

# *ACTION AGENDA*

## *2021 – 2022*

Mayor and City Commission



Pompano Beach, Florida  
February 2021



Lyle Sumek Associates, Inc.  
9 Flagship Court  
Palm Coast, FL 32137-3373

Phone: (386) 246-6250  
Fax: (386) 246-6252  
E-mail: [sumekassoc@gmail.com](mailto:sumekassoc@gmail.com)

# Table of Contents

<b>Definition of Terms</b>	<b>1</b>
<b>City of Pompano Beach Goals 2026</b>	<b>4</b>
<b>Policy Agenda 2021 – 2022 Targets for Actions</b>	<b>5</b>
<b>Management Agenda 2021 – 2022 Targets for Actions</b>	<b>7</b>
<b>Management in Progress 2021 – 2022</b>	<b>9</b>
<b>Major Projects 2021 – 2022</b>	<b>17</b>
<b>Actions Outlines 2021 – 2022</b>	<b>21</b>
<b>Policy Calendar</b>	<b>58</b>

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# Definitions of Terms

## **POLICY –**

is an issue that needs direction or a policy decision by the Commission; or needs a major funding decision by the Commission; or an issue that needs Commission leadership by the governing body in the community; or with other governmental bodies (city government, other city governments, state government, federal government) – questions of “WHAT: IS THE DIRECTION; IS THE GOAL; IS THE BUDGET OR RESOURCES; IS THE CITY'S POLICY OF REGULATION?”

## **MANAGEMENT –**

a management action which the Commission has set the overall direction and provided initial funding (e.g. phased project), may require further Commission action on funding; or a major management project particularly multiple years (e.g. upgrade to the information system) – questions of “HOW: DO WE ADDRESS THE ISSUE, MANAGE THE CITY; IMPLEMENT A DECISION OR PROGRAM; CAN WE IMPROVE THE MANAGEMENT OR ORGANIZATIONAL PROCESS?”

## **MANAGEMENT IN PROGRESS –**

a management or organization action which Commission has set the direction, needs staff work before going to Commission for direction next year or beyond, no choice mandated by an outside governmental agency or institution, management process improvement budgeted or funded by the Commission.

## **MAJOR PROJECT –**

a capital project funded in the CIP or by Commission action, which needs design, or to be constructed (e.g. Road project, city facility project, park project, etc.).

## **ON THE HORIZON –**

an issue or project that will not be addressed during the year by management or the Commission but should be addressed in the next five years; it could become an action item for this year if another party moves the issue or project forward – it depends on them.

**POMPANO BEACH DEPARTMENTAL CODES**  
**Strategic Planning**  
**February 2021**

Broward Sheriff's Office	BSO
Budget	BUD
Building Inspections	BI
Business and Workforce Initiatives	BWI
Capital Improvements	CIP
City Clerk	CC
City Manager's Office	CMO
Community Redevelopment Agency	CRA
Cultural Affairs	CA
Development Services	DS
Economic Development	ED
Emergency Management	EM
Engineering	ENGR
Facilities Management	FM
Finance	FIN
Fire Rescue	FR
General Services	GS
GO Bonds	GO
Golf	G
Housing and Urban Improvement	OHUI
Human Resources	HR

Information Technologies	IT
Internal Audit	IA
Marketing	M
Parking	P
Parks and Recreation	P&R
Performance Management	PM
Public Communications Office	PCO
Public Works	PW
Real Property Division	RP
Solid Waste Services	SWS
Tourism	T
Utilities	U

POLICY = P  
 MANAGEMENT = M  
 MANAGEMENT IN PROGRESS = MIP  
 MAJOR PROJECT = MP

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**CODE: GOAL NUMBER. OBJECTIVE NUMBER. ACTION NUMBER**

**City of Pompano Beach  
Goals 2026**

**PREFERRED PLACE TO LIVE**

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**PREFERRED PLACE TO DO BUSINESS**

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**PREFERRED PLACE TO VISIT**

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**SUPERIOR CAPACITY FOR GROWTH THROUGH  
QUALITY, SUSTAINABLE DEVELOPMENT**

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**QUALITY AND AFFORDABLE CITY SERVICES**

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**BUILDING CONFIDENCE IN CITY  
GOVERNMENT**

# **Policy Agenda 2021 – 2022**

## **Targets for Action**

### **City of Pompano Beach**

#### **TOP PRIORITY**

Innovation District Master Developer Agreement: Development

Community Dialog on Race and Equity:  
Outcomes, Processes, Direction and City Actions

Homeless City Strategy and Action Plan: Development

Panhandling: Policies and Action Plan

Citywide Recreation Facilities and Activities for All:  
Master Plan Update

Commuter Rail Station – Brightline: Update and City Actions

Community Police Re-Imagined:  
Best Practices, Report with Options, Direction and City Actions

Citizens on Patrol Enhancement (Non-Emergency Call):  
Options and Direction

## HIGH PRIORITY

Solid Waste Collection Comprehensive Review and Update Report

LIVE! Pompano Beach Development: Next Steps

Citywide Cut-Through Traffic Analysis and Plan: Direction

Neighborhood Speeding/Racing:  
Problem Analysis, Report and Direction

CRA Tenant Agent Commission Structure: Direction

Sustainable Streets Master Plan:  
Direction (Sidewalks and Pedestrian Lights)

Beach Festival 2022-2024: Development

**City of Pompano Beach  
Management Agenda 2021– 2022  
Targets for Action**

**TOP PRIORITY**

City Charter School: Development

Commuter Rail Station – Isle Tri-Rail: Update and City Actions

Sea Level Rise City Action Plan: Vulnerability Assessment

2<sup>nd</sup> Beach Parking Garage: Implementation

Botanical Garden: Design

9-1-1 Dispatch Services: Local Delivered Dispatch/  
Regionally Provided Dispatch

COVID-19 Response Plan: Short Term and Long Term

## HIGH PRIORITY

Intra-City Service: Micro Mobility Plan: Implementation

Surtax Funding for Pompano Beach Projects

Social Media Local Influencer: Direction

Five-Year Tourism Development Strategic Plan: Development and  
Adoption

Building Customer Service Enhancements:  
Performance Audit, Report, and Direction

# Management in Progress 2021 – 2022

## City of Pompano Beach

### ► Management in Progress 2021 – 2022

- 1.1.12 Real Time Crime Center: Opening
- 1.1.13 Protect Safe Neighborhoods (Gun Safety Grant)
- 1.2.14 Cultural Affairs Department Policies and Procedures
- 1.2.15 Cultural Arts Program Expansion: All Venues
- 1.2.16 Public Art Program Annual and Ten-Year Plan: Implementation
- 1.2.17 Green Market Pompano Beach: Program Activities
- 1.2.18 Old Town Untapped
- 1.2.19 Cultural Arts Venues Visual Arts Exhibitions
- 1.2.20 Virtual/In Venue Cultural Arts Program: Development and Implementation
- 1.2.21 Public Arts Program Manager: Funding
- 1.2.22 Technical Planning and Production Staff for High Quality Virtual Cultural Arts Programming: Funding
- 1.2.23 State-of-the-Art Digital Art and Media Center: Study and Design
- 1.2.24 Ali Cultural Arts Center: Study, Design Renovation and Staffing
- 1.2.25 Chapter 98 Ordinance: Update CA 10/21
- 1.5.26 Integrated Ticketing System: Contract Code
- 1.4.27 Code Compliance: Repeat Offenders
  - a. Prosecution through Courts (10)
  - b. Foreclosures (30)
- 1.3.28 Habitat for Humanity Homes – CRA Infill Housing (9)  
(Collier City)
- 1.3.29 CRA Grisham Property: RFP
- 1.3.30 CRA Dixie Highway Property: RFP
- 1.3.31 CRA Hunter’s Manor Residential Development: Construction
- 1.1.32 NWCRA Plan: Update
- 1.1.33 East CRA Plan: Update
- 1.1.34 Asbestos Abatement and Demolition of CRA-Owned Properties
- 1.1.35 CRA Vacant Lots Maintenance: Ongoing
- 1.4.36 Undergrounding Utilities Lines: Code Changes
- 1.2.37 Web Map Application for Parks and Recreation: Creation

## ► **Management in Progress 2021 – 2022**

- 1.1.38 F-103.2.4 Compliance: Position
- 1.1.39 Ocean Rescue Management and Operations Study: Completion
- 1.1.40 Fire Rescue Facilities Security through CPTED Improvements: Implementation
- 1.2.41 Golf Course Master Plan: Development
- 1.2.42 Cultural Arts Brand Guidelines: Development
- 1.2.43 Cultural Arts Marketing Programming Plan 2022: Support
- 1.2.44 Cultural Arts Sponsorship Package: Development
- 1.4.45 Local Affordable Housing Revolving Loan Program
- 1.4.46 CDBG Revolving Loan Program (10)
- 1.3.47 Homeowner Housing Rehabilitations (20)
- 1.3.48 Public Service Non-Profit Organizations Partner (1,000 Residents)
- 1.3.49 CHDO (1 New Home)
- 1.3.50 Marquis Apartments: Open
- 1.3.51 Emergency Rental Assistance Program (500 Residents)
- 1.3.52 Utility Assistance Program (500 Residents)
- 1.2.53 Alcohol Policy
- 1.2.54 Bounce House Policy
- 1.2.55 Amphitheater Operator: Identification
- 1.2.56 Strategic Land Acquisitions Adjacent to Parks and for New Parks: Completion
- 1.3.57 Strategic Land Acquisitions Low/No Cost Vacant Lots for Affordable Housing: Completion
- 1.5.58 Strategic Land Acquisitions for GO Bond Projects: Completion
- 1.4.59 Environmental Awareness Campaign: Development
- 1.4.60 Curb Appeal Annual Report
- 1.4.61 Litter Control Initiative: Additional Public Container Expansion
- 1.4.62 Code Compliance Protocols to Include Magistrate
- 2.2.3 Local Talent for High-Skill, High Demand, High Wages Industries: Development
- 2.2.4 Fast-Track Connection Job Seekers and Employers: Completion
- 2.2.5 Aviation Education and Workforce: Grants
- 2.2.6 Prosperity Broward/Broward Up
- 2.2.7 Talent Pipeline Management: Development
- 2.2.8 Help Business Grow and Create Jobs
- 2.2.9 Love Always: Extension
- 2.5.10 165 NE 1<sup>st</sup> Avenue/44 NE 1<sup>st</sup> Street Renovation Project: Completion
- 2.3.11 Business Attraction and Development: Report

## ► Management in Progress 2021 – 2022

- 2.6.12 Parcel “Y” Air Park Development: Tenant Lease
- 2.1.13 Marine Industry Summit for NE Broward: Development
- 2.3.14 Local Businesses and Their Needs: Support
- 2.3.15 Local Economic Development Organizations: Support
- 2.1.16 Targeted Industries and Businesses: Support
- 2.1.17 Local Business Community Video
- 2.1.18 State Qualified Targeted Industry Tracking
- 2.3.19 Economic Development Video: Development
- 2.1.20 Stand-Alone Section Economic Development Website: Creation
- 2.6.21 Airport Master Plan: Update (City Commission Adoption)
- 2.7.22 NW CRA Land Acquisition
- 2.1.23 ECRA Land Acquisition
- 2.5.24 Old Pompano/Downtown Land Acquisition
  - 3.3.7 Cultural Arts Festivals and Events: Development, Staffing and Funding
  - 3.3.8 Blanche Ely House Museum – Phase 1: Cataloging, Conservation Digitalization and Staffing
  - 3.3.9 Destination Events and Shows: Support
  - 3.4.10 Mexican Restaurant: Development Agreement (City Commission)
  - 3.3.11 Tourism Website: Update
  - 3.4.12 Golf Marketing Plan: Development
  - 3.4.13 Parking Ordinance Amendments: Approval (City Commission)
  - 3.3.14 Visitor Center Management: Plan, Budget Recommendations
  - 3.3.15 Travel Advisor Communications
  - 3.3.16 Advertising/Promotion Contracts Renegotiations
  - 3.3.17 Greater Fort Lauderdale Convention and Visitors Bureau: Promotion/Visit Florida
  - 3.3.18 Trade Shows/Sales Mission
  - 3.3.19 Official Visit Florida Visitor Center: Certification
  - 4.1.5 City Ordinance 152.06 Construction Fence: Adoption (City Commission)
  - 4.2.6 Greenhouse Gas Inventory: Report
  - 4.1.7 Non-Cluster Subsidized Housing Study:
    - a. Completion
    - b. Adoption
  - 4.1.8 Urban Forestry Webpage: Upgrade
  - 4.2.9 Sustainability Webpage: Creation
  - 4.1.10 New Landscape Focused Earth Day Event: Initiated
  - 4.1.11 School Partnership to Plant Trees and Teach New Tree Planting Techniques Creation

## ► Management in Progress 2021 – 2022

- 4.1.12 Correct Scrivener’s Error on FLUM: Completion
- 4.1.13 Historic Properties Flagged: NaviLine System
- 4.1.14 Historic Plaques: Purchase
- 4.1.15 Development Services Filing System: Improvements
- 4.1.16 Future Land Use Map and Zoning Map Corrections: Completion (City Commission Budget FY '22 Funding 9/21)
- 4.3.17 Atlantic Boulevard Master Streets Section: Adoption (City Commission)
- 4.3.18 Unpaved Road Feasibility Study: Completion
- 4.1.19 Curb and Gutter GIS Dataset for Public Works and Storm Water Verifications: Creation
- 4.6.20 Stormwater Basins GIS Datasets: Update
- 4.6.21 GPS Software to Create Files for Use GeoXH 6000 Operational
- 4.6.22 Record Drawing Link Map
- 4.6.23 Hillsboro Inlet Turbidity Evaluation: Design Funding (City Commission Budget FY '22)
- 4.6.24 Salt Water Intrusion Wells GIS Data: Creation
- 4.1.25 Web Map Applications for Utility Field Staff Creation
- 4.1.26 Map Access for Utility Supervisors: Direction
- 4.6.27 Wellfield Performance and Relocation Study: Completion
- 4.6.28 Utility Assets Management: Development and Implementation
- 5.3.8 ePlan Process: Upgrade
- 5.3.9 Permitting Process Improvements: Feedback
- 5.4.10 Building Inspections Procedural Guidelines: Establishment
- 5.3.11 Virtual Inspection Protocols for Quick Serve Project: Implementation
- 5.4.12 Building Inspection Internship Program: Development
- 5.1.13 Private Provider Projects Procedural Guideline: Completion
- 5.3.14 Change of Use Applications Requiring a Certificate of Occupancy Procedural Guidelines: Completion
- 5.4.15 Rapid Impact/Safety Inspections Training: Completion
- 5.3.16 Building Inspection Library Checklists: Development
- 5.1.17 Private Provider Projects Discounted Permit Fee: Institute
- 5.3.18 Candidate Campaign Treasurer’s Report: Electronic Filing
- 5.3.19 Document Recordation to Broward County: Submission
- 5.1.20 Public Records Request Administrative Policy: Establishment
- 5.3.21 Electronic Filing of Candidate Campaign Treasurer’s Reports: Implementation
  - a. Acquire Software
  - b. Software Implementation and Training

## ► Management in Progress 2021 – 2022

- 5.1.22 Public Records Requests, Lobbyist Registration and Other Electronic Payment: Institute
  - a. Acquire Software
  - b. Software Implementation and Training
- 5.1.23 Contracts and Agreements Streamline
  - a. Acquire Contract Management Software
  - b. Contract Management Software Implementation and Training
  - c. Support Personnel
- 5.3.24 Community Meeting Process: Re-Assessment
- 5.3.25 Zoning Index Card File
- 5.1.26 Business Tax Receipts Electronic Processing System Funding
- 5.4.27 Comprehensive Emergency Operations Plan: Update
- 5.5.28 Drone Services: RFP and Direction
- 5.1.29 Surface Water Management License Renewals
- 5.1.30 ESRI ArcMap to ArcPro: Migration
- 5.2.31 GIS Data Transfer to New GIS Server: Completion
- 5.2.32 Utility Inspection Applications (3) to New GIS Server: Completion
- 5.1.33 Wastewater Data: Update and Streamline
- 5.1.34 Water ARV GIS Data: Update
- 5.1.35 “Where’s My Inspector” Implementation (Engineering)
- 5.3.36 PPE Acquisition Fund Supplemental Revenue Source Identification: Completion
- 5.3.37 Citywide Revenue Manual: Completion
- 5.3.38 Long-Term Tax Base Growth Model (Based on Private Sector Development Projects)
- 5.3.39 Fire Prevention Fees: Update
- 5.1.40 Develop RFID Inventory Tracking System for Fire Equipment
- 5.3.41 Fire Rescue Accreditation Annual Compliance Reporting
- 5.3.42 Fire Rescue Re-Accreditation in Three Years: Preparation
- 5.1.43 Fire Inventory Tracking System for Supplies, Narcotics and Equipment: Development
- 5.4.44 Fire Department-Wide Physical Agility Test: Development
- 5.4.45 Firefighter Injuries Risk Reduction Initiatives (with Fire Union, Fire Administration and Safety Committee)
- 5.3.46 Fire Identification of Eligible Project for Potential Grant Funding
- 5.4.47 Fire Rescue ISO Rating 1 Maintaining: Staffing, Training, Apparatus, Equipment, Prevention, Communications and Water Supply
- 5.3.48 Fire Department Strategic Plan: Update
- 5.3.49 Fire CARES Act Initiatives – Phase 3: Attainment

► **Management in Progress 2021 – 2022**

- 5.3.50 Fire Department Website Redesign: Completion
- 5.3.51 New EMS Billing Partner and Link EMS Billing to City Accounts Receivable Onboard: Completion
- 5.3.52 New Safety Transport and CAAS Accreditation Standards
- 5.4.53 EMS Protocols: Update
- 5.4.54 Fire Frozen Positions: Direction
- 5.3.55 CMSD Annual Compliance Report/Managed Care Program Audit
- 5.2.56 Fire Electronic Field Inspection to Platform ESO
- 5.4.57 General Services Workloads and Responsibilities Balance Evaluation: Completion
- 5.4.58 General Services Staff Training Relevant to Position
- 5.1.59 General Service Procurement Software: Review and Evaluation
- 5.4.60 Purchasing Solicitation Templates: Review and Revise/Update
- 5.2.61 General Service Performance Measures: Implementation, Tracking and Revision (Monthly/Quarterly/Annual Basis)
- 5.3.62 General Service Business Assessment and Adjustments from COVID-19 Economic Impacts
- 5.1.63 Vendor Performance Tracking System: Development
- 5.3.64 Temporary Location for Fire Station 52 Land Acquisition (G.O. Bond)
- 5.4.65 Internship Program: Expansion
- 5.4.66 Summer Youth Employment Program
  - a. New Horizon
  - b. Career Sources Broward
- 5.1.67 Electronic Onboarding Process: Revamp
- 5.4.68 Online Employee Performance Evaluation System
- 5.4.69 Human Resources Laserfiche Scanning Project: Completion
- 5.3.70 Volunteer Program Upgrades: Research and Implementation
- 5.1.71 New Hire Orientation
- 5.3.72 Recruiting and Hiring Qualified and Dedicated Employees
- 5.3.73 Retention of Qualified and Dedicated Employees
- 5.3.74 Summer Youth Programs
- 5.4.75 Online Performance Evaluation System: Implementation
- 5.4.76 Wellness Training Coach
- 5.3.77 SHINE (Serving Health Insurance Needs of Elders) Partnership
- 5.3.78 Total Wellness Experiences Wellness App
- 5.3.79 Yoga Issues – COVID-19
- 5.3.80 Annual Internal Audit Report

► **Management in Progress 2021 – 2022**

- 5.4.81 Federal and State Grants Audits
- 5.4.82 Technical Assistance City Department Requests – License, Service, Professional Contracts/Agreement
- 5.1.83 Management Request Audit/Review
- 5.3.84 Information Technologies [IT] Cloud Computing/Cyber Security
- 5.3.85 System FASTER Data Clean Up
- 5.1.86 Cultural Arts Center Policies and Procedures: Review
- 5.3.87 Customer Relationship Management (CRM)
  - a. Plan
  - b. Implementation
- 5.2.88 Second Marketing Coordinator to Support Cultural Arts, Tourism and Parks and Recreation
- 5.1.89 RecTrac/WebTrac 3.1 Software Migration
- 5.1.90 Parks and Recreation Programming and Facilities Grants Funding
- 5.4.91 Inclusion/Therapeutic Teachers and Policy: Hiring and Development
- 5.1.92 City Website: Upgrade
- 5.3.93 Strategic Plan: 2021 – 2026 – 2036: Update
- 5.4.94 Sterling Explorer Program: Assessment; Recommendation Implementation
  - a. Site Visit
  - b. Report
- 5.3.95 Certification in Performance Management Award: Submittal
- 5.2.96 ClearPoint Project: Performance Measures and Dashboard: Program Goal Submittal/Balanced Scorecard Refinement
- 5.4.97 Performance Quarterly Progress Session: Initiate
- 5.2.98 Additional Electronic Signature to Chase Credit Card Online Payment System
- 5.2.99 Charter Review
  - a. Section 250 Leases
  - b. Section 253 Sale of Real Property
- 5.4.100 Old Library Property Surplus
- 5.1.101 Recovered Materials Haulers Registration Program: Implementation
- 5.1.102 Bulk Garbage Policy
- 6.2.6 Financial Literacy Program
- 6.2.7 Fire Public Outreach and Engagement through Life Safety Educator Improvements: Completion
- 6.7.8 “Do Good Month”
- 6.7.9 United Way: Support
- 6.7.10 Feeding South Florida: Support
- 6.5.11 Analytics Now Data Querying Software

► **Management in Progress 2021 – 2022**

- 6.5.12 Click 2 Gov Online Payment Credit Card System Replacement
- 6.5.13 Fix Assets System to Version 2: Upgrade
- 6.5.14 Redundant IBM iSeries for NaviLine: Purchase, Installation and Configuration
- 6.5.15 Electronic Plan Review Software Upgrade: Installation
- 6.5.16 Water Billing Meter Reading Neptune Software Upgrade: Installation
- 6.5.17 ExecuTime and Attendance Software Upgrade: Installation
- 6.5.18 IBM Tape Back-Up to Virtual Tape Library: Replacement
- 6.5.19 Credit Card Reader EM, EV Chip and Pin
- 6.3.20 Citywide Email Newsletter Improvements
- 6.3.21 Neighborhood Ambassador Program: Revamp
- 6.3.22 Performance Management Webpage: Overhaul
- 6.3.23 GO Bond Projects: Groundbreaking
- 6.3.24 GO Bond Continuing Education Campaign

# Major Projects 2021 – 2022

## City of Pompano Beach

### ► Major Projects 2021 – 2022

- 1.2.63 State-of-the-Art Digital Arts and Media Center: Phase 1
- 1.4.64 731 MLK: Minor Renovations
- 1.2.65 McNab House and Garage: Construction
- 1.4.66 Collier City Entranceway Signage
- 1.2.67 McNab House and Garden Public Outreach and Master Plan Conceptual Design
- 1.2.68 Founders Park New Fence: Installation
- 1.1.69 New Bollards on the Walking Pad Behind Air Park: Installation
- 1.4.70 MLK Boulevard Streetscape (G.O. Bond): Construction
- 1.4.71 Municipal Cemetery Improvements: Fencing
- 1.2.72 Centennial Park Open Pavilion: Construction
- 1.2.73 Senior Activity Center: Construction
- 1.1.74 Ocean Rescue Building (G.O. Bond): Construction
- 1.2.75 Kester Park Baseball Fields Renovation Design
- 1.2.76 McNair Park: Construction
- 1.2.77 Amphitheater Roof Project (G.O. Bond): Construction
- 1.5.78 Neighborhood Traffic Calming Pilot Project – Cresthaven
- 1.2.79 Mitchell Moore Park Project: Completion
- 1.2.80 North Pompano Park Project: Completion
- 1.2.81 Youth Sports Complex Project: Completion
- 1.2.82 Ultimate Sports Park Improvements Project: Completion
  - a. Phase I
  - b. Phase II
- 1.4.83 City Entrances and Gateways: Installation
- 1.1.84 Community Cameras – Parks (2): Installation
- 1.2.85 Kester Park Restroom Improvements: Completion
- 1.2.86 Annie Adderley Gillis Park Improvements: Construction
- 1.2.87 Fisher Family Pier: Dedication
- 1.4.88 Municipal Cemetery Improvements: Fencing
- 1.4.89 Palm Aire Community Main Entryway Beautification Sign
- 2.2.25 11 NE 1<sup>st</sup> Street Renovation/Tenant Attraction

► **Major Projects 2021 – 2022**

- 2.5.26 The Backyard Old Town Pompano
- 2.5.27 MLK Boulevard Reconstruction Project: Phase 3 (I-95 to Powerline):  
Construction
- 3.4.20 Burger Fi
- 3.4.21 Kilwins
- 3.4.22 Cannoli Kitchen
- 3.2.23 Hilton Hotel: Opening
- 4.3.29 SE 11<sup>th</sup> Ave Bridge: Design
- 4.6.30 Major Stormwater Projects: Direction and Funding
  - a. Lyons Park (including Wastewater)
  - b. North Riverside Drive/NE 14<sup>th</sup> Street Causeway: Design
  - c. Atlantic Boulevard/South Riverside: Design
  - d. NE 27<sup>th</sup> Avenue/NE 16<sup>th</sup> Street: Design
- 4.6.31 Stormwater Projects
  - a. US 1 NE 14<sup>th</sup> Street Causeway: Design
  - b. NE 4<sup>th</sup> Street and NE 3<sup>rd</sup> Street: Construction
  - c. Bay Drive Neighborhood Funding (7/21) and Construction
- 4.6.32 Stormwater Gateway Drive: Construction
- 4.3.33 Dixie/Atlantic Improvements (G.O. Bond) Segment 2 and 3 Design
- 4.3.34 Dr. Martin Luther King Jr. Boulevard Improvement Project: Construction
- 4.3.35 NE 33<sup>rd</sup> Street Project: Construction
- 4.3.36 Terra Mar Drive Project: Construction
- 4.3.37 Dixie Highway (Segment 1 McNab Road to SW 2<sup>nd</sup> Street) Project:  
Construction
- 4.3.38 SR A1A (Undergrounding Sunset Lane to Atlantic Boulevard) Project:  
Construction
- 4.3.39 SE 5<sup>th</sup> Avenue Bridge Project: Construction
- 4.3.40 Dixie Highway Improvements (SW 2<sup>nd</sup> Street to NE 10<sup>th</sup> Street; Atlantic  
Boulevard from NW 6<sup>th</sup> Avenue to Cypress Road) Project: Construction
- 4.3.41 Dixie Highway Improvements (NE 10<sup>th</sup> Street to Sample Road) Project:  
Construction
- 4.3.42 SR A1A Streetscape Improvements (Sunset Lane to Atlantic Boulevard)  
Project: Construction
- 4.3.43 SR A1A Undergrounding Overhead Utilities and Streetscape Improvements  
(from Atlantic Boulevard to Hillsboro Inlet) Project: Construction
- 4.3.44 McNab Road Bridge and Streetscape Improvements Project:
- 4.3.45 Palm Aire Neighborhood Improvements
- 4.3.46 Blount Road: Reconstruction Project Funding (City Commission Budget  
FY '22)

► **Major Projects 2021 – 2022** (*Continued*)

- 4.6.47 Stormwater Design
  - a. North Riverside Drive and NE 14<sup>th</sup> Street Causeway
  - b. Atlantic Boulevard and South Riverside Drive
  - c. NE 27<sup>th</sup> Avenue and NE 16<sup>th</sup> Street
- 4.6.48 Water Treatment Plant Electrical System Rehabilitation Study
- 4.6.49 Stormwater: SW 2<sup>nd</sup> Street Construction
- 4.6.50 Annual Reuse Water Main Project
- 4.6.51 Annual Wastewater Collection System: Pipeline
- 4.6.52 Annual Manhole Rehabilitation
- 4.6.53 Annual Street Re-Paving Projects
- 4.6.54 Annual Water Main Replacement
- 4.6.55 Annual Stormwater Tide Flex Valves
- 4.6.56 Annual Stormwater Pipelining
- 4.6.57 Annual Stormwater Cleaning: Atlantic and Dixie
- 4.6.58 Water Treatment Building Hardening: Grants
- 4.6.59 Inter-Utility Water Connection Agreement (Fort Lauderdale and Broward County)
  - a. Bid
  - b. Construction
- 4.6.60 Non-Sewer Area B: Design
- 4.6.61 Stormwater Kendall Lake Neighborhood: Construction
- 4.6.62 Reuse Distribution System Expansion
  - a. North at 14<sup>th</sup> Street – Phase 1: Construction
  - b. Lighthouse Point – Phases 4 and 5
- 4.6.63 Lift Station (LS) 133 Cascading Line to LS 132 Gravity Replacement or Connect to Force Main at LS 132
- 4.6.64 East McNab Force Main Study and Upgrades: Construction
- 4.6.65 Onsite Emergency Bypass Pumps at High Flow and Key Lift Stations
- 4.6.66 Water Treatment Plant Lime Softening Process Rehabilitation: Study
- 4.6.67 Water Treatment Plant Electrical System Rehabilitation: Study
- 4.6.68 Water Plant Filter Building Interior Renovations: Construction
- 4.6.69 Reclaimed Water Treatment Plant Piping Modifications and Production Improvements: Construction
- 4.6.70 Stormwater Cleaning and Inspection of Atlantic and Dixie Systems
- 4.6.71 Reuse Distribution System Expansion
- 4.6.72 Force Mains Valves Replacement
- 4.6.73 Master Lift Station (LS) 61 Major Rehabilitation (2000 SE 5<sup>th</sup> Court): Construction
- 4.6.74 Annual Gravity Wastewater System Smoke Testing
- 4.6.75 Annual TV Trucks Pipe Conditions

► **Major Projects 2021 – 2022** (*Continued*)

- 4.6.76 Stormwater Backflow Valves (5)
- 5.3.103 City Hall: Re-Roofing
- 5.2.104 Emma Lou Center – Main Lobby: Partial Re-Roofing: Completion
- 5.2.105 Beach Library Painting: Completion
- 5.6.106 Beach Pier Lighting Protection for It Cameras: Completion
- 5.6.107 Air Handlers Replacement: Installation
- 5.6.108 Cast Iron Pipes under Building Replacement: Completion
- 5.6.109 New Water Shutoff Valve: Installation
  - a. Safety Complex
  - b. Fire Station 63
- 5.6.110 Safety Complex Generators ATS (Automatic Transfer Switches Replacement: Completion
- 5.6.111 Safety Complex Exterior Building Repairs to Stucco Sealed and Waterproof: Completion
- 5.6.112 Safety Complex Building 1<sup>st</sup> and 2<sup>nd</sup> Floor Electric Trace of All Electric Circuits for Electrical Panels: Completion
- 5.6.113 Fire Bay Door (6) Replacement: Completion
- 5.6.114 Building Automation System at City Hall Replacement: Funding and Completion
- 5.6.115 Pier Garage Rusting Repairs: Completion Issues in Stairwell, Sails and Fire Suppression System
- 5.6.116 Safety Complex Transformer (T-7) out of Panel ELD’s Working Space Relocation: Completion
- 5.6.117 New Breaker in Panel “M” for Exterior Closet Installation: Completion
- 5.6.118 Safety Complex Bathroom Fans Rebalance: Completion
- 5.6.119 Conex Training Facility: Completion
- 5.6.120 Ocean Rescue Headquarters Building: Design and Construction
- 5.6.121 BSO Substation: Northwest
  - a. Design
  - b. Construction
- 5.6.122 Fire Stations: Construction
  - a. Fire Station 114: Construction
  - b. Fire Station 61: Construction
  - c. Fire Station 52: Construction
- 5.6.123 Fire Administration/EOC Building: Construction
- 5.6.124 Public/Fire Safety Complex (G.O. Bond)/Fire Station 63
  - a. Design
  - b. Construction
- 5.6.125 Fueling Station for Diesel Equipment (West): Design and Construction

**City of Pompano Beach  
Action Outlines 2021 – 2022**

<b>GOAL 1</b>	<b>PREFERRED PLACE TO LIVE</b>
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<b>ACTION</b>	<b>Homeless City Strategy and Action Plan:</b>	<b>PRIORITY</b>
<b>1.1.1</b>	<b>Development</b>	<i>Policy – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> <li>• Funding</li> <li>• City Role</li> </ul>	<ol style="list-style-type: none"> <li>1. Review Homeless Study</li> <li>2. Designate Member of Broward Consortium</li> <li>3. <b>MAYOR/COMMISSION BRIEFING</b></li> <li>4. Prepare budget proposal</li> <li>5. <b>BUDGET WORKSHOP</b></li> <li>6. <b>DECISION:</b> Budget FY’ 22 Funding</li> </ol>	<p>3/21</p> <p>4/21</p> <p>4/21</p> <p>4/21</p> <p>7/21</p> <p>9/21</p>
Responsibility: Assistant City Manager		

<b>ACTION</b>	<b>Panhandling: Policies and Action Plan</b>	<b>PRIORITY</b>
<b>1.1.2</b>		<i>Policy – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> <li>• BSO Action</li> <li>• Problem Analysis</li> <li>• Best Practice</li> <li>• Legal Framework</li> </ul>	<ol style="list-style-type: none"> <li>1. Resolve Litigation</li> </ol>	<p>TBD</p>
Responsibility: City Manager’s Office		

**ACTION 1.2.3 Citywide Recreation Facilities and Activities for All Expansion: Master Plan Update**

<b>PRIORITY</b>
<i>Policy – Top</i>

Key Issues

- Outcomes
- Current Facilities: Review
- Current Programs: Review
- Current Activities: Review
- Recreational and Leisure Trends
- Community Needs Assessment – Facilities, Park Venues, Programs and Activities
- Costs
- Funding Mechanism
- Youth Activities and Services
- Senior Activities and Services
- Best Practices
- Family-Oriented Activities
- Specialty Parks and Park Venues

Activities/Milestones

1. Review current recreational facilities, programming, and activities
2. Assess community-wide needs for recreational facilities, programs, and activities
3. Prepare comprehensive report for CM review
4. **REPORT:** Presentation and Direction

Time

- 10/21
- 12/21
- 3/22
- 4/22

Responsibility: Park and Recreation
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**ACTION: 1.5.4 Commuter Rail Station – Brightline: Update and City Actions**

<b>PRIORITY</b>
<i>Policy – Top</i>

Key Issues

- Scope of Project
- Cost
- Funding Mechanism
- Brightline Interest

Activities/Milestones

1. Monitor Brightline activities
2. **UPDATE REPORT:** Discussion
3. Define the scope and costs
4. **DECISION:** Station as a Surtax Project

Time

- Ongoing
- 8/21
- 3/22
- 4/22

Responsibility: Economic Development
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**ACTION: Neighborhood Speeding/Racing: Problem Analysis, Report and Direction**  
**1.1.5**

<b>PRIORITY</b>
<i>Policy – High</i>

Key Issues

- Regional Problem
- Current Problem Analysis
- Best Practices
- Options
- Enforcement Techniques/Methods

Activities/Milestones

1. Identify and analyze the problems, issues, locations and social media
2. Prepare an update Report reviewing current activities, problem areas and future plans
3. **REPORT:** Presentation

Time

- Ongoing
- 4/21
- 5/21

Responsibility: Broward Sheriff's Office

**ACTION Beach Festival 2022 – 2024: Development**  
**1.2.6**

<b>PRIORITY</b>
<i>Policy – High</i>

Key Issues

- Impacts of COVID-19 Pandemic on Events
- Timing
- Promoter Selection
- Funding
- City Role
- Permitting
- Location(s)

Activities/Milestones

1. Monitor COVID-19 pandemic
2. Continue dialog with Promoter
3. Select Promoter and negotiate an Agreement
4. **DECISION:** Award Contract
5. Apply for appropriate permits
6. Develop Marketing Materials

Time

- Ongoing
- Ongoing
- TBD
- TBD
- TBD
- TBD

Responsibility: Assistant City Manager

**ACTION**      **City Charter School: Development**  
**1.6.7**

<b>PRIORITY</b>
<i>Mgmt – Top</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> <li>• Policies and Procedures</li> <li>• Location</li> <li>• Principal Selection</li> <li>• Community Marketing</li> </ul>	<ol style="list-style-type: none"> <li>1. Develop Marketing and Outreach Plan and Materials for the Charter School</li> <li>2. Complete City School Policies and Procedures</li> <li>3. <b>DECISION:</b> Charter School Contract</li> <li>4. Complete the hiring of School Principal and Administration</li> <li>5. Open Charter School</li> </ol>	<p>7/22</p> <p>8/22</p> <p>9/22</p> <p>1/23</p> <p>6/23</p> <p>9/23</p>

Responsibility: Assistant City Manager

**ACTION:**      **Commuter Rail Station – Isle Tri-Rail: Update and**  
**1.5.8**              **City Actions**

<b>PRIORITY</b>
<i>Mgmt – Top</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> <li>• Tri-Rail Activities</li> <li>• Private Developer Action</li> </ul>	<ol style="list-style-type: none"> <li>1. Monitor Tri-Rail activities</li> <li>2. <b>UPDATE REPORT:</b> Discussion</li> </ol>	<p>Ongoing</p> <p>8/21</p>

Responsibility: Economic Development

**ACTION: 9-1-1 Dispatch Services: Local Delivered Dispatch/  
1.1.9 Regional Delivered Dispatch**

<b>PRIORITY</b>
<i>Mgmt – Top</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> <li>• Services</li> <li>• Service Level</li> <li>• Current Performance</li> <li>• Best Practices</li> <li>• Options</li> <li>• Facilities</li> <li>• Equipment</li> <li>• Partners</li> <li>• Cost</li> <li>• Funding Mechanism</li> </ul>	<ol style="list-style-type: none"> <li>1. Complete analysis including current services/services level, options, facilities/equipment, costs and funding mechanisms</li> <li>2. Finalize a Report</li> <li>3. City Manager Review</li> </ol>	<p>11/21</p> <p>12/21</p> <p>1/22</p>

Responsibility: City Manager’s Office/Fire Rescue/Broward Sheriff’s Office

**ACTION: Intra-City Service Micro Mobility Plan:  
1.5.10 Implementation**

<b>PRIORITY</b>
<i>Mgmt – High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> <li>• Golf Services/Service Level</li> <li>• Golf Cart Contract</li> </ul>	<p>A. Golf Carts – Phase 1</p> <ol style="list-style-type: none"> <li>1. <b>DECISION:</b> Award Contract</li> <li>2. Carts Operational</li> </ol>	<p>3/21</p> <p>6/21</p>
<ul style="list-style-type: none"> <li>• Water Taxi Services/Service Level</li> <li>• Degree of City Subsidy</li> <li>• Water Taxi Agreement</li> </ul>	<p>B. Water Taxi – Phase 3</p> <ol style="list-style-type: none"> <li>1. Negotiate Subsidy Agreement</li> <li>2. Finalize Subsidy Agreement</li> <li>3. <b>REPORT/DECISION:</b> Subsidy Agreement</li> <li>4. Taxi Operational</li> </ol>	<p>4/21</p> <p>5/21</p> <p>6/21</p> <p>10/21</p>
	<p>C. Trolley – Phase 3</p>	<p>OTH</p>

Responsibility: Assistant City Manager

**ACTION**      **Neighborhood Blight Reduction Action Plan**  
**1.4.11**

<b>PRIORITY</b>
<i>Mgmt</i>

Key Issues

- Sites
- Public Information Campaign

Activities/Milestones

1. Evaluate sites
2. Select sites
3. Install cameras
4. Develop Public Information Campaign

Time

3/21  
4/21  
5/21  
5/21

Responsibility: Solid Waste Services Manager

<b>► Management in Progress 2021 – 2022</b>			<b>TIME</b>
1.1.12	Real Time Crime Center: Opening	BSO	2/21
1.1.13	Protect Safe Neighborhoods (Gun Safety Grant)	BSO	Ongoing
1.2.14	Cultural Affairs Department Policies and Procedures	CA	1/22
1.2.15	Cultural Arts Program Expansion: All Venues	CA	1/22
1.2.16	Public Art Program Annual and Ten-Year Plan: Implementation	CA	1/22
1.2.17	Green Market Pompano Beach: Program Activities	CA	1/22
1.2.18	Old Town Untapped	CA	1/22
1.2.19	Cultural Arts Venues Visual Arts Exhibitions	CA	2/22
1.2.20	Virtual/In Venue Cultural Arts Program: Development and Implementation	CA	Ongoing
1.2.21	Public Arts Program Manager: Funding	CA	10/21
1.2.22	Technical Planning and Production Staff for High Quality Virtual Cultural Arts Programming: Funding	CA	10/21
1.2.23	State-of-the-Art Digital Art and Media Center: Study and Design	CA	6/22
1.2.24	Ali Cultural Arts Center: Study, Design Renovation and Staffing	CA	6/22
1.2.25	Chapter 98 Ordinance: Update CA	CA	10/21
1.5.26	Integrated Ticketing System: Contract Code	CMO	5/21
1.4.27	Code Compliance: Repeat Offenders	CODE	12/21
	a. Prosecution through Courts (10)		
	b. Foreclosures (30)		
1.3.28	Habitat for Humanity Homes – CRA Infill Housing (9) (Collier City)	CRA	4/22
1.3.29	CRA Grisham Property: RFP	CRA	4/21
1.3.30	CRA Dixie Highway Property: RFP	CRA	4/21
1.3.31	CRA Hunter’s Manor Residential Development: Construction	CRA	3/22
1.1.32	NWCRA Plan: Update	CRA	3/21
1.1.33	East CRA Plan: Update	CRA	9/21
1.1.34	Asbestos Abatement and Demolition of CRA-Owned Properties	CRA	Ongoing
1.1.35	CRA Vacant Lots Maintenance: Ongoing	CRA	Ongoing
1.4.36	Undergrounding Utilities Lines: Code Changes	DS	9/21

► **Management in Progress 2021 – 2022**

			TIME
1.2.37	Web Map Application for Parks and Recreation: Creation	ENGR	4/21
1.1.38	F-103.2.4 Compliance: Position	FR	10/21
1.1.39	Ocean Rescue Management and Operations Study: Completion	FR	10/21
1.1.40	Fire Rescue Facilities Security through CPTED Improvements: Implementation	FR	12/22
1.2.41	Golf Course Master Plan: Development	G	11/21
1.2.42	Cultural Arts Brand Guidelines: Development	M	3/21
1.2.43	Cultural Arts Marketing Programming Plan 2022: Support	M	8/21
1.2.44	Cultural Arts Sponsorship Package: Development	M	12/21
1.4.45	Local Affordable Housing Revolving Loan Program	OHUI	12/21
1.4.46	CDBG Revolving Loan Program (10)	OHUI	12/21
1.3.47	Homeowner Housing Rehabilitations (20)	OHUI	12/21
1.3.48	Public Service Non-Profit Organizations Partner (1,000 Residents)	OHUI	12/21
1.3.49	CHDO (1 New Home)	OHUI	12/21
1.3.50	Marquis Apartments: Open	OHUI	10/21
1.3.51	Emergency Rental Assistance Program (500 Residents)	OHUI	12/21
1.3.52	Utility Assistance Program (500 Residents)	OHUI	12/21
1.2.53	Alcohol Policy	P&R	10/21
1.2.54	Bounce House Policy	P&R	10/21
1.2.55	Amphitheater Operator: Identification	P&R	12/21
1.2.56	Strategic Land Acquisitions Adjacent to Parks and for New Parks: Completion	RP	Ongoing
1.3.57	Strategic Land Acquisitions Low/No Cost Vacant Lots for Affordable Housing: Completion	RP	Ongoing
1.5.58	Strategic Land Acquisitions for GO Bond Projects: Completion	RP	Ongoing
1.4.59	Environmental Awareness Campaign: Development	SWS	6/21
1.4.60	Curb Appeal Annual Report	SWSI	4/21
1.4.61	Litter Control Initiative: Additional Public Container Expansion	SWSI	9/21
1.4.62	Code Compliance Protocols to Include Magistrate	SWS	10/21

► **Major Projects 2021 – 2022**

			TIME
1.2.63	State-of-the-Art Digital Arts and Media Center: Phase 1	CA	1/22
1.4.64	731 MLK: Minor Renovations	CRA	4/21
1.2.65	McNab House and Garage: Construction	CRA	5/23
1.4.66	Collier City Entranceway Signage	CRA	1/22
1.2.67	McNab House and Garden Public Outreach and Master Plan Conceptual Design	CRA	10/21
1.2.68	Founders Park New Fence: Installation	FM	5/21
1.1.69	New Bollards on the Walking Pad Behind Air Park: Installation	FM	7/21
1.4.70	MLK Boulevard Streetscape (G.O. Bond): Construction	GO	7/21
1.4.71	Municipal Cemetery Improvements: Fencing	GO	6/21
1.2.72	Centennial Park Open Pavilion: Construction	GO	9/21
1.2.73	Senior Activity Center: Construction	GO	12/21
1.1.74	Ocean Rescue Building (G.O. Bond): Construction	GO	2/22
1.2.75	Kester Park Baseball Fields Renovation Design	GO	7/22
1.2.76	McNair Park: Construction	GO	9/22
1.2.77	Amphitheater Roof Project (G.O. Bond): Construction	GO	5/21
1.5.78	Neighborhood Traffic Calming Pilot Project – Cresthaven	GO	TBD
1.2.79	Mitchell Moore Park Project: Completion	GO	8/21
1.2.80	North Pompano Park Project: Completion	GO	12/21
1.2.81	Youth Sports Complex Project: Completion	GO	12/21
1.2.82	Ultimate Sports Park Improvements Project: Completion	GO	
	a. Phase I		3/22
	b. Phase II		8/22
1.4.83	City Entrances and Gateways: Installation	GO	12/21
1.1.84	Community Cameras – Parks (2): Installation	IT	9/21
1.2.85	Kester Park Restroom Improvements: Completion	CIP	10/21
1.2.86	Annie Adderley Gillis Park Improvements: Construction	CRA	2/22
1.2.87	Fisher Family Pier: Dedication	PCO	2022
1.4.88	Municipal Cemetery Improvements: Fencing	PW	6/21
1.4.89	Palm Aire Community Main Entry Way Beautification Sign	PW	6/21

**GOAL 2****PREFERRED PLACE TO DO BUSINESS****ACTION: Innovation District Master Developer Agreement:  
2.7.1 Development****PRIORITY***Policy – Top*Key Issues

- Developer Rankings
- Scope of Services
- Development Framework
- Agreement – Final
- Master Planning Process

Activities/Milestones

1. Reassess Master Developer process
2. Prepare Report
3. Complete City Manager review
4. **CRA REPORT:** Presentation and Direction

Time

3/21  
3/21  
4/21  
5/21

Responsibility: Community Redevelopment Agency

**ACTION: CRA Tenant Agent Commission Structure:  
2.3.2 Direction****PRIORITY***Policy – High*Key Issues

- Tenant Agent Commission
- Incentives for Realtors

Activities/Milestones

1. Prepare draft policy changes
2. **CRA DECISION:** Policy Adoption

Time

5/21  
6/21

Responsibility: Community Redevelopment Agency

<b>► Management in Progress 2021 – 2022</b>			<b>TIME</b>
2.2.3	Local Talent for High-Skill, High Demand, High Wages Industries: Development	BWI	12/21
2.2.4	Fast-Track Connection Job Seekers and Employers: Completion	BWI	12/21
2.2.5	Aviation Education and Workforce: Grants	BWI	12/21
2.2.6	Prosperity Broward/Broward Up	BWI	9/21
2.2.7	Talent Pipeline Management: Development	BWI	12/21
2.2.8	Help Business Grow and Create Jobs	BWI/ED	12/21
2.2.9	Love Always	CRA	3/21
2.5.10	165 NE 1 <sup>st</sup> Avenue/44 NE 1 <sup>st</sup> Street Renovation Project: Completion	CRA	3/22
2.3.11	Business Attraction and Development: Report	ED	2/21
2.6.12	Parcel “Y” Air Park Development: Tenant Lease	ED	4/21
2.1.13	Marine Industry Summit for NE Broward: Development	ED	TBD
2.3.14	Local Businesses and Their Needs: Support	ED	Ongoing
2.3.15	Local Economic Development Organizations: Support	ED	Ongoing
2.1.16	Targeted Industries and Businesses: Support	ED	Ongoing
2.1.17	Local Business Community Video	ED	8/21
2.1.18	State Qualified Targeted Industry Tracking	ED	Ongoing
2.3.19	Economic Development Video: Development	M	4/21
2.1.20	Stand-Alone Section Economic Development Website: Creation	M	4/21
2.6.21	Airport Master Plan: Update (City Commission Adoption)	PW	4/21
2.7.22	NW CRA Land Acquisition	RP	Ongoing
2.1.23	ECRA Land Acquisition	RP	Ongoing
2.5.24	Old Pompano/Downtown Land Acquisition	RP	Ongoing

► **Major Projects 2021 – 2022**

			TIME
2.2.25	11 NE 1 <sup>st</sup> Street Renovation/Tenant Attraction	CRA	3/22
2.5.26	The Backyard Old Town Pompano	GO	1/22
2.5.27	MLK Boulevard Reconstruction Project: Phase 3 (I-95 to Powerline): Construction	GO	9/21

<b>GOAL 3</b>	<b>PREFERRED PLACE TO VISIT</b>
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<b>ACTION:</b>	<b>LIVE! Pompano Beach Development – Cordish</b>	<b>PRIORITY</b>
<b>3.3.1</b>	<b>Isle Development: Monitoring and Next Steps</b>	<i>Policy – High</i>
	<u>Key Issues</u>	<u>Activities/Milestones</u>
	<u>Time</u>	
<ul style="list-style-type: none"> <li>• Application Submittal</li> </ul>	<ol style="list-style-type: none"> <li>1. Developer submit application for Phase 1</li> <li>2. <b>BRIEFING:</b> Update Report</li> </ol>	<p>TBD</p> <p>8/21</p>
Responsibility: Development Services		

<b>ACTION:</b>	<b>2<sup>nd</sup> Beach Parking Garage: Implementation</b>	<b>PRIORITY</b>
<b>3.4.2</b>		<i>Mgmt – Top</i>
	<u>Key Issues</u>	<u>Activities/Milestones</u>
		<u>Time</u>
	<ol style="list-style-type: none"> <li>1. Finalize Term Sheet</li> <li>2. <b>DECISION:</b> Term Sheet</li> <li>3. Finalize Agreement, GMP Contract and Parking License Agreement</li> <li>4. <b>DECISION:</b> Agreement, GMP Contract and Parking License Agreement</li> </ol>	<p>4/21</p> <p>5/21</p> <p>4/22</p> <p>5/22</p>
Responsibility: Assistant City Manager		

**ACTION: Botanical Garden: Design**  
**3.4.3**

<b>PRIORITY</b>
<i>Mgmt – Top</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> <li>• Funding</li> </ul>	<ol style="list-style-type: none"> <li>1. Complete 2<sup>nd</sup> Community Outreach</li> <li>2. <b>CRA/CITY COMMISSION BRIEFING</b></li> <li>3. Complete Garden design</li> </ol>	<p>4/21</p> <p>6/21</p> <p>10/21</p>

Responsibility: Community Redevelopment Agency

**ACTION: Social Media Local Influencer: Direction**  
**3.3.4**

<b>PRIORITY</b>
<i>Mgmt – High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> <li>• Scope</li> <li>• Definition of Purposes</li> <li>• Costs</li> <li>• Funding</li> </ul>	<ol style="list-style-type: none"> <li>1. Finalize concept, identify and evaluate options and term costs</li> <li>2. Finalize contract</li> <li>3. Approve contract</li> <li>4. Onboard</li> </ol>	<p>2/21</p> <p>3/21</p> <p>4/21</p> <p>5/21</p>

Responsibility: Public Communications Office

**ACTION: 3.3.5 Five-Year Tourism Development Strategic Plan: Development and Adoption**

<b>PRIORITY</b>
<i>Mgmt – High</i>

Key Issues

Activities/Milestones

Time

1. Prepare draft plan
2. **DECISION:** Plan Adoption

10/21

11/21

Responsibility: Assistant City Manager/Tourism

**ACTION: 3.4.6 Breakfast Place at the Beach: Update, Direction and City Actions**

<b>PRIORITY</b>
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

1. Open

2022

Responsibility: City Manager's Office

<b>► Management in Progress 2021 – 2022</b>			<b>TIME</b>
3.3.7	Cultural Arts Festivals and Events: Development, Staffing and Funding	CA	10/24
3.3.8	Blanche Ely House Museum – Phase 1: Cataloging, Conservation Digitalization and Staffing	CA	10/22
3.3.9	Destination Events and Shows: Support	CA	1/22
3.4.10	Mexican Restaurant: Development Agreement (City Commission)	CRA	12/21
3.3.11	Tourism Website: Update	M	3/21
3.4.12	Golf Marketing Plan: Development	M	4/21
3.4.13	Parking Ordinance Amendments: Approval (City Commission)	P	5/21
3.3.14	Visitor Center Management: Plan, Budget Recommendations	P	Ongoing
3.3.15	Travel Advisor Communications	T	Ongoing
3.3.16	Advertising/Promotion Contracts Renegotiations	T	Ongoing
3.3.17	Greater Fort Lauderdale Convention and Visitors Bureau: Promotion/Visit Florida	T	Ongoing
3.3.18	Trade Shows/Sales Mission	T	Ongoing
3.3.19	Official Visit Florida Visitor Center: Certification	T	6/21

<b>► Major Projects 2021 – 2022</b>			<b>TIME</b>
3.4.20	Burger Fi	GO	7/21
3.4.21	Kilwins	GO	4/21
3.4.22	Cannoli Kitchen	GO	6/21
3.2.23	Hilton Hotel: Opening	GO	5/21

**GOAL 4****SUPERIOR CAPACITY FOR GROWTH THROUGH QUALITY, SUSTAINABLE DEVELOPMENT****ACTION 4.3.1 Citywide Cut-Through Traffic Analysis and Plan: Direction****PRIORITY***Policy – High*Key Issues

- Problems
- Outcomes
- Locations
- City Actions
- Funding
- Cresthaven Pilot Project
- Broward County Responsibilities

Activities/Milestones

1. Meet with City Commissioners to identify problems, locations and other concerns
2. Prepare a list of problematic locations
3. **REPORT:** Presentation

Time

6/21  
11/21  
2/22

Responsibility: Assistant City Manager/Engineering

**ACTION 4.3.2 Sustainable Streets Master Plan: Direction (Sidewalks and Pedestrian Lights)****PRIORITY***Policy – High*Key Issues

- Complete Streets
- Outcomes
- Sidewalks
- Lighting
- Streets Design
- Funding

Activities/Milestones

1. Prepare memo on Sustainable Streets concepts, Complete Streets and how the concepts get implemented through projects
2. **MEMO:** Presentation
3. Identify standard street sections by street types

Time

4/21  
5/21  
2/23

Responsibility: Engineering/Development Service

**ACTION**    **Sea Level Rise City Action Plan:**  
**4.2.3**        **Vulnerability Assessment**

<b>PRIORITY</b>
<i>Mgmt – Top</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Regional Activities	1. Define scope	3/21
• Best Practices	2. Prepare budget proposal	3/21
• Vulnerability	3. <b>BUDGET WORKSHOP:</b> Budget	7/21
• Potential Projects	FY '22 Direction	
• City Actions	4. <b>DECISION:</b> Budget FY '22	9/21
• Funding Mechanisms	Direction	
• Grant Submittal	5. Receive grant response	9/21
	6. Issue RFP	10/21
	7. <b>DECISION:</b> Award Contract for	12/21
	Vulnerability Assessment	

Responsibility: Development Services

**ACTION**        **Surtax Funding for Pompano Beach Projects**  
**4.3.4**

<b>PRIORITY</b>
<i>Mgmt – High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Dixie Highway	1. Identify projects for Cycle 2 funding	3/21
• Bay Drive	2. Submit Project List for Cycle 2	4/21
• Kendall Lake	funding to Broward County	
• Riverside Drive	3. <b>DECISION:</b> Finalized Interlocal	8/21
	Agreement for Approval for Each	
	Project (4)	

Responsibility: GO

<b>► Management in Progress 2021 – 2022</b>			<b>TIME</b>
4.1.5	City Ordinance 152.06 Construction Fence: Adoption (City Commission)	BI	5/21
4.2.6	Greenhouse Gas Inventory: Report	DS	9/21
4.1.7	Non-Cluster Subsidized Housing Study:	DS	
	a. Completion		4/21
	b. Adoption		6/21
4.1.8	Urban Forestry Webpage: Upgrade	DS	12/21
4.2.9	Sustainability Webpage: Creation	DS	12/21
4.1.10	New Landscape Focused Earth Day Event: Initiated	DS	5/21
4.1.11	School Partnership to Plant Trees and Teach New Tree Planting Techniques Creation	DS	12/21
4.1.12	Correct Scrivener’s Error on FLUM: Completion	DS	6/21
4.1.13	Historic Properties Flagged: NaviLine System	DS	3/21
4.1.14	Historic Plaques: Purchase	DS	Ongoing
4.1.15	Development Services Filing System: Improvements	DS	12/21
4.1.16	Future Land Use Map and Zoning Map Corrections: Completion (City Commission Budget FY '22 Funding 9/21)	DS	12/22
4.3.17	Atlantic Boulevard Master Streets Section: Adoption (City Commission)	DS	12/21
4.3.18	Unpaved Road Feasibility Study: Completion	DS	4/22
4.1.19	Curb and Gutter GIS Dataset for Public Works and Storm Water Verifications: Creation	ENGR	6/22
4.6.20	Stormwater Basins GIS Datasets: Update	ENGR	6/22
4.6.21	GPS Software to Create Files for Use GeoXH 6000 Operational	ENGR	12/21
4.6.22	Record Drawing Link Map	ENGR	6/21
4.6.23	Hillsboro Inlet Turbidity Evaluation: Design Funding (City Commission Budget FY '22)	ENGR	9/21
4.6.24	Salt Water Intrusion Wells GIS Data: Creation	ENGR	12/21
4.1.25	Web Map Applications for Utility Field Staff Creation	ENGR	12/21
4.1.26	Map Access for Utility Supervisors: Direction	ENGR	12/21
4.6.27	Wellfield Performance and Relocation Study: Completion	U	12/21
4.6.28	Utility Assets Management: Development and Implementation	U	12/21

<b>► Major Projects 2021 – 2022</b>			<b>TIME</b>
4.3.29	SE 11 <sup>th</sup> Ave Bridge: Design	CIP	12/21
4.6.30	Major Stormwater Projects: Direction and Funding	CIP	
	a. Lyons Park (including Wastewater)		2023
	b. North Riverside Drive/NE 14 <sup>th</sup> Street Causeway: Design		12/21
	c. Atlantic Boulevard/South Riverside: Design		12/21
	d. NE 27 <sup>th</sup> Avenue/NE 16 <sup>th</sup> Street: Design		12/21
4.6.31	Stormwater Projects	CIP	
	a. US 1 NE 14 <sup>th</sup> Street Causeway: Design		12/21
	b. NE 4 <sup>th</sup> Street and NE 3 <sup>rd</sup> Street: Construction		3/22
	c. Bay Drive Neighborhood Funding (7/21) and Construction		12/21
4.6.32	Stormwater Gateway Drive: Construction	CIP	12/21
4.3.33	Dixie/Atlantic Improvements (G.O. Bond) Segment 2 and 3 Design	GO	10/21
4.3.34	Dr. Martin Luther King Jr. Boulevard Improvement Project: Construction	GO	7/21
4.3.35	NE 33 <sup>rd</sup> Street Project: Construction	GO	9/21
4.3.36	Terra Mar Drive Project: Construction	GO	10/21
4.3.37	Dixie Highway (Segment 1 McNab Road to SW 2 <sup>nd</sup> Street) Project: Construction	GO	12/21
4.3.38	SR A1A (Undergrounding Sunset Lane to Atlantic Boulevard) Project: Construction	GO	12/21
4.3.39	SE 5 <sup>th</sup> Avenue Bridge Project: Construction	GO	12/21
4.3.40	Dixie Highway Improvements (SW 2 <sup>nd</sup> Street to NE 10 <sup>th</sup> Street; Atlantic Boulevard from NW 6 <sup>th</sup> Avenue to Cypress Road) Project: Construction	GO	9/22
4.3.41	Dixie Highway Improvements (NE 10 <sup>th</sup> Street to Sample Road) Project: Construction	GO	6/23
4.3.42	SR A1A Streetscape Improvements (Sunset Lane to Atlantic Boulevard) Project: Construction	GO	9/22
4.3.43	SR A1A Undergrounding Overhead Utilities and Streetscape Improvements (from Atlantic Boulevard to Hillsboro Inlet) Project: Construction	GO	6/24
4.3.44	McNab Road Bridge and Streetscape Improvements Project	GO	11/22
4.3.45	Palm Aire Neighborhood Improvements	GO	12/22

<b>► Major Projects 2021 – 2022</b>			<b>TIME</b>
4.3.46	Blount Road: Reconstruction Project Funding (City Commission Budget FY '22)	PW	9/21
4.6.47	Stormwater Design	U	
	a. North Riverside Drive and NE 14 <sup>th</sup> Street Causeway		12/21
	b. Atlantic Boulevard and South Riverside Drive		12/21
	c. NE 27 <sup>th</sup> Avenue and NE 16 <sup>th</sup> Street		12/21
4.6.48	Water Treatment Plant Electrical System Rehabilitation Study	U	2022
4.6.49	Stormwater: SW 2 <sup>nd</sup> Street Construction	U	12/21
4.6.50	Annual Reuse Water Main Project	U	12/21
4.6.51	Annual Wastewater Collection System: Pipeline	U	12/21
4.6.52	Annual Manhole Rehabilitation	U	12/21
4.6.53	Annual Street Re-Paving Projects	U	12/21
4.6.54	Annual Water Main Replacement	U	12/21
4.6.55	Annual Stormwater Tide Flex Valves	U	12/21
4.6.56	Annual Stormwater Pipelining	U	12/21
4.6.57	Annual Stormwater Cleaning: Atlantic and Dixie	U	12/21
4.6.58	Water Treatment Building Hardening: Grants	U	10/21
4.6.59	Inter-Utility Water Connection Agreement (Fort Lauderdale and Broward County)	U	
	a. Bid		3/21
	b. Construction		2022
4.6.60	Non-Sewer Area B: Design	U	12/21
4.6.61	Stormwater Kendall Lake Neighborhood: Construction	U	3/22
4.6.62	Reuse Distribution System Expansion	U	
	a. North at 14 <sup>th</sup> Street – Phase 1: Construction		12/21
	b. Lighthouse Point – Phases 4 and 5		2022
4.6.63	Lift Station (LS) 133 Cascading Line to LS 132 Gravity Replacement or Connect to Force Main at LS 132	U	2022
4.6.64	East McNab Force Main Study and Upgrades: Construction	U	9/22
4.6.65	Onsite Emergency Bypass Pumps at High Flow and Key Lift Stations	U	Ongoing
4.6.66	Water Treatment Plant Lime Softening Process Rehabilitation: Study	U	12/21

<b>► Major Projects 2021 – 2022</b>			<b>TIME</b>
4.6.67	Water Treatment Plant Electrical System Rehabilitation: Study	U	2022
4.6.68	Water Plant Filter Building Interior Renovations: Construction	U	12/22
4.6.69	Reclaimed Water Treatment Plant Piping Modifications and Production Improvements: Construction	U	12/22
4.6.70	Stormwater Cleaning and Inspection of Atlantic and Dixie Systems	U	Ongoing
4.6.71	Reuse Distribution System Expansion	U	Ongoing
4.6.72	Force Mains Valves Replacement	U	Ongoing
4.6.73	Master Lift Station (LS) 61 Major Rehabilitation (2000 SE 5 <sup>th</sup> Court): Construction	U	12/21
4.6.74	Annual Gravity Wastewater System Smoke Testing	U	Ongoing
4.6.75	Annual TV Trucks Pipe Conditions	U	Ongoing
4.6.76	Stormwater Backflow Valves (5)	U	12/21

**GOAL 5****QUALITY AND AFFORDABLE CITY SERVICES****ACTION 5.3.1 Solid Waste Collection Comprehensive Review and Update Report****PRIORITY***Policy – High*Key Issues

- Bulk Waste
- Smaller Apartments/Villas Services

Activities/Milestones

1. Prepare updated report
2. **REPORT:** Review and Update

Time

3/21  
4/21

Responsibility: Solid Waste Services

**ACTION 5.3.2 COVID-19 Response Plan: Short Term and Long Term****PRIORITY***Mgmt – Top*Key Issues

- Testing
- Vaccinations

Activities/Milestones

1. COVID-19 Testing Sites
2. Vaccination POD
3. Prepare After Action Report
4. Vulnerable Populations Vaccination Register
5. Capture dollars

Time

Ongoing  
TBD  
TBD  
2/21  
Ongoing

Responsibility: Fire Rescue

**ACTION 5.4.3 Building Customer Service Enhancements:  
Performance Audit, Report, and Direction**

<b>PRIORITY</b>
<i>Mgmt – High</i>

Key Issues

- Customer Service
- Operating Efficiency

Activities/Milestones

1. Complete customer survey
2. Provide Monthly Report on Services and Efficiencies
3. Operational – Customer Services Coordinator

Time

- Ongoing  
Ongoing  
2/21

Responsibility: Building Inspections

**ACTION 5.4.4 State Legislative Agenda and Advocacy**

<b>PRIORITY</b>
<i>Mgmt</i>

Key Issues

- Home Rule Protection
- City Finances and Revenues
- City Services/Delivery
- Mandates
- Grants

Activities/Milestones

1. Develop list of legislative issues
2. Finalize City Manager’s Office
3. Submit Legislative Agenda
4. **REPORT:** Legislative Agenda Presentation and Direction

Time

- 10/21  
10/21  
11/21  
11/21

Responsibility: Assistant City Manager

**ACTION: City Management Compensation Program:  
5.4.5 Direction and Funding**

<b>PRIORITY</b>
<i>Mgmt</i>

Key Issues

- Market Analysis
- Internal Equity
- Costs
- Funding

Activities/Milestones

- |   |      |
|---|------|
| 1. Conduct compensation survey                        | 5/21 |
| 2. Evaluate internal equity issues                    | 6/21 |
| 3. <b>BUDGET WORKSHOP:</b> Budget<br>FY '22 Direction | 7/21 |
| 4. <b>DECISION:</b> Budget FY '22<br>Funding          | 9/21 |

Time

Responsibility: Human Resources

**ACTION City Re-Districting: Report and Direction  
5.4.6**

<b>PRIORITY</b>
<i>Mgmt</i>

Key Issues

- Population
- District Boundaries

Activities/Milestones

- |   |       |
|---|-------|
| 1. Receive Census 2020 results                  | 4/21  |
| 2. Hire consultant                              | 6/21  |
| 3. Receive recommendations                      | 10/21 |
| 4. <b>REPORT:</b> Presentation and<br>Direction | 10/21 |

Time

Responsibility: City Manager's Office

**ACTION: SMART City Initiative: Implementation**  
**5.5.7**

<b>PRIORITY</b>
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

1. Cameras in Park
2. License Plate Readers
3. Expand Charging Station
4. Beach Wi-Fi

MIP  
MIP  
MIP  
MIP

Responsibility: Information Technologies

<b>► Management in Progress 2021 – 2022</b>			<b>TIME</b>
5.3.8	ePlan Process: Upgrade	BI	4/21
5.3.9	Permitting Process Improvements: Feedback	BI	6/21
5.4.10	Building Inspections Procedural Guidelines: Establishment	BI	12/21
5.3.11	Virtual Inspection Protocols for Quick Serve Project: Implementation	BI	6/21
5.4.12	Building Inspection Internship Program: Development	BI	6/21
5.1.13	Private Provider Projects Procedural Guideline: Completion	BI	3/21
5.3.14	Change of Use Applications Requiring a Certificate of Occupancy Procedural Guidelines: Completion	BI	6/21
5.4.15	Rapid Impact/Safety Inspections Training: Completion	BI	6/21
5.3.16	Building Inspection Library Checklists: Development	BI	3/21
5.1.17	Private Provider Projects Discounted Permit Fee: Institute	BI	6/21
5.3.18	Candidate Campaign Treasurer’s Report: Electronic Filing	CC	7/21
5.3.19	Document Recordation to Broward County: Submission	CC	7/21
5.1.20	Public Records Request Administrative Policy: Establishment	CC	2022
5.3.21	Electronic Filing of Candidate Campaign Treasurer’s Reports: Implementation	CC	7/21
	a. Acquire Software		
	b. Software Implementation and Training		
5.1.22	Public Records Requests, Lobbyist Registration and Other Electronic Payment: Institute	CC	9/21
	a. Acquire Software		
	b. Software Implementation and Training		
5.1.23	Contracts and Agreements Streamline	CC	9/21
	a. Acquire Contract Management Software		
	b. Contract Management Software Implementation and Training		
	c. Support Personnel		
5.3.24	Community Meeting Process: Re-Assessment	DS	12/21
5.3.25	Zoning Index Card File	DS	12/21
5.1.26	Business Tax Receipts Electronic Processing System Funding	DS	6/21
5.4.27	Comprehensive Emergency Operations Plan: Update	EM	7/21
5.5.28	Drone Services: RFP and Direction	EM	7/21

<b>► Management in Progress 2021 – 2022</b>			<b>TIME</b>
5.1.29	Surface Water Management License Renewals	ENGR	Ongoing
5.1.30	ESRI ArcMap to ArcPro: Migration	ENGR	8/21
5.2.31	GIS Data Transfer to New GIS Server: Completion	ENGR	8/21
5.2.32	Utility Inspection Applications (3) to New GIS Server: Completion	ENGR	8/21
5.1.33	Wastewater Data: Update and Streamline	ENGR	12/21
5.1.34	Water ARV GIS Data: Update	ENGR	12/21
5.1.35	“Where’s My Inspector” Implementation (Engineering)	ENGR	6/21
5.3.36	PPE Acquisition Fund Supplemental Revenue Source Identification: Completion	FR	12/21
5.3.37	Citywide Revenue Manual: Completion	BUD	6/21
5.3.38	Long-Term Tax Base Growth Model (Based on Private Sector Development Projects)	BUD	2/22
5.3.39	Fire Prevention Fees: Update	FR	4/21
5.1.40	Develop RFID Inventory Tracking System for Fire Equipment	FR	3/22
5.3.41	Fire Rescue Accreditation Annual Compliance Reporting	FR	7/21
5.3.42	Fire Rescue Re-Accreditation in Three Years: Preparation	FR	Ongoing
5.1.43	Fire Inventory Tracking System for Supplies, Narcotics and Equipment: Development	FR	9/21
5.4.44	Fire Department-Wide Physical Agility Test: Development	FR	6/21
5.4.45	Firefighter Injuries Risk Reduction Initiatives (with Fire Union, Fire Administration and Safety Committee)	FR	7/21
5.3.46	Fire Identification of Eligible Project for Potential Grant Funding	FR	10/21
5.4.47	Fire Rescue ISO Rating 1 Maintaining: Staffing, Training, Apparatus, Equipment, Prevention, Communications and Water Supply	FR	6/22
5.3.48	Fire Department Strategic Plan: Update	FR	3/21
5.3.49	Fire CARES Act Initiatives – Phase 3: Attainment	FR	4/21
5.3.50	Fire Department Website Redesign: Completion	FR	7/21
5.3.51	New EMS Billing Partner and Link EMS Billing to City Accounts Receivable Onboard: Completion	FR	3/21

► **Management in Progress 2021 – 2022**

			TIME
5.3.52	New Safety Transport and CAAS Accreditation Standards	FR	4/21
5.4.53	EMS Protocols: Update	FR	5/21
5.4.54	Fire Frozen Positions: Direction	FR	10/21
5.3.55	CMSD Annual Compliance Report/Managed Care Program Audit	FR	2/22
5.2.56	Fire Electronic Field Inspection to Platform ESO	FR	9/21
5.4.57	General Services Workloads and Responsibilities Balance Evaluation: Completion	GS	8/21
5.4.58	General Services Staff Training Relevant to Position	GS	Ongoing
5.1.59	General Service Procurement Software: Review and Evaluation	GS	12/21
5.4.60	Purchasing Solicitation Templates: Review and Revise/Update	GS	8/21
5.2.61	General Service Performance Measures: Implementation, Tracking and Revision (Monthly/Quarterly/Annual Basis)	GS	Ongoing
5.3.62	General Service Business Assessment and Adjustments from COVID-19 Economic Impacts	GS	Ongoing
5.1.63	Vendor Performance Tracking System: Development	GS	Ongoing
5.3.64	Temporary Location for Fire Station 52 Land Acquisition (G.O. Bond)	GO	10/21
5.4.65	Internship Program: Expansion	HR	Ongoing
5.4.66	Summer Youth Employment Program a. New Horizon b. Career Sources Broward	HR	4/21
5.1.67	Electronic Onboarding Process: Revamp	HR	Ongoing
5.4.68	Online Employee Performance Evaluation System	HR	Ongoing
5.4.69	Human Resources Laserfiche Scanning Project: Completion	HR	Ongoing
5.3.70	Volunteer Program Upgrades: Research and Implementation	HR	Ongoing
5.1.71	New Hire Orientation	HR	Ongoing
5.3.72	Recruiting and Hiring Qualified and Dedicated Employees	HR	Ongoing
5.3.73	Retention of Qualified and Dedicated Employees	HR	Ongoing
5.3.74	Summer Youth Programs	HR	Ongoing
5.4.75	Online Performance Evaluation System: Implementation	HR	Ongoing

<b>► Management in Progress 2021 – 2022</b>			<b>TIME</b>
5.4.76	Wellness Training Coach	HR	Ongoing
5.3.77	SHINE (Serving Health Insurance Needs of Elders) Partnership	HR	Ongoing
5.3.78	Total Wellness Experiences Wellness App	HR	Ongoing
5.3.79	Yoga Issues – COVID-19	HR	Ongoing
5.3.80	Annual Internal Audit Report	IA	3/21
5.4.81	Federal and State Grants Audits	IA	3/21
5.4.82	Technical Assistance City Department Requests – License, Service, Professional Contracts/Agreement	IA	9/21
5.1.83	Management Request Audit/Review	IA	9/21
5.3.84	Information Technologies (IT) Cloud Computing/Cyber Security	IA	9/21
5.3.85	System FASTER Data Clean Up	IA	9/21
5.1.86	Cultural Arts Center Policies and Procedures: Review	IA	12/21
5.3.87	Customer Relationship Management (CRM)	M	12/21
	a. Plan		
	b. Implementation		
5.2.88	Second Marketing Coordinator to Support Cultural Arts, Tourism and Parks and Recreation	M	4/21
5.1.89	RecTrac/WebTrac 3.1 Software Migration	P&R	6/21
5.1.90	Parks and Recreation Programming and Facilities Grants Funding	P&R	Ongoing
5.4.91	Inclusion/Therapeutic Teachers and Policy: Hiring and Development	P&R	9/21
5.1.92	City Website: Upgrade	PCO	8/21
5.3.93	Strategic Plan: 2021 – 2026 – 2036: Update	PM	4/21
5.4.94	Sterling Explorer Program: Assessment; Recommendation Implementation	PM	
	a. Site Visit		4/21
	b. Report		6/21
5.3.95	Certification in Performance Management Award: Submittal	PM	TBD
5.2.96	ClearPoint Project: Performance Measures and Dashboard: Program Goal Submittal/Balanced Scorecard Refinement	PM	9/21

<b>► Management in Progress 2021 – 2022</b>			<b>TIME</b>
5.4.97	Performance Quarterly Progress Session: Initiate	PM	4/21
5.2.98	Additional Electronic Signature to Chase Credit Card Online Payment System	PW FIN	6/21
5.2.99	Charter Review	RP	12/21
	a. Section 250 Leases		
	b. Section 253 Sale of Real Property		
5.4.100	Old Library Property Surplus	RP	9/21
5.1.101	Recovered Materials Haulers Registration Program: Implementation	SWS	6/22
5.1.102	Bulk Garbage Policy	SWS	6/21

<b>► Major Projects 2021 – 2022</b>			<b>TIME</b>
5.3.103	City Hall: Re-Roofing	FM	12/21
5.2.104	Emma Lou Center – Main Lobby: Partial Re-Roofing: Completion	FM	3/21
5.2.105	Beach Library Painting: Completion	FM	7/21
5.6.106	Beach Pier Lighting Protection for It Cameras: Completion	FM	4/21
5.6.107	Air Handlers Replacement: Installation	FM	12/21
5.6.108	Cast Iron Pipes under Building Replacement: Completion	FM	12/21
5.6.109	New Water Shutoff Valve: Installation	FM	12/21
	a. Safety Complex		
	b. Fire Station 63		
5.6.110	Safety Complex Generators ATS (Automatic Transfer Switches Replacement: Completion	FM	12/21
5.6.111	Safety Complex Exterior Building Repairs to Stucco Sealed and Waterproof: Completion	FM	12/21
5.6.112	Safety Complex Building 1 <sup>st</sup> and 2 <sup>nd</sup> Floor Electric Trace of All Electric Circuits for Electrical Panels: Completion	FM	12/21
5.6.113	Fire Bay Door (6) Replacement: Completion	FM	6/22
5.6.114	Building Automation System at City Hall Replacement: Funding and Completion	FM	3/22

<b>► Major Projects 2021 – 2022</b>			<b>TIME</b>
5.6.115	Pier Garage Rusting Repairs: Completion Issues in Stairwell, Sails and Fire Suppression System	FM	6/21
5.6.116	Safety Complex Transformer (T-7) out of Panel ELD's Working Space Relocation: Completion	FM	12/21
5.6.117	New Breaker in Panel "M" for Exterior Closet Installation: Completion	FM	12/21
5.6.118	Safety Complex Bathroom Fans Rebalance: Completion	FM	12/21
5.6.119	Conex Training Facility: Completion	FR	8/21
5.6.120	Ocean Rescue Headquarters Building: Design and Construction	FR	4/22
5.6.121	BSO Substation: Northwest	GO	
	a. Design		10/21
	b. Construction		12/21
5.6.122	Fire Stations: Construction	GO	
	a. Fire Station 114: Construction		12/21
	b. Fire Station 61: Construction		11/21
	c. Fire Station 52: Construction		12/22
5.6.123	Fire Administration/EOC Building: Construction	GO	12/22
5.6.124	Public/Fire Safety Complex (G.O. Bond)/Fire Station 63	GO	
	a. Design		12/21
	b. Construction		12/23
5.6.125	Fueling Station for Diesel Equipment (West): Design and Construction	GO	9/21

<b>GOAL 6</b>	<b>BUILDING CONFIDENCE IN CITY GOVERNMENT</b>
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<b>ACTION</b>	<b>Community Dialogue on Race and Equity:</b>	<b>PRIORITY</b>						
<b>6.2.1</b>	<b>Outcomes, Processes, Direction and City Actions</b>	<i>Policy – Top</i>						
	<table border="0" style="width: 100%;"> <tr> <td style="width: 35%;"><u>Key Issues</u></td> <td style="width: 35%;"><u>Activities/Milestones</u></td> <td style="width: 30%;"><u>Time</u></td> </tr> <tr> <td> <ul style="list-style-type: none"> <li>• Systemic Racism</li> <li>• Inclusion</li> <li>• Equity</li> <li>• Diversity</li> <li>• Outcomes</li> <li>• Direction</li> <li>• City Actions</li> </ul> </td> <td> <p style="text-align: center;">Activities to be determined by the Mayor</p> </td> <td></td> </tr> </table>	<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>	<ul style="list-style-type: none"> <li>• Systemic Racism</li> <li>• Inclusion</li> <li>• Equity</li> <li>• Diversity</li> <li>• Outcomes</li> <li>• Direction</li> <li>• City Actions</li> </ul>	<p style="text-align: center;">Activities to be determined by the Mayor</p>		
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Responsibility: Mayor								

<b>ACTION</b>	<b>Community Policing Re-Imagined: Briefing</b>	<b>PRIORITY</b>						
<b>6.2.2</b>		<i>Policy – Top</i>						
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<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>						
<ul style="list-style-type: none"> <li>• Outcomes</li> <li>• Current Activities</li> <li>• Future Activities</li> </ul>	<ol style="list-style-type: none"> <li>1. Prepare Briefing Update</li> <li>2. <b>BRIEFING:</b> Presentation</li> </ol>	<p>3/21</p> <p>4/21</p>						
Responsibility: Broward Sheriff’s Office								

**ACTION: Citizens on Patrol Enhancement (Non-Emergency  
6.2.3 Call): Options and Direction**

<b>PRIORITY</b>
<i>Policy – Top</i>

Key Issues

- Outcomes
- Current Activities
- Future Activities

Activities/Milestones

1. Prepare Updated Report
2. **REPORT:** Presentation

Time

- 4/21  
5/21

Responsibility: Broward Sheriff's Office

**ACTION City Marketing Program Expansion – City  
6.2.4 Marketing Program Expansion: Update and  
Direction**

<b>PRIORITY</b>
<i>Policy</i>

Key Issues

- Marketing Expansion
- Future Actions

Activities/Milestones

1. Hire staff
2. Prepare Updated Report
3. **EDC REPORT:** Presentation

Time

- 4/21  
4/21  
4/21

Responsibility: Marketing

**ACTION: City Electronic Message Board (2)**  
**6.3.5**

<b>PRIORITY</b>
<i>Mgmt</i>

Key Issues

- Locations

Activities/Milestones

1. Install two Electronic Message Boards

Time

6/21

Responsibility: Information Technologies

<b>► Management in Progress 2021 – 2022</b>			<b>TIME</b>
6.2.6	Financial Literacy Program	BUD	3/22
6.2.7	Fire Public Outreach and Engagement through Life Safety Educator Improvements: Completion	Fire	10/21
6.7.8	“Do Good Month”	HR	5/21
6.7.9	United Way: Support	HR	5/21
6.7.10	Feeding South Florida: Support	HR	Ongoing
6.5.11	Analytics Now Data Querying Software	IT	
6.5.12	Click 2 Gov Online Payment Credit Card System Replacement	IT	3/22
6.5.13	Fix Assets System to Version 2: Upgrade	IT	7/21
6.5.14	Redundant IBM iSeries for NaviLine: Purchase, Installation and Configuration	IT	4/21
6.5.15	Electronic Plan Review Software Upgrade: Installation	IT	12/21
6.5.16	Water Billing Meter Reading Neptune Software Upgrade: Installation	IT	12/21
6.5.17	ExecuTime and Attendance Software Upgrade: Installation	IT	12/21
6.5.18	IBM Tape Back-Up to Virtual Tape Library: Replacement	IT	4/21
6.5.19	Credit Card Reader EM, EV Chip and Pin	IT	12/21
6.3.20	Citywide Email Newsletter Improvements	M	Ongoing
6.3.21	Neighborhood Ambassador Program: Revamp	M	8/21
6.3.22	Performance Management Webpage: Overhaul	PM	8/21
6.3.23	GO Bond Projects: Groundbreaking	PCO	4/22
6.3.24	GO Bond Continuing Education Campaign	PCO	2024

# **Policy Calendar 2021 – 2022**

# MONTH

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April 2021

1. MAYOR/COMMISSION BRIEFING: Homeless City Strategy and Action Plan
2. DECISION: Airport Master Plan Adoption
3. REPORT: Solid Waste Collection Comprehensive Review
4. BRIEFING: Community Policing
5. EDC REPORT: City Marketing Program

## MONTH

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May 2021

1. REPORT: Neighborhood Speeding/Racing – Presentation
2. DECISION: 2<sup>nd</sup> Parking Garage Term Sheet
3. DECISION: Parking Ordinance Approval
4. MEMO: Sustainable Streets Master Plan
5. DECISION: City Ordinance 152.06 Construction Fence
6. REPORT: Citizens on Patrol Enhancements (Non-Emergency Call)
7. CRA PRESENTATION: Report on Master Developer Process

## MONTH

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June 2021

1. REPORT/DECISION: Water Taxi and City Subsidy Direction
2. CRA DECISION: Tenant Agent Commission – Policy Adoption
3. BRIEFING: Botanical Gardens Design

# MONTH

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July 2021

## 1.1.1 BUDGET FY '22 WORKSHOP: Direction

- a. Homeless Funding
- b. Future Land Use Map and Zoning Corrections Funding
- c. Hillsboro Inlet Turbidity Evaluation Funding
- d. City Management Compensation Funding
- e. Sea Level Rise Vulnerability Assessment Funding
- f. Blount Road Reconstruction Project Funding

## MONTH

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August 2021

1. UPDATE REPORT: Commuter Rail Station Brightline
2. UPDATE REPORT: Commuter Rail – Isle Tri-Rail
3. UPDATE REPORT: LIVE! Pompano Beach Development
4. DECISION: Surtax Project List Interlocal Agreements (Four Projects)

# MONTH

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September 2021

1. DECISION: Budget FY '22 Adoption

# MONTH

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October 2021

1. REPORT: Re-Districting

# MONTH

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November 2021

1. DECISION: Five-Year Tourism Development Strategic Plan Adoption
2. REPORT: State Legislative Agenda

# MONTH

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December 2021

1. DECISION: Mexican Restaurant Agreement
2. DECISION: Atlantic Boulevard Master Street Section Adoption
3. DECISION: Vulnerability Assessment Contract

# MONTH

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January 2022