

ACTION AGENDA

2019 – 2020

Mayor and City Commission



Pompano Beach, Florida
March 2019



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**City of Pompano Beach
Policy Agenda 2019 – 2020
Targets for Action**

TOP PRIORITY

**Innovation District Development
Commuter Rail Stations: Downtown and Isle Area
Homeless City Strategy & Action Plan
Business Attraction and Development Leases
Major Community Destination Events: Development
Cut-through Traffic Analysis and Direction**

HIGH PRIORITY

**Street Lights Policy and Expansion
Panhandling Ordinance Review
NW 31st Avenue Improvements
Code Enforcement/Compliance Enhancements
City Charter Review
City Brand and Marketing Program
Citywide Banner Program
Public Areas Landscape Maintenance Service Level and Funding**

**City of Pompano Beach
Management Agenda 2019 – 2020
Targets for Action**

TOP PRIORITY

G.O. Bond Projects: Design and Construction
CIP Projects [non-G.O. Bond]: Projects and Funding
Isle Development Project
Major Hotel Development
Strategic Property Acquisitions
City Employee Compensation Policy and Funding

HIGH PRIORITY

Public – Private Partnership (P-3) Second Parking Garage
Surtax Funding for Pompano Beach Projects
Landscape Code Amendments
John Knox Village Master Plan
**City Sustainability/Sea Level Rise/Community Resiliency
Plan: Development**
Stormwater Policy and Management: Review
BSO 2020 Contract: Completion

City of Pompano Beach Management in Progress 2019 – 2020

1. Litter Control Initiative
2. Integrated Ticketing System
3. Homeless Management Information System Implementation
4. Curb Appeal Annual Report
5. Cultural Arts Center Policies and Procedures
6. First Time Homebuyer Program: 20 Homebuyers
7. Local Affordable Housing: Revolving Loan Program (10)
8. CDBG Revolving Loan Program (4 Business Loans)
9. Code Compliance: Repeat Offenders
10. Cultural Center Program Expansion: Program a Month
11. 737 MLK Boulevard: Space Use
12. Citywide Job Fair/Workforce e-Training Events
13. Green Market Event
14. Airport Master Plan Update: Commission
15. Parcel “Y” Air Park Development
16. Old Town Untapped Event
17. Mobile Maps System Replacement
18. GIS ArcGIS Online
19. Wellfield Performance and Relocation Study
20. Parks and Recreation Web Map
21. Hurricane Preparedness Plan: Revision
22. Hillsboro Inlet Turbidity Evaluation
23. Climate Change and Sea Level Rise (Broward County) Report
24. Water Supply Plan/Water Master Plan: Update
25. Reuse Master Plan: Update
26. Broward County Registered Tree Trimmer Vendor List
27. Demolition, Land Clearing, Tree Removal Policy
28. Historic Plaques: Designating Historic Structures
29. Tree Manual Update
30. Palm Aire Western Well Sites: Protection

31. Vegetation Line: Surveying on Beach
32. City Champion Tree Program
33. SolSmart Designation
34. Relocate Water Wells Off Air Park: Study
35. Wastewater Force Main Assessment
36. Census 2020: Preparation
37. Strategic Plan: Update
38. CRA Office Relocation: Decision on Direction
39. CRA Security Personnel Contract: Board Award
40. Geo Cortex: Implementation
41. OpenGov Project: Open Data
42. Naviline HTML5 – Installation
43. Global Audit Information Network (GAIN): Survey
44. Boards/Committees Agenda Conversion
45. Real Time Water Usage
46. 2019 Health Fair
47. Risk Management Software Replacement
48. Permitting Process Improvements
49. Social Management Analysis Program
50. Financial Literacy Program
51. Volunteer Program for Cultural Arts: Development
52. Customer Relationship Management (CRM)
53. Community Outreach Response Enforcement Unit Decision: Approval
54. OpenGov Project: Budget Module
55. Bicycle Unit Decision: Approval
56. Commission Meetings: Closed Caption
57. GIS Server
58. FPL Bill: Review
59. Closest Unit Response Program: Implementation
60. Emergency Management Workshop
61. Fire Prevention Program
62. Arcserve Software and Hardware for Backup
63. Security Awareness Training
64. Barracuda Network Software/Hardware
65. Public Records Requests Administrative Policy
66. Fire Department Employee Portraits
67. Citywide Revenue Manual: Revenue Forecast
68. Annual Internal Audit Report

69. P-Card: Expanded Use
70. Public Safety Fire Station Alerting Replacement: Fire Station
71. Electronic Payment to Vendors
72. Summer Youth Employment Program
73. Fire Department Inventory System
74. Asset Management Software: Implementation – Water Treatment Projects (2)
75. Continuity of Operation Plan: Development
76. Community Emergency Response Team Training Enhancement
77. RacTrac/WebTrac 3.1 Software Migration
78. Fire Life Safety Public Education Program: Expansion
79. Laserfiche: Building and Zoning Records
80. Fire Accreditation
81. Employee Performance Evaluation System Online
82. 3rd Sister City: Haiti
83. Fire Webpage: Overhaul
84. Strategic Performance Management Webpage: Overhaul
85. OpenGov Project: Performance Measures and Dashboard Creation
86. Sterling Explorer Program: Assessment

City of Pompano Beach Major Projects 2019 – 2020

1. Senior Citizens Center (G.O. Bond)
2. Fishing Pier Replacement (G.O. Bond)
3. Atlantic Boulevard Bridge
4. Pines Golf Course Putting Greens: Re-Turf
5. Municipal Cemetery Improvement: Fencing
6. Park Restroom Improvements
7. Old Pompano Infrastructure Improvements Project (Section 108)
8. State-of-the-Art Digital Arts and Media Center: Buildout, Assessment, Project and Funding Campaign
9. McNab Park Upgrade/McNab House Relocation
10. MLK Boulevard Streetscape (G.O. Bond)
11. Amphitheater Project (G.O. Bond)
12. Life Guard Stations (8 Total) (G.O. Bond – 4)
13. Charlotte Burrie Center
14. Palm Aire Community Main Entryway Beautification Sign
15. All Inclusive Playground/Outdoor Fitness Equipment
16. Historic Ali Cultural Arts Center “Black Box”
17. 10th Street Beautification (5th Avenue to Federal Highway) MPO/FDOT: Construction
18. Ocean Rescue Building (G.O. Bond)
19. Pool/Aquatic Center – Pump House, Classroom/Rental Space: Construction
20. MLK Boulevard Reconstruction Project: Phase 3 – Design and Construction
21. Air Park Administrative Building Renovation Project: Construction
22. 335 MLK Boulevard: Phase 3 – Ali Cultural Arts Center Programming
23. Times International Grill: Monitoring
24. Fishing Village Development
25. NE 3rd Avenue Streetscape (South of Copans Road)
26. CRA Container Site Construction
27. New Deep Well
28. Annual Reuse Water Main Projects

29. Annual Wastewater Collection System: Pipeline
30. Annual Manhole Rehabilitation
31. Annual Street Re-paving Projects
32. Annual Water Main Replacement
33. Annual Stormwater Tide Flex Values
34. Annual Stormwater Pipelining
35. Annual Stormwater Cleaning: Atlantic and Dixie
36. Water Treatment Building Hardening: Design and Construction
37. Reuse Distribution System Expansion
38. Water Treatment Plant Membrane Element Replacement/Purchase
39. Stormwater Kendall Lake Neighborhood: Design and Construction
40. Water Treatment Plant Electrical System Rehabilitation
41. Inter Utility Water Connections: Design and Funding
42. Stormwater Design
43. Stormwater: Dixie Highway and McNab Road
44. Stormwater: SW 2nd Street: Construction
45. Reuse Storage Tank: NE 3rd Avenue – Land Acquisition
46. Dixie/Atlantic Improvements: Design (G.O. Bond)
47. Non-Sewer Area C: Design and Construction
48. Water Treatment Plant
49. Stormwater Projects
50. Stormwater Gateway Drive: Design and Construction
51. Fire Station 24: Construction
52. BSO Radio System Replacement
53. Fire Administration/EOC Building (G.O. Bond)
54. Information Desk in City Hall Enhancements
55. Video Security at Park Installation
56. Public Safety Building (G.O. Bond)

**City of Pompano Beach
Action Outlines 2019 - 2020**

GOAL 1	PREFERRED PLACE TO LIVE
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<p>ACTION: HOMELESS CITY STRATEGY & ACTION PLAN</p> <table style="width: 100%; border: none;"> <thead> <tr> <th style="text-align: left; border: none;"><u>Key Issues</u></th> <th style="text-align: left; border: none;"><u>Activities/Milestones</u></th> <th style="text-align: left; border: none;"><u>Time</u></th> </tr> </thead> <tbody> <tr> <td style="border: none;"> <ul style="list-style-type: none"> • Funding • City Role • Regional Approach • Grant – Rapid Rehousing • Goals • Affordable Housing – Below 30% AMI • Landlord Recruitment • Rental Assistance • Outreach Enhancements </td> <td style="border: none;"> <ol style="list-style-type: none"> 1. Use of Nonprofit to Perform – Housing Navigator/Case Management 2. Decision: Budget FY 20 3. Implement Rapid Re-housing 4. Report: Status and Direction 5. Develop Partnership – Business, Nonprofit Organizations </td> <td style="border: none; vertical-align: top;"> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th style="text-align: center; padding: 2px;">PRIORITY</th> </tr> <tr> <td style="text-align: center; padding: 2px;"><i>Policy – Top</i></td> </tr> </table> <div style="border: none;"> <p>4/19</p> <p>9/19</p> <p>9/19</p> <p>10/19</p> <p>Ongoing</p> </div> </td> </tr> </tbody> </table>	<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>	<ul style="list-style-type: none"> • Funding • City Role • Regional Approach • Grant – Rapid Rehousing • Goals • Affordable Housing – Below 30% AMI • Landlord Recruitment • Rental Assistance • Outreach Enhancements 	<ol style="list-style-type: none"> 1. Use of Nonprofit to Perform – Housing Navigator/Case Management 2. Decision: Budget FY 20 3. Implement Rapid Re-housing 4. Report: Status and Direction 5. Develop Partnership – Business, Nonprofit Organizations 	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th style="text-align: center; padding: 2px;">PRIORITY</th> </tr> <tr> <td style="text-align: center; padding: 2px;"><i>Policy – Top</i></td> </tr> </table> <div style="border: none;"> <p>4/19</p> <p>9/19</p> <p>9/19</p> <p>10/19</p> <p>Ongoing</p> </div>	PRIORITY	<i>Policy – Top</i>	
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ACTION: STREET LIGHTS POLICY AND EXPANSION

PRIORITY
<i>Policy – High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Expansion • Funding • Priority Areas • Street Lights in Neighborhoods • Who Pays for Street Lights 	A. FPL – Existing Lights	
	1. Complete FPL Agreement	6/19
	2. Determine Priority for Installation	7/19
	B. City – Existing Lights	
	1. Validate Light Inventory	9/19
	2. Develop Agreement FPL	1/20
	3. Decision: Agreement	2/20
	4. Determine Priority for Installation	3/20
	C. Expansion	
	1. Identify Locations	12/19
	2. Determine Costs	3/20
	3. Update Plan	4/20
	4. Develop Budget	6/20
	5. Decision: Budget FY 21 Funding	9/20
	D. Collier City/Liberty Park Street Lights	
	1. Prepare Presentation	5/19
2. Presentation: Replacement in Neighborhoods	6/19	

Responsibility: Public Works Director Rob McCaughan

ACTION: PANHANDLING ORDINANCE REVIEW

PRIORITY
<i>Policy – High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Review Existing Ordinance and Identify Gaps and Concerns	4/19
	2. Prepare Report with Recommendations	4/19
	3. Decision: Ordinance Amendments	7/19

Responsibility: City Attorney Mark Berman Homeless Coordinator Mark Korman

ACTION: CODE ENFORCEMENT/COMPLIANCE ENHANCEMENTS		PRIORITY
		<i>Policy – High</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Hearing Capacity • Number of Cases • Misinformation about Codes • Public Education on Codes • Enforcement vs. Compliance • Staffing Level • Contract 	<ol style="list-style-type: none"> 1. Hire Code Enforcement Officer 2. Report: Overview 3. Reassign Zones 4. Monthly Report – Statistics 5. Review Legal Constraints 	<p>4/19</p> <p>5/19</p> <p>5/19</p> <p>6/19</p> <p>Ongoing</p>
Responsibility: Code Compliance Mario Sotolongo		

ACTION: G.O. BOND PROJECTS: DESIGN AND CONSTRUCTION		PRIORITY
		<i>Mgmt. – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	<ol style="list-style-type: none"> 1. Decision: G.O. Bond Project (25) 2. Notice to Proceed 3. Conduct Public Meetings (36) 	<p>3/19</p> <p>4/19</p> <p>4/19 – 8/19</p>
Responsibility: Innovation District Manager Horacio Danovich		

ACTION: CIP PROJECTS (NON-G.O. BOND) PROJECTS AND FUNDING		PRIORITY
		<i>Mgmt. – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Outside Funding • City Funding • Project Priority 	<ol style="list-style-type: none"> 1. Prepare Unfunded Project List 2. Decision: Budget FY 20 Funding 3. Pursue Outside Funding Sources 	<p>6/19</p> <p>9/19</p> <p>Ongoing</p>
Responsibility: City Engineer John Sfiropoulos		

ACTION: STRATEGIC PROPERTY ACQUISITIONS

PRIORITY
<i>Mgmt. – Top</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • McNair Park • Fire Station 52 	<p>A. City Projects</p> <ol style="list-style-type: none"> 1. Receive Appraisal – McNair Park 2. Negotiate with Property Owner – McNair Park 3. Contract Negotiation – Fire Station 52 4. Decision: Fire Station 52 (Land Acquisition) 	<p>4/19 4/19 6/19 9/19</p>

Responsibility: Real Property Manager Cassandra LeMasurier, Innovation District Manager Horacio Danovich, CRA Director Nguyen Tran

**ACTION: PUBLIC – PRIVATE PARTNERSHIP (P-3)
SECOND PARKING GARAGE**

PRIORITY
<i>Mgmt. – High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	<ol style="list-style-type: none"> 1. Selection Evaluation Committee to Review and Rank RFQ's 2. Issue RFP 3. Decision: Parking Ordinance Amendments Including Rates 4. Decision: Approval of Recommended Qualified Firms 5. Selection Evaluation Committee to Review Rank RFP 6. Decision: RFP Ranking Approval and Direction 7. Decision: Master Development Agreement 8. Decision: Land Use Amendments Commercial Uses 9. Complete Construction 	<p>8/19 8/19 9/19 9/19 11/19 11/19 7/20 12/20 12/21</p>

Responsibility: Assistant City Manager Suzette Sibble

ACTION: SURTAX FUNDING FOR POMPANO BEACH PROJECTS		PRIORITY
		<i>Mgmt. – High</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Funding Allocation and Distribution 	<ol style="list-style-type: none"> 1. Revise Project Priority List 2. Negotiate with Broward County 	<p>6/19</p> <p>9/19</p>
Responsibility: Innovation District Manager Horacio Danovich		

ACTION: LANDSCAPE CODE AMENDMENTS		PRIORITY
		<i>Mgmt. – High</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	<ol style="list-style-type: none"> 1. Decision: Text Amendments – Streamline Procedures 2. Establish Group – Landscape Architecture 3. Prepare Text Amendments 4. Planning Zoning: Review 5. Decision: Code Amendments 	<p>4/19</p> <p>6/19</p> <p>11/19</p> <p>12/19</p> <p>1/20</p>
Responsibility: Development Services Director David Recor		

ACTION: CRIME REDUCTION ACTION PLAN		PRIORITY
		<i>Mgmt.</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	<ol style="list-style-type: none"> 1. Decision: Community Outreach Response Enforcement Funding 2. Address Crime at a Specific Location <ol style="list-style-type: none"> a. Develop a Tactical Plan to Address the Crime 3. Monthly Report – Crime Statistics 	<p>9/19</p> <p>Ongoing</p> <p>Ongoing</p>
Responsibility: Major Wayne Adkins BSO		

ACTION: SOCCER ACADEMY PERMIT

PRIORITY

Mgmt.

Key Issues

Activities/Milestones

Time

- | | |
|-------------------------------------------------|------|
| 1. Receive Notification – No Further Actions | 4/19 |
| 2. Receive Rezoning Requests/Land Use Amendment | 5/19 |
| 3. Developer Selection | 6/19 |
| 4. Sell Tax Credit | 9/19 |

Responsibility: Innovation District Manager
Horacio Danovich

ACTION: CHRONIC FERAL CHICKENS ACTION PLAN

PRIORITY

Mgmt.

Key Issues

Activities/Milestones

Time

- | | |
|---------------------------------|-------|
| 1. Implement Plan with Contract | 9/19 |
| 2. Report: Status and Direction | 10/19 |

Responsibility: Public Works Director Rob McCaughan

ACTION: SEWAGE SPILL RESEARCH ON THE CANAL

PRIORITY

Mgmt.

Key Issues

Activities/Milestones

Time

- | | |
|----------------------------------------------|------|
| 1. Complete Notice of Violation Negotiations | 5/19 |
| 2. Complete Research on the Canal | 6/19 |
| 3. Report: Status and Direction | 9/19 |
| 4. Reimbursement from Contractor | 1/20 |

Responsibility: Utilities Director Randy Brown

ACTION: RIDE SHARE ORDINANCE: DECISION		PRIORITY
		<i>Mgmt.</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. City Attorney Draft	4/19
	2. Decision: Ordinance Adoption	10/19
Responsibility: City Attorney Mark Berman		

ACTION: ANNIE GILLIS PARK IMPROVEMENTS		PRIORITY
		<i>Mgmt.</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. NW CRA – Presentation Concept Plan and Cost	4/19
	2. Recommendations	4/19
	3. CRA Decision: Funding for Park	6/19
	4. Advertise Construction Management	9/19
Responsibility: Innovation District Manager Horacio Danovich		

ACTION: THE BACKYARD OLD TOWN POMPANO BEACH: DESIGN, FUNDING, CONSTRUCTION		PRIORITY
		<i>Mgmt.</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Project Costs	1. Design Plan	4/19
• Limited Space for Dumpster Enclosures to Service Future Restaurants/Businesses	2. Decision: Budget FY 20 Funding	9/19
	3. Construction Documents	9/19
	4. Bidding	11/19
	5. Contract	6/20
	6. Construction, Certificate of Completion	6/20
Responsibility: Innovation District Manager Horacio Danovich		

► Management in Progress 2019 – 2020			TIME
1. Litter Control Initiative:	Solid Waste		9/19
• Litter Crew			12/19
• Public Containers Expansion			
2. Integrated Ticketing System	Cultural Arts		10/19
3. Homeless Management Information System Implementation	HSS		3/20
4. Curb Appeal Annual Report	Solid Waste		4/20
5. Cultural Arts Center Policies and Procedures	Internal Auditor		6/20
6. First Time Homebuyer Program: 20 Homebuyers	OHUI		9/20
7. Local Affordable Housing: Revolving Loan Program (10)	OHUI		9/20
8. CDBG Revolving Loan Program (4 Business Loans)	OHUI		9/20
9. Code Compliance: Repeat Offenders	Code		Ongoing
• Prosecute through Courts			
• Foreclosure			
10. Cultural Center Program Expansion: Program a Month	Cultural Arts		Ongoing

► Major Projects 2019 – 2020			TIME
1. Senior Citizens Center (G.O. Bond)	CIP		5/19
• Land Acquisition			12/19
• Design			
2. Fishing Pier Replacement (G.O. Bond)	CIP		6/19
3. Atlantic Boulevard Bridge	ID		6/19
4. Pines Golf Course Putting Greens: Re-Turf	Golf		6/19
5. Municipal Cemetery Improvement: Fencing	PW		8/19
6. Park Restroom Improvements	CIP		
a. Sandspur Park			6/19
b. Dog Park			8/19
c. Golf Course			10/19
d. Community Park			12/19
e. Kester Park			8/20
7. Old Pompano Infrastructure Improvements Project (Section 108)	CIP		9/19
8. State-of-the-Art Digital Arts and Media Center: Buildout, Assessment, Project and Funding Campaign	Cultural Affairs		9/19

► **Major Projects 2019 – 2020** *(Continued)*

			TIME
9.	McNab Park Upgrade/McNab House Relocation	CRA	10/19
10.	MLK Boulevard Streetscape (G.O. Bond)	CIP	11/19 – 6/20
11.	Amphitheater Project (G.O. Bond)	CIP	12/19
12.	Life Guard Stations (8 Total) (G.O. Bond – 4)	CIP	12/19
13.	Charlotte Burrie Center	CIP	12/19
14.	Palm Aire Community Main Entryway Beautification Sign	CIP	12/19
15.	All Inclusive Playground/Outdoor Fitness Equipment	P&R	12/19
16.	Historic Ali Cultural Arts Center “Black Box”	Cultural	
	• Design	Affairs	12/19
	• Renovation		1/21
17.	10 th Street Beautification (5 th Avenue to Federal Highway) MPO/FDOT: Construction	CIP	2/20
18.	Ocean Rescue Building (G.O. Bond)	CIP	7/20
19.	Pool/Aquatic Center – Pump House, Classroom/Rental Space: Construction	CIP	8/20

GOAL 2	PREFERRED PLACE TO DO BUSINESS
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ACTION: INNOVATION DISTRICT DEVELOPMENT		PRIORITY
		<i>Policy – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Phase 1: Issue RFQ for Master Developer	5/19
	2. Phase 1: Review Developer Qualifications	8/19
	3. CITY/CRA Board Decision: Approval of Recommended Qualified Firms	9/19
	4. Phase 2: Issue RFP for Qualified Firms	9/19
	5. Phase 2: Technical Team to Evaluate and Rank Proposals	1/20
	6. CITY/CRA Board Decision: Ranking Approval and Authorization to Negotiate	2/20
	7. CITY/CRA Board Decision: Contract Approval with Master Developer	5/20-9/20
Responsibility: City Manager Greg Harrison, CRA Director Nguyen Tran		

ACTION: COMMUTER RAIL STATIONS: DOWNTOWN AND ISLE AREA		PRIORITY
		<i>Policy – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Rail Costs (SFRTA, Broward MPO, FDOT) • Key Purchased Properties • Additional Population Density and Infrastructure • Private Sector Driven 	A. Downtown (Brightline) B. Isle Area (Tri Rail)	Ongoing Ongoing
Responsibility: Economic Development Manager Chris Clements		

ACTION: BUSINESS ATTRACTION AND DEVELOPMENT LEASES		PRIORITY
		<i>Policy – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Lack of Office Space Available • Attraction is Market Driven • Lack of Available Land 	<ol style="list-style-type: none"> 1. Show Inventory 2. Support/Plan Development of Class A Office Space 3. Develop Job Linkage Program 	<p>Ongoing</p> <p>Ongoing</p> <p>12/19</p>
Responsibility: Economic Development Manager Chris Clemens		

ACTION: NEIGHBORHOOD BUSINESS ATTRACTION NORTHWEST		PRIORITY
		<i>Policy</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Business use must meet Goals and Initiatives in the NW CRA Plan 	<ol style="list-style-type: none"> 1. CRA Incentive Programs 	<p>Ongoing</p>
Responsibility: CRA Director Nguyen Tran		

► Management in Progress 2019 – 2020		
<ol style="list-style-type: none"> 1. 737 MLK Boulevard: Space Use <ol style="list-style-type: none"> a. Bid b. Selection c. Contract 2. Citywide Job Fair/Workforce e-Training Events 3. Green Market Event 4. Airport Master Plan Update: Commission 5. Parcel “Y” Air Park Development 6. Old Town Untapped Event 	<p>CRA</p> <p>CRA</p> <p>CRA</p> <p>Public Works</p> <p>Public Works</p> <p>Cultural Affairs CRA</p>	<p>4/19</p> <p>6/19</p> <p>7/19</p> <p>6/19</p> <p>11/19 – 4/20</p> <p>12/19</p> <p>6/20</p> <p>Ongoing</p>

► **Major Projects 2019 – 2020**

- | | | |
|-------------------------------------------------------------------------------|-------------------------|------|
| 1. MLK Boulevard Reconstruction Project: Phase 3 –
Design and Construction | CIP | 8/21 |
| 2. Air Park Administrative Building Renovation Project:
Construction | CIP | 2/20 |
| 3. 335 MLK Boulevard: Phase 3 – Ali Cultural Arts Center
Programming | CRA
Cultural Affairs | 1/21 |

GOAL 3	PREFERRED PLACE TO VISIT
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<p>ACTION: MAJOR COMMUNITY DESTINATION EVENTS: DEVELOPMENT</p> <p><u>Key Issues</u></p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th style="text-align: center;">PRIORITY</th> </tr> <tr> <td style="text-align: center;"><i>Policy – Top</i></td> </tr> </table>	PRIORITY	<i>Policy – Top</i>
PRIORITY			
<i>Policy – Top</i>			
<p style="text-align: center;"><u>Activities/Milestones</u></p> <ul style="list-style-type: none"> A. Review Promoter Event Applications B. Develop and Promote City Produced Events C. Produce Music Beach Festival <ul style="list-style-type: none"> 1. Decision: License Agreement with Promoter D. Expand Programming <ul style="list-style-type: none"> 1. Music 2. Dance 3. Visual Arts 4. Theater 5. Digital Media E. Produce Visual Arts Exhibitions Annually at all Cultural Arts Venues F. Present (10) Music Events Annually <ul style="list-style-type: none"> 1. Amphitheater 	<p style="text-align: center;"><u>Time</u></p> <ul style="list-style-type: none"> Ongoing Ongoing 2/20 5/19 Ongoing Ongoing Ongoing Ongoing 		
Responsibility: Assistant City Manager Earl Bosworth			

<p>ACTION: PIER ACCESS FEE: DIRECTION</p> <p><u>Key Issues</u></p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th style="text-align: center;">PRIORITY</th> </tr> <tr> <td style="text-align: center;"><i>Policy</i></td> </tr> </table>	PRIORITY	<i>Policy</i>
PRIORITY			
<i>Policy</i>			
<p style="text-align: center;"><u>Activities/Milestones</u></p> <ul style="list-style-type: none"> 1. Define Concept 2. Prepare Budget Proposal 3. Decision: Budget FY 20 Funding 	<p style="text-align: center;"><u>Time</u></p> <ul style="list-style-type: none"> 4/19 6/19 9/19 		
Responsibility: Assistant City Manager Earl Bosworth, Recreation Programs Administrator Mark Beaudreau			

ACTION: ISLE DEVELOPMENT PROJECT

PRIORITY
<i>Mgmt. – Top</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Private Sector 232 Acre Development to Include Casino, Concerts, Cinema, Retail, Restaurants, Office, Hotels, Residential, etc. • Traffic Analysis and Project Compatibility to be Considered 	<ol style="list-style-type: none"> 1. Plat Note Amendment 2. Traffic Analysis 3. Land Use Plan Amendment and Re-Plat 4. Planned Commercial Development Rezone 	<p>10/18 – 5/19 4/19 – 7/19 5/19 – 6/20 9/19 – 1/20</p>

Responsibility: Development Services Director David Recor

ACTION: MAJOR HOTEL DEVELOPMENT

PRIORITY
<i>Mgmt. – Top</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Land Availability 	<ol style="list-style-type: none"> 1. Host Hotel Developers 	<p>Ongoing</p>

Responsibility: Economic Development Manager
Chris Clemens

ACTION: CULTURAL ARTS MASTER PLAN: UPDATE

PRIORITY
<i>Mgmt.</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	<ol style="list-style-type: none"> 1. Finalize Plan 2. Decision: Plan Adoption 	<p>3/20 5/20</p>

Responsibility: Cultural Affairs Director Phyllis Korab

ACTION: TEMPORARY SHARED PARKING AGREEMENTS WITH PRIVATE SECTOR: DEVELOPMENT

PRIORITY
<i>Mgmt.</i>

Key Issues

Activities/Milestones

Time

- | | |
|-----------------------------------|-------|
| 1. Prepare Draft Agreement | 11/19 |
| 2. Recommendation to City Manager | 12/19 |

Responsibility: Assistant City Manager Suzette Sibble

► **Major Projects 2019 – 2020**

1. Times International Grill: Monitoring	(Private Sector)	5/20
2. Fishing Village Development	CIP	
a. Lucky Fish Tiki Bar		11/19
b. Oceanic Restaurant		7/19
c. Alvin Retail		4/20
d. Burger Fi		6/20
e. Kilwins		6/20
f. Cannoli Kitchen		6/20
g. Catering/Special Events		12/20
h. Hilton Hotel		12/20

GOAL 4	SUPERIOR CAPACITY FOR GROWTH THROUGH QUALITY, SUSTAINABLE DEVELOPMENT
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<p>ACTION: CUT-THROUGH TRAFFIC ANALYSIS AND DIRECTION</p> <p><u>Key Issues</u></p> <ul style="list-style-type: none"> • Pilot Project 	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td>PRIORITY</td></tr> <tr><td><i>Policy – Top</i></td></tr> </table>	PRIORITY	<i>Policy – Top</i>
PRIORITY			
<i>Policy – Top</i>			
<p><u>Activities/Milestones</u></p> <ol style="list-style-type: none"> 1. Receive Traffic Study Proposals 2. Proposal Approvals 3. Complete the Traffic Studies 4. Evaluate Options 5. Workshop: Report and Direction 	<p><u>Time</u></p> <p>8/19</p> <p>10/19</p> <p>1/20</p> <p>2/20</p> <p>3/20</p>		
Responsibility: City Engineer John Sfiropoulos			

<p>ACTION: NW 31st AVENUE IMPROVEMENTS</p> <p><u>Key Issues</u></p> <ul style="list-style-type: none"> • 71 Townhomes being Constructed on 5 Separate Parcels Zoned Commercial 	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td>PRIORITY</td></tr> <tr><td><i>Policy – High</i></td></tr> </table>	PRIORITY	<i>Policy – High</i>
PRIORITY			
<i>Policy – High</i>			
<p><u>Activities/Milestones</u></p> <ol style="list-style-type: none"> 1. Flex Unit Approval 2. Site Plan Approval 3. Building Permits 4. Property Closing 5. Construction 6. Certificate of Occupancy 	<p><u>Time</u></p> <p>4/19</p> <p>6/19</p> <p>10/19</p> <p>11/19</p> <p>12/20</p> <p>1/21</p>		
Responsibility: CRA Director Nguyen Tran			

ACTION:	PUBLIC AREAS LANDSCAPE MAINTENANCE SERVICE LEVEL AND FUNDING	PRIORITY
		<i>Policy – High</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Define Service Level Option	4/19
	2. Prepare Budget Proposal	6/19
	3. Decision: Budget FY 20 Funding	9/19
Responsibility: Public Works Director Rob McCaughan		

ACTION:	TRAFFIC MANAGEMENT STRATEGY	PRIORITY
		<i>Policy</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Review SW New Development Traffic Management Study	4/19
Responsibility: City Engineer John Sfiropoulos		

ACTION:	JOHN KNOX VILLAGE MASTER PLAN	PRIORITY
		<i>Mgmt. – High</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Prepare Draft “Local Activity Center”	4/19
	2. Planning and Zoning: Review	5/19
	3. Decision: Master Plan	7/19
Responsibility: Development Services Director David Recor		

<p>ACTION: CITY SUSTAINABILITY/SEA LEVEL RISE/COMMUNITY RESILIENCY PLAN: DEVELOPMENT</p>	<table border="1" style="margin: auto;"> <tr><td>PRIORITY</td></tr> <tr><td><i>Mgmt. – High</i></td></tr> </table>	PRIORITY	<i>Mgmt. – High</i>																				
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1. Decision: Element	9/20																						
Responsibility: Development Services Director David Recor																							

<p>ACTION: STORMWATER POLICY AND MANAGEMENT: REVIEW</p>	<table border="1" style="margin: auto;"> <tr><td>PRIORITY</td></tr> <tr><td><i>Mgmt. – High</i></td></tr> </table>	PRIORITY	<i>Mgmt. – High</i>		
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<u>Activities/Milestones</u>	<u>Time</u>				
1. 1 on 1 Briefings: Commission	7/19				
Responsibility: Utilities Director Randy Brown					

<p>ACTION: SE 11th AVENUE BRIDGE</p>	<table border="1" style="margin: auto;"> <tr><td>PRIORITY</td></tr> <tr><td><i>Mgmt.</i></td></tr> </table>	PRIORITY	<i>Mgmt.</i>				
PRIORITY							
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<u>Activities/Milestones</u>	<u>Time</u>						
1. Complete Evaluation	1/20						
2. Initiate Design	6/21						
Responsibility: City Engineer John Sfiropoulos							

ACTION: BROWARD NEXT COMPREHENSIVE PLAN	PRIORITY								
	<i>Mgmt.</i>								
<u>Key Issues</u>	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 70%;"></td> <td style="width: 30%; text-align: center;"><u>Time</u></td> </tr> <tr> <td style="text-align: center;"><u>Activities/Milestones</u></td> <td></td> </tr> <tr> <td>1. Project Kick Off</td> <td style="text-align: center;">6/19</td> </tr> <tr> <td>2. Complete Plan</td> <td style="text-align: center;">12/20</td> </tr> </table>		<u>Time</u>	<u>Activities/Milestones</u>		1. Project Kick Off	6/19	2. Complete Plan	12/20
	<u>Time</u>								
<u>Activities/Milestones</u>									
1. Project Kick Off	6/19								
2. Complete Plan	12/20								
Responsibility: Development Services Director David Recor									

ACTION: MARQUIS APARTMENTS	PRIORITY								
	<i>Mgmt.</i>								
<u>Key Issues</u>	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 70%;"></td> <td style="width: 30%; text-align: center;"><u>Time</u></td> </tr> <tr> <td style="text-align: center;"><u>Activities/Milestones</u></td> <td></td> </tr> <tr> <td>1. Break Ground on Project</td> <td style="text-align: center;">8/19</td> </tr> <tr> <td>2. Project Completion</td> <td style="text-align: center;">8/21</td> </tr> </table>		<u>Time</u>	<u>Activities/Milestones</u>		1. Break Ground on Project	8/19	2. Project Completion	8/21
	<u>Time</u>								
<u>Activities/Milestones</u>									
1. Break Ground on Project	8/19								
2. Project Completion	8/21								
Responsibility: OHUI Director Miriam Carrillo									

ACTION: SIGN CODE REVISION	PRIORITY										
	<i>Mgmt.</i>										
<u>Key Issues</u>	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 70%;"></td> <td style="width: 30%; text-align: center;"><u>Time</u></td> </tr> <tr> <td style="text-align: center;"><u>Activities/Milestones</u></td> <td></td> </tr> <tr> <td>1. Complete Code Revisions</td> <td style="text-align: center;">12/19</td> </tr> <tr> <td>2. Planning and Zoning: Review</td> <td style="text-align: center;">3/20</td> </tr> <tr> <td>3. Decision: Code Revision</td> <td style="text-align: center;">6/20</td> </tr> </table>		<u>Time</u>	<u>Activities/Milestones</u>		1. Complete Code Revisions	12/19	2. Planning and Zoning: Review	3/20	3. Decision: Code Revision	6/20
	<u>Time</u>										
<u>Activities/Milestones</u>											
1. Complete Code Revisions	12/19										
2. Planning and Zoning: Review	3/20										
3. Decision: Code Revision	6/20										
Responsibility: Development Services David Recor											

ACTION: PLANNED DEVELOPMENT CODE REVISION/TEXT	PRIORITY										
	<i>Mgmt.</i>										
<u>Key Issues</u>	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 70%;"></td> <td style="width: 30%; text-align: center;"><u>Time</u></td> </tr> <tr> <td style="text-align: center;"><u>Activities/Milestones</u></td> <td></td> </tr> <tr> <td>1. Complete Code Revisions</td> <td style="text-align: center;">12/19</td> </tr> <tr> <td>2. Planning and Zoning: Review</td> <td style="text-align: center;">3/20</td> </tr> <tr> <td>3. Decision: Code Revision</td> <td style="text-align: center;">6/20</td> </tr> </table>		<u>Time</u>	<u>Activities/Milestones</u>		1. Complete Code Revisions	12/19	2. Planning and Zoning: Review	3/20	3. Decision: Code Revision	6/20
	<u>Time</u>										
<u>Activities/Milestones</u>											
1. Complete Code Revisions	12/19										
2. Planning and Zoning: Review	3/20										
3. Decision: Code Revision	6/20										
Responsibility: Development Services Director David Recor											

ACTION: “APPLICABILITY RELATED” AMENDMENTS REVISION		PRIORITY
		<i>Mgmt.</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Complete Amendments Draft	12/19
	2. Planning and Zoning: Revision	3/20
	3. Decision: Code Amendments	6/20
Responsibility: Development Services Director David Recor		

ACTION: LAND USE AMENDMENTS: DIRECTION		PRIORITY
		<i>Mgmt.</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	A. Oceanside Parking Lot	
	1. Planning and Zoning: Review	8/19
	2. File Land Use Amendments with Broward County	11/19
	3. County Decision: Land Use Plan Amendment Approval	5/20
	4. City Decision: Land Use Plan Amendment Approval	6/20
Responsibility: Development Services Director David Recor		

ACTION: AFFORDABLE HOUSING TRUST STRATEGY		PRIORITY
		<i>Mgmt.</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Decision: Strategy Adoption	7/19
Responsibility: OHUI Director Miriam Carrillo		

ACTION: SCOOTER POLICY: DIRECTION		PRIORITY
<i>Key Issues</i>	<i>Activities/Milestones</i>	<i>Mgmt.</i>
	1. Decision: Direction	6/19
Responsibility: City Attorney Mark Berman		

► Management in Progress 2019 – 2020		TIME
1. Mobile Maps System Replacement	Engineering	5/19
2. GIS ArcGIS Online	Engineering	5/19
3. Wellfield Performance and Relocation Study	Utilities	5/19
a. Well 8		
b. Well 9		
4. Parks and Recreation Web Map	Engineering	6/19
5. Hurricane Preparedness Plan: Revision		
a. Plan: Update	Emergency	6/19
b. Standardization Department	Management	6/20
6. Hillsboro Inlet Turbidity Evaluation	Engineering	
a. Phase 1: Modeling and Report Engineering		7/19
b. Phase 2: Design		10/20
7. Climate Change and Sea Level Rise (Broward County) Report	Development Services	12/19
8. Water Supply Plan/Water Master Plan: Update	Utilities	12/19
9. Reuse Master Plan: Update	Utilities	12/19
10. Broward County Registered Tree Trimmer Vendor List	Development Services	12/19

► **Management in Progress 2019 – 2020** *(Continued)*

		TIME
11. Demolition, Land Clearing, Tree Removal Policy	Development Services	12/19
12. Historic Plaques: Designating Historic Structures	Development Services	12/19
13. Tree Manual Update	Development Services	12/19
14. Palm Aire Western Well Sites: Protection	Utilities	1/20
15. Vegetation Line: Surveying on Beach	Development Services	3/20
16. City Champion Tree Program	Development Services	3/20
17. SolSmart Designation	Development Services	3/20
18. Relocate Water Wells Off Air Park Study	Utilities	6/20
19. Wastewater Force Main Assessment	Utilities	2020
20. Census 2020: Preparation	Development Services	Ongoing

► **Major Projects 2019 – 2020**

		TIME
1. NE 3 rd Avenue Streetscape (South of Copans Road)	CIP	5/19
2. CRA Container Site Construction	CRA	
• Bid		5/19
• Contract		9/19
• Construction		4/20
3. New Deep Well	Utilities	
• Permit		6/19
• Construction		2021
4. Annual Reuse Water Main Projects	Utilities	9/19
5. Annual Wastewater Collection System: Pipeline	Utilities	9/19
6. Annual Manhole Rehabilitation	Utilities	9/19
7. Annual Street Re-paving Projects	Utilities	9/19
8. Annual Water Main Replacement	Utilities	9/19
9. Annual Stormwater Tide Flex Values	Utilities	9/19
10. Annual Stormwater Pipelining	Utilities	9/19

► Major Projects 2019 – 2020 (Continued)			TIME
11. Annual Stormwater Cleaning: Atlantic and Dixie	Utilities		9/19
12. Water Treatment Building Hardening: Design and Construction	Utilities		9/19 2020
13. Reuse Distribution System Expansion	Utilities		
a. North at 14 th Street – Phase 1			9/19
b. Lighthouse Point (5 years)			2023
14. Water Treatment Plant Membrane Element Replacement/Purchase	Utilities		10/19
15. Stormwater Kendall Lake Neighborhood: Design and Construction	Utilities		1/20
16. Water Treatment Plant Electrical System Rehabilitation	Utilities		2/20
17. Inter Utility Water Connections: Design and Funding	Utilities		3/20
a. Fort Lauderdale			
b. Broward County			
18. Stormwater Design	Utilities		
a. North Riverside Drive and NE 14 th Street Causeway			3/20
b. Atlantic Boulevard and South Riverside Drive			3/20
c. NE 27 th Avenue and NE 16 th Street			3/20
19. Stormwater: Dixie Highway and McNab Road	Utilities		3/20
20. Stormwater: SW 2 nd Street: Construction	Utilities		8/20
21. Reuse Storage Tank: NE 3 rd Avenue – Land Acquisition	Utilities		12/20
22. Dixie/Atlantic Improvements: Design (G.O. Bond)	CIP		12/20
23. Non-Sewer Area C: Design and Construction	Utilities		12/20
24. Water Treatment Plant	Utilities		
• Transfer Station Rehabilitation			12/20
• Softening Process: Design			2020
25. Stormwater Projects	Utilities		
a. US 1 NE 14 th Street Causeway			1/21
b. NE 14 th Street and NE 3 rd Street			1/21
c. Dixie Highway McNab Road			1/21
d. Bay Drive Neighborhood			1/21
26. Stormwater Gateway Drive: Design and Construction	Utilities		1/21

GOAL 5	QUALITY AND AFFORDABLE CITY SERVICES
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ACTION: CITY CHARTER REVIEW	PRIORITY															
	<i>Policy – High</i>															
<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left; width: 35%;"><u>Key Issues</u></th> <th style="text-align: left; width: 45%;"><u>Activities/Milestones</u></th> <th style="text-align: left; width: 20%;"><u>Time</u></th> </tr> </thead> <tbody> <tr> <td></td> <td>1. Prepare Background Information</td> <td>4/19</td> </tr> <tr> <td></td> <td>2. Workshop: Discussion</td> <td>5/19</td> </tr> <tr> <td></td> <td>3. Decision: Direction</td> <td>11/19</td> </tr> <tr> <td colspan="3" style="text-align: center; padding-top: 10px;">[Election: 3/20]</td> </tr> </tbody> </table>	<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>		1. Prepare Background Information	4/19		2. Workshop: Discussion	5/19		3. Decision: Direction	11/19	[Election: 3/20]			
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>														
	1. Prepare Background Information	4/19														
	2. Workshop: Discussion	5/19														
	3. Decision: Direction	11/19														
[Election: 3/20]																
Responsibility: City Attorney Mark Brown																

ACTION: ANNUAL PASS SUBSCRIPTION FOR RESIDENTS: DIRECTION	PRIORITY															
	<i>Policy</i>															
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<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>														
• “Best Practices”	1. Complete Report	3/20														
• Options	2. Report: Update	3/20														
• Costs																
• Impacts																
Responsibility: Assistant City Manager Earl Bosworth																

ACTION:	CITY EMPLOYEE COMPENSATION POLICY AND FUNDING	PRIORITY
		<i>Mgmt. – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	A. Evaluate Non Bargaining	
	1. Complete Peer Cities Market Review	3/19
	2. Prepare Recommendations	5/19
	3. Decision: Direction	7/19
	B. International Association of Fire Fighters Contract	
	1. Finalize Contract	8/19
	2. Decision: Contract	9/19
	C. General Employee	
	1. Finalize Contract	8/20
	2. Decision: Contract	9/20
Responsibility: Human Resources Director Eddie Beecher		

ACTION:	BSO 2020 CONTRACT: COMPLETION	PRIORITY
		<i>Mgmt. – High</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Negotiate Agreement	6/19 – 8/20
	2. Decision: Contract	9/20
Responsibility: City Manager Greg Harrison		

ACTION:	SPONSORSHIP: DIRECTION	PRIORITY
		<i>Mgmt.</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Develop Sponsorship: Pouring Right	11/19
	2. Decision: Sponsorship Agreement	12/19
Responsibility: Assistant City Manager Suzette Sibble		

<p>ACTION: CITY FEE STRUCTURE: COMPREHENSIVE REVIEW</p>	<p>PRIORITY</p>
	<p><i>Mgmt.</i></p>
<p><u>Key Issues</u></p>	<p><u>Activities/Milestones</u></p> <ol style="list-style-type: none"> 1. Complete Rate Review 2. Decision: Rate Revision
	<p><u>Time</u></p> <p>8/19</p> <p>9/19</p>
<p>Responsibility: Finance Director Andrew Jean Pierre</p>	

<p>ACTION: CITY FACILITIES CONDITION ASSESSMENT AND PLAN: DEVELOPMENT AND DIRECTION</p>	<p>PRIORITY</p>
	<p><i>Mgmt.</i></p>
<p><u>Key Issues</u></p>	<p><u>Activities/Milestones</u></p> <ol style="list-style-type: none"> 1. Complete Assessment 2. Report: Presentation, Direction 3. Prepare Budget Proposal 4. Decision: Budget FY 21 Funding
	<p><u>Time</u></p> <p>5/19</p> <p>5/19</p> <p>6/20</p> <p>9/20</p>
<p>Responsibility: Public Works Director Rob McCaughan</p>	

<p>ACTION: FIRE STATION 52 LAND ACQUISITION (G.O. BOND)</p>	<p>PRIORITY</p>
	<p><i>Mgmt.</i></p>
<p><u>Key Issues</u></p>	<p><u>Activities/Milestones</u></p> <ol style="list-style-type: none"> 1. Contract Negotiation 2. Decision: Approve Purchase Contract 3. Decision: Funding 4. Complete Land Acquisition
	<p><u>Time</u></p> <p>6/19</p> <p>9/19</p> <p>9/19</p> <p>1/20</p>
<p>Responsibility: Innovation District Manager Horacio Danovich Real Property Manager Cassandra LeMasurier</p>	

ACTION: MUNICIPAL COMPLEX MASTER PLAN		PRIORITY
		Mgmt.
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Complete Plan	6/20
Responsibility: Assistant City Manager Brian Donovan		

ACTION: BSO SUBSTATION: NORTHWEST		PRIORITY
		Mgmt.
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Decision: Land Swap	5/19
	2. Bid Design	7/19
	3. Demolition	8/19
	4. Complete Design	11/19
	5. Construction	12/19
Responsibility: OHUI Director Miriam Carrillo CRA Director Nguyen Tran		

ACTION: EMERGENCY UTILITY REPAIRS CONTRACT POLICY/PROCESS		PRIORITY
		Mgmt.
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Decision: Award Contract Lift Station	4/19
	2. Decision: Award Contract Pipe Construction	7/19
Responsibility: Utilities Director Randy Brown		

**ACTION: INTERACTIVE VOICE RESPONSE,
SOFTWARE/CUSTOMER SERVICE CALL
CENTER: DIRECTION**

PRIORITY
<i>Mgmt.</i>

Key Issues

Activities/Milestones

Time

- | | |
|------------------------------|------|
| 1. Develop Budget Proposal | 6/19 |
| 2. Contact Software Provider | 7/19 |
| 3. Identify Provider | 7/19 |
| 4. Decision: Budget FY 20 | 9/19 |

Responsibility: Utilities Director Randy Brown

► Management in Progress 2019 – 2020

		TIME
1. Strategic Plan: Update	City Manager	4/19
2. CRA Office Relocation: Decision on Direction	CRA	5/19
3. CRA Security Personnel Contract: Board Award	CRA	5/19
4. Geo Cortex: Implementation	Engineering	5/19
5. OpenGov Project: Open Data	IT	5/19
6. Naviline HTML5 – Installation	IT	5/19
7. Global Audit Information Network (GAIN): Survey	IT	6/19
8. Boards/Committees Agenda Conversion	Clerk	7/19
9. Real Time Water Usage	Finance	7/19
10. 2019 Health Fair	Human Resources	7/19
11. Risk Management Software Replacement	Risk	7/19
12. Permitting Process Improvements	Communications	7/19
13. Social Management Analysis Program	Communications	8/19
14. Financial Literacy Program	Budget Finance	9/19
15. Volunteer Program for Cultural Arts: Development	Cultural Affairs	9/19
16. Customer Relationship Management (CRM)	Cultural Affairs	9/19 9/20
• Plan		
• Implementation		
17. Community Outreach Response Enforcement Unit Decision: Approval	BSO	10/19
18. OpenGov Project: Budget Module	Budget	10/19
19. Bicycle Unit Decision: Approval	BSO	10/19

► **Management in Progress 2019 – 2020** *(Continued)*

		TIME
20. Commission Meetings: Closed Caption	Clerk	10/19
21. GIS Server	Engineering	10/19
22. FPL Bill: Review	Finance	10/19
23. Closest Unit Response Program: Implementation	Fire	10/19
24. Emergency Management Workshop	Fire	10/19
25. Fire Prevention Program	Fire	10/19
26. Arcserve Software and Hardware for Backup	IT	10/19
27. Security Awareness Training	IT	10/19
28. Barracuda Network Software/Hardware	IT	10/19
29. Public Records Requests Administrative Policy	Clerk	12/19
30. Fire Department Employee Portraits	Communications	12/19
31. Citywide Revenue Manual: Revenue Forecast	Budget	1/20
32. Annual Internal Audit Report	Internal Audit	2/20
33. P-Card: Expanded Use	Finance	2/20
34. Public Safety Fire Station Alerting Replacement: Fire Station	Fire	3/20
35. Electronic Payment to Vendors	Finance	3/20
36. Summer Youth Employment Program	Human Resources	3/20
a. New Horizon		
b. Career Source Broward		
c. Community Reconstruction Housing Corporation		
37. Fire Department Inventory System	Fire	3/20
38. Asset Management Software: Implementation – Water Treatment Projects (2)	IT	3/20
39. Continuity of Operation Plan: Development	General Services	3/20
40. Community Emergency Response Team Training Enhancement	Fire	4/20
41. RacTrac/WebTrac 3.1 Software Migration	P&R	7/20
42. Fire Life Safety Public Education Program: Expansion	Fire	8/20
43. Laserfiche: Building and Zoning Records	Development Services	9/20
44. Fire Accreditation	Fire	
a. Department		12/20
b. Ambulance Service		3/21
45. Employee Performance Evaluation System Online	Human Resources	9/21
46. 3 rd Sister City: Haiti	Cultural Affairs	2022

► Management in Progress 2019 – 2020 (Continued)		
47. OpenGov Project: Performance Measures and Dashboard Creation	Performance Management	10/19
48. Sterling Explorer Program: Assessment	Performance Management	2/20

► Major Projects 2019 – 2020		
1. Fire Station 24: Construction	CIP	9/19
2. BSO Radio System Replacement	BSO	1/20
3. Fire Administration/EOC Building (G.O. Bond)	CIP	
• Design		9/21
• Construction		9/24
4. Information Desk in City Hall Enhancements	Human Resources	12/19
5. Video Security at Park Installation	IT	10/19
6. Public Safety Building (G.O. Bond)	CIP	
• Design		9/21
• Construction		9/24

GOAL 6	BUILDING CONFIDENCE IN CITY GOVERNMENT
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ACTION: CITY BRAND AND MARKETING PROGRAM	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="text-align: center;">PRIORITY</td></tr> <tr><td style="text-align: center;"><i>Policy – High</i></td></tr> </table>	PRIORITY	<i>Policy – High</i>		
PRIORITY					
<i>Policy – High</i>					
<p><u>Key Issues</u></p>	<p><u>Activities/Milestones</u></p> <table style="width: 100%;"> <tr> <td style="width: 80%;">1. Hire Marketing Director</td> <td style="width: 20%; text-align: right;">7/19</td> </tr> <tr> <td>2. Develop Program</td> <td style="text-align: right;">9/20</td> </tr> </table>	1. Hire Marketing Director	7/19	2. Develop Program	9/20
1. Hire Marketing Director	7/19				
2. Develop Program	9/20				
Responsibility: Assistant City Manager Earl Bosworth					

ACTION: CITYWIDE BANNER PROGRAM: DIRECTION AND FUNDING	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="text-align: center;">PRIORITY</td></tr> <tr><td style="text-align: center;"><i>Policy – High</i></td></tr> </table>	PRIORITY	<i>Policy – High</i>						
PRIORITY									
<i>Policy – High</i>									
<p><u>Key Issues</u></p> <ul style="list-style-type: none"> • Major Areas • Events • Locations 	<p><u>Activities/Milestones</u></p> <table style="width: 100%;"> <tr> <td style="width: 80%;">1. Develop Draft Program</td> <td style="width: 20%; text-align: right;">4/20</td> </tr> <tr> <td>2. Decision: Budget FY 21 Funding</td> <td style="text-align: right;">9/20</td> </tr> <tr> <td>3. Report: Presentation, Direction</td> <td style="text-align: right;">10/20</td> </tr> <tr> <td>4. Installation</td> <td style="text-align: right;">12/20 - Ongoing</td> </tr> </table>	1. Develop Draft Program	4/20	2. Decision: Budget FY 21 Funding	9/20	3. Report: Presentation, Direction	10/20	4. Installation	12/20 - Ongoing
1. Develop Draft Program	4/20								
2. Decision: Budget FY 21 Funding	9/20								
3. Report: Presentation, Direction	10/20								
4. Installation	12/20 - Ongoing								
Responsibility: Assistant City Manager Earl Bosworth									

ACTION:	CITY ELECTRONIC MESSAGE BOARD: REPORT, DIRECTION AND FUNDING	PRIORITY
		<i>Policy</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Identify Types	12/19
	2. Identify Locations	3/20
	a. Allied Building	
	i. Permit Approval	7/19
	ii. Installation	10/19
	b. Isle Area	
	3. Decision: Budget FY 21 Funding	9/20
	4. Report: Presentation, Direction	10/20
	5. Installation	12/20
Responsibility: Assistant City Manager Earl Bosworth Innovation District Manager Horacio Danovich		

► Management in Progress 2019 – 2020		TIME
	1. Fire Webpage: Overhaul	Fire
2. Performance Management Webpage: Overhaul	PM	12/19

**City of Pompano Beach
Policy Calendar 2019 – 2020**

MONTH

MARCH 2019

1. Decision: G.O. Bond Projects (25)

MONTH

APRIL 2019

1. Decision: Landscape Code Amendments – Streamline Procedurals
2. Decision: Award Contract for Lift Station

MONTH

MAY 2019

1. Report: Code Enforcement/Compliance Enhancements
2. Decision: Code Amendments – Minimum Sea Elevations
3. Decision: Major Community Destination Events Operator License Agreement
4. Decision: BSO Station Land Swap

MONTH

JUNE 2019

1. Presentation: Collier City/Liberty Park Street Lights Replacement
2. CRA Decision: Funding Annie Gillis Park Improvements
3. Decision: Code Amendments – Existing Sea Wall Compliance
4. Decision: Scooter Policy

MONTH

JULY 2019

1. Decision: John Knox Village Master Plan
2. 1 on 1 Briefings: Stormwater Policy and Management
3. Decision: Affordable Housing Trust Strategy
4. Decision: Non Bargaining City Employee Compensation
5. Decision: Award Contract for Emergency Pipe Repairs
6. Workshop: Budget FY 20 – Direction on:
 - a. Homeless City Strategy – City Actions
 - b. Non G.O. Bond CIP Projects
 - c. Public Areas Landscaping Maintenance Service Level
 - d. Pier Access Fee
 - e. Interactive Voice Response Software/Customer Service Call Center
 - f. Citywide Banner Program

MONTH

SEPTEMBER 2019

1. Report: Sewage Spill Resolution Status
2. Decision: Budget FY 20 Adoption
3. Decision: Cultural Arts Master Plan Adoption
4. Decision: International Association of Fire Fighters Contract
5. Decision: General Employee Contract
6. Decision: City Rate Structural Revision
7. Decision: Fire Station 52 Approve Purchase Contract
8. Decision: Fire Station 52 Funding for Land Acquisition
9. Decision: 2nd Parking Garage Ordinance Amendments and Rate Structure
10. Decision: 2nd Parking Garage Recommended Qualified Firms Approval
11. CRA/CC Decision: Innovation District Development Recommended Qualified Firms Approval

MONTH

OCTOBER 2019

1. Report: Chronic Feral Chickens Action Plan
2. Report: Homeless Policy Plan
3. Decision: Ride Share Ordinance

MONTH

NOVEMBER 2019

1. Decision: 2nd Parking Garage RFP Ranking Approval
2. Decision: City Charter Review

MONTH

DECEMBER 2019

1. Decision: Sponsorship Agreement

MONTH

JANUARY 2020

1. Decision: Landscape Code Amendments

MONTH

FEBRUARY 2020

1. Decision: Street Lights Agreements with FPL
2. CRA/CC Decision: Master Developer Ranking Approval and Authorization to Negotiate

MONTH

MARCH 2020

1. Report: Annual Pass Subscription for Residents
2. Workshop: Cut Through Traffic Report