</b> – General Obligation Bond</p>
<b>H</b>	<p><b>HMO</b> – Health Maintenance Organization</p> <p><b>HOA</b> - Home Owners Association</p> <p><b>HOME</b> – Housing Opportunities Made Equal</p> <p><b>HQ</b> – Headquarters</p> <p><b>HR</b> – Human Resources</p> <p><b>HUD</b> – Housing and Urban Development</p> <p><b>HVAC</b> – Heating, Ventilation &amp; Air Conditioning</p>
<b>I</b>	<p><b>IAFF</b> – International Association of Fire Fighters</p> <p><b>ICMA</b> – International City/County Management Association</p> <p><b>ICW</b> – Inter Coastal Waterway</p> <p><b>IED</b> – International Enterprise Development, Inc.</p> <p><b>IT</b> - Information Technology</p> <p><b>IWRP</b> – Integrated Water Resource Plan</p>

<b>J</b>	<b>JOC</b> – Job Order Contracting
<b>K</b>	<b>KH</b> - Kimley-Horn and Associates, Inc.
<b>L</b>	<b>LAP</b> – Local Agency Program <b>LBTS</b> - Lauderdale-By-The-Sea <b>LED</b> - Light Emitting Diode <b>LEED</b> - Leadership in Energy & Environmental Design <b>LEEP</b> – Landscaping & Entranceway Enhancement Program <b>LPR</b> – License Plate Readers <b>LS</b> – Lift Station
<b>M</b>	<b>MIT</b> – Mechanical Integrity Test <b>MLK</b> – Martin Luther King <b>MLP</b> – Microbusiness Loan Program <b>MPO</b> – Metropolitan Planning Organization <b>MSRB</b> – Municipal Securities Rule Making Board <b>MSTF</b> - Mayor’s Stimulus Task Force
<b>N</b>	<b>NAVD</b> – North American Vertical Datum <b>NFA</b> - National Fire Academy <b>NFPA</b> - National Fire Protection Association <b>NIMS</b> – National Incident Management System <b>NPDES</b> - National Pollutant Discharge Elimination System <b>NSP</b> - Neighborhood Stabilization Program
<b>O</b>	<b>OES</b> – Office of Environmental Services <b>OHUI</b> - Office of Housing & Urban Improvement <b>OSHA</b> - Occupational Safety and Health Association
<b>P</b>	<b>P&amp;Z</b> – Planning & Zoning <b>PC</b> – Personal Computer <b>PCE</b> – Programmatic Categorical Exclusion <b>PM</b> – Project Manager <b>PNI</b> – Program Not Identified <b>PO</b> – Purchase Order <b>PPO</b> – Preferred Provider Organization <b>PR</b> – Public Relations <b>PRCA</b> - Parks, Recreation & Cultural Arts Department <b>PSA</b> - Public Service Announcement <b>PW</b> – Public Works
<b>R</b>	<b>RFP</b> - Request for Proposals <b>RLI</b> - Request for Letters of Interest <b>RMA</b> - Redevelopment Management Associates <b>ROW</b> – Right of Way <b>RRR</b> - Resurfacing, Restoration & Rehabilitation
<b>S</b>	<b>SBE</b> – Small Business Enterprise

	<b>SEC</b> – Securities and Exchange Commission <b>SF</b> – Square Foot <b>SFWMD</b> – South Florida Water Management District <b>SHIP</b> - State Housing Initiatives Program <b>SOP</b> - Standard Operating Procedures <b>SR</b> – State Road <b>SRF</b> – State Revolving Funds <b>SWOT</b> - Strengths, Weaknesses, Opportunities & Threats
<b>T</b>	<b>TBD</b> – To Be Determined <b>TIF</b> – Tax Increment Financing <b>TOC</b> - Transit Oriented Corridor <b>TOWS</b> - Threats, Opportunities, Weaknesses & Strengths <b>TRIM</b> - Truth in Millage
<b>U</b>	<b>USTA</b> – United States Tennis Association
<b>V</b>	<b>VEBA</b> – Voluntary Employee Benefit Association
<b>W</b>	<b>WBID</b> – Water Body Identification <b>WOSYEP</b> – Workforce One Summer Youth Employment Program <b>WTP</b> – Water Treatment Plant

## Fund Descriptions

### **MAJOR GOVERNMENTAL FUNDS:**

Governmental funds focus on how money flows into and out of those funds and the balances left at year-end that are available for spending.

**001 The General Fund** is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

**150 The Northwest Community Redevelopment District Fund** accounts for a City agency which uses tax-increment financing to encourage development.

**160 The East Community Redevelopment District Fund** accounts for a City agency which uses tax-increment financing to encourage development.

**302 The Capital Projects Fund** accounts for the resources accumulated and expenditures made for the acquisition or construction of long term capital assets other than for amounts accounted for in proprietary funds. The purpose of the fund is to provide segregation of funds for capital improvement projects not funded from the water or wastewater funds. Funds in the capital improvement fund may be expended for any budgeted capital improvement project approved by the City Commission; and specified in a capital improvements program adopted by the City Commission.

**309 Administrative Capital Fund:** This fund consists of capital improvement project administration activities. Revenues are generated as projects are administered.

### **DEBT SERVICE FUNDS**

**214 G.O. Bond Debt Service Fund** accounts for the property taxes levied through the debt service millage rate; established to service interest and principal payments on short- and long-term debt.

**318 G.O. Bond Streets, Sidewalks, Bridges and Streetscaping Capital Fund** accounts for debt service proceeds that will be appropriated for streets, sidewalks, bridges and streetscaping capital projects.

**319 G.O. Bond Parks, Recreation and Leisure Capital Fund** accounts for debt service proceeds that will be appropriated for parks, recreation and leisure capital projects.

**320 G.O. Bond Public Safety Capital Fund** accounts for debt service proceeds that will be appropriated for public safety capital projects.

### **SPECIAL REVENUE FUNDS:**

The funds account for the proceeds of specific revenue sources that are statutorily restricted for designated activities or services.

**110 Building Permit Fund:** This fund is used to account for collected money that must be used for administration and enforcement of the Florida Building Code.

**140 The Emergency Medical Services District Fund (EMS)** accounts for ad valorem taxes and emergency transport fees collected for emergency medical services provided by the City. EMS is a dependent special district created to provide emergency medical care and transportation to the residents of the City. It has been presented as a blended component unit because it is governed by the City Commission and there is a significant benefit or burden

relationship between the City and EMS. The EMS fund is reported as a special revenue fund.

**MAJOR PROPRIETARY FUNDS:** When the City charges customers for the services it provides – whether to outside customers or to other units of the City.

**412 The Utility Fund** accounts for the provision of water and wastewater services to residents of the City and surrounding areas.

**472/473 The Parking Enterprise Fund** accounts for all parking activities throughout the City.

The City also has certain funds (Special Purpose Fund, Local Law Enforcement Trust Fund, State Housing Initiative Partnership Grant Fund (SHIP), Other Grants Fund, Cultural Arts Foundation, Cemetery, Pier, Airpark, Golf, Sanitation and Stormwater) that do not meet the GASB Statement No. 34 criteria for major fund classification.

Additionally, the City reports the following fund types:

**The Internal Service Funds** account for central stores, information technologies, central services, risk management (health), risk management (general) and vehicle services provided to other departments or agencies of the government, on a cost reimbursement basis.

**FIDUCIARY FUNDS:** Fiduciary Funds are used to account for resources held for the benefits of parties outside the City.

**The General Employees' Retirement System Pension Trust Fund** accounts for the accumulation of resources to be used for retirement benefit payments to the majority of City employees. Resources are contributed by employees at rates fixed by contract and by the City at amounts determined by an annual actuarial valuation.

**The Police and Firefighters' Retirement System Pension Trust Fund** accounts for the accumulation of resources to be used for retirement benefit payments to City police officers and firefighters. Resources are contributed by employees at rates fixed by contract and by the City at amounts determined by an annual actuarial valuation.

**The Defined Contribution Retirement System Pension Trust Fund** accounts for the accumulation of resources to be used for retirement benefit payments to City employees under the provisions of Internal Revenue code Section 401 (a). The International City Management Association (ICMA) Retirement Corporation acts as an agent for the City in administering the Plan.

**The General Agency Fund** accounts for the receipt of monies from various funds for sales tax, payroll taxes, refundable deposits, and unclaimed checks. (CAFR, 2013)

City of Pompano Beach



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Pompano Beach, Florida 33060