



# City of Pompano Beach: Strategic Plan

## VISION 2032

By 2032, POMPANO BEACH is a superior place to live, visit and locate or expand a business along the Atlantic Coast of South Florida.

POMPANO BEACH is distinguished by:

- Our Sense of Place and Family
- Our Stable Neighborhoods with a Range of Housing Options
- Our Safe Community
- Our Range of Leisure, Arts and Cultural Amenities
- Our Award-winning, Alive Beach and Beachfront
- Our Growing Downtown and Innovation District
- Our Distinctive Architecture
- Our Strong, Diverse Economic Sectors with Ample Employment Opportunities
- Our Location and Our Reputation for Sustainable Development and Redevelopment

POMPANO BEACH 2032 is a city of great places with even greater opportunities and offers residents and visitors Florida's Warmest Welcome!

## GOALS 2022

PREFERRED PLACE TO LIVE

PREFERRED PLACE TO DO BUSINESS

PREFERRED PLACE TO VISIT

SUPERIOR CAPACITY FOR GROWTH THROUGH QUALITY, SUSTAINABLE DEVELOPMENT

QUALITY AND AFFORDABLE CITY SERVICES

BUILDING CONFIDENCE IN CITY GOVERNMENT

## POLICY AGENDA 2017

### Top Priority

Short-Term Rental Strategy and City-Wide Actions

Northwest CRA:

- County Resolution on CRA Extension

Dixie/Atlantic Intersection Improvements: Funding

Development Services:

- Process/Regulations Assessment and Actions

City Beautification Program: I-95 Interchanges

Innovation District: Next Steps

Fishing Pier: Funding

### High Priority

City Cultural Arts Support for Schools: Role and Actions

Homeless Strategy and City Actions

Open Dumping Control: Policy and Compliance

MLK Redevelopment: Next Steps

East McNab Road:

- Bridge Replacement and Aesthetic Improvements

Commuter Rail Station in Downtown: Advocacy

East Transit-Oriented Corridor (ETOC): Rezoning and Zoning Code Amendments

Broward NEXT Comprehensive Plan Update: Sea Level Rise

### Moderate Priority

Broward Outfall Shutdown: Direction

Code Enforcement/Compliance: Chronic Problems and Actions

License Plate Readers: Expansion to Barrier Island

Neighborhood Plans: Completion and Implementation

Isle of Capri Hotel Development: Expansion

New Alternative Revenue Sources: Direction

## MANAGEMENT AGENDA 2017

### Top Priority

Code Compliance: Repeat Violators

Cultural Center Programming: Direction

Senior Housing Needs Assessment Report with Options

Corridor Studies: Completion

Major Hotel Development Projects

Amphitheater Development: Management and Capital Improvements

Storage Tank and Field Operations Building

Development Services Department: Improvements

Fire Assessment Fee: Direction

### High Priority

Housing Rehabilitation Program: Implementation

Emergency Home Repairs Program

Turf Fields Study

Public Art Master Plan: Update Plan and Projects

Parks and Open Space Policy and Land Acquisition

Utility Rates: Water, Wastewater, and Reuse

Stormwater Rates: Direction

Sponsorship Program: Development and Agreements

Bulk Waste Collection Policy: Implementation

City Fees Structure: Comprehensive Review

Five-Year Financial Plan with Projections

Municipal Services Complex Master Plan

Pompano Beach Emergency Operations Center (EOC)

MANAGEMENT IN PROGRESS 2017

Parks, Recreation and Cultural Arts Master Strategic Plan	Strategic Plan: Update
Recreation Fees	Collective Bargaining Agreements
Teen College Tour Program: Development, Funding	Real Estate Position: Hired
CRS Format Conversion: Code Amendment, FEMA	Electronic Payment to Vendor
Broward Schools: Quarterly Update Reports	Paperless Office Project
NSP Local Affordable Housing Revolving Loan Program	Email System: Upgrade
Wind Mitigation Program: Round 2 Completion	Asset Collection and Maintenance Citywide
Revolving Loan Program (CDBG): Marketing	Utility Mobile Maps: Study
1 <sup>st</sup> Time Home Buyers Program: 10 Homebuyers	Damage Assessment Application
CDBG Consolidated Plan	Debris Location Application
Traffic Crash Analysis and Follow Up Action	City Contracts
City Vista Mixed Use Development (CRA)	Central Stores Standardization and Inventory Consolidation
Mullet Alley Open Space, Beer Garden Design (CRA) Construction	P-Card Evaluation for Maximum Benefit
Harbor Village Parking (350 Spaces) (CRA)	Personnel Files Scanning
Local Preference Program Ordinance: Commission Decision	Supervision in Government Seminar
City Vista Mixed-use Development	City-wide Nondiscrimination and Harassment Training Program
Film Permit Processing	Customer Service Training
Airport Wildlife Hazard Assessment and Management Plan	Health Insurance Contract and Self-funded Option Report
Corridor Studies Brochures	Online Employee Performance Management Program
Invitation to Bid Threshold	Tuition Reimbursement Electronic Filing
Water Taxi Service	Site Plan Review Process Improvements
Special Event Development	"How to" Video on Permitting
Bicycle Safety Rodeos (2)	Permitting and other Development Application Checklist
Engineering Design Standards	New Educational Model for Outreach Forum
Wastewater Capacity Management Operating Management Assessment	Risk Assessment Methodology for Internal Audit
Lighthouse Point Inter-local Written Agreement	Global Audit Information Network [GAIN] Survey
Canal Cleaning and Debris Removal Boat	Annual Report of Internal Audit Activities
Tree Inventory	Asset Management Software
Community Resiliency Position	Field Operations Building Security Plan
Tree Removal and Replacement Accounting System for City and CRA Projects	Meter Replacement Program
Water Conservation Program	Records Destruction Administrative Policy
Reuse Connection Program: Report	Fire Rescue \$352
Pavement Condition Survey	Summer Youth Employment Program
	Volunteer Program

MAJOR PROJECTS 2017

Fishing Pier	Blanche Ely House Museum Renovation and Organization
Briny Avenue Project	Structure/Programming
Charlotte Burrie Community Center	Visitor Center
Public Library/Cultural Center Project	Model Dock for Water Taxi
Downtown Plaza Project (CRA)	GPS Projects
Community Park Shelters Project	Annual Reuse Water Mains Projects
Palm Aire Community Main Entryway Beautification: Sign	Wastewater Lift Stations Rehabilitation
Palm Aire Lakes Dredging Project	Control Panel Updates
Old Pompano Infrastructure Improvement Project (Section 8 Program) Construction	Lift Stations Flow Meter and Discharge Valve Replacement
Linear Park Project	Inter Utility Water Connections
31 <sup>st</sup> Avenue Park Project	Stormwater Backflow Prevention Valves on the Barrier Island
Wayfinding Signs: Installation (4)	Reuse Storage Tank NE 3 <sup>rd</sup> Avenue
Alsdorf Park Boat Parking Improvements	Drainage System and Alley Repaving
Pool/Aquatic Center	New Sidewalk Projects (\$100,000)
Sandspur Park	Electric Backbone Water Plant
Mitchell Moore Park	Building Hardening
McNair Park	Water Filler Re-Build (14
North Pompano Park	Avondale Drainage and Swales Project
Atlantic Boulevard Bridge Improvements	Annual Wastewater Collection System Pipe Lining
10 <sup>th</sup> Street Beautification	Annual Manhole Rehabilitation Project
MLK Boulevard Reconstruction Project: Phase 2	Deep Water Well Re-Lining
Air Park Runway/Taxiway Marking and Striping Project	Water Treatment Plant Coagulation Project: Design
Air Park Administration Building Renovation Project	Public Safety Radio System Replacement
Air Park Main Entrance Gate Project	Public Safety Building (BSO) Improvements
Air Park Taxiway Delta Rehabilitation Project	Golf Course Improvement Projects
Shipwreck Park Development – New Reef Project/Permitting	Fire Station 24
	Lifeguard Towers Replacement (2)
	Body Camera: Upload