

# ***ACTION AGENDA***

## ***2018 – 2019***

Mayor and City Commission



Pompano Beach, Florida  
May 2018



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# Table of Contents

<b>Policy Agenda 2018 – 2019</b>	<b>1</b>
----------------------------------	----------

<b>Management Agenda 2018 – 2019</b>	<b>2</b>
--------------------------------------	----------

<b>Action Outlines 2018 – 2019</b>	<b>3</b>
------------------------------------	----------

<b>Goal 1: Preferred Place to Live</b>	<b>4</b>
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<b>Goal 2: Preferred Place to Do Business</b>	<b>18</b>
---	-----------

<b>Goal 3: Preferred Place to Visit</b>	<b>22</b>
---	-----------

<b>Goal 4: Superior Capacity for Growth through Quality, Sustainable Development</b>	<b>25</b>
--	-----------

<b>Goal 5: Quality and Affordable City Services</b>	<b>30</b>
---	-----------

<b>Goal 6: Building Confidence in City Government</b>	<b>35</b>
---	-----------

<b>Policy Calendar 2018 – 2019</b>	<b>36</b>
------------------------------------	-----------

# **City of Pompano Beach Policy Agenda 2018 – 2019 Targets for Action**

## **TOP PRIORITY**

**Homeless City Strategy and Actions**  
**Open Dumping Control**  
**Crime Reduction Action Plan**  
**Innovation District Development**  
**Commuter Rail Station in Downtown**  
**Major Hotel Development**  
**BSO Staffing Evaluation and Contract**

## **HIGH PRIORITY**

**Street Light Policy and Expansion**  
**Isle of Capri Development**  
**Neighborhood Business Attraction in Northwest**  
**Garden Isle Entrance Bridge**  
**John Knox Village Master Plan and Development**  
**Proactive City Communications Strategy and Action Plan**

# **City of Pompano Beach Management Agenda 2018 – 2019 Targets for Action**

## **TOP PRIORITY**

**G. O. Bond Projects: Implementation**

**C. I. P. Projects (non G. O. Bond): Direction and Funding**

**Dixie/Atlantic Improvements**

**Vacant/Abandoned Lots, Homes and Buildings**

**Amphitheater Development**

**CRA Transition to the City**

## **HIGH PRIORITY**

**Public-Private Partnerships Policy (P-3): Implementation**

**NW CRA: County Resolution**

**Community Residential Homes Ordinance and Enforcement**

**Tree Inventory, Policy and Program**

**Pier Area Development**

**City of Pompano Beach  
Action Outlines 2018 – 2019**

## GOAL 1

## PREFERRED PLACE TO LIVE

### ACTION: HOMELESS CITY STRATEGY AND ACTIONS

#### PRIORITY

*Policy – Top*

#### Key Issues

- Park Use
- Public Camping
- Panhandling
- Homeless Program
- Shelter
- Public Education
- Blue Ribbon Panel
- Funding
- City Role

#### Activities/Milestones

- |   | <u>Time</u> |
|---|-------------|
| A. Homeless Coordinator   |             |
| 1. Develop budget proposal  | 5/18        |
| 2. Commission Decision: Budget FY '18 – '19 Funding Homeless Coordinator, BSO Homeless Outreach Team    | 7/18        |
| 3. Hire Homeless Coordinator  | 12/18       |
| 4. Work with BSO and Community Agencies   |             |
| B. Homeless Study   |             |
| 1. Complete Study   | 8/18        |
| 2. Commission Decision: Recommendations   | 9/18        |
| C. Park Ranger  |             |
| 1. Hire Park Ranger (5)   | 8/18        |
| D. Chapter 98 – Prohibition Acts, Storage of Property, Unlawful Lodging, Ranger's Enforcement Authority |             |
| 1. Draft ordinance  | 6/18        |
| 2. Commission Decision  | 7/18        |

Responsibility: Assistant City Manager

## ACTION: OPEN DUMPING CONTROL

### PRIORITY

Policy – Top

#### Key Issues

- Policy
- Compliance
- Code/Contract
- Bulk Waste Collection

#### Activities/Milestones

- |  |       |
|--|-------|
| 1. Prepare revised policy                          | 8/18  |
| 2. Commission Decision: Policy/Compliance Approval | 11/18 |
| 3. Modify code                                     | 12/18 |
| 4. Commission Decision: Code Change                | 1/19  |
| 5. Prepare education material                      | 1/19  |
| 6. Initiate enforcement                            | 3/19  |
| 7. Commission: Progress Report                     | 6/19  |

#### Time

Responsibility: Public Works

## ACTION: CRIME REDUCTION ACTION PLAN

### PRIORITY

Policy – Top

#### Key Issues

- Problem Analysis
- Action Plan

#### Activities/Milestones

- |   |       |
|---|-------|
| A. Homeless Outreach Team                     |       |
| 1. Commission Decision: Budget FY '19 Funding | 7/18  |
| 2. HOT Operation                              | 10/18 |
| B. Park Ranger                                |       |
| 1. Hire Park Rangers                          | 8/18  |
| C. Cameras in Parks                           |       |
| 1. Develop budget proposal                    | 5/18  |
| 2. Commission Decision: Budget FY '19 Funding | 7/18  |
| 3. Operation Camera                           | 12/18 |
| D. Crime Analysis Report                      |       |
| 1. Analyze crime problem                      | 8/18  |
| 2. Prepare report with options                | 9/18  |
| 3. Commission Report: Presentation            | 10/18 |

#### Time

Responsibility: BSO

## ACTION: STREET LIGHT POLICY AND EXPANSION

### PRIORITY

*Policy – High*

#### Key Issues

- Public Education
- Easement
- Smart Light
- FPL Owned
- City Owned
- Inadequate Lights

#### Activities/Milestones

- |  | <u>Time</u> |
|--|-------------|
| A. P-3 Partnership (City)              |             |
| 1. Finalize/issue                      | 8/18        |
| 2. Receive proposal                    | 12/18       |
| 3. Select vendor                       | 2/19        |
| 4. Commission Decision: Award Contract | 3/19        |
| 5. Identify pilot area                 | 7/19        |
| B. FPL                                 | 9/19        |

Responsibility: Public Works

## ACTION: SOCCER ACADEMY

### PRIORITY

*Policy*

#### Key Issues

#### Activities/Milestones

- |   | <u>Time</u> |
|---|-------------|
| 1. Execute agreement with legal counsel | 5/18        |
| 2. Identify remediation consultant      | 6/18        |
| 3. Commission Decision: Award Contract  | 7/18        |
| 4. Complete remediation project         | 12/18       |
| 5. Developer apply rezoning             | 9/18        |
| 6. Broward County: Rezoning Decision    | 6/19        |
| 7. City permits                         | 12/19       |

Responsibility: Engineering

**ACTION: G. O. BOND PROJECTS: IMPLEMENTATION**

**PRIORITY**

*Mgmt – Top*

Key Issues

Activities/Milestones

Time

- |  |       |
|--|-------|
| 1. Public Education: Kick Off                                    | 5/18  |
| 2. Select Consultant: Project Oversight Agreement (City Manager) | 6/18  |
| 3. Issue RLI – Phase 1   | 6/18  |
| 4. Onboard Oversight   | 7/18  |
| 5. Commission Decision: Project Ranking – Design/Construction    | 9/18  |
| 6. Sell bonds  | 10/18 |
| 7. Develop Webpage   | 10/18 |
| 8. Commission Decision: Award                                    | 2/19  |

Responsibility: Assistant City Manager

**ACTION: C. I. P. PROJECTS (NON G. O. BOND):  
DIRECTION AND FUNDING**

**PRIORITY**

*Mgmt – Top*

Key Issues

Activities/Milestones

Time

- |   |             |
|---|-------------|
| 1. Presentation to City Boards            | 5/18 – 6/18 |
| 2. Develop CIP 2019 – 2023 Plan           | 7/18        |
| 3. Commission Workshop: List and Priority | 7/18        |
| 4. Commission Decision: CIP Funding       | 7/18        |
| 5. Commission Decision: Plan Adoption     | 10/18       |

Responsibility: Engineering/Finance

**ACTION: VACANT/ABANDONED LOTS, HOMES AND BUILDINGS**

**PRIORITY**

*Mgmt – Top*

Key Issues

Activities/Milestones

Time

- |   |       |
|---|-------|
| 1. Hire real property specialist                    | 5/18  |
| 2. Develop standard operating procedure             | 7/18  |
| 3. Finalize Affordable Housing Fund Policy          | 9/18  |
| 4. Commission Decision: Policy                      | 10/18 |
| 5. Issue RFP – Lot clearing                         | 11/18 |
| 6. Select vendor                                    | 12/18 |
| 7. Commission Decision: Award Contract Lot Clearing | 12/18 |

Responsibility: Assistant City Manager

**ACTION: PUBLIC-PRIVATE PARTNERSHIPS (P-3): IMPLEMENTATION**

**PRIORITY**

*Mgmt – High*

Key Issues

Activities/Milestones

Time

- |  |       |
|--|-------|
| A. Oceanside Parking Lot                 |       |
| 1. Commission Workshop: Presentation     | 6/18  |
| 2. Issue RLI                             | 9/18  |
| 3. Select and rank contractor            | 12/18 |
| 4. Commission Decision: Ranking Approval | 2/19  |
| 5. Issue RFP                             | 5/19  |
| B. Innovation District                   |       |
| 1. Prepare open bid (Cushman/Wakefield)  | 7/18  |
| 2. Receive proposals                     | 1/19  |
| 3. CRA Decision                          | 4/19  |
| 4. Commission Decision                   | 4/19  |

Responsibility: Assistant City Manager/CRA

**ACTION: COMMUNITY RESIDENTIAL HOMES  
ORDINANCE AND ENFORCEMENT**

**PRIORITY**

*Mgmt – High*

Key Issues

Activities/Milestones

Time

- |   |       |
|---|-------|
| 1. P&Z: Presentation  | 4/18  |
| 2. Commission Decision: Ordinance Adoption                              | 6/18  |
| 3. Commission Decision: Budget FY '19 Funding – Code Compliance Officer | 7/18  |
| 4. Select Code Compliance Officer                                       | 10/18 |

Responsibility: Development Services

**ACTION: GUN REGULATIONS: CHAPTER 98/155**

**PRIORITY**

*Mgmt*

Key Issues

Activities/Milestones

Time

- |                        |   |      |
|------------------------|---|------|
| • City Role            | 1. Finalize Modifications in Chapter 98/155       | 6/18 |
| • Degree of Regulation | 2. Commission Decision: Chapter 98/155 Amendments | 7/18 |
| • Gun Shows            |   |      |

Responsibility: City Attorney

**ACTION: CULTURAL ARTS: STAFFING**

**PRIORITY**

*Mgmt*

Key Issues

Activities/Milestones

Time

- |   |      |
|---|------|
| 1. Prepare budget proposal                    | 5/17 |
| 2. Hire Director/Venue Manager                | 6/18 |
| 3. Commission Decision: Budget FY '19 Funding | 7/18 |
| 4. Hire staff                                 | 9/18 |

Responsibility: City Manager/Parks and Recreation/  
Assistant City Manager

City of Pompano Beach							
General Obligation Bonds Proposed Project List - By District - 9/13/17							
Public Safety Projects	Descriptions	Estimated Budget	Commission District	Contact Person	Phone Number		
Beach Lifeguard Headquarters Renovation	Enhance public safety on the beach by replacing four (4) older, outdated lifeguard towers and modernizing the existing Ocean Rescue Building.	\$1,430,000	1	John Jurgle	786-4327	District 1	\$28,770,825
Fire/Emergency Ops Center	Construct a new Fire Rescue and Logistics Complex to include an Administrative Center, Emergency Operations Center, and a Fire and EMS distribution center with storage space for emergency apparatus, along with land acquisition for a public parking garage to be located in the Downtown Pompano Transit Oriented Corridor (DPTOC).	\$18,810,000	4	Horacio Danovich	786-7834	District 2	\$20,954,800
Fire Station #52	Replace the existing, outdated 41-year old fire station that services Palm Aire and Collier City with a new fire station to reduce response time and enhance fire and emergency services to the area which will include a new 2-story, multi-bay building.	\$5,800,000	5	Horacio Danovich	786-7834	District 3	\$44,596,375
Fire Station #61 in Northwest Community	Replace 38-year old fire station located at NW 3rd Avenue south of Copans Road with a new fire station to reduce response time and enhance fire and emergency services to the area which will include a new 2-story, multi-bay building.	\$5,800,000	4	Horacio Danovich	786-7834	District 4	\$50,596,200

New SW Fire Station	Construct a new fire station to be located at the corner of SW 36th Avenue and McNab Road to reduce response time and enhance fire and emergency services to the area which will include land acquisition and a new 2-story, multi-bay building.	\$6,200,500	5	Horacio Danovich	786-7834	District 5	\$29,497,500
Public Safety Complex	Renovate interior space of Public Safety Complex located at 100 SW 3rd Street and 120 SW 3rd Street.	\$6,600,000	3	Tammy Good	545-5512		\$174,415,700
<b>Total Public Safety Projects</b>		<b>\$44,640,500</b>					
<b>Streets, Sidewalks, Bridges &amp; Landscaping Projects</b>	<b>Descriptions</b>	<b>Estimated Budget</b>	<b>Commission District</b>	<b>Contact Person</b>	<b>Phone Number</b>		
A1A Improvements	Undergrounding overhead utilities on A1A from Hillsboro Inlet to Terra Mar Drive to reduce power outages during storms and improve the aesthetics of the corridor. Improvements to include widening sidewalks, bike lanes, traffic calming, lighting and other streetscape improvements.	\$16,940,000	1	John Sfiropoulos	545-7009		

Collier City Neighborhood Improvements	This project entails analysis, topographic surveying, procurement of necessary easements, design, and installation of light fixtures throughout the Collier City area. This 450-acres neighborhood with approximately 5100 residents and is in need of additional street/pedestrian lighting. The proposed lighting will not only serve to beautify this section of the City, but will also provide for improved safety conditions. In 2010, the Community Redevelopment Agency conducted a survey and <b>90.6%</b> of survey respondents requested improvements to street lighting due to safety concerns (over 72% of the residents participated in the survey). This initiative will address lighting deficiencies and populate areas that lack tree canopy.	\$3,000,000	5	Horacio Danovich	786-7834
Dixie Highway Improvements	Upgrade the Dixie Highway corridor from McNab Road to Sample Road, including roadway crossing improvements, bicycle lanes, medians, sidewalks, lighting, landscaping, street furniture and other streetscape improvements.	\$24,860,000	2, 3, 4	Horacio Danovich	786-7834
Martin Luther King Jr. Boulevard Reconstruction	Street improvements along Martin Luther King Jr. Boulevard from NW 6th Avenue to I-95, including paving, related drainage and water and sewer facilities within streets, sidewalks, medians, lighting, landscaping, street furniture and other streetscape improvements.	\$6,600,000	4	Horacio Danovich	786-7834

McNab Road Improvements	Replace functionally obsolete bridge on McNab Road and beautifying McNab Road corridor between Federal Highway and South Cypress Creek Road, paving, related drainage improvements, sidewalks, bus shelters and benches, lighting, landscaping, street furniture and other streetscape improvements.	\$10,805,375	3	John Sfiropoulos	545-7009
NE 33 <sup>rd</sup> Street Improvements	Improvements along NE 33 <sup>rd</sup> Street between Dixie Highway and Federal Highway to include but not be limited to overhead to underground utilities conversion, lighting, irrigation, landscaping, traffic calming, brick paver enhancements, curbing, drainage modifications, shared use paths, pavement resurfacing, street furniture and other streetscape improvements.	\$5,975,000	2	John Sfiropoulos	545-7009
Palm Aire Neighborhood Improvements	Improvements at two bridges spanning the C-14 canal, including lighting, landscaping and sidewalks.	\$3,850,000	5	Rob McCaughan	545-4097
SE 5th Avenue Bridge Improvements	Improvements to SE 5th Avenue Bridge, built in 1959, based on FDOT's Bridge Management System report which includes recommendations for repairs to the deck and superstructure as well as substructure components to be replaced which includes pilings and jackets.	\$2,450,000	3	John Sfiropoulos	545-7009

Terra Mar Drive Bridge Improvements	Improvements to Terra Mar Bridge, built in 1981, based on FDOT's Bridge Management System report which includes repair and replacement recommendations for the deck, superstructure, and substructure.	\$1,400,825	1	John Sfiropoulos	545-7009
<b>Total Streets, Sidewalks, Bridges &amp; Landscaping Projects</b>		<b>\$75,881,200</b>			
<b>Parks, Recreation and Leisure Projects</b>	<b>Descriptions</b>	<b>Estimated Budget</b>	<b>Commission District</b>	<b>Contact Person</b>	<b>Phone Number</b>
Amphitheater Renovations	Construct an open-air shade structure over the amphitheater seating area built in 1990, including new bathrooms, audio/video, stage lighting and upgrades to ticket booth and concession stand.	\$3,500,000	3	Mark Beaudreau	786-4184
Centennial Park Improvements	Construct an open-air facility for special events, including City-sponsored and resident events, such as weddings, quinceañeras, bar/bat mitzvah's, parties, anniversaries, receptions, fundraisers and family reunions.	\$1,100,000	2	John Sfiropoulos	545-7009

Fishing Pier Replacement	Replace existing fishing pier located at 222 N. Pompano Beach Boulevard with a new higher and wider pier to include pedestrian lighting, shade structures, fishing stations and a bait and tackle shop.	\$9,000,000	1	Horacio Danovich	786-7834
Kester Park Improvements	Modernizing this 26-year old park by expanding the playground, open fields, ball fields, replacing dug outs and installation of perimeter fencing.	\$1,452,000	3	Mark Beaudreau	786-4184
McNair Park Renovations	Expand, renovate and equip this multi-functional facility to include lighted synthetic football/soccer field, running track, tennis court, basketball court, playground with water features to include splash pad, meeting rooms, concession and senior center.	\$10,647,000	5	Mark Beaudreau	786-4184
Mitchell Moore Park Improvements	Upgrades to this facility built in 1991 will include replacement of flooring and renovating front desk area.	\$1,396,000	4	Tammy Good	545-5512
North Pompano Park Improvements	Upgrades to football/soccer field, playground and park, including land acquisition for expansion.	\$3,190,000	2	Mark Beaudreau	786-4184
Senior Citizens Center	Construct new senior citizens center to handle increased demand for senior programs in the northwest sector of City. An upscale building will be constructed on property that needs to be acquired.	\$8,000,000	4	Mark Beaudreau	786-4184

Ultimate Sports Park	A new skate park, soccer/football field and concession/restroom building to be located adjacent to Apollo Park at 1580 NW 3rd Ave.	\$4,521,000	4	Tammy Good	786-4184
Youth Sports Complex	Multi-use fields for youth sports and activities to include land acquisition, to be located at 700 NE 10th Street, the former Elks Club property, near Community Park.	\$11,088,000	3	John Sfiropoulos	545-7009
<b>Parks, Recreation and Leisure Projects</b>		<b>\$53,894,000</b>			
<b>Total All Projects</b>		<b>\$174,415,700</b>			

### ► Management in Progress 2018 – 2019

		TIME
1. Wind Mitigation Program: Phase 3	OHUI	6/18
2. Community Garden: Permitting and Final Additions	CRA	7/18
3. CDBG Consolidated Plan: Annual Update	OHUI	9/18
4. 1 <sup>st</sup> Time Home Buyers Program: 20 Homebuyers	OHUI	4/19
5. Code Compliance: Repeat Offenders	Code Comp	Ongoing
6. Cultural Center Programming	Cultural Arts	Ongoing
7. Local Affordable Housing: Revolving Loan Program	OHUI	Ongoing
8. CDBG Revolving Loan Program	OHUI	Ongoing

### ► Major Projects 2018 – 2019

		TIME
1. Old Pompano Infrastructure Improvement Project (Section 108)	Engineering	5/18 – 12/19
2. Mitchell/Moore Park (Sunshade, Concession Building): Renovation	Engineering	6/18 – 8/18
3. Sandspur Park (Pavilion, Restroom, Parking): Construction	Engineering	7/18 – 4/19
4. Charlotte Burrie Civic Center	Engineering	7/18 – 12/19
5. Restroom Improvements <ul style="list-style-type: none"> <li>a. Dog Park</li> <li>b. Kester Park</li> <li>c. Community Park</li> </ul>	P&R	10/18 – 6/19
6. Wayfinding Signs: Installation (4)	Engineering	12/18
7. Pool/Aquatic Center (Pump House, Classroom/Rental Space): Design	Engineering	12/18
8. Atlantic Boulevard Bridge	Engineering	12/18
9. 10 <sup>th</sup> Street Beautification (5 <sup>th</sup> Avenue to Federal Highway): Design [FDOT/MPO] Construction	FDOT	12/18
10. Fishing Pier	Engineering	3/19
11. Mullet Alley Open Space/Beer Garden	CRA	6/19
12. Palm Aire Community Main Entry Way Beautification: Sign	Public Works	4/19

## GOAL 2

## PREFERRED PLACE TO DO BUSINESS

### ACTION: INNOVATION DISTRICT DEVELOPMENT

#### PRIORITY

*Policy – Top*

#### Key Issues

#### Activities/Milestones

#### Time

- |  |      |
|--|------|
| 1. Apply grants – EDA                                | 8/18 |
| 2. Receive grant notification                        | 9/18 |
| 3. Complete Impact Study to Add Resident Units       | 1/19 |
| 4. Commission Decision: Additional Residential Units | 2/19 |
| 5. Broward County Approval                           | 2/20 |

Responsibility: CRA

### ACTION: COMMUTER RAIL STATION IN DOWNTOWN

#### PRIORITY

*Policy – Top*

#### Key Issues

#### Activities/Milestones

#### Time

- |                      |         |
|----------------------|---------|
| 1. Meeting: RTA      | 4/19    |
| 2. Continue advocacy | Ongoing |

Responsibility: Economic Development

### ACTION: NEIGHBORHOOD BUSINESS ATTRACTION IN NORTHWEST

#### PRIORITY

*Policy – High*

#### Key Issues

#### Activities/Milestones

#### Time

- |                              |         |
|------------------------------|---------|
| 1. Locate New Businesses (3) | Ongoing |
|------------------------------|---------|

Responsibility: CRA

**ACTION: AIR PARK DEVELOPMENT**

**PRIORITY**

*Policy*

Key Issues

Activities/Milestones

Time

1. Complete Air Park Master Plan

12/19

Responsibility: Public Works

**ACTION: NW CRA: COUNTY RESOLUTION**

**PRIORITY**

*Mgmt – High*

Key Issues

Activities/Milestones

Time

1. Response from Broward County

TBD

Responsibility: CRA

**ACTION: PIER AREA DEVELOPMENT**

**PRIORITY**

*Mgmt – High*

Key Issues

Activities/Milestones

Time

1. Pier Street West/A1A Traffic Signal
  - a. Commission Decision: FDOT Adoption
  - b. Issue RFQ for Traffic Signal
  - c. CRA Budget: Funding
  - d. CRA Board
  - e. Commission Decision: Award Contract
  - f. Operation

7/18

8/18

9/18

12/18

12/18

12/19

Responsibility: Engineering

**ACTION: PARCEL “Y” AIR PARK DEVELOPMENT**

**PRIORITY**

*Mgmt*

Key Issues

Activities/Milestones

Time

- |   |       |
|---|-------|
| 1. Negotiate ground lease                   | 5/18  |
| 2. Commission Decision: Lease               | 6/18  |
| 3. Complete capital improvement (developer) | 12/19 |

Responsibility: Public Works

**ACTION: PROPERTY ACQUISITION IN INNOVATION DISTRICT**

**PRIORITY**

*Mgmt*

Key Issues

Activities/Milestones

Time

- |   |       |
|---|-------|
| 1. Secure Major Contract                  | 11/18 |
| 2. CRA Board: Review                      | 12/18 |
| 3. Commission Decision: Contract Approval | 12/18 |

Responsibility: CRA

**ACTION: SECURITY CONTRACTS: MODIFICATION**

**PRIORITY**

*Mgmt*

Key Issues

Activities/Milestones

Time

- |                                   |      |
|-----------------------------------|------|
| 1. Explore options                | 6/18 |
| 2. Commission Decision: Direction | 7/18 |

Responsibility: CRA

**ACTION: NW CRA FORENSIC AUDIT**

**PRIORITY**

*Mgmt*

Key Issues

Activities/Milestones

Time

- |                                 |     |
|---------------------------------|-----|
| 1. Response from Broward County | TBD |
|---------------------------------|-----|

Responsibility: Finance

► **Management in Progress 2018 – 2019**

			TIME
1.	Old Town Untapped Event	CRA	Monthly
2.	335 MLK Boulevard: Phase 3 – Ali Cultural Arts Center: Development Agreement	CRA	8/18
3.	City Vista Co-Working: Management	CRA	9/18
4.	Job Fair/Workforce e-Training Events	CRA	10/18
5.	Community Benefit Agreement: Creation	CRA	10/18
6.	Green Market Event	CRA	10/18 – 4/19
7.	Old Town Leasing: Restaurant (2)	CRA	12/18
8.	Collier City Re-building: Initiate	CRA	3/19

► **Major Projects 2018 – 2019**

			TIME
1.	Air Park Runway/Taxiway Marking and Striping	PW	Completed
2.	MLK Boulevard Reconstruction Project: Phase 3 – Design	[FDOT]	7/19
3.	Air Park Administrative Building Renovation Project:	Engineering	12/18
	• Design		2/19 – 7/20
	• Construction		
4.	Air Park Taxiway “Delta” Rehabilitation Project: Construction	PW	9/19

<b>GOAL 3</b>	<b>PREFERRED PLACE TO VISIT</b>
---------------	---------------------------------

<b>ACTION: MAJOR HOTEL DEVELOPMENT</b>			<table><tr><td><b>PRIORITY</b></td></tr><tr><td><i>Policy – Top</i></td></tr></table>	<b>PRIORITY</b>	<i>Policy – Top</i>
<b>PRIORITY</b>					
<i>Policy – Top</i>					
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>			
	A. Innovation District [On the Horizon: 2019 – 2023]				
	B. Hilton				
	1. Site Plan		4/19		
	2. P&Z: Site Plan Project		5/19		
	3. Completion		2020		
<table><tr><td>Responsibility: CRA</td></tr></table>			Responsibility: CRA		
Responsibility: CRA					

<b>ACTION: ISLE OF CAPRI DEVELOPMENT</b>			<table><tr><td><b>PRIORITY</b></td></tr><tr><td><i>Policy – High</i></td></tr></table>	<b>PRIORITY</b>	<i>Policy – High</i>
<b>PRIORITY</b>					
<i>Policy – High</i>					
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>			
	1. Meet with Manager	9/18			
	2. Commission: Update Report	10/18			
<table><tr><td>Responsibility: Economic Development</td></tr></table>			Responsibility: Economic Development		
Responsibility: Economic Development					

<b>ACTION: CULTURAL ARTS MASTER PLAN: UPDATE</b>		<table><tr><td><b>PRIORITY</b></td></tr><tr><td><i>Policy</i></td></tr></table>	<b>PRIORITY</b>	<i>Policy</i>
<b>PRIORITY</b>				
<i>Policy</i>				
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>		
	1. Define scope and cost	4/19		
	2. Prepare budget proposal	5/19		
	3. Commission Decision: Budget FY '20 Funding for Plan Update	7/19		
<table><tr><td>Responsibility: Cultural Arts</td></tr></table>			Responsibility: Cultural Arts	
Responsibility: Cultural Arts				

# **ACTION: AMPHITHEATER DEVELOPMENT**

## **PRIORITY**

*Mgmt – Top*

### Key Issues

- Agreement
- Project Priority
- Project Timing

### Activities/Milestones

- |                              |       |
|------------------------------|-------|
| A. AEG Agreement             |       |
| 1. Finalize Agreement        | 6/18  |
| 2. Commission Decision       | 7/18  |
| B. G.O. Project              |       |
| 1. Commission Decision: Roof | 12/18 |

### Time

Responsibility: Parks and Recreation

# **ACTION: BLANCHE ELY HOUSE MUSEUM: STAFFING AND FUNDING**

## **PRIORITY**

*Mgmt*

### Key Issues

- Staffing
- Funding

### Activities/Milestones

- |  |       |
|--|-------|
| 1. Prepare budget proposal                                 | 5/18  |
| 2. Commission Decision: Budget FY '19<br>Funding for Staff | 7/18  |
| 3. Hire Staff  | 10/18 |

### Time

Responsibility: Cultural Arts

# **ACTION: VALET PARKING: ORDINANCE AND ENFORCEMENT**

## **PRIORITY**

*Mgmt*

### Key Issues

### Activities/Milestones

- |   |      |
|---|------|
| 1. Finalize ordinance                         | 5/18 |
| 2. Commission Decision: Ordinance<br>Adoption | 6/18 |

### Time

Responsibility: Assistant City Manager

► **Management in Progress 2018 – 2019**

1. PBCC Audio/Visual Needs Assessment
2. Cultural Arts Director: Hired

Cultural  
Arts  
  
Cultural  
Arts

**TIME**

7/18

6/18

► **Major Projects 2018 – 2019**

1. Blanch Ely House Museum: Construction
2. Visitor Center Grant Opening Event
3. NYC Harbor
4. Fishing Village Development:
  - Concession Arts
  - Oceanic Restaurant

Engineering  
  
Comm/  
Tourism  
  
Engineering  
CRA

**TIME**

9/18

6/18

3/19

3/19

4/19

## GOAL 4

## SUPERIOR CAPACITY FOR GROWTH THROUGH QUALITY, SUSTAINABLE DEVELOPMENT

**ACTION: GARDEN ISLE ENTRANCE BRIDGE**

**PRIORITY**

*Policy – High*

### Key Issues

### Activities/Milestones

Time

- |   |      |
|---|------|
| 1. Complete report                            | 9/18 |
| 2. Develop budget                             | 5/19 |
| 3. Commission Decision: Budget FY '20 Funding | 7/19 |

Responsibility: Engineering

**ACTION: JOHN KNOX VILLAGE MASTER PLAN AND DEVELOPMENT**

**PRIORITY**

*Policy – High*

### Key Issues

### Activities/Milestones

Time

- |   |       |
|---|-------|
| 1. Collaborate with JK Village on Master Plan | 6/18  |
| 2. Prepare text amendments Chapter 155        | 10/18 |
| 3. P&Z: Presentation                          | 1/19  |
| 4. Commission Decision: Amendments Approval   | 3/19  |
| 5. Finalize Master Plan                       | TBD   |

Responsibility: Development Services

**ACTION: CHAPTER 155 AMENDMENTS**

**PRIORITY**

*Policy*

Key Issues

Activities/Milestones

Time

- |                                    |           |
|------------------------------------|-----------|
| 1. Economic Development Council    | Completed |
| 2. P&Z: Presentation               | 4/18      |
| 3. Commission Decision: Amendments | 6/18      |

Responsibility: Development Services

**ACTION: DIXIE ATLANTIC IMPROVEMENTS**

**PRIORITY**

*Mgmt – Top*

Key Issues

Activities/Milestones

Time

- |  |       |
|--|-------|
| 1. Public Presentation   | 4/18  |
| 2. CRA Board: Plan Support                                     |       |
| 3. Commission Decisions: Plan Adoption                         | 9/18  |
| 4. Issue RLI   | 12/18 |
| 5. Review/Rank: RLI Response                                   | 3/19  |
| 6. Commission Decision: Award Contract –<br>Engineering Design | 7/19  |

Responsibility: Engineering

**ACTION: CRA TRANSITION TO THE CITY**

**PRIORITY**

*Mgmt – Top*

Key Issues

Activities/Milestones

Time

- |                                       |      |
|---------------------------------------|------|
| 1. Commission Decision: CRA Direction | 7/18 |
| 2. Complete Transition                | 9/18 |

Responsibility: City Manager

## **ACTION: TREE INVENTORY, POLICY AND PROGRAM**

### **PRIORITY**

*Mgmt – High*

#### Key Issues

- Tree Bank for City

#### Activities/Milestones

1. Complete inventory
2. Develop Tree Bank Policy
3. Commission Decision: Policy Adoption
4. City Staff Education Program

#### Time

3/18  
12/18  
1/19  
2/19

Responsibility: Public Works

## **ACTION: LANDSCAPE ORDINANCE**

### **PRIORITY**

*Mgmt*

#### Key Issues

#### Activities/Milestones

1. Evaluate text amendment
2. Prepare draft ordinance
3. P&Z: Review
4. Commission Decision: Ordinance Adoption

#### Time

10/18  
1/19  
3/19  
5/19

Responsibility: Development Services

## **ACTION: CITY/BROWARD NEXT COMPREHENSIVE PLAN: UPDATE**

### **PRIORITY**

*Mgmt*

#### Key Issues

#### Activities/Milestones

1. Issue RLI
2. Receive response
3. Commission Decision: Ranking Approval
4. Finalize term of contract
5. Kick off
6. Complete update

#### Time

6/18  
8/18  
10/18  
12/18  
1/19  
2020

Responsibility: Development Services

**ACTION: WATER TREATMENT PLANT ELECTRICAL  
SYSTEM REHABILITATION****PRIORITY***Mgmt*Key IssuesActivities/MilestonesTime

1. Complete design
2. Obtain funding from SRF

3/19  
10/19

Responsibility: Utilities
---------------------------

**► Management in Progress 2018 – 2019**

		TIME
1. Palm Aire Lakes: Ribbon Cutting	Comm.	5/18
2. Community Rating System (CRS): Verification	Dev. Services	6/18
3. Hurricane Preparedness Plan: Revision	Fire	6/18
4. Mobile Maps System Replacement	Engineering	9/18
5. Wastewater Force Main Assessment	Utilities	10/18
6. Climate Change and Sea Level Rise (Broward County): Report	Engineering	12/18
7. CPTED Certification for Urban Forestry/Building Inspectors/Code Inspectors	Dev. Services	3/19
8. Water Supply Plan/Water Master Plan: Update	Utilities	4/19
9. Reuse Master Plan: Update	Utilities	4/19
10. Water Wells Off Air Park: Study	Utilities	2020
11. Broward Outfall Shutdown	Utilities	2025
12. Palm Aire Western Well Sites: Protection	Utilities	Ongoing
13. Old Bridges Reports (FDOT)	MIP	Ongoing
14. Broward Outfall Shutdown		Ongoing

► **Major Projects 2018 – 2019**

		TIME
1. Inter Utility Water Connections: Design, Funding (SRF)	MP	
a. Fort Lauderdale		7/18
b. Broward County		1/19
2. Annual Reuse Water Main Projects	Utilities	9/18
3. Wastewater Lift Stations Rehabilitation	Utilities	9/18
4. New Sidewalk Projects (\$100,000)	PW	9/18
5. Annual Wastewater Collection System: Pipe Lining	Utilities	9/18
6. Annual Manhole Rehabilitation Project	Utilities	9/18
7. Citywide Street Re-paving Projects		9/18
8. Water Mains Replacement	Utilities	9/18
9. Stormwater Tideflex Valves	Utilities	9/18
10. Stormwater Pipelining	Utilities	9/18
11. Building Hardening: Water Treatment Building: Design Utility	Utilities	12/18
12. Avondale Drainage and Swale Project: Construction	Utilities	6/19
13. Reuse Storage Tank: NE 3 <sup>rd</sup> Avenue: Land Acquisition	Utilities	9/19
14. Water Filter Re-build (14)	Utilities	9/19

## GOAL 5

## QUALITY AND AFFORDABLE CITY SERVICES

### ACTION: BSO STAFFING EVALUATION AND CONTRACT

#### PRIORITY

Policy – Top

#### Key Issues

- Staffing
- Services
- Funding

#### Activities/Milestones

1. Initiate discussion
2. Finalize contract
3. Commission Decision: Contract Approval

#### Time

3/19  
9/19  
9/19

Responsibility: City Manager

### ACTION: NEW ALTERNATIVE REVENUE SOURCES

#### PRIORITY

Policy

#### Key Issues

#### Activities/Milestones

1. Commission Decision
  - a. Sponsorship
  - b. Contract for Soliciting Sponsorship

#### Time

7/18

Responsibility: Assistant City Manager

### ACTION: FIRE ASSESSMENT FEE: DIRECTION

#### PRIORITY

Policy

#### Key Issues

#### Activities/Milestones

1. Commission Decision: Direction
2. Commission Decision: Fee Adoption

#### Time

6/18  
7/18

Responsibility: Fire

**ACTION: CITY CLASSIFICATION AND  
COMPENSATION, WORKFORCE ANALYSIS,  
SUCCESSION MANAGEMENT**

**PRIORITY**

*Mgmt*

Key Issues

- Compensation
- Classification
- Workforce Analysis
- Succession Management

Activities/Milestones

1. Define scope and cost
2. Develop budget proposal
3. Commission Decision: Budget Funding for Study
4. Hire Contractor
5. Complete Study
6. Commission Presentation: Study and Recommendations
7. Develop budget proposal
8. Commission Decision: Budget FY '19 for Funding Implementation

Time

6/18  
6/18  
7/18  
10/18  
3/19  
4/19  
5/19  
7/19

Responsibility: Human Resources

**ACTION: CITY FEE STRUCTURE: COMPREHENSIVE  
REVIEW**

**PRIORITY**

*Mgmt*

Key Issues

1. Complete survey
2. Complete rate review
3. Finalize report with recommendations
4. Commission Decision: Rates and Fees

Time

5/18  
1/19  
4/19  
7/19

Responsibility: Finance

**ACTION: CITY FACILITIES CONDITION ASSESSMENT  
AND PLAN**

**PRIORITY**

*Mgmt*

Key Issues

Activities/Milestones

Time

- |  |       |
|--|-------|
| 1. Onsite data collection                        | 5/18  |
| 2. Prepare draft report                          | 10/18 |
| 3. Complete Assessment Plan                      | 2/19  |
| 4. Commission Presentation Plan                  | 3/19  |
| 5. Develop budget proposal                       | 5/19  |
| 6. Commission Decision: Budget FY '20<br>Funding | 7/19  |

Responsibility: Public Works

**ACTION: OPERATIONS AND MAINTENANCE PLAN FOR  
G. O. PROJECTS**

**PRIORITY**

*Mgmt*

Key Issues

Activities/Milestones

Time

- |  |               |
|--|---------------|
| 1. Submit Grant: BUILD;<br>Receive notification                                    | 7/18<br>11/18 |
| 2. Submit Grant – 2018 Regional Innovation;<br>Receive Notification                | 7/18          |
| 3. Commission Report: Estimated G. O. Bond<br>Costs for Operations and Maintenance | 11/18         |

Responsibility: Assistant City Manager

### ► Management in Progress 2018 – 2019

		TIME
1. Receptionist/Greeters for Information Desk: Hired	HR	Completed
2. Public Safety Fire Station Alerting Replacement: Fire Station	Fire	5/18
3. Real Estate Position: Hired	Finance	5/18
4. Electronic Payment to Vendors	Finance	5/18
5. Financial Literacy Program (3)	Budget	5/18
6. Strategic Plan: Update	Dev. Services	6/18
7. Global audit Information Network (GAIN): Survey	Audit	6/18
8. C. O. R. E. Unit: Initiation	BSO	6/18
9. Open Data Gov Project: Funded	Budget	7/18
10. 2018 Health Fair	HR	7/18
11. IBM i-Series for Naviline	IT	7/18
12. SRO (7): Budget	City Manager	7/18
13. Deputy Internal Auditor: Hired	Internal Audit	8/18
14. Assets Collection and Maintenance Citywide		9/18
a. Parks		
b. Tree Inventory		
c. Road Pavement		
15. Utility Mobile Maps: Study	Utilities	9/18
16. Personnel Files Scanning	HR	9/18
17. Customer Service Training (2-Sessions)	HR	9/18
18. Risk Assessment Methodology for Internal Audit: Adoption	Audit	9/18
19. Water Meter Replacement Program: 200 (AMI)	Utilities	9/18
20. Event Permits	Engineering	9/18
21. City Website: Update	Communications	9/18
22. Laserfiche Accounts Payable	IT	9/18
23. Risk Management Software: Replacement	IT	9/18
24. Electronic Plans Review Software	IT	9/18
25. Supervision in Government – Seminar	HR	10/18
26. Request for Qualification Template (RFQ)	General Services	10/18
27. Cambium Wireless Network Equipment Replacement	IT	10/18
28. Redundant Phone Lines and Internet Services	IT	10/18
29. Road Patrol Community Service Aides: Expansion	BSO	10/18
30. Internal Audit: Annual Report	Audit	12/18
31. ALPR for McNair Center	IT	12/18

► **Management in Progress 2018 – 2019** *(Continued)*

		TIME
32. Bicycle Unit: Creation	BSO	12/18
33. Federal/State Grants: Annual Audit	Internal Audit	1/19
34. BSO VOIP Phone System	BSO	1/19
35. P-card: Expanded Use	General Services	4/19
36. “Look Local First” Training	General Services	4/19
37. Asset Management Software: Implementation – Water Treatment Plant (2)	Utilities	6/19
38. Summer Youth Employment Program	HR	9/19
a. New Horizon		
b. Career Service Broward		
39. Fire Department Inventory System	Fire	9/19
40. Fire Life Safety Public Education Program: Expansion	Fire	9/19

► **Major Projects 2018 – 2019**

		TIME
1. Fire Station 24: Construction		5/18
2. Public Safety Radio System Replacement (Broward County)	IT	10/18
a. Fire Radio		3/19
b. BSO Radio		3/19
3. Firing Range: Renovation (BSO)	BSO	3/19

<b>GOAL 6</b>	<b>BUILDING CONFIDENCE IN CITY GOVERNMENT</b>
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<b>ACTION: PROACTIVE CITY COMMUNICATIONS STRATEGY AND ACTION PLAN</b>		
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>PRIORITY</u>
		<i>Policy – High</i>
	1. Digital Media Service Agreement (Social Media)	5/18
	2. Conduct survey – City/CRA Social Media Assets	6/18
	3. Develop City/CRA Social Media Policy	7/18
Responsibility: Public Communications		

<b>► Management in Progress 2018 – 2019</b>		
1. Student Government Day	Pub Comm	4/18
2. Community Reconstruction Housing Corps Program – Pilot Program	OHUI	6/18

## **Policy Calendar 2018 – 2019**

## **MONTH**

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**MAY 2018**

1. Commission Decision: Charter Review

## MONTH

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JUNE 2018
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1. Commission Decision: Community Residential Homes Ordinance Adoption
2. Commission Decision: Parcel “Y” Air Park Lease
3. Commission Decision: Valet Parking Ordinance Adoption
4. Commission Decision: Chapter 155 Amendments (45)
5. Commission Decision: Fire Assessment Fee Direction
6. Commission Workshop: Oceanside Parking Lot P-3

## MONTH

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JULY 2018
-----------

1. Commission Decision: Budget FY '19 Funding for
  - a. Homeless Coordinator
  - b. Homeless Outreach Team
  - c. Cameras in Parks
  - d. Non G. O. Bond Projects
  - e. Code Compliance Officer
  - f. Turf Fields: Study
  - g. Cultural Arts Staffing
  - h. Blanche Ely House Staffing
  - i. PBCC Audio/Visual Needs Assessment
  - j. Inter Utility Water Connection Funding
  - k. Classification and Compensation, Work Analysis; Succession Program
  - l. Open Gov Project
  - m. SRO (7)
2. Commission Decision: Chapter 98 – Prohibition Acts, Storage of Property, Unlawful Lodging, Ranger's Enforcement Authority
3. Commission Decision: Soccer Academy – Award Contract for Mediation
4. Commission Decision: Gun Regulations Chapter 98/155
5. Commission Decision: Pier Street West/A1A FDOT Adoption
6. Commission Decision: Private Security Decision
7. Commission Decision: Amphitheater AEG Agreement

8. Commission Decision: Sponsorship/Contract for Soliciting Sponsorships
9. Commission Decision: Fire Assessment Fee Adoption
10. Commission Workshop: Non G. O. Bond Projects List and Priority

## **MONTH**

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<b>AUGUST 2018</b>
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## MONTH

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SEPTEMBER 2018
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1. Commission Decision: Homeless Study and Direction
2. Commission Decision: G. O. Bond Project Ranking
3. Commission Decision: Vacant/Abandoned Lots, Homes and Buildings Policy
4. Commission Decision: Dixie Atlantic Improvements Plan Adoption

## MONTH

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OCTOBER 2018
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1. Commission Decision: City Comprehensive Plan/Broward Next Ranking Approval
2. Commission Report: Crime Analysis Report and Action Plan
3. Commission Report: Isle of Capri Development Status

## **MONTH**

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<b>NOVEMBER 2018</b>
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1. Commission Decision: Open Dumping Policy and Compliance
2. Commission Decision: Award Contract for Lot Clearing

## MONTH

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DECEMBER 2018
---------------

1. Commission Decision: Award Contract for Pier Street West /A1A Traffic Signal
2. Commission Decision: Innovation District Major Contract Approval
3. Commission Decision: Amphitheater Roof
4. Commission Report: Operations and Maintenance Plan for G. O. Projects

## **MONTH**

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<b>JANUARY 2019</b>
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1. Commission Decision: Open Dumping Code Changes
2. Commission Decision: Tree Policy Adoption

## **MONTH**

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<b>FEBRUARY 2019</b>
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1. Commission Decision: Award Construction Contract for Design/Construction
2. Commission Decision: Oceanside Parking Lot Ranking Approval
3. Commission Decision: Innovation District Additional Residential Units

## MONTH

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MARCH 2019
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1. Commission Decision: P-3 Partnership Award Contract
2. Commission Decision: John Knox Village Chapter 155 Amendments Adoption
3. Commission Presentation: City Facilities Condition Assessment Plan

## MONTH

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APRIL 2019

1. Commission Presentation: Classification and Compensation, Workforce Analysis, Succession Program Study